Non-Mayoral Departments

Non-Mayoral Departments	
City Clerk	
Legislative Support	
Document Filing	
Archives	
City Council	
Administration	413
City Councilors	
Legislative/Financial Support	
Finance Commission	
Finance Commission	
Licensing Board	
Licensing	427

Non-Mayoral Departments

Cabinet Mission

These departments are governed independently by appointed or elected officials, but are financed by the City: City Clerk (elected by the City Council); City Council (elected position); Finance Commission (appointed by Governor); Licensing Board (appointed by Governor); and Suffolk County Sheriff (elected position).

Operating Budget	Program Name	Total Actual '11	Total Actual '12	Total Approp '13	Total Budget '14
	City Clerk City Council Finance Commission Licensing Board Total	969,125 4,508,924 174,347 599,030 6,251,426	984,276 4,517,718 178,713 620,838 6,301,545	1,021,975 4,800,229 193,335 687,357 <i>6,702,896</i>	1,062,938 5,150,000 194,659 725,322 7,132,919
External Funds Expenditures	Total	0,231,420 Total Actual '11	Total Actual '12	Total Approp '13	Total Budget '14
	City Clerk	5,063	24,025	45,597	6,272
	Total	5,063	24,025	45,597	6,272

City Clerk Operating Budget

Maureen Feeney, City Clerk Appropriation: 161

Department Mission

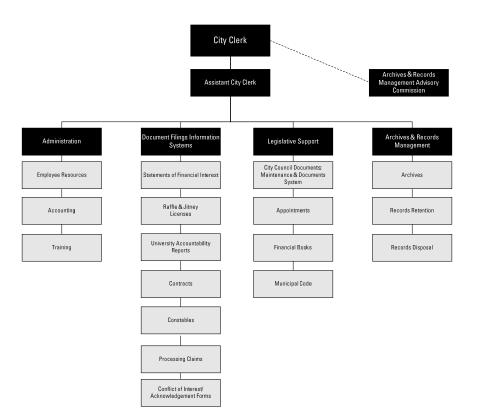
The mission of the City Clerk's office is to accept, file, record, and maintain all municipal records. The City Clerk publishes the agenda for all City Council meetings, records all Council and related Mayoral actions, and edits and compiles the minutes of Council meetings. The Department also maintains the City Council document system database and publishes all ordinances and amended codes on a yearly basis. The City Clerk is also responsible for overseeing the work of the Archives Commission.

FY14 Performance Strategies

- To provide archives record center services to City departments and the public; provide records disposition services to departments.
- To update the Ordinance section of the Municipal Code and distribute supplements.

Operating Budget	Program Name	Total Actual '11	Total Actual '12	Total Approp '13	Total Budget '14
	Legislative Support Document Filing Archives	273,611 419,894 275,620	317,701 401,415 265,160	347,220 389,321 285,434	366,242 392,436 304,260
	Total	969,125	984,276	1,021,975	1,062,938
External Funds Budget	Fund Name	Total Actual '11	Total Actual '12	Total Approp '13	Total Budget '14
	National Historical Publications & Records Commission (NHPRC)	5,063	24,025	45,597	6,272
	Total	5,063	24,025	45,597	6,272
Operating Budget		Actual '11	Actual '12	Approp '13	Budget '14
	Personnel Services Non Personnel	924,091 45,034	916,075 68,201	968,322 53,653	1,003,738 59,200
	Total	969,125	984,276	1,021,975	1,062,938

City Clerk Operating Budget



Authorizing Statutes

- Election of the City Clerk, CBC St. 2 §§ 11, 13, 550, 551; CBC St. 6 § 101; CBC Ord. §§ 2-10.1-2-10.4; M.G.L.A. c. 41, §§ 12-19.
- Duties of the City Clerk, M.G.L.A. c. 41, §§ 12-19; 1988 Mass. Acts ch. 68; M.G.L.A. c.55, § 26; CBC Ord. §§ 2-10.1-2-10.4; CBC Ord. § 2-12.5; CBC Ord. § 5-5.6; CBC Ord. § 5-5.10; CBC Ord. §§ 12-9A.1-12-9A.9; CBC Ord. §18-1.
- City Archives and Records Commission, 1988 Mass. Acts ch. 68.

Description of Services

Services to the public include the sale of various licenses and permits, notarizing and attesting to documents, and filing, recording, and copying papers in the custody of the Clerk. Services to City government consist of providing informational resources and technical assistance, administration of oaths of office, attestation of various legal papers, custody of records, and administration of the state's open meeting law. The Archives Commission oversees the protection of City records, files, and other items of historic interest.

