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Operations & Administration

Joseph Rull, Chief of Operations

Cabinet Mission

The Operations and Administration Cabinet oversees all operational activities that intersect with the management of personnel, central facilities and basic neighborhood services. The cabinet includes departments that set polices for personnel and benefits, intergovernmental relations, neighborhood concerns and central municipal properties.

Operating Budget	Program Name	Total Actual '12	Total Actual '13	Total Approp '14	Total Budget '15
	Health Insurance	207,405,535	182,842,982	192,789,047	189,882,172
	Human Resources	3,320,938	3,502,924	3,673,098	3,784,831
	Intergovernmental Relations	1,161,314	1,179,506	1,254,288	1,319,728
	Labor Relations	1,091,723	1,627,828	1,437,513	1,423,152
	Neighborhood Services	1,151,989	1,187,329	1,283,431	1,529,811
	Property & Construction Management	21,669,051	24,104,776	21,340,683	21,650,854
	Total	235,800,550	214,445,345	221,778,060	219,590,548
Capital Budget Expenditures		Actual '12	Actual '13	Estimated '14	Projected '15
Capital Budget Expenditures	Property & Construction Management	<i>Actual '12</i> 32,311,516	<i>Actual '13</i> 42,301,213	Estimated '14 46,297,620	<i>Projected '15</i> 24,936,477
Capital Budget Expenditures	Property & Construction Management Total				•
Capital Budget Expenditures External Funds Expenditures		32,311,516	42,301,213	46,297,620	24,936,477
		32,311,516 32,311,516	42,301,213 42,301,213	46,297,620 46,297,620	24,936,477 24,936,477

Health Insurance Operating Budget

, Appropriation 148

Department Mission

The Health Insurance appropriation provides funding for a variety of health insurance, dental care, vision care, and life insurance plans to approximately 29,000 active employee and retiree subscribers within the guidelines of MGL Chapter 32B.

Operating Budget	Program Name	Total Actual '12	Total Actual '13	Total Approp '14	Total Budget '15
	Health Insurance	207,405,535	182,842,982	192,789,047	189,882,172
	Total	207,405,535	182,842,982	192,789,047	189,882,172

Human Resources Operating Budget

Vivian Leonard, Director, Appropriation 142

Department Mission

The mission of the Office of Human Resources is to help departments attract, motivate, retain, manage, and develop qualified and productive employees. The Office also provides unemployment benefits where necessary, as well as health and life insurance and workers' compensation benefits.

Selected Performance Strategies

Personnel

- To improve attendance by monitoring and reducing absenteeism (non-public safety/BPS).
- To track all new hires by race, gender and salary on a monthly basis.
- To track city-wide promotions by race, gender, and salary on a monthly basis.

Affirmative Action

• To recruit and sustain a workforce that reflects Boston's diverse population.

Health Benefits & Insurance

• To provide eligible employees and retirees with life and health insurance benefits that meet as many of their individual needs as possible at a reasonable cost to the City.

Employee Assistance

• To provide immediate and proper response to those seeking assistance through EAP.

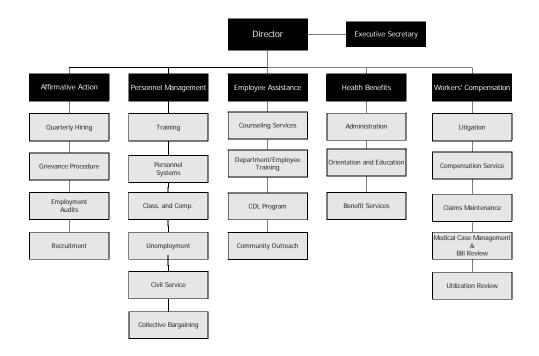
Workers' Compensation

- To process injury claims promptly.
- To reduce medical and indemnity costs associated with workers' compensation claims.
- To return injured employees to work as soon as possible.

Operating Budget	Program Name	Total Actual '12	Total Actual '13	Total Approp '14	Total Budget '15
	Personnel Affirmative Action Health Benefits & Insurance Employee Assistance Workers' Compensation	1,569,095 87,223 622,227 166,268 876,125	1,648,467 105,443 711,797 174,608 862,609	1,882,877 108,923 684,885 96,655 899,758	1,871,993 113,965 692,765 101,022 1,005,086
	Total	3,320,938	3,502,924	3,673,098	3,784,831

Operating Budget	Actual '12	Actual '13	Approp '14	Budget '15
Personnel Services Non Personnel	3,024,169 296,769	3,066,208 436,716	3,280,448 392,650	3,368,056 416,775
Total	3,320,938	3.502.924	3,673,098	3.784.831

Human Resources Operating Budget



Authorizing Statutes

- Civil Service, M.G.L.A. c. 31.
- Collective Bargaining, M.G.L.A. C. 150E.
- Compensation of Employees; CBC Ord. § 5-5.18;
 M.G.L.A. c. 41, § 41.
- Employees Subject to Civil Service Laws, CBC St. 5 § 110.
- Duties of Supervisor of Personnel, CBC Ord. § 5-1.6.
- Generally, M.G.L.A. c. 152.
- County Employees Salary Classification, M.G.L.A.
 c. 35, § 56.
- Third Parties; Subrogation, M.G.L.A. c. 152, § 15.
- Group Insurance Plan to Municipalities, M.G.L.A. c. 32B, §§ 1-19.
- Operation As Self-Insurer, M.G.L.A. c. 152, § 25.
- Second Injury Reimbursement, M.G.L.A. c. 152, § 37.
- Special Fund; Trust Fund; Assessment Base and Rates; Payments; Reports; Audits, M.G.L.A. c. 152, § 65.

