Mayor's Office

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Mayor's Office

Cabinet Mission

The agencies reporting to the Mayor's Office represent the Mayor and the City in legal matters, public relations, and elections. The Mayor's vision for the future of the City is reflected in the policies and directions carried forward by the staff of these offices.

Operating Budget	Program Name	Total Actual '12	Total Actual '13	Total Approp '14	Total Budget '15
	Mayor's Office Election Department Law Department Public Information	2,112,954 3,253,478 5,816,847 1,152,522	2,125,701 4,248,669 5,617,856 1,221,903	2,473,192 3,815,294 6,132,129 1,361,707	2,468,832 3,638,755 6,217,441 1,407,994
	Total	12,335,801	13,214,129	13,782,322	13,733,022
Capital Budget Expenditures		Actual '12	Actual '13	Estimated '14	Projected '15
	Mayor's Office	0	0	0	1,000,000
	Total	0	0	0	1,000,000
External Funds Expenditures		Total Actual '12	Total Actual '13	Total Approp '14	Total Budget '15
	Mayor's Office	149,528	80,014	92,973	90,247
	Total	149,528	80,014	92,973	90,247

Mayor's Office Operating Budget

Daniel Koh, Chief of Staff, Appropriation 111

Department Mission

The mission of the Office of the Mayor is to provide executive leadership, as well as setting priorities and goals for the City and its neighborhoods.

Selected Performance Strategies

Administration

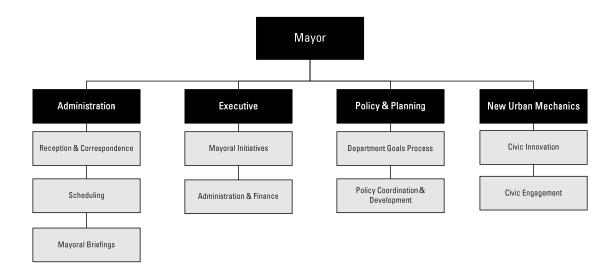
• To act on behalf of and in coordination with the Mayor to ensure consistent written communication both internally and with the general public.

Executive

- To hold monthly department head meetings.
- New Urban Mechanics
- To enhance the evaluation of these experiments through collaborations with universities.
- To improve our local outreach in order to source more new ideas for Boston.
- To share the learnings of these experiments broadly and to scale those that worked.
- To support and manage experiments, particularly in the areas of education, civic engagement, and streetscape design.

Operating Budget	Program Name	Total Actual '12	Total Actual '13	Total Approp '14	Total Budget '15
	Administration Executive Policy & Planning New Urban Mechanics	574,382 670,458 868,114 0	649,239 621,372 855,090 0	671,865 629,004 1,071,667 100,656	1,079,323 520,205 588,641 280,663
	Total	2,112,954	2,125,701	2,473,192	2,468,832
External Funds Budget	Fund Name	Total Actual '12	Total Actual '13	Total Approp '14	Total Budget '15
	Harvard Business School Service Living Cities Grant	104,528 45,000	80,014 0	92,973 0	90,247 0
	Total	149,528	80,014	92,973	90,247
Operating Budget		Actual '12	Actual '13	Approp '14	Budget '15
	Personnel Services Non Personnel	1,944,418 168,536	1,907,914 217,787	2,310,064 163,128	2,312,759 156,073
	Total	2,112,954	2,125,701	2,473,192	2,468,832

Mayor's Office Operating Budget



Authorizing Statutes

- Chief Executive Officer, CBC St. 2 § 1; CBC St. 5 § 100.
- Election and Duration of Term, CBC St. 2 § 3.
- Administrative Powers and Duties, CBC St. 2 § 7; CBC St. 5 §§ 101-102; CBC Ord. 2 generally.
- Legislative Powers and Duties, CBC St. 2 §§ 12, 15-16, 750.
- Fiscal Powers and Duties, CBC St. 6 §§ 251, 253; Tregor, 1982 Mass. Acts ch. 190, §15; 1986 Mass. Acts ch. 701, §2.

Description of Services

The Office of the Mayor coordinates the activities of the Mayor, mayoral commissions, special assistants to the Mayor, and all City departments. Coordination of activities includes the Mayor's scheduling, advance office, speech writing, policy development, communications, and twenty-four hour services. The Office of the Mayor is also charged with communicating mayoral directives and decisions to Cabinet officers and department heads, and coordinating implementation of those decisions.

Department History

Personnel Services		FY12 Expenditure	FY13 Expenditure	FY14 Appropriation	FY15 Adopted	Inc/Dec 14 vs 15
	51000 Permanent Employees	1,934,213	1,899,460	2,286,600	2,275,216	-11,384
	51100 Emergency Employees	0	2,589	23,464	37,543	14,079
	51200 Overtime 51600 Unemployment Compensation	0 10,205	0 5,865	0 0	0	0 0
	51700 Workers' Compensation	0	0	0	0	0
	Total Personnel Services	1,944,418	1,907,914	2,310,064	2,312,759	2,695
Contractual Services		FY12 Expenditure	FY13 Expenditure	FY14 Appropriation	FY15 Adopted	Inc/Dec 14 vs 15
	52100 Communications	39,340	54,035	50,150	50,000	-150
	52200 Utilities 52400 Snow Removal	0	0	0 0	0	0 0
	52500 Garbage/Waste Removal	0	0	0	0	0
	52600 Repairs Buildings & Structures	0	0	0	0	0
	52700 Repairs & Service of Equipment 52800 Transportation of Persons	5,854 16,205	8,449 11,526	9,325 12,731	8,500 12,731	-825 0
	52900 Contracted Services	75,198	77,185	50,037	50,037	0
	Total Contractual Services	136,597	151,195	122,243	121,268	-975
Supplies & Materials		FY12 Expenditure	FY13 Expenditure	FY14 Appropriation	FY15 Adopted	Inc/Dec 14 vs 15
	53000 Auto Energy Supplies	0	0	6,080	0	-6,080
	53200 Food Supplies 53400 Custodial Supplies	9,996	24,163	11,000	11,000	0
	53500 Med, Dental, & Hosp Supply	0	0	0 0	0	0
	53600 Office Supplies and Materials	17,989	27,422	17,300	17,300	0
	53700 Clothing Allowance 53800 Educational Supplies & Mat	0	0	0 0	0	0 0
	53900 Misc Supplies & Materials	498	1,752	2,305	2,305	0
	Total Supplies & Materials	28,483	53,337	36,685	30,605	-6,080
Current Chgs & Oblig		FY12 Expenditure	FY13 Expenditure	FY14 Appropriation	FY15 Adopted	Inc/Dec 14 vs 15
	54300 Workers' Comp Medical					
	J4J00 WORKERS COMPRIMEDICAL	0	0	0	0	0
	54400 Legal Liabilities	0	0	0	0	0
	54400 Legal Liabilities 54500 Aid To Veterans	0 0	0 0	0 0	0 0	0 0
	54400 Legal Liabilities	0	0	0	0	0
	54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges	0 0 0 3,456	0 0 0 6,827	0 0 0 4,200	0 0 0 4,200	0 0 0 0 0
	54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0
Equipment	54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges	0 0 0 3,456	0 0 0 6,827	0 0 0 4,200	0 0 0 4,200	0 0 0 0 0
Equipment	54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chgs & Oblig 55000 Automotive Equipment	0 0 0 3,456 3,456 <i>FY12 Expenditure</i> 0	0 0 0 6,827 6,827 <i>FY13 Expenditure</i> 0	0 0 4,200 4,200 <i>FY14 Appropriation</i>	0 0 4,200 4,200 <i>FY15 Adopted</i> 0	0 0 0 0 0 1 <i>Inc/Dec 14 vs 15</i>
Equipment	54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chgs & Oblig 55000 Automotive Equipment 55400 Lease/Purchase	0 0 0 3,456 3,456 <i>FY12 Expenditure</i> 0 0	0 0 0 6,827 6,827 <i>FY13 Expenditure</i> 0 0	0 0 4,200 <i>FY14 Appropriation</i> 0 0	0 0 4,200 4,200 <i>FY15 Adopted</i> 0 0	0 0 0 0 0 0 0 0 0 0 0 0
Equipment	54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chgs & Oblig 55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment	0 0 0 3,456 3,456 <i>FY12 Expenditure</i> 0	0 0 0 6,827 6,827 <i>FY13 Expenditure</i> 0 0 0 1,009	0 0 4,200 4,200 <i>FY14 Appropriation</i>	0 0 4,200 4,200 <i>FY15 Adopted</i> 0	0 0 0 0 0 1 <i>Inc/Dec 14 vs 15</i>
Equipment	54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chgs & Oblig 55000 Automotive Equipment 55400 Lease/Purchase	0 0 0 3,456 3,456 <i>FY12 Expenditure</i> 0 0 0	0 0 0 6,827 6,827 <i>FY13 Expenditure</i> 0 0	0 0 4,200 <i>FY14 Appropriation</i> 0 0	0 0 4,200 4,200 <i>FY15 Adopted</i> 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0
Equipment Other	54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chgs & Oblig 55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment	0 0 0 3,456 3,456 <i>FY12 Expenditure</i> 0 0 0 0	0 0 0 6,827 6,827 6,827 <i>FY13 Expenditure</i> 0 0 0 1,009 5,419	0 0 4,200 4,200 <i>FY14 Appropriation</i> 0 0 0	0 0 4,200 4,200 <i>FY15 Adopted</i> 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
	54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chgs & Oblig 55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment Total Equipment	0 0 0 3,456 3,456 <i>FY12 Expenditure</i> 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 6,827 6,827 <i>FY13 Expenditure</i> 0 0 1,009 5,419 6,428 <i>FY13 Expenditure</i>	0 0 0 4,200 4,200 6 7/14 Appropriation 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 4,200 4,200 <i>FY15 Adopted</i> 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
	54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chgs & Oblig 55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment Total Equipment 56200 Special Appropriation 57200 Structures & Improvements	0 0 0 3,456 3,456 <i>FY12 Expenditure</i> 0 0 0 0 0 0 0 0 0	0 0 0 6,827 6,827 <i>FY13 Expenditure</i> 0 0 1,009 5,419 6,428	0 0 0 4,200 4,200 <i>FY14 Appropriation</i> 0 0 0 0 0 0 0 0	0 0 0 4,200 4,200 <i>FY15 Adopted</i> 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
	54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chgs & Oblig 55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment Total Equipment 56200 Special Appropriation 57200 Structures & Improvements 58000 Land & Non-Structure	0 0 0 3,456 3,456 <i>FY12 Expenditure</i> <i>FY12 Expenditure</i> 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 6,827 6,827 <i>FY13 Expenditure</i> 0 0 1,009 5,419 6,428 <i>FY13 Expenditure</i> 0 0 0	0 0 4,200 <i>FY14 Appropriation</i> <i>CP114 Appropriation</i>	0 0 0 4,200 4,200 <i>FY15 Adopted</i> <i>FY15 Adopted</i> <i>FY15 Adopted</i>	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
	54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chgs & Oblig 55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment Total Equipment 56200 Special Appropriation 57200 Structures & Improvements	0 0 0 3,456 3,456 <i>FY12 Expenditure</i> 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 6,827 6,827 6,827 <i>FY13 Expenditure</i> 6,428 <i>FY13 Expenditure</i> 0 0 0	0 0 4,200 <i>FY14 Appropriation</i> 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 4,200 4,200 <i>FY15 Adopted</i> 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0