Department History

Personnel Services		FY11 Expenditure	FY12 Expenditure	FY13 Appropriation	FY14 Adopted	Inc/Dec 13 vs 14
	E1000 Dermonent Employeee	924,091	915,575	968,322	1,003,738	35,416
	51000 Permanent Employees 51100 Emergency Employees	924,091	915,575	900,322	1,003,738	0
	51200 Overtime	0	500	0	0	0
	51600 Unemployment Compensation 51700 Workers' Compensation	0	0 0	0 0	0 0	0 0
	Total Personnel Services	924,091	916,075	968,322	1,003,738	35,416
Contractual Services		FY11 Expenditure	FY12 Expenditure	FY13 Appropriation	FY14 Adopted	Inc/Dec 13 vs 14
	52100 Communications	7,525	10,167	8,000	7,000	-1,000
	52200 Utilities	0	0	0	0	0
	52400 Snow Removal	0	0	0	0	0
	52500 Garbage/Waste Removal	0	0	0	0	0
	52600 Repairs Buildings & Structures 52700 Repairs & Service of Equipment	0 4,620	0 3,010	0 5,000	0 5,000	0 0
	52800 Transportation of Persons	2,908	175	3,503	3,500	-3
	52900 Contracted Services	9,344	13,372	13,900	17,500	3,600
	Total Contractual Services	24,397	26,724	30,403	33,000	2,597
Supplies & Materials		FY11 Expenditure	FY12 Expenditure	FY13 Appropriation	FY14 Adopted	Inc/Dec 13 vs 14
	53000 Auto Energy Supplies	0	0	0	0	0
	53200 Food Supplies	0	0	0	0	0
	53400 Custodial Supplies	0	0	0	0	0
	53500 Med, Dental, & Hosp Supply	0	0	0	0	0
	53600 Office Supplies and Materials 53700 Clothing Allowance	11,496 0	13,758 0	12,250 0	15,200 0	2,950 0
	53800 Educational Supplies & Mat	0	0	0	0	0
	53900 Misc Supplies & Materials	0	0	0	0	0
	Total Supplies & Materials	11,496	13,758	12,250	15,200	2,950
Current Chgs & Oblig		FY11 Expenditure	FY12 Expenditure	FY13 Appropriation	FY14 Adopted	Inc/Dec 13 vs 14
	54300 Workers' Comp Medical	0	0	0	0	0
	54400 Legal Liabilities	0	0	0	0	0
	54500 Aid To Veterans	0	0	0	0	0
	54600 Current Charges H&I 54700 Indemnification	0	0	0	0	0 0
	54900 Other Current Charges	5,215	10,288	11,000	11,000	0
	Total Current Chgs & Oblig	5,215	10,288	11,000	11,000	0
Equipment		FY11 Expenditure	FY12 Expenditure	FY13 Appropriation	FY14 Adopted	Inc/Dec 13 vs 14
	55000 Automotive Equipment	0	0	0	0	0
	55400 Lease/Purchase	2,642	0	0	0	0
	55600 Office Furniture & Equipment	0	0	0	0	0
	55900 Misc Equipment	1,284	17,431	0	0	0
	Total Equipment	3,926	17,431	0	0	0
Other		FY11 Expenditure	FY12 Expenditure	FY13 Appropriation	FY14 Adopted	Inc/Dec 13 vs 14
	56200 Special Appropriation	0	0	0	0	0
	57200 Structures & Improvements	0	0	0	0	0
	58000 Land & Non-Structure	0	0	0	0	0
	Total Other	0	0	0	0	0
	Grand Total	969,125	984,276	1,021,975	1,062,938	40,963

Department Personnel

Title	Union Code	Grade	Position	FY14 Salary	Title	Union Code	Grade	Position	FY14 Salary
Adm Assistant	SU4	15	1.00	59,618	City Clerk	CDH	NG	1.00	98,119
Adm Sec	SU4	14	1.00	50,985	Head Clerk & Secretary	SU4	13	2.00	89,092
Admin Analyst City/Clrk)	SE1	04	2.00	119,306	Prin Adm. Assistant (CCL)	SE1	07	1.00	83,086
Admin Asst	SE1	05	1.00	65,944	Prin Admin Assistant	SE1	08	2.00	181,619
Asst City Clerk	EXM	09	1.00	95,393	Sr Adm Asst	SE1	05	2.00	138,775
					Total			14	981,939
					Adjustments				
					Differential Payments				0
					Other				21,800
					Chargebacks				0
					Salary Savings				0
					FY14 Total Request				1,003,739

External Funds History

Personnel Services		FY11 Expenditure	FY12 Expenditure	FY13 Appropriation	FY14 Adopted	Inc/Dec 13 vs 14
	E1000 Dermanant Employees	4,992	22,054	36,713	6,272	-30,441
	51000 Permanent Employees 51100 Emergency Employees	4,992	22,054	0	0,272	-30,441
	51200 Overtime	0	0	0	0	0
	51300 Part Time Employees	0	0	0	0	0
	51400 Health Insurance 51500 Pension & Annunity	0	0 1,682	5,048 3,304	0 0	-5,048 -3,304
	51600 Unemployment Compensation	0	0	0	0	-3,504
	51700 Workers' Compensation	0	0	0	0	0
	51800 Indirect Costs	0	0	0	0	0
	51900 Medicare Total Personnel Services	71 5,063	289 24,025	532 45,597	0 6,272	-532 -39,325
	Total Personner Services					
Contractual Services		FY11 Expenditure	FY12 Expenditure	FY13 Appropriation	FY14 Adopted	Inc/Dec 13 vs 14
	52100 Communications	0	0	0	0	0
	52200 Utilities	0	0 0	0 0	0 0	0 0
	52400 Snow Removal 52500 Garbage/Waste Removal	0	0	0	0	0
	52600 Repairs Buildings & Structures	0	0	0	0	0
	52700 Repairs & Service of Equipment	0	0	0	0	0
	52800 Transportation of Persons 52900 Contracted Services	0 0	0 0	0 0	0 0	0 0
	Total Contractual Services	0	0	0	0	0
Supplies & Materials		FY11 Expenditure	FY12 Expenditure	FY13 Appropriation	FY14 Adopted	Inc/Dec 13 vs 14
	53000 Auto Energy Supplies	0	0	0	0	0
	53200 Food Supplies	0	0	0	0	0
	53400 Custodial Supplies	0	0	0	0	0
	53500 Med, Dental, & Hosp Supply	0	0	0	0	0
	53600 Office Supplies and Materials 53700 Clothing Allowance	0	0 0	0 0	0 0	0 0
	53800 Educational Supplies & Mat	0	0	0	0	0
	53900 Misc Supplies & Materials	0	0	0	0	0
	Total Supplies & Materials	0	0	0	0	0
Current Chgs & Oblig		FY11 Expenditure	FY12 Expenditure	FY13 Appropriation	FY14 Adopted	Inc/Dec 13 vs 14
	54300 Workers' Comp Medical	0	0	0	0	0
	54400 Legal Liabilities	0	0	0	0	0
	54600 Current Charges H&I 54700 Indemnification	0 0	0 0	0 0	0 0	0 0
	54900 Other Current Charges	0	0	0	0	0
	Total Current Chgs & Oblig	0	0	0	0	0
Equipment		FY11 Expenditure	FY12 Expenditure	FY13 Appropriation	FY14 Adopted	Inc/Dec 13 vs 14
	55000 Automotive Equipment	0	0	0	0	0
	55000 Automotive Equipment 55400 Lease/Purchase	0 0	0 0	0 0	0 0	0 0
	55400 Lease/Purchase 55600 Office Furniture & Equipment	0 0	0 0	0 0	0 0	0 0
	55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0
	55400 Lease/Purchase 55600 Office Furniture & Equipment	0 0	0 0	0 0	0 0	0 0
Other	55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0
Other	55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment Total Equipment 56200 Special Appropriation	0 0 0	0 0 0	0 0 0 0	0 0 0 0	0 0 0 0
Other	55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment Total Equipment 56200 Special Appropriation 57200 Structures & Improvements	0 0 0 FY11 Expenditure 0 0	0 0 0 FY12 Expenditure 0 0	0 0 0 FY13 Appropriation 0 0	0 0 0 FY14 Adopted 0 0	0 0 0 Inc/Dec 13 vs 14 0 0
Other	55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment Total Equipment 56200 Special Appropriation 57200 Structures & Improvements 58000 Land & Non-Structure	0 0 0 FY11 Expenditure 0 0 0	0 0 0 FY12 Expenditure 0 0 0	0 0 0 FY13 Appropriation 0 0 0	0 0 0 FY14 Adopted 0 0 0	0 0 0 Inc/Dec 13 vs 14 0 0 0
Other	55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment Total Equipment 56200 Special Appropriation 57200 Structures & Improvements	0 0 0 FY11 Expenditure 0 0	0 0 0 FY12 Expenditure 0 0	0 0 0 FY13 Appropriation 0 0	0 0 0 FY14 Adopted 0 0	0 0 0 Inc/Dec 13 vs 14 0 0