Description of Services

Human Resources supplies departments with systems with which to manage hiring, compensation, and promotion. It pursues good labor relations, monitors unemployment benefits, and conducts affirmative action and recruitment programs as well as a full range of training programs. Additionally, the Department operates elements of the City's risk management program including employee assistance and managing attendance. As a direct service to both active and retired employees, the Department provides comprehensive and economical health insurance and life insurance, as well as access to all records.

Department History

Personnel Services		FY12 Expenditure	FY13 Expenditure	FY14 Appropriation	FY15 Adopted	Inc/Dec 14 vs 15
	51000 Permanent Employees 51100 Emergency Employees 51200 Overtime 51600 Unemployment Compensation 51700 Workers' Compensation Total Personnel Services	3,000,023 22,297 0 1,849 0 3,024,169	3,043,500 22,708 0 0 0 3,066,208	3,231,912 48,536 0 0 0 3,280,448	3,319,209 48,847 0 0 0 3,368,056	87,297 311 0 0 0 87,608
Contractual Services		FY12 Expenditure	FY13 Expenditure	FY14 Appropriation	FY15 Adopted	Inc/Dec 14 vs 15
	52100 Communications 52200 Utilities 52400 Snow Removal 52500 Garbage/Waste Removal 52600 Repairs Buildings & Structures 52700 Repairs & Service of Equipment 52800 Transportation of Persons 52900 Contracted Services Total Contractual Services	21,710 0 0 0 0 5,597 200 76,834 104,341	38,325 0 0 0 2,500 4,631 2,775 126,907 175,138	24,400 0 0 0 0 5,500 3,700 136,700 170,300	20,400 0 0 0 0 5,300 3,075 133,900 162,675	-4,000 0 0 0 -200 -625 -2,800 -7,625
Supplies & Materials		FY12 Expenditure	FY13 Expenditure	FY14 Appropriation	FY15 Adopted	Inc/Dec 14 vs 15
	53000 Auto Energy Supplies 53200 Food Supplies 53400 Custodial Supplies 53500 Med, Dental, & Hosp Supply 53600 Office Supplies and Materials 53700 Clothing Allowance 53800 Educational Supplies & Mat	0 0 0 0 42,089 0 0	0 0 0 0 34,193 0	0 0 0 0 32,525 0 0	0 0 0 0 51,500 0 0	0 0 0 0 18,975 0
	53900 Misc Supplies & Materials Total Supplies & Materials	0 42,089	0 34,193	0 32,525	0 51,500	0 18,975
	* *				-	-
Current Chgs & Oblig	* *	42,089	34,193	32,525	51,500	18,975
Current Chgs & Oblig	Total Supplies & Materials 54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges	42,089 FY12 Expenditure 0 0 0 0 146,139	34,193 FY13 Expenditure 0 0 0 0 0 162,193	32,525 FY14 Appropriation 0 0 0 0 0 189,825	51,500 FY15 Adopted 0 0 0 0 202,600	18,975 Inc/Dec 14 vs 15 0 0 0 0 12,775
Current Chgs & Oblig Equipment	Total Supplies & Materials 54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges	42,089 FY12 Expenditure 0 0 0 0 146,139 146,139	34,193 FY13 Expenditure 0 0 0 0 162,193 162,193	32,525 FY14 Appropriation 0 0 0 0 189,825 189,825	51,500 FY15 Adopted 0 0 0 0 202,600 202,600	18,975 Inc/Dec 14 vs 15 0 0 0 0 12,775 12,775
Current Chgs & Oblig Equipment	Total Supplies & Materials 54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chgs & Oblig 55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment	42,089 FY12 Expenditure 0 0 0 146,139 146,139 FY12 Expenditure 0 0 0 4,200	34,193 FY13 Expenditure 0 0 0 0 162,193 162,193 FY13 Expenditure 0 0 0 65,192	32,525 FY14 Appropriation 0 0 0 0 189,825 189,825 FY14 Appropriation 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	51,500 FY15 Adopted 0 0 0 0 202,600 202,600 FY15 Adopted 0 0 0 0	18,975 Inc/Dec 14 vs 15 0 0 0 0 12,775 12,775 Inc/Dec 14 vs 15 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
Current Chgs & Oblig Equipment Other	Total Supplies & Materials 54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chgs & Oblig 55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment	42,089 FY12 Expenditure 0 0 0 146,139 146,139 FY12 Expenditure 0 0 0 4,200 4,200	34,193 FY13 Expenditure 0 0 0 0 162,193 162,193 FY13 Expenditure 0 0 0 65,192 65,192	32,525 FY14 Appropriation 0 0 0 0 189,825 189,825 FY14 Appropriation 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	51,500 FY15 Adopted 0 0 0 202,600 202,600 FY15 Adopted 0 0 0 0 0 0	18,975 Inc/Dec 14 vs 15 0 0 0 0 12,775 12,775 12,775 Inc/Dec 14 vs 15