Department Personnel

Title	Union Code	Grade	Position	FY15 Salary	Title	Union Code	Grade	Position	FY15 Salary
Admin Assistant	MYO	05	1.00	57,060	Mayor	EXM	NG	1.00	175,481
Admin Asst III	MYO	08	1.00	73,340	Spec Asst	MYN	NG	7.00	574,110
Chief of Operations	CDH	NG	1.00	150,412	Spec Asst	MYR	NG	2.00	122,335
Chief of Staff	CDH	NG	1.00	152,418	Special Asst II	MYO	11	2.00	180,007
Chief Policy & Planning	CDH	NG	1.00	125,344	Staff Assist	MYO	04	1.00	51,816
Dep Chief of Staff	MYR	NG	1.00	75,206	Staff Assist I	MYO	04	5.00	205,086
					Staff Asst II	MYO	06	4.00	217,849
					Total			28	2,160,466
					Adjustments				
					Differential Payments				0
					Other				114,750
					Chargebacks				0
					Salary Savings				0
					FY15 Total Request				2,275,216

External Funds History

Personnel Services		FY12 Expenditure	FY13 Expenditure	FY14 Appropriation	FY15 Adopted	Inc/Dec 14 vs 15
	51000 Permanent Employees 51100 Emergency Employees 51200 Overtime 51300 Part Time Employees 51400 Health Insurance 51500 Pension & Annunity 51600 Unemployment Compensation 51700 Workers' Compensation 51800 Indirect Costs 51900 Medicare Total Personnel Services	135,994 0 0 10,310 1,398 0 0 0 1,826 149,528	73,448 0 0 0 0 6,566 0 0 0 0 80,014	92,973 0 0 0 0 0 0 0 0 0 0 92,973	90,247 0 0 0 0 0 0 0 0 90,247	-2,726 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
Contractual Services		FY12 Expenditure	FY13 Expenditure	FY14 Appropriation	FY15 Adopted	Inc/Dec 14 vs 15
	52100 Communications 52200 Utilities 52400 Snow Removal 52500 Garbage/Waste Removal 52600 Repairs Buildings & Structures 52700 Repairs & Service of Equipment 52800 Transportation of Persons 52900 Contracted Services Total Contractual Services	0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0
Supplies & Materials		FY12 Expenditure	FY13 Expenditure	FY14 Appropriation	FY15 Adopted	Inc/Dec 14 vs 15
	53000 Auto Energy Supplies 53200 Food Supplies 53400 Custodial Supplies 53500 Med, Dental, & Hosp Supply 53600 Office Supplies and Materials 53700 Clothing Allowance 53800 Educational Supplies & Mat 53900 Misc Supplies & Materials Total Supplies & Materials	0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0
Current Chgs & Oblig		FY12 Expenditure	FY13 Expenditure	FY14 Appropriation	FY15 Adopted	Inc/Dec 14 vs 15
	54300 Workers' Comp Medical 54400 Legal Liabilities 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chgs & Oblig	0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0
Equipment		FY12 Expenditure	FY13 Expenditure	FY14 Appropriation	FY15 Adopted	Inc/Dec 14 vs 15
	55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment Total Equipment	0 0 0 0	0 0 0 0 0	0 0 0 0	0 0 0 0 0	0 0 0 0
Other		FY12 Expenditure	FY13 Expenditure	FY14 Appropriation	FY15 Adopted	Inc/Dec 14 vs 15
	56200 Special Appropriation 57200 Structures & Improvements 58000 Land & Non-Structure Total Other	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0
		U	0	0	0	0

External Funds Personnel

Title	Union Code	Grade	Position	FY15 Salary	Title	Union Code	Grade	Position	FY15 Salary
					Special Assistant	MYN	NG	1.00	90,247
					Total			1	90,247
					Adjustments				
					Differential Payments				0
					Other				0
					Chargebacks				0
					Salary Savings				0
					FY15 Total Request				90,247

Program 1. Administration

Daniel Koh, Chief of Staff, Organization 111100

Program Description

The Administration Program provides administrative services and support to allow the Mayor's Office to operate efficiently and cost effectively. This includes scheduling, correspondence and reception of visitors and callers.

Operating Budget		Actual '12	Actual '13	Approp '14	Budget '15
	Personnel Services Non Personnel	422,472 151,910	452,198 197,041	523,568 148,297	937,886 141,437
	Total	574,382	649,239	671,865	1,079,323

Performance

Strategy: To act on behalf of and in coordination with the Mayor to ensure consistent written communication both internally and with the general public.

Performance Measures	Actual '12	Actual '13	Projected '14	Target '15
% of Mayoral correspondence responded to within 7 working days	100%	100%	100%	100%

Program 2. Executive

Daniel Koh, Chief of Staff, Organization 111200

Program Description

The Executive Program provides executive leadership for the City of Boston, and is responsible for the general supervision and coordination of departments and agencies of the City of Boston.

Operating Budget		Actual '12	Actual '13	Approp '14	Budget '15
	Personnel Services Non Personnel	654,330 16,128	600,626 20,746	617,173 11,831	508,569 11,636
	Total	670,458	621,372	629,004	520,205
Performance					
<i>Strategy:</i> To hold monthly depa	artment head meetings.				
	Performance Measures	Actual '12	Actual '13	Projected '14	Target '15
	Department head meetings held	12	12	12	12

Program 3. Policy & Planning

Joyce Linehan, Director, Organization 111300

Program Description

The Policy and Planning Program supports the Mayor in setting priorities in conjunction with Cabinet officers and line departments. In addition, the Policy and Planning Program staff is responsible for the overall implementation of the Mayor's initiatives.