External Funds Personnel

Title	Union Grade Code	Position	FY14 Salary	Title	Union Code	Grade	Position	FY14 Salary
				Admin Analyst (AsArchiv)	SE1	04	1.00	28,924
				Total			1	28,924
				Adjustments				
				Differential Payments				0
				Other				0
				Chargebacks				0
				Salary Savings				-22,652
				FY14 Total Request				6,272

Program 1. Legislative Support

Maureen Feeney, Manager Organization: 161100

Program Description

The Legislative Support Program carries out government functions required by state and local law and manages and maintains the City Council document system database. The program also administers oaths of office and maintains records relative to the appointment or election of City officers. The program maintains and updates the City of Boston Code, advises City officials on the Commonwealth's open meeting law, and maintains copies of City of Boston official reports.

Program Strategies

• To update the Ordinance section of the Municipal Code and distribute supplements.

Performance Measures		Actual '11	Actual '12	Projected '13	Target '14
	Copies of municipal code distributed	4	2	6	5
Operating Budget		Actual '11	Actual '12	Approp '13	Budget '14
	Personnel Services Non Personnel	255,117 18,494	279,269 38,432	326,267 20,953	344,492 21,750
	Total	273,611	317,701	347,220	366,242

Program 2. Document Filing

Maureen Feeney, Manager Organization: 161200

Program Description

The City Clerk is the supervisor of records and the filing agency for the City. The Office of the City Clerk is required to record, file, and maintain indices of public documents.

Operating Budget	Actual '11	Actual '12	Approp '13	Budget '14
Personnel Services Non Personnel	408,658 11,236	384,222 17,193	374,621 14,700	376,186 16,250
Total	419,894	401,415	389,321	392,436

Program 3. Archives

Maureen Feeney, Manager Organization: 161300

Program Description

The Archives oversees the preservation of significant records and facilitates improved and cost-effective access to public records by Boston municipal government and its citizens. It also oversees the elimination of obsolete records.

Program Strategies

• To provide archives record center services to City departments and the public; provide records disposition services to departments.

Performance Measures		Actual '11	Actual '12	Projected '13	Target '14
	Cubic feet of archives processed Cubic feet of records destroyed per state approval	250 1,600	372 1,533.3	665 1,309.7	550 2,500
	Cubic feet of records transferred to archives and records repositions	3,400	4,524	7,179	5,000
	Public access inquiries to access documents	1,400	1,777	1,509	1,750
Operating Budget		Actual '11	Actual '12	Approp '13	Budget '14
	Personnel Services Non Personnel	260,316 15,304	252,584 12,576	267,434 18,000	283,060 21,200
	Total	275,620	265,160	285,434	304,260

External Funds Projects

National Historical Publications and Records Commission (NHPRC)

Project Mission

The National Historical Publications and Records Commission (NHPRC) is the grant-making affiliate of the National Archives and Records Administration (NARA). The NHPRC helps non-Federal institutions preserve and make broadly accessible records that are of historical value to the United States. NHPRC has granted the City of Boston an award of up to \$91,604 for the Project to Consolidate and Preserve the Archival Records of the City of Boston. The project will conduct a survey of departments and compile an inventory of the City's permanent records, both hard copy and electronic; secure hard-copy archives at the newly-renovated City Archives Center; and plan for the preservation of electronic archives. The accomplishment of this goal will advance the City Archives mission to achieve the comprehensive and systematic preservation of the City's archival records, and to ensure ready access to essential evidence that documents the rights of citizens, the actions of municipal officials and Boston's historical municipal experience.

City Council Operating Budget

Stephen Murphy, Council President Appropriation: 112

Department Mission

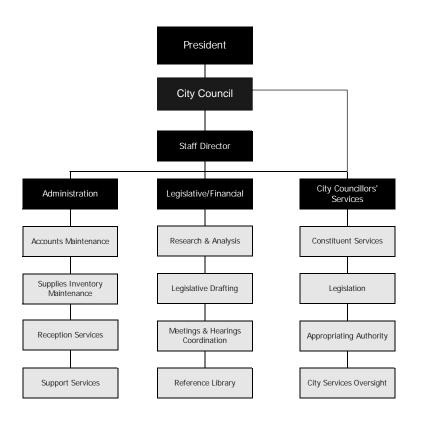
As the Legislative body of the City, the City Council serves as a link between the citizens of Boston and their municipal government. Through the filing of legislation, the enactment of orders, ordinances and resolutions, the Council actively represents the diverse interests of Bostonians while ensuring the efficient and cost effective delivery of services. The Council fulfills its obligation as the appropriating authority by analyzing appropriations and loan orders.