Department Personnel

Title	Union Code	Grade	Position	FY15 Salary	Title	Union Code	Grade	Position	FY15 Salary
Admin Assistant	SU4	15	1.00	61,407	Office Manager	SU4	16	1.00	66,403
Admin Secretary	SE1	04	1.00	43,584	Personnel Analyst	SE1	05	1.00	71,469
Affirm Action Monitor	SE1	05	1.00	71,469	Personnel Asst	SU4	17	1.00	71,809
Alcholism Coord I	SU4	18	1.00	80,753	Prin Admin Analyst	EXM	07	1.00	85,579
Asst Corp Counsel III	EXM	80	1.00	73,896	Prin Admin Assistant	SE1	07	1.00	85,579
Asst Director	EXM	12	1.00	119,701	Prin Admin Assistant	SE1	80	2.00	172,181
DP Sys Analyst	SE1	06	2.00	135,781	Principal Clerk	SU4	10	1.00	44,915
Employee Devel Coor(Supv/Pers)	SE1	08	1.00	93,534	Senior Admin Asst	SE1	07	1.00	85,579
Exec Assistant	EXM	09	1.00	100,460	Senior Personel Analyst	SE1	06	1.00	77,883
Head Account Clerk	SU4	12	3.00	145,700	Sr Adm Asst (OHR)	SE1	80	2.00	187,068
Head Clerk	SU4	12	4.00	151,896	Sr Adm Asst (PPerAnI/C&C)	EXM	09	1.00	100,460
Head Clerk & Secretary	SU4	13	1.00	50,502	Sr Adm Asst (WC)	SE1	06	3.00	219,198
Health Insurance Coordinator	EXM	12	1.00	99,538	Sr Data Proc Sys Anl	EXM	10	1.00	108,673
Human Resources Compliance Offcr	EXM	09	1.00	100,460	Sr Human Resources Generalist	EXM	09	1.00	99,379
Human Resources Representative	SU4	15	3.00	165,673	Supervisor of Personnel	CDH	NG	1.00	116,302
Intern & Fellowship Program Coord	SE1	06	1.00	77,577	Supvising Claims Agent	EXM	09	1.00	100,460
Nurse Case Manager	SE1	07	1.00	85,579	Supv-Management Svcs	SU4	17	3.00	203,243
					Workmen'S Compensation Agent	EXM	11	1.00	115,340
					Total			49	3,669,030
					Adjustments				
					Differential Payments				0
					Other				35,633
					Chargebacks				-338,160
					Salary Savings				-47,295
					FY15 Total Request				3,319,208

Program 1. Personnel

Vivian Leonard, Manager, Organization 142100

Program Description

The Personnel Program provides personnel services to all City departments. Through Personnel, departments are provided with management systems with which to hire, classify, compensate and promote employees, pursue good labor relations and management practices, provide unemployment benefits and, in each process, have access to relevant records. The program also carries out a variety of training and assistance programs to encourage and enhance human resource management in the City of Boston.

Operating Budget	Actual '12	Actual '13	Approp '14	Budget '15
Personnel Services Non Personnel	1,380,690 188,405	1,350,404 298,063	1,591,352 291,525	1,599,543 272,450
Total	1,569,095	1,648,467	1,882,877	1,871,993

Performance

Strategy: To improve attendance by monitoring and reducing absenteeism (non-public safety/BPS)

Performance Measures	Actual '12	Actual '13	Projected '14	Target '15
Citywide - % of total person hours absent	4	3	3	5
Citywide - Hours absent per employee	78	35	58	35

Strategy: To track all new hires by race, gender and salary on a monthly basis.

Performance Measures	Actual '12	Actual '13	Projected '14	Target '15
% of total new hires - people of color	36%	33%	48%	40%
% of total new hires - women	38%	30%	34%	40%
Median salary of City employees	60,812	60,812	65,048	64,890
Total new hires	392	548	741	600

Strategy: To track city-wide promotions by race, gender, and salary on a monthly basis.

Performance Measures	Actual '12	Actual '13	Projected '14	Target '15
% of city workforce earning over median salary - people of color	30%	29%	30%	35%
% of city workforce earning over median salary - women	19%	20%	19%	30%
% of total promotions - people of color	29%	37%	24%	40%
% of total promotions - women Total employees in city workforce	35% 7,861	36% 7,893	48% 7,766	40% 7,810
Total promotions	154	178	577	264

Program 2. Affirmative Action

Vivian Leonard, Manager, Organization 142200

Program Description

The Affirmative Action Program is responsible for implementing the City's Affirmative Action Plan. It reviews the city's hiring practices and employment policies, audits affirmative action statistics, implements anti-harassment policies, ensures city compliance with federal and state EEO requirements and provides affirmative action assistance to all city departments.

Operating Budget	Actual '12	Actual '13	Approp '14	Budget '15
Personnel Services Non Personnel	77,224 9,999	88,863 16,580	93,923 15,000	86,465 27,500
Total	87,223	105,443	108,923	113,965

Performance

Strategy: To recruit and sustain a workforce that reflects Boston's diverse population.

Performance Measures	Actual '12	Actual '13	Projected '14	Target '15
% of city workforce - people of color	35%	36%	36%	40%
% of city workforce - women	31%	30%	29%	35%

Program 3. Health Benefits & Insurance

Kathleen Green, Director, Organization 142300

Program Description

The Health Benefits and Insurance Program is responsible for providing life insurance, dental and vision care, and a variety of health insurance plans to active and retired employees of the City of Boston as efficiently and economically as possible within the guidelines of MGL Chapter 32B.