Operating Budget	Actual '12	Actual '13	Approp '14	Budget '15
Personnel Services Non Personnel	867,616 498	855,090 0	1,069,667 2,000	586,641 2,000
Total	868,114	855,090	1,071,667	588,641

Program 4. New Urban Mechanics

Christopher Osgood, Manager, Organization 111400

Program Description

New Urban Mechanics is an approach to civic innovation focused on delivering transformative City services to Boston's residents. The principles of New Urban Mechanics involves collaborating with constituents, focusing on the basics of government, and pushing for bolder ideas. The office focuses on a broad range of areas from increasing civic participation, to improving City streets, to boosting educational outcomes.

Operating Budget	Actual '12	Actual '13	Approp '14	Budget '15
Personnel Services Non Personnel	0 0	0 0	99,656 1,000	279,663 1,000
Total	0	0	100,656	280,663
Performance				

Strategy: To enhance the evaluation of these experiments through collaborations with universities.

	Performance Measures	Actual '12	Actual '13	Projected '14	Target '15
	% of current experiments being documented. % of current experiments being evaluated.			100% 40%	100% 40%
<i>Strategy:</i> To improve our local outro	each in order to source more new ideas for Boston.				
	Performance Measures	Actual '12	Actual '13	Projected '14	Target '15
	Number of innovators met and ideas pitched.			150	150
<i>Strategy:</i> To share the learnings of t	these experiments broadly and to scale those that wo	·ked.			
	Performance Measures	Actual '12	Actual '13	Projected '14	Target '15
	Number of experiments scaled in Boston Number of experiments scaled to other cities.			4 3	4 3
<i>Strategy:</i> To support and manage ex	operiments, particularly in the areas of education, civ	ic engagement, a	ind streetscape d	esign.	
	Parformana Magauraa	Actual 112	Actual 112	Drainated 114	Torget 11E

Performance Measures	Actual '12	Actual '13	Projected '14	Target '15
Number of experiments supported.			20	20

External Funds Projects

Living Cities Grant

Project Mission

The Living Cities Grant supports fifty percent of the salary of one of the Harvard Business School fellows for the fellowship term to help promote financial literacy in the City of Boston. This grant has been provided by the Living Cities philanthropic collaborative.

HBS Service Leadership Fellows Program

Project Mission

The mission of the Harvard Business School Service Leadership Fellows Program is to both enrich the learning experience of the fellow and to provide valuable intellectual resources that will assist the City with strategic public policy analysis. The Harvard Business School has provided annual financial and personnel resources to support this program.

Mayor's Office Capital Budget

Overview

The Mayor's Office of New Urban Mechanics is charged with supporting innovation across all cabinets and departments and which focus on creating experiences for residents that are engaging, smart, and transparent.

FY15 Major Initiatives

• The Innovation Fund will build off the success of the \$1 million, Streetscape Innovation Fund to address transportation and environmental challenges; make government more accessible and streets more dynamic; and support projects that improve the online experience.

Capital Budget Expenditures	Total Actual '12	Total Actual '13	Estimated '14	Total Projected '15
Total Department	0	0	0	1,000,000

Mayor's Office Project Profiles

INNOVATION FUND

Project Mission

Work across departments to deploy innovative improvements on streets, online, and in schools using technology and cutting edge design.

Managing Department, Office of New Urban Mechanics *Status*, New Project *Location*, Various neighborhoods *Operating Impact*, No

Authorizations

					Non Capital	
	Source	Existing	FY15	Future	Fund	Total
	City Capital	0	1,000,000	1,000,000	0	2,000,000
	Grants/Other	0	0	0	0	0
	Total	0	1,000,000	1,000,000	0	2,000,000
Expenditure	es (Actual and Planned)					
		Thru				
	Source	6/30/13	FY14	FY15	FY16-19	Total
	City Capital	0	0	1,000,000	1,000,000	2,000,000
	Grants/Other	0	0	0	0	0
	Total	0	0	1,000,000	1,000,000	2,000,000

Election Department Operating Budget

Geraldine Cuddyer, Commissioner, Appropriation 121

Department Mission

The mission of the Election Department is to ensure that all municipal, state and federal elections conducted within the City of Boston are properly managed in accordance with City, state and federal laws. The Department also seeks to ensure that all eligible citizens are registered to vote and that a comprehensive juror list is provided to the State Jury Commissioner.

Selected Performance Strategies

Administration

- To conduct all elections in accordance with applicable laws.
- To conduct the absentee ballot process.
- To properly train and equip election day officials.
- Annual Listing
- To provide a comprehensive jury list to the Jury Commissioner each year.

Election Activities

- To ensure the proper functioning of election equipment.
- To respond to all voter inquiries and concerns.

Operating Budget	Division Name	Total Actual '12	Total Actual '13	Total Approp '14	Total Budget '15
	Election Division Listing Board	2,799,621 453,857	3,706,107 542,562	3,317,723 497,571	3,123,721 515,034
	Total	3,253,478	4,248,669	3,815,294	3,638,755
Operating Budget		Actual '12	Actual '13	Approp '14	Budget '15
Operating Budget	Personnel Services Non Personnel	Actual 12 2,429,686 823,792	Actual '13 3,295,048 953,621	<i>Approp '14</i> 2,608,447 1,206,847	<i>Budget '15</i> 2,698,321 940,434

Election Department Operating Budget

Authorizing Statutes

- Enabling Legislation, 1895 Mass. Acts ch. 449.
- Primaries and Elections, M.G.L.A. cc. 50-57; 1913 Mass. Acts ch. 835, as amended.
- Listing Board, 1938 Mass. Acts ch. 287.
- Election Employees/Civil Service, 1920 Mass. Acts ch. 305.
- "Juries Obligation to Serve, and Lists," M.G.L.A. c. 234A, §§ 4-6, CBC St. 2 §§ 200-245.

Description of Services

The Election Department provides for voter registration, maintenance of election equipment, arrangement for and operation of polling places, certification of nomination papers and referendum petitions, tabulations and certification of election results, operation of a public service counter in Boston City Hall, and mailings to residents on voter registration and Election Day activities. The Department also conducts a census of Boston residents ages 17 years and older.

Department History

Personnel Services		FY12 Expenditure	FY13 Expenditure	FY14 Appropriation	FY15 Adopted	Inc/Dec 14 vs 15
	51000 Permanent Employees 51100 Emergency Employees 51200 Overtime 51600 Unemployment Compensation 51700 Workers' Compensation Total Personnel Services	1,319,016 857,977 231,736 20,957 0 2,429,686	1,430,541 1,256,567 606,278 1,662 0 3,295,04 8	1,656,686 664,261 280,000 7,500 0 2,608,447	1,730,728 700,093 260,000 7,500 0 2,698,321	74,042 35,832 -20,000 0 89,874
Contractual Services		FY12 Expenditure	FY13 Expenditure	FY14 Appropriation	FY15 Adopted	Inc/Dec 14 vs 15
	52100 Communications 52200 Utilities 52400 Snow Removal 52500 Garbage/Waste Removal 52600 Repairs Buildings & Structures 52700 Repairs & Service of Equipment 52800 Transportation of Persons 52900 Contracted Services Total Contractual Services	121,298 0 0 0 17,603 50 338,351 477,302	110,185 0 0 0 21,647 800 315,682 448,314	120,000 0 0 18,250 1,600 564,100 703,950	116,700 0 0 18,750 1,600 302,100 439,150	-3,300 0 0 500 -262,000 -264,800
Supplies & Materials		FY12 Expenditure	FY13 Expenditure	FY14 Appropriation	FY15 Adopted	Inc/Dec 14 vs 15
	53000 Auto Energy Supplies 53200 Food Supplies 53400 Custodial Supplies 53500 Med, Dental, & Hosp Supply 53600 Office Supplies and Materials 53700 Clothing Allowance 53800 Educational Supplies & Mat 53900 Misc Supplies & Materials Total Supplies & Materials	10,805 4,087 0 252,159 0 0 0 267,051	11,866 11,717 0 305,217 0 0 52 328,852	18,200 4,000 0 323,570 2,000 0 10,000 357,770	19,110 4,000 0 320,900 2,000 0 10,000 356,010	910 0 -2,670 0 0 0 -1,760
Current Chgs & Oblig		FY12 Expenditure	FY13 Expenditure	FY14 Appropriation	FY15 Adopted	Inc/Dec 14 vs 15
	54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chgs & Oblig	0 0 0 41,804 41,804	0 0 0 129,203 129,203	0 0 0 83,150 83,150	0 0 0 83,300 83,300	0 0 0 150 150
Equipment		FY12 Expenditure	FY13 Expenditure	FY14 Appropriation	FY15 Adopted	Inc/Dec 14 vs 15
	55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment Total Equipment	0 37,635 0 0 37,635	0 37,922 0 9,330 47,252	0 51,977 0 10,000 61,977	0 51,974 0 10,000 61,974	0 -3 0 0 -3
Other		FY12 Expenditure	FY13 Expenditure	FY14 Appropriation	FY15 Adopted	Inc/Dec 14 vs 15
	56200 Special Appropriation 57200 Structures & Improvements 58000 Land & Non-Structure Total Other	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0
	Grand Total	3,253,478	4,248,669	3,815,294	3,638,755	-176,539