FY14 Performance Strategies

• To maximize opportunities for citizen input into the Council's legislative process.

Operating Budget	Program Name	Total Actual '11	Total Actual '12	Total Approp '13	Total Budget '14
	Administration City Councilors Legislative/Financial Support	278,125 3,703,511 527,288	279,213 3,783,889 454,616	208,806 3,986,459 604,964	339,139 4,223,135 587,726
	Total	4,508,924	4,517,718	4,800,229	5,150,000
Operating Budget		Actual '11	Actual '12	Approp '13	Budget '14
	Personnel Services Non Personnel	4,262,237 246,687	4,316,447 201,271	4,421,930 378,299	4,841,200 308,800
	Total	4,508,924	4,517,718	4,800,229	5,150,000

City Council Operating Budget



Authorizing Statutes

- Structure of City Council, 1948 Mass. Acts ch. 452, as amended.
- District Representation, 1982 Mass. Acts ch. 605; 1991 Mass. Acts ch. 108; 1986 Mass. Acts ch. 343.

Description of Services

Members draft and file legislation on a wide range of public affairs in Boston designed to improve the quality of life for its citizens. Each year the Council conducts an extensive series of public hearings to review the Mayor's appropriation request for the subsequent fiscal year. After a thorough analysis and determination that the request is fiscally sound, the Council approves an appropriation. Constituent needs are served as directed by each individual councilor.

Department History

Personnel Services		FY11 Expenditure	FY12 Expenditure	FY13 Appropriation	FY14 Adopted	Inc/Dec 13 vs 14
51000 Permanen	t Employees	4,225,997	4,241,297	4,326,930	4,746,200	419,270
51100 Emergenc		0	0	0	0	0
51200 Overtime 51600 Unemploy	ment Compensation	0 36,240	0 75,150	0 95,000	0 95,000	0 0
51700 Workers [*] (Total Personne		0 4,262,237	0 4,316,447	0 4,421,930	0 4,841,200	0 419,270
Contractual Services		FY11 Expenditure	FY12 Expenditure	FY13 Appropriation	FY14 Adopted	Inc/Dec 13 vs 14
		·				
52100 Communio 52200 Utilities	cations	34,007 0	28,463 0	44,999 0	40,000 0	-4,999 0
52400 Snow Ren E3500 Carboga (0	0 0	0	0	0
52500 Garbage/\ 52600 Repairs Bu	uildings & Structures	0	0	0	0	0 0
52700 Repairs & 52800 Transporta	Service of Equipment	3,489 0	2,747 0	12,500 0	12,000 0	-500 0
52900 Contracted		142,433	118,256	156,750	169,750	13,000
Total Contractu	al Services	179,929	149,466	214,249	221,750	7,501
Supplies & Materials		FY11 Expenditure	FY12 Expenditure	FY13 Appropriation	FY14 Adopted	Inc/Dec 13 vs 14
53000 Auto Ener		0	0	0	0	0
53200 Food Supp 53400 Custodial		3,398 0	4,164 0	3,500 0	4,000 0	500 0
	tal, & Hosp Supply	0 19,308	0	0	0 38,750	0
53700 Clothing A		19,308	16,026 0	40,250 0	38,750 0	-1,500 0
53800 Education 53900 Misc Supp	al Supplies & Mat	0 0	0 0	0 0	0	0 0
Total Supplies		22,706	20,190	43,750	42,750	-1,000
Current Chgs & Oblig		FY11 Expenditure	FY12 Expenditure	FY13 Appropriation	FY14 Adopted	Inc/Dec 13 vs 14
54300 Workers' (Comp Medical	1,723	244	5,000	5,000	0
54400 Legal Liab 54500 Aid To Vei		0 0	0 0	0 0	0 0	0
54600 Current Ch	narges H&I	0	0	0	0	0
54700 Indemnific 54900 Other Curr		0 14,315	0 16,234	0 18,300	0 14,300	0 -4,000
Total Current C	•	16,038	16,478	23,300	19,300	-4,000
Equipment		FY11 Expenditure	FY12 Expenditure	FY13 Appropriation	FY14 Adopted	Inc/Dec 13 vs 14
55000 Automotiv		0	0	0	0	0
55400 Lease/Pur 55600 Office Fur	chase niture & Equipment	0 5,798	0 4,051	0 7,000	0 5,000	0 -2,000
55900 Misc Equi	pment	22,216	11,086	90,000	20,000	-70,000
Total Equipmen	it	28,014	15,137	97,000	25,000	-72,000
Other		FY11 Expenditure	FY12 Expenditure	FY13 Appropriation	FY14 Adopted	Inc/Dec 13 vs 14
56200 Special Ap		0	0	0	0	0
57200 Structures 58000 Land & No	s & Improvements	0 0	0 0	0 0	0 0	0 0
Total Other		0	0	0	0	0
Grand Total		4,508,924	4,517,718	4,800,229	5,150,000	349,771

Department Personnel

Title	Union Code	Grade	Position	FY14 Salary	Title	Union Code	Grade	Position	FY14 Salary
Admin Asst	CCS	NG	22.00	798,916	Legislative Asst	CCS	NG	3.00	109,551
Asst Budget Director	CCS	NG	1.00	62,672	Legislative Director	CCS	NG	1.00	75,206
Asst Research Director	CCS	NG	1.00	55,152	Programming Manager	CCS	NG	1.00	57,658
Budget Director	CCS	NG	1.00	82,727	Receptionist	CCS	NG	1.00	45,124
Business Manager	CCS	NG	1.00	57,658	Research Director	CCS	NG	1.00	61,669
City Councilor	CCS	NG	13.00	1,140,623	Secretary	CCS	NG	68.00	1,682,095
City Messenger	CCS	NG	1.00	51,892	Staff Director	EXM	NG	1.00	86,168
					Total			116	4,367,111
					Adjustments				
					Differential Payments				0
					Other				379,089
					Chargebacks				0
					Salary Savings				0
					FY14 Total Request				4,746,200

Program 1. Administration

Daisy De La Rosa, Manager Organization: 112100

Program Description

The Administration Program is responsible for providing staff resources and administrative direction to City Council programs. It also oversees budgeting, purchasing, information systems, and personnel matters for the City Council.