Operating Budget	Actual '12	Actual '13	Approp '14	Budget '15
Personnel Services Non Personnel	569,401 52,826	647,421 64,376	655,235 29,650	646,065 46,700
Total	622,227	711,797	684,885	692,765

Performance

Strategy: To provide eligible employees and retirees with life and health insurance benefits that meet as many of their individual needs as possible at a reasonable cost to the City.

Performance Measures	Actual '12	Actual '13	Projected '14	Target '15
% of active employees enrolled in HMOs Active employees enrolled in health	86% 15,328	86% 15,291	86% 15,379	86% 15,415
insurance Employee % share of total healthcare costs - Family plan	18	22	21	21
Employees enrolled in dental/vision benefit plan	5,833	5,815	6,103	6,103
Employer cost of most utilized HMO family plan	18,155	17,661	18,191	17,806
Health insurance premiums as % of total City expenditures	13	12	11	11

Program 4. Employee Assistance

Vacant, Director, Organization 142400

Program Description

The Employee Assistance Program (EAP) is designed to attract and assist employees who experience personal problems. The program will assist employees in the identification and resolution of productivity problems associated with employees impaired by personal concerns including but not limited to: health, marital, financial, alcohol, drug, emotional stress and other personal concerns which may adversely affect job performance.

Operating Budget	Actual '12	Actual '13	Approp '14	Budget '15
Personnel Services Non Personnel	166,268 0	174,608 0	96,655 0	101,022 0
Total	166,268	174,608	96,655	101,022

Performance

Strategy: To provide immediate and proper response to those seeking assistance through EAP.

Performance Measures	Actual '12	Actual '13	Projected '14	Target '15
Assessments completed	364	335	264	372
Referrals made	370	373	255	360

Program 5. Workers' Compensation

Vivian Leonard, Manager, Organization 142500

Program Description

The Workers' Compensation Program implements all procedures for the processing of workers' compensation claims and approved medical and related bills. It also distributes workers' compensation information and statistics to City departments and works with the Law Department to develop legal strategies to resolve workers' compensation cases in an appropriate manner.

Operating Budget	Actual '12	Actual '13	Approp '14	Budget '15
Personnel Services Non Personnel	830,586 45,539	804,912 57,697	843,283 56,475	934,961 70,125
Total	876,125	862,609	899,758	1,005,086

Performance

Strategy: To process injury claims promptly.

Performance Measures	Actual '12	Actual '13	Projected '14	Target '15
Total medical costs paid to Workers Compensation claimants (non-uniform)	2,900,000	2,241,944	1,926,266	2,500,000

Strategy: To reduce medical and indemnity costs associated with workers' compensation claims.

Performance Measures	Actual '12	Actual '13	Projected '14	Target '15
Total wages paid to Workers Compensation claimants (non-uniform)	9,000,000	9,250,851	8,728,895	9,600,000
Total Workers Compensation payroll as a % of total City payroll	1	1	2	1

Strategy: To return injured employees to work as soon as possible.

Performance Measures	Actual '12	Actual '13	Projected '14	Target '15
Average number of claimants on Workers Compensation payroll (non-uniform) Total reported injuries (non-uniform)	240 1,056	221 1,063	200 1,029	240 996

Intergovernmental Relations Operating Budget

James Sullivan, Interim Director, Appropriation 150

Department Mission

The mission of the Intergovernmental Relations Department is to coordinate the City's relations with the federal, state and other local governments, seeking to foster constructive links between the City and these entities and improved communication among city departments. The department keeps the Mayor informed on intergovernmental issues and assists him in representing the City's interests in these matters.

Selected Performance Strategies

Intergovernmental Relations

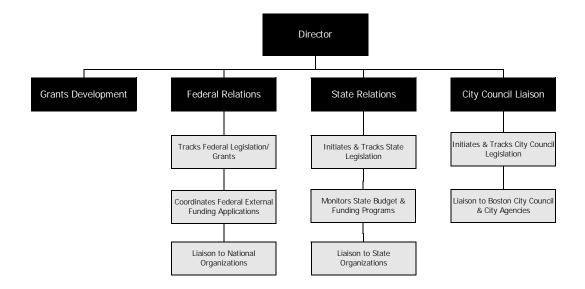
• To advocate on behalf of the City at the federal, state, and local level on matters of legislation.

Grants Administration

- To improve communication to the Mayor, City Council, City departments, and community-based organizations about resource development opportunities.
- To provide grantwriting support to all departments in an effort to submit successful coordinated grant applications.

Operating Budget	Program Name	Total Actual '12	Total Actual '13	Total Approp '14	Total Budget '15
	Intergovernmental Relations Grants Administration	1,099,327 61,986	1,126,179 53,327	1,168,492 85,796	1,151,907 167,821
	Total	1,161,313	1,179,506	1,254,288	1,319,728
Operating Budget		Actual '12	Actual '13	Approp '14	Budget '15
Operating Budget	Personnel Services Non Personnel	Actual '12 795,994 365,319	Actual '13 809,109 370,397	<i>Approp '14</i> 853,744 400,544	946,196 373,532

Intergovernmental Relations Operating Budget



Description of Services

The department tracks legislation and policy initiatives that concern the City directly, or urban and regional affairs more generally. It arranges for testimony by the Mayor, or on behalf of the Mayor, at legislative hearings of special concern. It maintains liaison with and coordinates the City's participation in national, state, and municipal organizations and further coordinates with all city departments on policy and budget issues. Intergovernmental Relations also coordinates the City's applications for federal and state grants, seeking out public and private grant opportunities and providing technical support to departments preparing grant applications.