Department Personnel

Title	Union Code	Grade	Position	FY15 Salary	Title	Union Code	Grade	Position	FY15 Salary
Admin Assistant	SE1	05	1.00	67,658	Election Operations Asst	SU4	11	2.00	80,150
					Election Operations Asst				
Admin Assistant	SE1	06	2.00	155,767	Head Asst Registrar of Voters	SE1	10	1.00	108,672
Admin Assistant	SE1	07	1.00	85,579	Member-Board of Election	EXM	NG	3.00	142,223
Admin Secretary	SU4	14	1.00	45,806	Prin Admin Assistant	SE1	80	1.00	84,788
Asst Reg Voters	SU4	11	7.00	269,239	Prin Asst Registrar Of Voters	SU4	15	3.00	167,712
Chairperson	CDH	NG	1.00	101,092	Senior Admin Asst	SE1	07	1.00	85,579
Community Outreach Asst	SU4	11	1.00	43,766	Senior Clerk	SU4	80	3.00	96,700
Director	CDH	NG	1.00	92,971	Sr Asst Registrar Of Voters	SU4	13	2.00	101,004
					Sr Data Proc Sys Analyst	SE1	08	1.00	93,534
					Total			32	1,822,240
					Adjustments				
					Differential Payments				0
					Other				23,908
					Chargebacks				0
					Salary Savings				-115,420
					FY15 Total Request				1,730,728

Election Division Operating Budget

Geraldine Cuddyer, Commissioner, Appropriation 121

Division Mission

The Election Division prepares for and conducts municipal, state, and federal elections in accordance with all applicable laws.

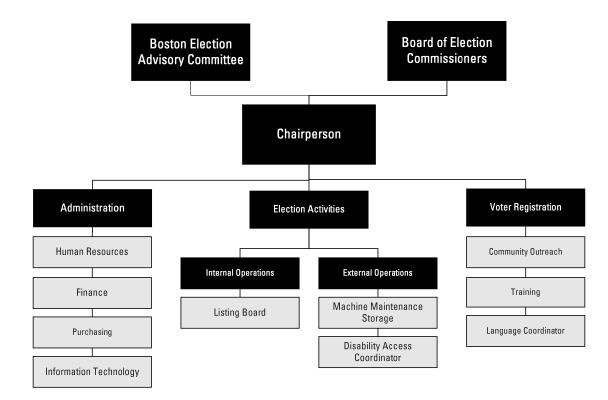
Selected Performance Strategies

Administration

- To conduct all elections in accordance with applicable laws.
- To conduct the absentee ballot process.
- To properly train and equip election day officials.
- Election Activities
- To ensure the proper functioning of election equipment.
- To respond to all voter inquiries and concerns.

Operating Budget	Program Name	Total Actual '12	Total Actual '13	Total Approp '14	Total Budget '15
	Administration Voter Registration Election Activities	555,414 271,288 1,972,919	615,316 330,314 2,760,477	680,365 299,182 2,338,176	697,463 314,261 2,111,997
	Total	2,799,621	3,706,107	3,317,723	3,123,721
Operating Budget		Actual '12	Actual '13	Approp '14	Budget '15
	Personnel Services Non Personnel	2,188,420 611,201	2,980,418 725,689	2,351,176 966,547	2,422,287 701,434
	Total	2,799,621	3,706,107	3,317,723	3,123,721

Election Division Operating Budget



Description of Services

The Election Division conducts all municipal, state, and federal elections within the City of Boston. The Division handles registration of voters, maintains all election equipment, organizes and conducts elections, and tabulates and certifies election results.

Division History

Personnel Services		FY12 Expenditure	FY13 Expenditure	FY14 Appropriation	FY15 Adopted	Inc/Dec 14 vs 15
	51000 Permanent Employees 51100 Emergency Employees 51200 Overtime 51600 Unemployment Compensation 51700 Workers' Compensation	1,226,898 732,078 208,487 20,957 0	1,321,264 1,118,392 539,100 1,662 0	1,518,058 575,618 250,000 7,500 0	1,580,724 604,063 230,000 7,500 0	62,666 28,445 -20,000 0
	Total Personnel Services	2,188,420	2,980,418	2,351,176	2,422,287	71,111
Contractual Services		FY12 Expenditure	FY13 Expenditure	FY14 Appropriation	FY15 Adopted	Inc/Dec 14 vs 15
	52100 Communications 52200 Utilities 52400 Snow Removal 52500 Garbage/Waste Removal 52600 Repairs Buildings & Structures 52700 Repairs & Service of Equipment 52800 Transportation of Persons 52900 Contracted Services Total Contractual Services	121,298 0 0 0 17,603 50 325,596 464,547	110,185 0 0 0 21,647 800 292,839 425,471	120,000 0 0 18,250 1,600 532,100 671,950	116,700 0 0 18,750 1,600 270,100 407,150	-3,300 0 0 500 -262,000 -264,800
Supplies & Materials		FY12 Expenditure	FY13 Expenditure	FY14 Appropriation	FY15 Adopted	Inc/Dec 14 vs 15
	53000 Auto Energy Supplies 53200 Food Supplies 53400 Custodial Supplies 53500 Med, Dental, & Hosp Supply 53600 Office Supplies and Materials 53700 Clothing Allowance 53800 Educational Supplies & Mat	10,805 4,087 0 52,323 0 0	11,866 11,717 0 100,128 0 0	18,200 4,000 0 117,270 0	19,110 4,000 0 115,900 0	910 0 0 -1,370 0 0
	53900 Misc Supplies & Materials Total Supplies & Materials	0 67,215	52 123,763	10,000 149,470	10,000 149,010	0 -460
Current Chgs & Oblig	53900 Misc Supplies & Materials	0	52	10,000	10,000	0
Current Chgs & Oblig	53900 Misc Supplies & Materials	0 67,215	52 123,763	10,000 149,470	10,000 149,010	0 -460
Current Chgs & Oblig Equipment	53900 Misc Supplies & Materials Total Supplies & Materials 54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges	0 67,215 FY12 Expenditure 0 0 0 0 0 0 41,804	52 123,763 FY13 Expenditure 0 0 0 0 0 0 129,203	10,000 149,470 <i>FY14 Appropriation</i> 0 0 0 0 0 83,150	10,000 149,010 <i>FY15 Adopted</i> 0 0 0 0 0 83,300	0 -460 Inc/Dec 14 vs 15 0 0 0 0 0 0 150
	53900 Misc Supplies & Materials Total Supplies & Materials 54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges	0 67,215 FY12 Expenditure 0 0 0 0 0 0 41,804 41,804	52 123,763 FY13 Expenditure 0 0 0 0 129,203 129,203	10,000 149,470 <i>FY14 Appropriation</i> 0 0 0 0 83,150 83,150	10,000 149,010 <i>FY15 Adopted</i> 0 0 0 0 0 83,300 83,300	0 -460 Inc/Dec 14 vs 15 0 0 0 0 0 150 150
	53900 Misc Supplies & Materials Total Supplies & Materials 54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chgs & Oblig 55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment	0 67,215 FY12 Expenditure 0 0 0 41,804 41,804 41,804 FY12 Expenditure 0 37,635 0 0	52 123,763 FY13 Expenditure 0 0 0 0 129,203 129,203 129,203 129,203 129,203 0 0 37,922 0 37,922 0 9,330	10,000 149,470 <i>FY14 Appropriation</i> 0 0 0 0 83,150 83,150 <i>S</i> 3,150 <i>S</i> 1,977 0 10,000	10,000 149,010 <i>FY15 Adopted</i> 0 0 0 0 83,300 83,300 83,300 <i>FY15 Adopted</i> 0 51,974 0 10,000	0 -460 Inc/Dec 14 vs 15 0 0 0 0 150 150 150 150 0 0 -3 0 0
Equipment	53900 Misc Supplies & Materials Total Supplies & Materials 54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chgs & Oblig 55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment	0 67,215 FY12 Expenditure 0 0 0 41,804 41,804 FY12 Expenditure 0 37,635 0 0 37,635	52 123,763 FY13 Expenditure 0 0 0 0 0 129,203 129,203 129,203 129,203 129,203 129,203 0 0 37,922 0 0 9,330 47,252	10,000 149,470 <i>FY14 Appropriation</i> 0 0 0 83,150 83,150 83,150 <i>FY14 Appropriation</i> <i>FY14 Appropriation</i> 0 51,977 0 10,000 61,977	10,000 149,010 <i>FY15 Adopted</i> 0 0 0 83,300 83,300 83,300 <i>FY15 Adopted</i> 0 51,974 0 10,000 61,974	0 -460 Inc/Dec 14 vs 15 0 0 0 0 150 150 150 150 150 150 0 0 -3 0 0 0 -3