Operating Budget	Actual '11	Actual '12	Approp '13	Budget '14
Personnel Services Non Personnel	174,940 103,185	183,591 95,622	201,806 7,000	212,139 127,000
Total	278,125	279,213	208,806	339,139

Program 2. City Councilors

Stephen Murphy, Manager Organization: 112200

Program Description

The City Councilors program provides a liaison between Bostonians and their municipal government, and advocates on behalf of constituent needs at the city department, state, and federal levels. The program also translates appropriate citizen concerns into Council legislation.

Program Strategies

• To maximize opportunities for citizen input into the Council's legislative process.

Performance Measures		Actual '11	Actual '12	Projected '13	Target '14
	% of legislative matters receiving public hearing	94%	77%	75%	77%
	Appropriations & Loan Orders	14	46	84	56
	Legislative matters receiving public hearing	295	215	210	215
	Legislative matters referred to committee	313	281	281	280
	Public hearings held	201	141	148	145
	Regular Council sessions	37	36	35	36
Operating Budget		Actual '11	Actual '12	Approp '13	Budget '14
	Personnel Services	3,574,364	3,690,967	3,674,960	4,066,835
	Non Personnel	129,147	92,922	311,499	156,300
	Total	<i>3,703,511</i>	3,783,889	3,986,459	<i>4,223,135</i>

Program 3. Legislative/Financial Support

Daisy De La Rosa, Manager Organization: 112300

Program Description

The mission of the Legislative/Financial Support Program is to provide research and draft legislation to be filed by City Councilors and provide analysis of legislation introduced by the Mayor. The program also provides a comprehensive analysis of the operating and capital budgets. The program maintains the Council's municipal reference library, furnishing City departments and the general public with information on municipal government.

Operating Budget	Actual '11	Actual '12	Approp '13	Budget '14
Personnel Services Non Personnel	512,933 14,355	441,889 12,727	545,164 59,800	562,226 25,500
Total	527,288	454,616	604,964	587,726

Finance Commission Operating Budget

Matt Cahill, Director Appropriation: 193

Department Mission

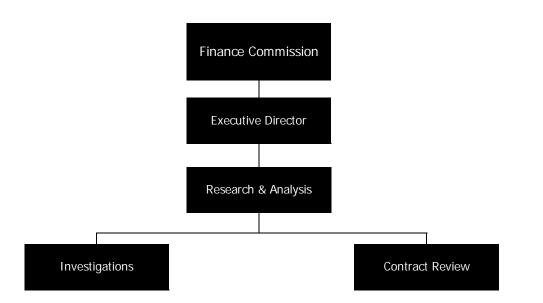
The mission of the Finance Commission is to investigate matters relating to appropriations, loans, expenditures, accounts and methods of administration affecting the City of Boston or Suffolk County, or any department thereof which the Commission determines requires investigation. The Commission reports its findings to the Mayor, the City Council, and the general public.

FY14 Performance Strategies

- To carry out investigations determined appropriate by the Finance Commission.
- To review all City contracts for statutory compliance.

Operating Budget	Program Name	Total Actual '11	Total Actual '12	Total Approp '13	Total Budget '14
	Finance Commission	174,347	178,713	193,335	194,659
	Total	174,347	178,713	193,335	194,659
Operating Budget		Actual '11	Actual '12	Approp '13	Budget '14
	Personnel Services Non Personnel	170,937 3,410	177,100 1,613	185,935 7,400	187,259 7,400
	Total	174,347	178,713	193,335	194,659

Finance Commission Operating Budget



Authorizing Statutes

- Finance Commission, 1908 Mass. Acts ch. 562; 1909 Mass. Acts ch. 486, § 17.
- Duties, 1909 Mass. Acts ch. 486, § 18-19; 1948 Mass. Acts ch. 261.
- Referrals to Finance Commission by the Mayor, Auditor, or Collector-Treasurer, 1909 Mass. Acts ch. 486, § 18-19; 1948 Mass. Acts ch. 452, §§ 49-50.
- Expenses, 1965 Mass. Acts ch. 894.
- Powers, Penalties, Perjury, Depositions, Protection Against Self-Incrimination, 1909 Mass. Acts ch. 486, §§ 20-21, as amended.
- Off-Street Parking Facilities, Eminent Domain, 1946 Mass. Acts ch. 474, § 1a, as amended.

Description of Services

The Finance Commission conducts investigations into all matters it deems appropriate. The Commission hires independent staff who conduct many of the investigations, with the Commission publishing and presenting all final reports. The Finance Commission also reviews, and if necessary investigates, all contracts referred to it and reports its findings and recommendations to the Mayor.