Department History

Personnel Services		FY12 Expenditure	FY13 Expenditure	FY14 Appropriation	FY15 Adopted	Inc/Dec 14 vs 15
	51000 Permanent Employees 51100 Emergency Employees 51200 Overtime 51600 Unemployment Compensation 51700 Workers' Compensation Total Personnel Services	795,994 0 0 0 0 795,994	809,109 0 0 0 0 809,109	853,744 0 0 0 0 0 853,744	946,196 0 0 0 0 0 946,196	92,452 0 0 0 0 0 92,452
Contractual Services	Total Total Model	FY12 Expenditure	FY13 Expenditure	FY14 Appropriation	FY15 Adopted	Inc/Dec 14 vs 15
	52100 Communications 52200 Utilities 52400 Snow Removal 52500 Garbage/Waste Removal 52600 Repairs Buildings & Structures 52700 Repairs & Service of Equipment 52800 Transportation of Persons 52900 Contracted Services Total Contractual Services	11,090 0 0 0 0 1,458 3,133 147,602 163,283	10,125 0 0 0 0 0 1,415 146,313 157,853	13,001 0 0 0 0 1,885 4,753 164,197 183,836	13,001 0 0 0 0 1,885 5,353 154,382 174,621	0 0 0 0 0 0 600 -9,815 -9,215
Supplies & Materials		FY12 Expenditure	FY13 Expenditure	FY14 Appropriation	FY15 Adopted	Inc/Dec 14 vs 15
	53000 Auto Energy Supplies 53200 Food Supplies 53400 Custodial Supplies 53500 Med, Dental, & Hosp Supply 53600 Office Supplies and Materials 53700 Clothing Allowance 53800 Educational Supplies & Mat	0 4,997 0 0 1,418 0	0 7,691 0 0 1,634 0	0 3,834 0 0 1,200 0	0 3,834 0 0 1,200 0	0 0 0 0 0 0
	53900 Misc Supplies & Materials Total Supplies & Materials	0 6,415	9,325	0 5,034	0 5,034	0
Current Chgs & Oblig	53900 Misc Supplies & Materials	0	0	0	0	0
Current Chgs & Oblig	53900 Misc Supplies & Materials	0 6,415	9,325	5,034	0 5,034	0
Current Chgs & Oblig Equipment	53900 Misc Supplies & Materials Total Supplies & Materials 54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges	0 6,415 FY12 Expenditure 0 0 0 0 0 186,985	0 9,325 FY13 Expenditure 0 0 0 0 0 200,246	0 5,034 FY14 Appropriation 0 0 0 0 0 211,674	5,034 FY15 Adopted 0 0 0 0 193,877	0 0 Inc/Dec 14 vs 15
	53900 Misc Supplies & Materials Total Supplies & Materials 54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges	0 6,415 FY12 Expenditure 0 0 0 0 186,985 186,985	0 9,325 FY13 Expenditure 0 0 0 0 0 200,246 200,246	0 5,034 FY14 Appropriation 0 0 0 0 211,674 211,674	5,034 FY15 Adopted 0 0 0 0 193,877 193,877	0 0 Inc/Dec 14 vs 15 0 0 0 0 -17,797 -17,797
	53900 Misc Supplies & Materials Total Supplies & Materials 54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chgs & Oblig 55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment	0 6,415 FY12 Expenditure 0 0 0 0 186,985 186,985 FY12 Expenditure 0 0 0	0 9,325 FY13 Expenditure 0 0 0 0 200,246 200,246 FY13 Expenditure 0 0 0	0 5,034 FY14 Appropriation 0 0 0 0 211,674 211,674 FY14 Appropriation 0 0	0 5,034 FY15 Adopted 0 0 0 0 193,877 193,877 FY15 Adopted 0 0	0 0 Inc/Dec 14 vs 15 0 0 0 0 -17,797 -17,797 Inc/Dec 14 vs 15
Equipment	53900 Misc Supplies & Materials Total Supplies & Materials 54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chgs & Oblig 55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment	0 6,415 FY12 Expenditure 0 0 0 0 186,985 186,985 FY12 Expenditure 0 0 0 8,636 8,636	0 9,325 FY13 Expenditure 0 0 0 0 200,246 200,246 FY13 Expenditure 0 0 0 2,973 2,973	0 5,034 FY14 Appropriation 0 0 0 0 211,674 211,674 FY14 Appropriation 0 0 0	0 5,034 FY15 Adopted 0 0 0 0 193,877 193,877 FY15 Adopted 0 0 0	0 0 0 Inc/Dec 14 vs 15 0 0 0 -17,797 -17,797 Inc/Dec 14 vs 15 0 0

Department Personnel

Title	Union Code	Grade	Position	FY15 Salary	Title	Union Code	Grade	Position	FY15 Salary
Admin Assistant	SE1	04	1.00	65,054	Pr Admin Asst	EXM	80	1.00	66,290
Admin Assistant	SE1	07	1.00	73,311	Prin Admin Assistant	EXM	12	2.00	222,910
Director	CDH	NG	1.00	123,964	Prin Admin Assistant	SE1	80	3.00	255,539
Exec Secretary	SE1	04	1.00	65,054	Spec Asst	MYN	NG	1.00	75,206
					Total			11	947,329
					Adjustments				
					Differential Payments				0
					Other				11,650
					Chargebacks				0
					Salary Savings				-12,783
					FY15 Total Request				946,196

Program 1. Intergovernmental Relations

James Sullivan, Manager, Organization 150100

Program Description

The department tracks legislation and policy initiatives that concern the City directly, or urban and regional affairs more generally. It arranges for testimony by the Mayor, or on behalf of the Mayor, at legislative hearings of special concern. It maintains liaison with and coordinates the City's participation in national, state and municipal organizations and further coordinates with all the departments of the city on policy and budget issues.