Division Personnel

Title	Union Code G	Grade I	Position	FY15 Salary	Title	Union Code	Grade	Position	FY15 Salary
Admin Assistant	SE1	06	2.00	155,767	Head Asst Registrar of Voters	SE1	10	1.00	108,672
Admin Assistant	SE1	07	1.00	85,579	Member-Board of Election	EXM	NG	3.00	142,223
Admin Secretary	SU4	14	1.00	45,806	Prin Admin Assistant	SE1	08	1.00	84,788
Asst Reg Voters	SU4	11	7.00	269,239	Prin Asst Registrar Of Voters	SU4	15	3.00	167,712
Chairperson	CDH	NG	1.00	101,092	Senior Admin Asst	SE1	07	1.00	85,579
Community Outreach Asst	SU4	11	1.00	43,766	Senior Clerk	SU4	08	3.00	96,700
Director	CDH	NG	1.00	92,971	Sr Asst Registrar Of Voters	SU4	13	2.00	101,004
					Sr Data Proc Sys Analyst	SE1	08	1.00	93,534
					Total			29	1,674,432
					Adjustments				
					Differential Payments				0
					Other				21,712
					Chargebacks				0
					Salary Savings				-115,420
					FY15 Total Request				1,580,724

Program 1. Administration

Geraldine Cuddyer, Commissioner, Organization 121100

Program Description

The Administration Program provides overall administrative and management support to the Election Department, including managing staff and Election Day employee attendance, hiring and compensation, handling complaints, and monitoring the performance of each of the Department's programs.

	-				
Operating Budget		Actual '12	Actual '13	Approp '14	Budget '15
	Personnel Services	471,016	498,681	507,168	522,629
	Non Personnel	84,398	116,635	173,197	174,834
	Total	555,414	615,316	680,365	697,463
Performance					
Strategy: To certify signatures for r	nomination papers.				
	Performance Measures	Actual '12	Actual '13	Projected '14	Target '15
	Initiative petitions processed Nomination papers certified	6,506 5,190	10,000	7,535 14,823	8,000
Strategy: To conduct all elections i	n accordance with applicable laws.				
	Performance Measures	Actual '12	Actual '13	Projected '14	Target '15
	Elections held	5	5	7	2
Strategy: To conduct the absentee	ballot process.				
	Performance Measures	Actual '12	Actual '13	Projected '14	Target '15
	% voting absentee ballot for this election			6%	3%
Strategy: To process Election Day e	employees' payroll in a timely manner.				
	Performance Measures	Actual '12	Actual '13	Projected '14	Target '15
	Bilingual poll workers	1,333	2,000	1,026	650
Strategy: To properly train and equ	ip election day officials.				
	Performance Measures	Actual '12	Actual '13	Projected '14	Target '15
	Election officers hired	4,006	7,300	4,185	3,500

Program 2. Voter Registration

John F. Donovan, Jr., Manager, Organization 121300

Program Description

The Voter Registration Program works to promote voting among eligible City of Boston residents in accordance with state laws. The Voter Registration Program registers voters, maintains accurate and up-to-date lists of registered voters, keeps a master voting list of eligible Boston voters, and provides information to voters about registration and the voting process.

Operating Budget		Actual '12	Actual '13	Approp '14	Budget '15
	Personnel Services Non Personnel	252,261 19,027	300,037 30,277	279,182 20,000	293,261 21,000
	Total	271,288	330,314	299,182	314,261

Performance

Strategy: To provide voter registration to all eligible residents.

Performance Measures	Actual '12	Actual '13	Projected '14	Target '15
# of Chinese Precincts to provide language assistance to			48	45
# of Vietnamese Precincts to provide assistance to			37	35
Forms received from the Registry of Motor Vehicles	42,798	41,750	41,142	25,000
New voter registrations processed	30,997	60,800	27,716	15,000
Registration forms from direct community outreach	1,558	71,790	17,661	12,000
Registration forms from registrations at high			476	500
school-Actual Total Residents over 17 years of age			522,460	500,000

Program 3. Election Activities

John F. Donovan, Jr., Manager, Organization 121400

Program Description

The Election Activities Program manages all activities related to the conduct of elections in the City of Boston, certifies nomination papers, provides all material for polling locations, trains election day officials, conducts the absentee ballot process, tabulates and certifies election results, registers voters, and responds to inquiries regarding voter status. The Election Activities Program is also responsible for equipping election sites with the proper equipment.

Operating Budget	Actual '12	Actual '13	Approp '14	Budget '15
Personnel Services Non Personnel	1,465,143 507,776	2,181,700 578,777	1,564,826 773,350	1,606,397 505,600
Total	1,972,919	2,760,477	2,338,176	2,111,997

Performance

Strategy: To conduct all elections in accordance with applicable laws.

Performance Measures	Actual '12	Actual '13	Projected '14	Target '15
Community meetings and events attended Dissemination of election materials and information	71 3,116	40 6,950	34 4,621	25 4,500
Language assistance and bilingual materials provided	7,860	6,800	3,523	3,000
Registration forms and certificates distributed	380	250	279	200

Strategy: To respond to all voter inquiries and concerns.

Performance Measures	Actual '12	Actual '13	Projected '14	Target '15
Responses to emails from the general public	1,218	7,300	787	1,000
Responses to requests for public information	326	36	328	300
Voter inquiries and concerns responded to	80	870	208	100

Listing Board Operating Budget

Geraldine Cuddyer, Commissioner, Appropriation 128

Division Mission

The Listing Board's mission is to produce, on an annual basis, a listing of all residents of the City of Boston who are age 17 years or older. This list must be provided to the Jury Commissioner each year.

Selected Performance Strategies

Annual Listing

• To provide a comprehensive jury list to the Jury Commissioner each year.

Operating Budget	Program Name	Total Actual '12	Total Actual '13	Total Approp '14	Total Budget '15
	Annual Listing	453,857	542,562	497,571	515,034
	Total	453,857	542,562	497,571	515,034
Operating Budget		Actual '12	Actual '13	Approp '14	Budget '15
	Personnel Services Non Personnel	241,266 212,591	314,630 227,932	257,271 240,300	276,034 239,000
	Total	453,857	542,562	497,571	515,034

Listing Board Operating Budget

Description of Services

The Listing Board is responsible for an annual listing of Boston residents age 17 or older. The Listing Board prepares an Annual Listing of Residents and a Jury List and verifies voters eligible to vote in elections.