Department History

Personnel Services		EV/11 Expanditura	EV12 Evpanditura	EV12 Appropriation	FV14 Adopted	Inc/Dec 13 vs 14
Fersonner Services		FY11 Expenditure	FY12 Expenditure	FY13 Appropriation	FY14 Adopted	
	51000 Permanent Employees 51100 Emergency Employees	170,937 0	177,100 0	185,935 0	187,259 0	1,324 0
	51200 Overtime	0	0	0	0	0
	51600 Unemployment Compensation	0	0	0	0	0
	51700 Workers' Compensation Total Personnel Services	0 170,937	0 177,100	0 185,935	0 187,259	0 1,324
Contractual Services		FY11 Expenditure	FY12 Expenditure	FY13 Appropriation	FY14 Adopted	Inc/Dec 13 vs 14
	52100 Communications	1,425	1,454	2,700	2,700	0
	52200 Utilities	0 0	0 0	0 0	0 0	0
	52400 Snow Removal 52500 Garbage/Waste Removal	0	0	0	0	0 0
	52600 Repairs Buildings & Structures	0	0	0	0	0
	52700 Repairs & Service of Equipment	538	0	250	250	0
	52800 Transportation of Persons 52900 Contracted Services	0 0	0	0 1,500	0 1,500	0 0
	Total Contractual Services	1,963	1,454	4,450	4,450	0
Supplies & Materials		FY11 Expenditure	FY12 Expenditure	FY13 Appropriation	FY14 Adopted	Inc/Dec 13 vs 14
Supplies & Walenais						IIIC/Dec 13 VS 14
	53000 Auto Energy Supplies	0	0	0	0	0
	53200 Food Supplies 53400 Custodial Supplies	0 0	0 0	0 0	0 0	0 0
	53500 Med, Dental, & Hosp Supply	0	0	0	0	0
	53600 Office Supplies and Materials	150	0	575	575	0
	53700 Clothing Allowance	0	0	0	0	0
	53800 Educational Supplies & Mat 53900 Misc Supplies & Materials	0 0	0 0	0 0	0 0	0 0
	Total Supplies & Materials	150	0	575	575	0
Current Chgs & Oblig		FY11 Expenditure	FY12 Expenditure	FY13 Appropriation	FY14 Adopted	Inc/Dec 13 vs 14
	54300 Workers' Comp Medical	0	0	0	0	0
	54400 Legal Liabilities	0	0	0	0	0
	54500 Aid To Veterans	0	0	0	0	0
	54600 Current Charges H&I	0	0	0	0 0	0 0
	54700 Indemnification 54900 Other Current Charges	37	73	250	250	0
	Total Current Chgs & Oblig	37	73	250	250	0
Equipment		FY11 Expenditure	FY12 Expenditure	FY13 Appropriation	FY14 Adopted	Inc/Dec 13 vs 14
	55000 Automotive Equipment	0	0	0	0	0
	55400 Lease/Purchase	0	0	0	0	0
	55600 Office Furniture & Equipment	0	0	0	0	0
	55900 Misc Equipment	1,260	86	2,125	2,125	0
	Total Equipment	1,260	86	2,125	2,125	0
Other		FY11 Expenditure	FY12 Expenditure	FY13 Appropriation	FY14 Adopted	Inc/Dec 13 vs 14
	56200 Special Appropriation	0	0	0	0	0
	57200 Structures & Improvements	0	0	0	0	0
	58000 Land & Non-Structure	0	0	0	0	0
	Total Other	0	0	0	0	0
	Grand Total	174,347	178,713	193,335	194,659	1,324

Department Personnel

Title	Union Code	Grade	Position	FY14 Salary	Title	Union Code	Grade	Position	FY14 Salary
Chairperson	EXO	NG	1.00	5,014	Confidential Secretary Financial Analyst	EXM EXM	12 06	1.00 1.00	104,504 74,498
					Total			3	184,015
					<i>Adjustments</i> Differential Payments				0
					Other				3,244
					Chargebacks Salary Savings				0
					FY14 Total Request				187,259

Program 1. Finance Commission

Matt Cahill, Manager Organization: 193100

Program Description

The Finance Commission investigates matters relating to appropriations, loans, expenditures, accounts, and methods of administration affecting the City of Boston or Suffolk County, or any department thereof which the Commission determines requires investigation. The Commission reports its findings to the Mayor, the City Council, and the general public.

Program Strategies

- To carry out investigations determined appropriate by the Finance Commission.
- To review all City contracts for statutory compliance.

Performance Measures		Actual '11	Actual '12	Projected '13	Target '14
	% of Chapter 30B contracts in compliance % of non-Chapter 30B contracts reviewed within 14 days	99% 100%	99% 100%	98% 99%	98% 99%
	Investigations completed	43	43	35	35
Operating Budget		Actual '11	Actual '12	Approp '13	Budget '14
	Personnel Services Non Personnel	170,937 3,410	177,100 1,613	185,935 7,400	187,259 7,400
	Total	174,347	178,713	193,335	194,659

Licensing Board Operating Budget

Nicole Murati-Ferrer, Chair Appropriation: 252

Department Mission

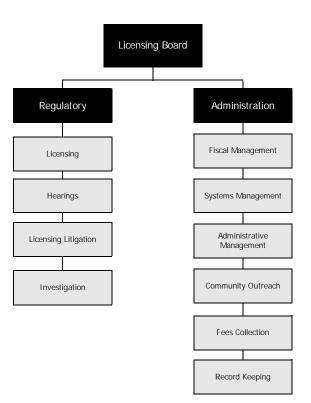
The Board grants and regulates various types of alcohol and food licenses for restaurants, nightclubs, private clubs, package stores, hotels, inns, common victuallers (food only), bowling alleys, pool tables, lodging houses, dormitories (fraternities which are a category of dormitory licenses), and fortune tellers. The City of Boston Licensing Board consists of 3 Commissioners. The Commissioners are appointed by the Governor and serve a 6 year term. The Boston Police officers act as agents of the Board, they report violations of the alcoholic and other laws of the Commonwealth to the Board. The Board holds hearings on these violations and issues penalties.

FY14 Performance Strategies

- To process applications and issue alcoholic beverage licenses or other licenses.
- To renew all licenses on an annual basis and collect the appropriate fees.
- To respond to neighborhood complaints and police violations by disciplining licensees as appropriate.

Operating Budget	Program Name	Total Actual '11	Total Actual '12	Total Approp '13	Total Budget '14
	Licensing	599,030	620,838	687,357	725,322
	Total	599,030	620,838	687,357	725,322
Operating Budget		Actual '11	Actual '12	Approp '13	Budget '14
	Personnel Services Non Personnel	545,581 53,449	584,963 35,875	633,378 53,979	671,343 53,979
	Total	<i>599,030</i>	<i>620,838</i>	<i>687,357</i>	725,322

Licensing Board Operating Budget



Authorizing Statutes

- Enabling Legislation, CBC St. 14 § 1.
- The Rules & Regulations of the Board also govern.
- M.G.L.A. c. 138, §§ 12, 14, 15, 23, 34, 64, 67.
- M.G.L.A. c. 140 §§ 1-7, 9-21, 22-32, 177, 185I.