Operating Budget	Actual '12	Actual '13	Approp '14	Budget '15
Personnel Services Non Personnel	734,425 364,902	756,064 370,115	768,693 399,799	779,175 372,732
Total	1,099,327	1,126,179	1,168,492	1,151,907

Performance

Strategy: To advocate on behalf of the City at the federal, state, and local level on matters of legislation.

Performance Measures	Actual '12	Actual '13	Projected '14	Target '15
City legislative items monitored	73	68	126	68
Federal legislative items monitored	37	40	26	43
State legislative items passed	86	58	121	60

Program 2. Grants Administration

Inez Foster, Manager, Organization 150200

Program Description

The IGR office provides City departments with professional assistance in resource development. As a champion for the City, the Office will prioritize and maximize coordinated and collaborative grant application resources to address the Mayor's strategic goals.

Operating Budget	Actual '12	Actual '13	Approp '14	Budget '15
Personnel Services Non Personnel	61,569 417	53,045 282	85,051 745	167,021 800
Total	61,986	53,327	85,796	167,821

Performance

Strategy: To improve communication to the Mayor, City Council, City departments, and community-based organizations about resource development opportunities.

Performance Measures	Actual '12	Actual '13	Projected '14	Target '15
Funding Update subscribers Grant opportunities identified in the Funding Update	4,307 377	4,740 338	5,031 785	5,000 350

Strategy: To provide grantwriting support to all departments in an effort to submit successful coordinated grant applications.

Performance Measures	Actual '12	Actual '13	Projected '14	Target '15
Individuals and agencies receiving technical assistance to support the Mayor's strategic	59	77	206	100

Labor Relations Operating Budget

Paul Curran, Director, Appropriation 147

Department Mission

The mission of the Office of Labor Relations is to create and promote a productive work environment that fosters an efficient and effective relationship between labor and management.

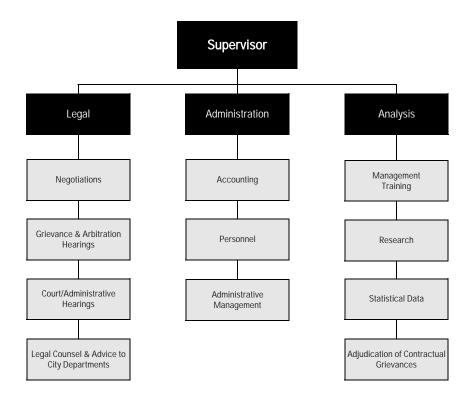
Selected Performance Strategies

Labor Relations

- To negotiate labor contracts and meet other bargaining obligations with the City's labor unions.
- To provide training and education on labor/employment issues.
- To resolve and/or arbitrate contract disputes which arise between the City and Labor.

Operating Budget	Program Name	Total Actual '12	Total Actual '13	Total Approp '14	Total Budget '15
	Labor Relations	1,091,722	1,627,828	1,437,513	1,423,152
	Total	1,091,722	1,627,828	1,437,513	1,423,152
Operating Budget		Actual '12	Actual '13	Approp '14	Budget '15
	Personnel Services Non Personnel	711,335 380,387	746,147 881,681	794,719 642,794	779,386 643,766
	Total	1,091,722	1,627,828	1,437,513	1,423,152

Labor Relations Operating Budget



Authorizing Statutes

Duties of Supervisor of Labor Relations, CBC Ord.
 5 s 4

Description of Services

The Office of Labor Relations represents the Mayor and City departments in all labor relations matters before state and federal courts, state agencies, and in various other forums. The Office is responsible for negotiating and administering collective bargaining agreements with approximately 22 unions covering 7,200 employees. Additionally, the Office advises City managers and supervisors on labor matters regarding policy issues.