Division History

Personnel Services		FY12 Expenditure	FY13 Expenditure	FY14 Appropriation	FY15 Adopted	Inc/Dec 14 vs 15
	51000 Permanent Employees 51100 Emergency Employees 51200 Overtime 51600 Unemployment Compensation 51700 Workers' Compensation	92,118 125,899 23,249 0 0	109,277 138,175 67,178 0 0	138,628 88,643 30,000 0 0	150,004 96,030 30,000 0 0	11,376 7,387 0 0 0
	Total Personnel Services	241,266	314,630	257,271	276,034	18,763
Contractual Services		FY12 Expenditure	FY13 Expenditure	FY14 Appropriation	FY15 Adopted	Inc/Dec 14 vs 15
	52100 Communications 52200 Utilities 52400 Snow Removal 52500 Garbage/Waste Removal 52600 Repairs Buildings & Structures 52700 Repairs & Service of Equipment 52800 Transportation of Persons 52900 Contracted Services Total Contractual Services	0 0 0 0 12,755 12,755	0 0 0 0 22,843 22,843	0 0 0 0 0 32,000 32,000	0 0 0 0 32,000 32,000	0 0 0 0 0 0 0 0 0 0 0 0
Supplies & Materials		FY12 Expenditure	FY13 Expenditure	FY14 Appropriation	FY15 Adopted	Inc/Dec 14 vs 15
	53000 Auto Energy Supplies 53200 Food Supplies 53400 Custodial Supplies 53500 Med, Dental, & Hosp Supply 53600 Office Supplies and Materials 53700 Clothing Allowance	0 0 0 199,836 0	0 0 0 205,089 0	0 0 0 206,300 2,000	0 0 0 205,000 2,000	0 0 0 -1,300 0
	53800 Educational Supplies & Mat 53900 Misc Supplies & Materials Total Supplies & Materials	0 0 1 99 ,836	0 0 205,089	0 0 208,300	0 0 207,000	0 0 -1,300
Current Chgs & Oblig	53900 Misc Supplies & Materials	0	0	0	0	0
Current Chgs & Oblig	53900 Misc Supplies & Materials	0 199,836	0 205,089	0 208,300	0 207,000	0 -1,300
Current Chgs & Oblig Equipment	53900 Misc Supplies & Materials Total Supplies & Materials 54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges	0 199,836 <i>FY12 Expenditure</i> 0 0 0 0 0 0 0 0	0 205,089 FY13 Expenditure 0 0 0 0 0 0 0	0 208,300 <i>FY14 Appropriation</i> 0 0 0 0 0 0	0 207,000 <i>FY15 Adopted</i> 0 0 0 0 0 0	0 -1,300 Inc/Dec 14 vs 15 0 0 0 0 0 0 0 0 0
	53900 Misc Supplies & Materials Total Supplies & Materials 54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges	0 199,836 <i>FY12 Expenditure</i> 0 0 0 0 0 0 0 0 0 0	0 205,089 FY13 Expenditure 0 0 0 0 0 0 0 0 0 0	0 208,300 FY14 Appropriation 0 0 0 0 0 0 0 0 0	0 207,000 FY15 Adopted 0 0 0 0 0 0 0 0 0 0 0	0 -1,300 <i>Inc/Dec 14 vs 15</i> 0 0 0 0 0 0 0 0 0 0
	53900 Misc Supplies & Materials Total Supplies & Materials 54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chgs & Oblig 55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment	0 199,836 FY12 Expenditure 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 205,089 FY13 Expenditure 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 208,300 FY14 Appropriation 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 207,000 <i>FY15 Adopted</i> 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 -1,300 Inc/Dec 14 vs 15 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
Equipment	53900 Misc Supplies & Materials Total Supplies & Materials 54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chgs & Oblig 55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment	0 199,836 FY12 Expenditure 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 205,089 FY13 Expenditure 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 208,300 FY14 Appropriation 0 0 0 0 0 0 0 0 0 0 0 0 0	0 207,000 FY15 Adopted 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 -1,300 Inc/Dec 14 vs 15 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0

Division Personnel

Title	Union Code	Grade	Position	FY15 Salary	Title	Union Code	Grade	Position	FY15 Salary
	051		4.00	17 150		0.11		0.00	00.450
Admin Assistant	SE1	05	1.00	67,658	Election Operations Asst	SU4	11	2.00	80,150
					Total			3	147,808
					<i>Adjustments</i> Differential Payments				0
					Other				2,196
					Chargebacks				0
					Salary Savings				0
					FY15 Total Request				150,004

Program 1. Annual Listing

Sabino Piemonte, Manager, Organization 128100

Program Description

The Annual Listing is mandated by the Commonwealth to provide annually, a list of all residents 17 years of age and older to the Jury Commission. This list is compiled through an annual citywide census including residents of multiple dwelling units, nursing homes, shelters and college residences.

Operating Budget		Actual '12	Actual '13	Approp '14	Budget '15
	Personnel Services Non Personnel	241,266 212,591	314,630 227,932	257,271 240,300	276,034 239,000
	Total	453,857	542,562	497,571	515,034
Performance					

Strategy: To provide a comprehensive jury list to the Jury Commissioner each year.

Performance Measures	Actual '12	Actual '13	Projected '14	Target '15
Annual listing submitted to the State Jury Commissioner	444,944	441,902	529,460	450,000

Law Department Operating Budget

Eugene L. O'Flaherty, Corporation Counsel, Appropriation 151

Department Mission

The mission of the Law Department is to provide a high level of professional legal services to its clients, the Mayor, City Council and City departments, supporting all official capacities within City government, in a timely and cost effective manner. Law Department personnel are committed to upholding the highest ethical standards and to assuming a professional and caring attitude toward their clients, and among themselves.

Selected Performance Strategies

Operations

• To maximize the recovery of funds to the City, including delinquent taxes.

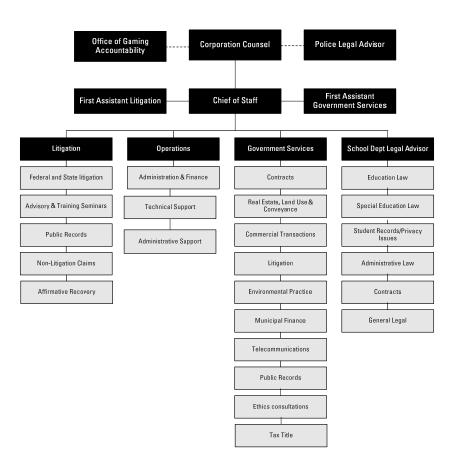
Litigation

• To defend the City against legal claims.

- Government Services
- To provide consultation services that include rendering legal opinions, drafting and approving legal instruments such as contracts, agreements, licensing and indemnity agreements, zoning issues, public record requests and subpoena responses.

Operating Budget	Program Name	Total Actual '12	Total Actual '13	Total Approp '14	Total Budget '15
	Operations Litigation Government Services Office of Gaming & Accountability	1,967,023 2,998,411 851,413 0	2,062,522 2,622,294 933,040 0	2,035,696 2,887,882 1,208,551 0	2,082,141 2,685,064 1,298,414 151,822
	Total	5,816,847	5,617,856	6,132,129	6,217,441
Operating Budget		Actual '12	Actual '13	Approp '14	Budget '15
	Personnel Services Non Personnel	3,266,967 2,549,880	3,437,487 2,180,369	3,776,017 2,356,112	4,089,152 2,128,289
	Total	5,816,847	5,617,856	6,132,129	6,217,441

Law Department Operating Budget



Authorizing Statutes

- General Responsibilities of Law Department and Corporation Counsel, CBC Ord. C.5, s. 8.1.
- Appointment of Corporation Counsel, CBC Ord. C.2, s. 7.1.

Description of Services

The Law Department supervises approximately 60 attorneys citywide. The Department also directly supervises approximately 25 support staff employees who work with the legal staff. The Department is responsible for handling court litigation, administrative hearings, appellate reviews, advisory opinions/memoranda, drafting and approving legal instruments, drafting and analyzing legislation, and providing general legal counsel.