Description of Services

The Board grants and regulates various types of alcohol and food licenses for restaurants, nightclubs, private clubs, package stores, hotels, inns, common victuallers (food only), bowling alleys, pool tables, lodging houses, dormitories or fraternities, and fortune tellers. The Board's jurisdiction is within the confines of the City of Boston for all of the aforementioned licenses. The Boston Police officers act as agents of the Board, they report violations of the alcoholic and other laws of the Commonwealth to the Board.

Department History

Democrat Comisso		F)/(11 F	D(12 Europellitered		EV(14 Adamted	I /D 12 14
Personnel Services		FY11 Expenditure	FY12 Expenditure	FY13 Appropriation	FY14 Adopted	Inc/Dec 13 vs 14
	51000 Permanent Employees	515,498	534,920	633,378	671,343	37,965
	51100 Emergency Employees 51200 Overtime	0 0	0	0 0	0 0	0 0
	51600 Unemployment Compensation	0	16,577	0	0	0
	51700 Workers' Compensation	30,083	33,466	0	0	0
	Total Personnel Services	545,581	584,963	633,378	671,343	37,965
Contractual Services		FY11 Expenditure	FY12 Expenditure	FY13 Appropriation	FY14 Adopted	Inc/Dec 13 vs 14
	52100 Communications	5,422	5,157	7,000	7,000	0
	52200 Utilities	0	0	0	0	0
	52400 Snow Removal	0	0	0	0 0	0 0
	52500 Garbage/Waste Removal 52600 Repairs Buildings & Structures	0	0	0	0	0
	52700 Repairs & Service of Equipment	744	726	1,000	1,000	0
	52800 Transportation of Persons	0	25	629	629	0
	52900 Contracted Services Total Contractual Services	19,034 25,200	11,860 17,768	26,750 35,379	26,750 35,379	0 0
	Total Contractual Services					
Supplies & Materials		FY11 Expenditure	FY12 Expenditure	FY13 Appropriation	FY14 Adopted	Inc/Dec 13 vs 14
	53000 Auto Energy Supplies	0	0	0	0	0
	53200 Food Supplies	0	0	0	0	0
	53400 Custodial Supplies 53500 Med, Dental, & Hosp Supply	0	0	0	0 0	0 0
	53600 Office Supplies and Materials	8,528	9,744	8,900	8,900	0
	53700 Clothing Allowance	0	0	0	0	0
	53800 Educational Supplies & Mat	0	0	0	0	0
	53900 Misc Supplies & Materials Total Supplies & Materials	0 8,528	0 9,744	0 8,900	0	0 0
					8,900	
Current Chgs & Oblig		FY11 Expenditure	FY12 Expenditure	FY13 Appropriation	8,900 FY14 Adopted	U Inc/Dec 13 vs 14
Current Chgs & Oblig	54300 Workers' Comp Medical	FY11 Expenditure 12,709	FY12 Expenditure 2,419	FY13 Appropriation	FY14 Adopted	Inc/Dec 13 vs 14
Current Chgs & Oblig	54300 Workers' Comp Medical 54400 Legal Liabilities	FY11 Expenditure 12,709 0	FY12 Expenditure 2,419 0	FY13 Appropriation 0 0	FY14 Adopted 0 0	Inc/Dec 13 vs 14 0 0
Current Chgs & Oblig	54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans	FY11 Expenditure 12,709	FY12 Expenditure 2,419	FY13 Appropriation	FY14 Adopted	Inc/Dec 13 vs 14 0 0 0
Current Chgs & Oblig	54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification	FY11 Expenditure 12,709 0 0	FY12 Expenditure 2,419 0 0	FY13 Appropriation 0 0 0	FY14 Adopted 0 0 0	Inc/Dec 13 vs 14 0 0
Current Chgs & Oblig	54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges	FY11 Expenditure 12,709 0 0 0 0 7,012	FY12 Expenditure 2,419 0 0 0 0 0 5,944	FY13 Appropriation 0 0 0 0 0 9,700	FY14 Adopted 0 0 0 0 0 9,700	Inc/Dec 13 vs 14 0 0 0 0 0 0 0 0
Current Chgs & Oblig	54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification	FY11 Expenditure 12,709 0 0 0 0 0	FY12 Expenditure 2,419 0 0 0 0 0	FY13 Appropriation 0 0 0 0 0 0	FY14 Adopted 0 0 0 0 0 0	Inc/Dec 13 vs 14 0 0 0 0 0 0
Current Chgs & Oblig Equipment	54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges	FY11 Expenditure 12,709 0 0 0 0 7,012	FY12 Expenditure 2,419 0 0 0 0 0 5,944	FY13 Appropriation 0 0 0 0 0 9,700	FY14 Adopted 0 0 0 0 0 9,700	Inc/Dec 13 vs 14 0 0 0 0 0 0 0 0
	54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges	FY11 Expenditure 12,709 0 0 0 0 7,012 19,721	FY12 Expenditure 2,419 0 0 0 0 0 5,944 8,363	FY13 Appropriation 0 0 0 0 0 9,700 9,700	FY14 Adopted 0 0 0 0 9,700 9,700 9,700	Inc/Dec 13 vs 14
	54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chgs & Oblig 55000 Automotive Equipment 55400 Lease/Purchase	FY11 Expenditure 12,709 0 0 0 7,012 19,721 FY11 Expenditure 0 0	FY12 Expenditure 2,419 0 0 0 5,944 8,363 FY12 Expenditure 0 0 0	FY13 Appropriation 0 0 0 0 0 9,700 9,700 FY13 Appropriation 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	FY14 Adopted 0 0 0 9,700 9,700 FY14 Adopted	Inc/Dec 13 vs 14 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
	54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chgs & Oblig 55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment	FY11 Expenditure 12,709 0 0 0 7,012 19,721 FY11 Expenditure 0 0 0 0 0 0 0 0 0 0 0 0 0	FY12 Expenditure 2,419 0 0 0 5,944 8,363 FY12 Expenditure 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	FY13 Appropriation 0 0 0 0 9,700 9,700 FY13 Appropriation 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	FY14 Adopted 0 0 0 0 0 9,700 9,700 FY14 Adopted 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Inc/Dec 13 vs 14 0 0 0 0 0 0 0 0 0 0 0 0 0
	54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chgs & Oblig 55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment	FY11 Expenditure 12,709 0 0 0 0 7,012 19,721 FY11 Expenditure 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	FY12 Expenditure 2,419 0 0 0 5,944 8,363 FY12 Expenditure 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	FY13 Appropriation 0 0 0 0 9,700 9,700 FY13 Appropriation 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	FY14 Adopted 0 0 0 0 0 9,700 9,700 FY14 Adopted 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Inc/Dec 13 vs 14 0 0 0 0 0 0 0 0 0 0 0 0 0
Equipment	54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chgs & Oblig 55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment	FY11 Expenditure 12,709 0 0 0 7,012 19,721 FY11 Expenditure 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	FY12 Expenditure 2,419 0 0 0 5,944 8,363 FY12 Expenditure 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	FY13 Appropriation 0 0 0 9,700 9,700 9,700 9,700 9,700 0 0 0 0 0 0 0 0 0 0 0 0	FY14 Adopted 0 0 0 0 0 0 0 9,700 9,700 9,700 9,700 FY14 Adopted 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Inc/Dec 13 vs 14 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
	54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chgs & Oblig 55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment	FY11 Expenditure 12,709 0 0 0 0 7,012 19,721 FY11 Expenditure 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	FY12 Expenditure 2,419 0 0 0 5,944 8,363 FY12 Expenditure 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	FY13 Appropriation 0 0 0 0 9,700 9,700 FY13 Appropriation 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	FY14 Adopted 0 0 0 0 0 9,700 9,700 FY14 Adopted 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Inc/Dec 13 vs 14 0 0 0 0 0 0 0 0 0 0 0 0 0
Equipment	54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chgs & Oblig 55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment Total Equipment 56200 Special Appropriation	FY11 Expenditure 12,709 0 0 0 7,012 19,721 FY11 Expenditure 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	FY12 Expenditure 2,419 0 0 0 5,944 8,363 FY12 Expenditure 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	FY13 Appropriation 0 0 0 9,700 9,700 9,700 9,700 9,700 0 0 0 0 0 0 0 0 0 0 0 0	FY14 Adopted 0 0 0 0 0 0 0 9,700 9,700 9,700 9,700 FY14 Adopted 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Inc/Dec 13 vs 14 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
Equipment	54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chgs & Oblig 55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment Total Equipment 56200 Special Appropriation 57200 Structures & Improvements	FY11 Expenditure 12,709 0	FY12 Expenditure 2,419 0	FY13 Appropriation 0 0 0 0 9,700 9,700 9,700 0 0 0 0 0 0 0 0 0 0 0 0	FY14 Adopted 0 0 0 0 0 0 0 0 9,700 9,700 9,700 9,700 0	Inc/Dec 13 vs 14 0 0 0 0 0 0 0 0 0 0 0 0 0
Equipment	54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chgs & Oblig 55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment Total Equipment 56200 Special Appropriation 57200 Structures & Improvements 58000 Land & Non-Structure	FY11 Expenditure 12,709 0 0 0 0 0 0 0 0 0 0 0 7,012 19,721 FY11 Expenditure 0	FY12 Expenditure 2,419 0	FY13 Appropriation 0 0 0 0 0 0 0 0 9,700 9,700 9,700 9,700 0	FY14 Adopted 0 0 0 0 0 0 0 0 9,700 9,700 9,700 9,700 0	Inc/Dec 13 vs 14 0 0 0 0 0 0 0 0 0 0 0 0 0
Equipment	54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chgs & Oblig 55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment Total Equipment 56200 Special Appropriation 57200 Structures & Improvements	FY11 Expenditure 12,709 0	FY12 Expenditure 2,419 0	FY13 Appropriation 0 0 0 0 9,700 9,700 9,700 0 0 0 0 0 0 0 0 0 0 0 0	FY14 Adopted 0 0 0 0 0 0 0 0 9,700 9,700 9,700 9,700 0	Inc/Dec 13 vs 14 0 0 0 0 0 0 0 0 0 0 0 0 0