Department History

Personnel Services		FY12 Expenditure	FY13 Expenditure	FY14 Appropriation	FY15 Adopted	Inc/Dec 14 vs 15
	51000 Permanent Employees 51100 Emergency Employees 51200 Overtime 51600 Unemployment Compensation 51700 Workers' Compensation Total Personnel Services	711,335 0 0 0 0	746,147 0 0 0 0	789,713 5,006 0 0	774,380 5,006 0 0	-15,333 0 0 0 0
Contractual Comicae	Total Personner Services	711,335	746,147	794,719	779,386	-15,333
Contractual Services	52100 Communications 52200 Utilities 52400 Snow Removal 52500 Garbage/Waste Removal 52600 Repairs Buildings & Structures 52700 Repairs & Service of Equipment 52800 Transportation of Persons 52900 Contracted Services Total Contractual Services	3,706 0 0 0 0 2,316 0 341,190 347,212	2,461 0 0 0 1,968 8,465 826,562 839,456	FY14 Appropriation 4,100 0 0 0 0 6,550 1,500 586,520 598,670	4,100 0 0 0 0 0 6,550 2,500 585,520 598,670	0 0 0 0 0 0 0 1,000 -1,000
Supplies & Materials		FY12 Expenditure	FY13 Expenditure	FY14 Appropriation	FY15 Adopted	Inc/Dec 14 vs 15
	53000 Auto Energy Supplies 53200 Food Supplies 53400 Custodial Supplies 53500 Med, Dental, & Hosp Supply 53600 Office Supplies and Materials 53700 Clothing Allowance 53800 Educational Supplies & Mat	90 0 0 0 2,457 0	165 0 0 0 3,866 0	844 0 0 0 4,350 0	844 0 0 0 4,350 0	0 0 0 0 0 0
	53900 Misc Supplies & Materials Total Supplies & Materials	0 2,547	0 4,031	0 5,194	0 5,194	0
Current Chgs & Oblig	53900 Misc Supplies & Materials				_	0
Current Chgs & Oblig	53900 Misc Supplies & Materials	2,547	4,031	5,194	5,194	0
Current Chgs & Oblig Equipment	53900 Misc Supplies & Materials Total Supplies & Materials 54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges	2,547 FY12 Expenditure 0 0 0 0 0 28,438	4,031 FY13 Expenditure 0 0 0 0 0 34,017	5,194 FY14 Appropriation 0 0 0 0 0 32,500	5,194 FY15 Adopted 0 0 0 0 32,500	0 0 Inc/Dec 14 vs 15
	53900 Misc Supplies & Materials Total Supplies & Materials 54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges	2,547 FY12 Expenditure 0 0 0 0 28,438 28,438	4,031 FY13 Expenditure 0 0 0 0 34,017 34,017	5,194 FY14 Appropriation 0 0 0 0 32,500 32,500	5,194 FY15 Adopted 0 0 0 0 32,500 32,500	0 0 Inc/Dec 14 vs 15
	54300 Misc Supplies & Materials Total Supplies & Materials 54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chgs & Oblig 55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment	2,547 FY12 Expenditure 0 0 0 0 28,438 28,438 FY12 Expenditure 0 0 715 1,475	4,031 FY13 Expenditure 0 0 0 0 34,017 34,017 FY13 Expenditure 0 3,215 0 962	5,194 FY14 Appropriation 0 0 0 0 32,500 32,500 FY14 Appropriation 0 6,430 0 0	5,194 FY15 Adopted 0 0 0 0 32,500 32,500 FY15 Adopted 0 6,430 0 972	0 0 0 Inc/Dec 14 vs 15
Equipment	54300 Misc Supplies & Materials Total Supplies & Materials 54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chgs & Oblig 55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment	2,547 FY12 Expenditure 0 0 0 0 28,438 28,438 FY12 Expenditure 0 0 715 1,475 2,190	4,031 FY13 Expenditure 0 0 0 0 34,017 34,017 FY13 Expenditure 0 3,215 0 962 4,177	5,194 FY14 Appropriation 0 0 0 0 32,500 32,500 FY14 Appropriation 0 6,430 0 0 6,430	5,194 FY15 Adopted 0 0 0 32,500 32,500 FY15 Adopted 0 6,430 0 972 7,402	0 0 0 Inc/Dec 14 vs 15

Department Personnel

Title	Union Code	Grade	Position	FY15 Salary	Title	Union Code	Grade	Position	FY15 Salary
Asst Corp Counsel III	EXM	80	5.00	371,051	Labor Relations Analyst	EXM	04	1.00	54,849
Asst Supv/Labor Relations	EXM	11	1.00	87,066	Legal Secretary	EXM	14	1.00	50,126
Exec Assistant	EXM	06	1.00	77,883	Supervisor of Labor Relations	CDH	NG	1.00	116,733
					Total			10	757,708
					Adjustments				
					Differential Payments				0
					Other				16,672
					Chargebacks				0
					Salary Savings				0
					FY15 Total Request				774,380

Program 1. Labor Relations

Paul Curran, Manager, Organization 147100

Program Description

The Office of Labor Relations represents the Mayor and City departments in all labor relations litigation matters before state and federal courts, state administrative agencies, and in various other forums. The Office also advises City managers/department heads on all labor and employment related matters. The attorneys in the Office of Labor Relations serve as chief negotiators for collective bargaining negotiations and handle all interim bargaining matters.

Operating Budget	Actual '12	Actual '13	Approp '14	Budget '15
Personnel Services Non Personnel	711,335 380,387	746,147 881,681	794,719 642,794	779,386 643,766
Total	1,091,722	1,627,828	1,437,513	1,423,152

Performance

Strategy: To negotiate labor contracts and meet other bargaining obligations with the City's labor unions.

Performance Measures	Actual '12	Actual '13	Projected '14	Target '15
% of city collective bargaining contracts settled	32%	58%	95%	100%

Strategy: To provide training and education on labor/employment issues.

Performance Measures	Actual '12	Actual '13	Projected '14	Target '15
Training programs that OLR has presented or co-presented for City employees	43	26	12	22

Strategy: To resolve and/or arbitrate contract disputes which arise between the City and Labor.