Department History

Personnel Services		FY12 Expenditure	FY13 Expenditure	FY14 Appropriation	FY15 Adopted	Inc/Dec 14 vs 15
	51000 Permanent Employees 51100 Emergency Employees 51200 Overtime 51600 Unemployment Compensation 51700 Workers' Compensation Total Personnel Services	3,266,967 0 0 0 0 3,266,967	3,437,487 0 0 0 0 3,437,487	3,776,017 0 0 0 3,776,017	4,089,152 0 0 0 0 4,089,152	313,135 0 0 0 313,135
Contractual Services		FY12 Expenditure	FY13 Expenditure	FY14 Appropriation	FY15 Adopted	Inc/Dec 14 vs 15
	52100 Communications 52200 Utilities 52400 Snow Removal 52500 Garbage/Waste Removal 52600 Repairs Buildings & Structures 52700 Repairs & Service of Equipment 52800 Transportation of Persons 52900 Contracted Services Total Contractual Services	24,900 0 0 5,400 8,606 2,348,641 2,387,547	17,292 0 0 5,547 7,111 2,010,502 2,040,452	25,700 0 0 5,000 12,609 2,126,634 2,169,943	25,700 0 0 5,000 7,800 1,935,134 1,973,634	0 0 0 0 -4,809 -191,500 - 196,309
Supplies & Materials		FY12 Expenditure	FY13 Expenditure	FY14 Appropriation	FY15 Adopted	Inc/Dec 14 vs 15
	53000 Auto Energy Supplies 53200 Food Supplies 53400 Custodial Supplies 53500 Med, Dental, & Hosp Supply 53600 Office Supplies and Materials 53700 Clothing Allowance 53800 Educational Supplies & Mat 53900 Misc Supplies & Materials Total Supplies & Materials	257 0 0 21,000 0 0 21,257	100 0 129 0 26,018 0 0 0 26,247	269 0 600 0 26,000 0 0 0 26,869	255 0 600 25,000 0 0 25,855	-14 0 0 -1,000 0 0 -1,014
Current Chgs & Oblig		FY12 Expenditure	FY13 Expenditure	FY14 Appropriation	FY15 Adopted	Inc/Dec 14 vs 15
	54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chgs & Oblig	0 0 0 122,760 122,760	0 0 0 85,403 85,403	0 0 0 159,300 159,300	0 0 0 123,800 123,800	0 0 0 -35,500 -35,500
Equipment		FY12 Expenditure	FY13 Expenditure	FY14 Appropriation	FY15 Adopted	Inc/Dec 14 vs 15
	55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment Total Equipment	0 14,242 2,438 1,636 18,316	0 0 14,826 13,441 28,267	0 0 0 0	0 0 2,000 3,000 5,000	0 0 2,000 3,000 5,000
Other	55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment	14,242 2,438 1,636	0 14,826 13,441	0 0 0	0 2,000 3,000	0 2,000 3,000
Other	55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment	14,242 2,438 1,636 18,316	0 14,826 13,441 28,267	0 0 0 0	0 2,000 3,000 5,000	0 2,000 3,000 5,000

Department Personnel

Title	Union Code	Grade	Position	FY15 Salary	Title	Union Code	Grade	Position	FY15 Salary
ACC - Attorney	EXM	NG	21.00	1,463,058	Exec Assistant	MYO	06	1.00	61,574
ACC - Management	EXM	NG	3.00	293,786	Exec Assistant	SU4	16	1.00	66,403
ACC - Sen Attorney	EXM	NG	7.00	617,901	Exec Assistant	SU4	18	1.00	80,753
Admin Assistant	SU4	15	4.00	216,587	First Asst Corporation Counsel	EXM	NG	2.00	285,110
Admin Assistant	SU4	16	1.00	66,403	Head Clerk & Secretary	SU4	13	1.00	50,502
Claims & Affirm Recovery Analyst	SU4	17	2.00	143,617	Paralegal	EXM	NG	7.00	295,021
Corporation Counsel	CDH	NG	1.00	150,412	Pr Admin Asst	EXM	08	1.00	75,391
DP Sys Analyst - Law	SE1	05	1.00	71,469	Prin Legal Asst	SE1	05	1.00	68,223
					Principal Clerk	SU4	10	1.00	42,963
					Total			56	4,049,172
					Adjustments				
					Differential Payments				0
					Other				124,400
					Chargebacks				0
					Salary Savings				-84,420

-84,420
4,089,152

Program 1. Operations

Eugene O'Flaherty, Manager, Organization 151100

Program Description

The Operations Program provides the Department with the administrative structure and services necessary for the Department to carry out its day-to-day activities under court mandated litigation deadlines. The Operational duties include general managerial functions of recruiting, training, supervising administrative and support staff members and procuring supplies and services necessary to protect the City's legal interests. The Operations Program also provides the database administration and technical support to ensure attorney staff members have the legal research resources in carrying out their duties. Furthermore, the administrative staff within the Operations Program provides centralized administrative support for the attorneys, including but not limited to legal documents preparation, courier services coordination, depositions assistance, and duplication of hundreds of documents daily, and servicing and filing of legal papers.

Operating Budget	Actual '12	Actual '13	Approp '14	Budget '15
Personnel Services Non Personnel	1,448,884 518,139	1,469,598 592,924	1,544,784 490,912	1,629,552 452,589
Total	1,967,023	2,062,522	2,035,696	2,082,141

Performance

Strategy: To maximize the recovery of funds to the City, including delinquent taxes.

Performance Measures	Actual '12	Actual '13	Projected '14	Target '15
Affirmative recovery judgments and settlements (dollars)	1,482,666	558,892	409,036	400,000
Tax lien actions initiated in Land Court Tax lien collections (dollars)	333 5,756,567	319 7,442,022	314 7,425,385	275 7,000,000

Program 2. Litigation

Susan Weise, Manager, Organization 151200

Program Description

The Litigation Program is responsible for the pretrial, trial, disposition and appeals of lawsuits in federal and state courts. It supervises and manages litigation matters including personal injury cases, road defect cases, employment claims, civil rights claims, and contract disputes. Litigation support includes legal advice and representation of City employees in cases arising from the performance of their official duties. The Program also oversees the litigation of affirmative and non-litigation claims by the City against other parties. In addition, the Litigation Program manages contracts with special outside counsel and provides day to day liaison with the police department legal advisor and school department legal advisor for all litigation matters.

Operating Budget		Actual '12	Actual '13	Approp '14	Budget '15
	Personnel Services Non Personnel	966,670 2,031,741	1,034,849 1,587,445	1,087,682 1,800,200	1,104,364 1,580,700
	Total	2,998,411	2,622,294	2,887,882	2,685,064
Performance					
Strategy: To defend the O	City against legal claims.				

Performance Measures	Actual '12	Actual '13	Projected '14	Target '15
Claims disposed		827	1,201	1,080
Litigation disposed		105	90	120
New claims		1,186	1,225	1,200
New litigation cases		348	311	320

Program 3. Government Services

Henry C. Luthin, Manager, Organization 151300

Program Description

The Government Services Program provides general legal consultation to all City departments, including the Boston Public Schools & Boston Police Department. The Program also provides legal assistance regarding the development and implementation of new public policies and programs. Attorneys in the Government Services Division serve the dual roles of city in-house counsel and litigators. Government Services attorneys advise the mayor, city council, and city departments on issues that touch every aspect of municipal law. The Division provides legal advice on municipal initiatives and policies and advises city departments on their day-to-day operations. Government Services attorneys draft and review contracts, local legislation, regulations, license and intergovernmental agreements, respond to public records requests, counsel employees on conflict of interest issues, advise on open meeting law, municipal finance, telecommunications and elections issues, and counsel city departments on real property transactions and public procurement disputes, attorneys also litigate cases on behalf of the city in numerous areas including zoning and land use, contract, construction, tax and procurement disputes, and challenges to city administrative determinations and legislation. The Government Services Program is also responsible for the Tax Title program which oversees the litigation of foreclosure proceedings and the collection of delinquent real estate taxes on property located in Boston.

Operating Budget	Actual '12	Actual '13	Approp '14	Budget '15
Personnel Services Non Personnel	851,413 0	933,040 0	1,143,551 65,000	1,203,414 95,000
Total	851,413	933,040	1,208,551	1,298,414

Performance

Strategy: To provide consultation services that include rendering legal opinions, drafting and approving legal instruments such as contracts, agreements, licensing and indemnity agreements, zoning issues, public record requests and subpoena responses.

Performance Measures	Actual '12	Actual '13	Projected '14	Target '15
% of legal reviews for City contracts completed within 14 days or less Contracts processed RFP consultations	99% 2,113 426	97% 1,541 377	99% 1,131 398	95% 1,200 300

Program 4. Office of Gaming & Accountability

Elizabeth Dello Russo, Manager, Organization 151400

Program Description

The Office of Gaming and Accountability is responsible for representing the City of Boston pursuant to the terms of the Massachusetts Expanded Gaming Act, 2011, Massachusetts Acts Chapter 194. Staff in this program is charged with protecting the interests of the public and ensuring the integrity of legalized gaming and managing the impacts to the residents of Boston.

Operating Budget	Actual '12	Actual '13	Approp '14	Budget '15
Personnel Services Non Personnel	0 0	0 0	0 0	151,822 0
Total	0	0	0	151,822

Public Information Operating Budget

Vacant, Press Secretary, Appropriation 411

Department Mission

The Office of Public Information is charged with fostering an ongoing dialog between the Mayor and the public by conveying mayoral positions on issues and policy initiatives, responding to public inquiries, enhancing communication between the Mayor and City agencies as well as listening and responding to individual constituent needs.