Department Personnel

Title	Union Code	Grade	Position	FY14 Salary	Title	Union Code	Grade	Position	FY14 Salary
Adm Assistant Chairperson of LBD Commissioner	SU4 CDH CDH	15 NG NG	2.00 1.00 2.00	119,236 97,267 147,006	Exec Secretary Head Administrative Clerk Sr Personnel Officer Student Intern	EXM SU4 SE1 EXO	NG 14 06 NG	1.00 3.00 1.00 1.00	92,754 130,559 63,592 37,543
					Total			11	687,957
					Adjustments				0
					Differential Payments				0
					Other				2,106
					Chargebacks				0
					Salary Savings				-18,720
					FY14 Total Request				671,343

Program 1. Licensing

Jean Lorizio, Manager Organization: 252100

Program Description

The Licensing Program regulates all licenses for retail sales of alcoholic and non-alcoholic beverages, restaurant food, and lodgings. The Licensing Board conducts business hearings, disciplinary hearings, and public meetings. This program performs outreach to the community to inform citizens of the work of the Licensing Board.

Program Strategies

- To process applications and issue alcoholic beverage licenses or other licenses.
- To renew all licenses on an annual basis and collect the appropriate fees.
- To respond to neighborhood complaints and police violations by disciplining licensees as appropriate.

Performance Measures		Actual '11	Actual '12	Projected '13	Target '14	
	Disciplinary hearings Percent of written decisions issued within 60 days.	441	660	513	100	
	Renewal applications sent	3,738	3,075	3,161		
Operating Budget		Actual '11	Actual '12	Approp '13	Budget '14	
	Personnel Services Non Personnel	545,581 53,449	584,963 35,875	633,378 53,979	671,343 53,979	
	Total	599,030	620,838	687,357	725,322	