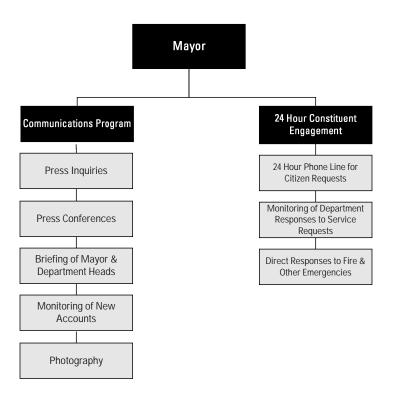
Selected Performance Strategies

24 Hour/Constituent Engagement

- To ensure that constituents can always reach a responsive city government with any non-emergency question or concern at any hour by managing a 24-hour hotline, a self-service menu on the City's website and the City's Citizens Connect mobile application.
- To identify trends in constituent concerns and operational improvements to address those trends; hold departments accountable for responsiveness to constituent requests on behalf of the Mayor.

Operating Budget	Program Name	Total Actual '12	Total Actual '13	Total Approp '14	Total Budget '15
	Communications 24 Hour/Constituent Engagement	427,517 725,005	377,525 844,378	556,671 805,036	544,990 863,004
	Total	1,152,522	1,221,903	1,361,707	1,407,994
Operating Budget		Actual '12	Actual '13	Approp '14	Budget '15
	Personnel Services Non Personnel	1,053,694 98,828	1,179,887 42,016	1,307,532 54,175	1,340,169 67,825

Public Information Operating Budget



Description of Services

The Office of Public Information responds to media requests for information relative to City government, arranges interviews with the Mayor and other City officials, keeps City officials abreast of issues important to the public and assists in the scheduling of public events. In addition, the Office of Public Information handles constituent requests by providing general information, referring citizens to appropriate outlets of service, acting directly with City departments as well as coordinating emergency responses to individual constituent needs.

Department History

Personnel Services		FY12 Expenditure	FY13 Expenditure	FY14 Appropriation	FY15 Adopted	Inc/Dec 14 vs 15
	51000 Permanent Employees 51100 Emergency Employees 51200 Overtime 51600 Unemployment Compensation 51700 Workers' Compensation Total Personnel Services	1,053,694 0 0 0 0 1,053,694	1,160,955 18,932 0 0 0 1,179,887	1,276,246 31,286 0 0 0 1,307,532	1,308,883 31,286 0 0 0 1,340,169	32,637 0 0 0 0 0 32,637
Contractual Services		FY12 Expenditure	FY13 Expenditure	FY14 Appropriation	FY15 Adopted	Inc/Dec 14 vs 15
	52100 Communications 52200 Utilities 52400 Snow Removal 52500 Garbage/Waste Removal 52600 Repairs Buildings & Structures 52700 Repairs & Service of Equipment 52800 Transportation of Persons 52900 Contracted Services Total Contractual Services	22,238 0 0 0 36,705 0 4,145 63,088	18,127 0 0 9,438 0 1,287 28,852	21,660 0 0 0 8,600 0 1,350 31,610	35,310 0 0 0 8,600 0 1,350 45,260	13,650 0 0 0 0 0 0 0 13,650
Supplies & Materials		FY12 Expenditure	FY13 Expenditure	FY14 Appropriation	FY15 Adopted	Inc/Dec 14 vs 15
	53000 Auto Energy Supplies 53200 Food Supplies 53400 Custodial Supplies 53500 Med, Dental, & Hosp Supply 53600 Office Supplies and Materials 53700 Clothing Allowance 53800 Educational Supplies & Mat 53900 Misc Supplies & Materials Total Supplies & Materials	0 532 0 525 0 0 3,431 4,488	0 86 0 931 0 1,813 2,830	0 500 0 1,050 0 6,560 8,110	0 500 0 1,050 0 6,560 8,110	0 0 0 0 0 0 0 0 0 0
Current Chgs & Oblig		FY12 Expenditure	FY13 Expenditure	FY14 Appropriation	FY15 Adopted	Inc/Dec 14 vs 15
	54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chgs & Oblig	0 0 0 16,818 16,818	0 0 0 10,334 10,334	0 0 0 12,855 12,855	0 0 0 12,855 12,855	0 0 0 0 0 0 0
Equipment		FY12 Expenditure	FY13 Expenditure	FY14 Appropriation	FY15 Adopted	Inc/Dec 14 vs 15
	55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment Total Equipment	0 0 14,434 14,434	0 0 0 0 0	0 0 1,600 1,600	0 0 1,600 1,600	0 0 0 0
Other		FY12 Expenditure	FY13 Expenditure	FY14 Appropriation	FY15 Adopted	Inc/Dec 14 vs 15
	56200 Special Appropriation 57200 Structures & Improvements 58000 Land & Non-Structure Total Other	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0
	Grand Total	1,152,522	1,221,903	1,361,707	1,407,994	46,287

Department Personnel

Title	Union Code	Grade	Position	FY15 Salary	Title	Union Code	Grade	Position	FY15 Salary
Chief Communication Officer	CDH	NG	1.00	134,294	Staff Assistant	MYO	02	2.00	69,642
Director of Constituent Engagement	CDH	NG	1.00	87,808	Staff Assistant I	MYO	02	1.00	57,060
Dir-Operations	MYN	NG	1.00	74,378	Staff Asst I	MYO	03	1.00	51,816
Executive Assistant	MYO	08	1.00	74,378	Staff Asst II	MYO	04	4.00	222,113
Staff Assist I	MYO	00	6.00	266,441	Staff Asst IV	MYO	00	1.00	73,721
		0.	0.00	200,111	Staff Asst-Photogrpher	MYO	07	3.00	192,881
					Total			22	1,302,283
					Adjustments				
					Differential Payments				0
					Other				6,600
					Chargebacks				0
					Salary Savings				0
					FY15 Total Request				1,308,883

Program 1. Communications

Vacant, Manager, Organization 411100

Program Description

The Communications Program uses print and electronic media to inform the public of the City's handling of the local issues that affect them. The program conducts press conferences, arranges media interviews with the Mayor and City officials, issues press releases on events and initiatives, responds to media and public inquiries, and provides photographs of City events and programs for use by outside media outlets and City departments.

Operating Budget	Actual '12	Actual '13	Approp '14	Budget '15
Personnel Services Non Personnel	338,656 88,861	352,582 24,943	514,456 42,215	502,775 42,215
Total	427,517	377,525	556,671	544,990

Program 2. 24 Hour/Constituent Engagement

Jerome Smith, Manager, Organization 411300

Program Description

The 24-Hour/Constituent Engagement Program provides a wide-ranging information and referral function as well as coordinates emergency response after business hours. The program also responds to citizens' requests for service through direct interaction with City departments.

Operating Budget		Actual '12	Actual '13	Approp '14	Budget '15
	Personnel Services Non Personnel	715,038 9,967	827,305 17,073	793,076 11,960	837,394 25,610
	Total	725,005	844,378	805,036	863,004
Performance					

Strategy: To ensure that constituents can always reach a responsive city government with any non-emergency question or concern at any hour by managing a 24-hour hotline, a self-service menu on the City's website and the City's Citizens Connect mobile application.

Performance Measures	Actual '12	Actual '13	Projected '14	Target '15
% of calls answered within 30 seconds	98%	95%	97%	95%
% of service requests closed on time by responsible departments (within Service Level Agreement)	81%	74%	81%	80%
% of service requests made on-line	22%	20%	19%	20%
Average satisfaction level for Operation Call Back				4.2
Mail sent to Mayor		586	1,499	700
Operation Call Back logged				1,300
Fotal calls answered	232,906	311,346	261,698	250,000
Total mobile requests				30,000
Total number of emails to Mayor				23,000
Total service requests entered	50,440	72,209	64,713	60,000
Total users of Citizens Connect mobile application	10,269	9,857	15,965	20,000
Total web chat sessions		6,983	7,640	7,000
Web chat survey on Knowledge				4.2
Web chat survey on Overall				4.2
Web chat survey on Professionalism				4.5
Web chat survey on Responses				4.2

Strategy: To identify trends in constituent concerns and operational improvements to address those trends; hold departments accountable for responsiveness to constituent requests on behalf of the Mayor.

Performance Measures	Actual '12	Actual '13	Projected '14	Target '15
% of service requests made via Citizens Connect mobile application	22%	20%	30%	25%