Performance Measures	Actual '12	Actual '13	Projected '14	Target '15
% of grievances filed for arbitration	50%	43%	49%	50%

Neighborhood Services Operating Budget

Jerome Smith, Director, Appropriation 412

Department Mission

The Mayor's Office of Neighborhood Services (ONS) encourages, facilitates and maximizes citizen input and participation in all aspects of government through service requests, neighborhood meetings, mailings, and emergency responses. Also included in ONS is the Mobile City Hall to Go truck that visits Boston's neighborhoods offering a select menu of services directly to constituents.

Selected Performance Strategies

Administration

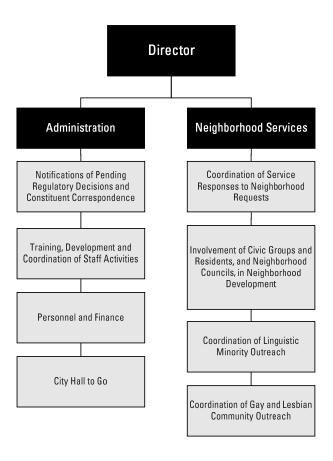
• To disseminate information about City services, public hearings and community activities to neighborhood groups, civic leaders and residents through the Early Notification System.

Neighborhood Services

- To encourage citizen participation in City government by involving neighborhood groups in regular ONS activities and ensuring accessibility of ONS staff to the community.
- To maintain a constituent satisfaction rate with City response to requests for service.
- To promote social responsibility through participation in City service projects.

Operating Budget	Program Name	Total Actual '12	Total Actual '13	Total Approp '14	Total Budget '15
	Administration Neighborhood Services	350,805 801,184	342,657 844,672	368,047 915,384	529,265 1,000,546
	Total	1,151,989	1,187,329	1,283,431	1,529,811
Operating Budget		Actual '12	Actual '13	Approp '14	Budget '15
	Personnel Services Non Personnel	1,104,749 47,240	1,150,494 36,835	1,225,033 58,398	1,456,476 73,335

Neighborhood Services Operating Budget



Description of Services

The Office of Neighborhood Services invites community involvement in municipal government across the wide spectrum of its programs.

Neighborhood Services provides a forum for both groups and individuals to express concerns, request services, and extend opinions, while serving to disseminate information and facilitate delivery of City services. The City Hall to Go truck offers a select menu of city services to all Boston's neighborhoods.

Department History

Personnel Services		FY12 Expenditure	FY13 Expenditure	FY14 Appropriation	FY15 Adopted	Inc/Dec 14 vs 15
	51000 Permanent Employees 51100 Emergency Employees 51200 Overtime 51600 Unemployment Compensation	1,104,749 0 0 0	1,144,689 0 0 5,805	1,225,033 0 0 0	1,456,476 0 0 0	231,443 0 0 0
	51700 Workers' Compensation Total Personnel Services	0 1,104,749	0 1,150,494	0 1,225,033	0 1,456,476	0 231,443
Contractual Services	Total i cisoffici scivices					Inc/Dec 14 vs 15
Contractual Services		FY12 Expenditure	FY13 Expenditure	FY14 Appropriation	FY15 Adopted	
	52100 Communications 52200 Utilities 52400 Snow Removal 52500 Garbage/Waste Removal 52600 Repairs Buildings & Structures 52700 Repairs & Service of Equipment 52800 Transportation of Persons	31,620 0 0 0 0 0 3,141	24,486 0 0 0 0 0 3,060	40,000 0 0 0 0 0 3,300	40,400 0 0 0 0 0 13,300	400 0 0 0 0 0 10,000
	52900 Contracted Services Total Contractual Services	3,237 37,998	2,810 30,356	6,348 49,648	6,348 60,048	0 10,400
Supplies & Materials		FY12 Expenditure	FY13 Expenditure	FY14 Appropriation	FY15 Adopted	Inc/Dec 14 vs 15
	53000 Auto Energy Supplies 53200 Food Supplies 53400 Custodial Supplies 53500 Med, Dental, & Hosp Supply 53600 Office Supplies and Materials 53700 Clothing Allowance	0 0 0 0 8,938	0 0 0 0 6,105	0 0 0 0 7,800	3,537 0 0 0 8,300	3,537 0 0 0 500
	53800 Educational Supplies & Mat 53900 Misc Supplies & Materials Total Supplies & Materials	0 0 8,938	0 0 6,105	0 500 8,300	1,000 12,837	0 500 4,537
Current Chgs & Oblig	53800 Educational Supplies & Mat 53900 Misc Supplies & Materials	0	0 0	0 500	0 1,000	0 500
Current Chgs & Oblig	53800 Educational Supplies & Mat 53900 Misc Supplies & Materials	0 0 8,938	0 0 6,105	0 500 8,300	0 1,000 12,837	0 500 4,537
Current Chgs & Oblig Equipment	53800 Educational Supplies & Mat 53900 Misc Supplies & Materials Total Supplies & Materials 54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges	0 0 8,938 <i>FY12 Expenditure</i> 0 0 0 0 0 0 304	0 0 6,105 FY13 Expenditure 0 0 0 0 0 0 374	0 500 8,300 <i>FY14 Appropriation</i> 0 0 0 0 0 0 450	0 1,000 12,837 <i>FY15 Adopted</i> 0 0 0 0 0 0 450	0 500 4,537 <i>Inc/Dec 14 vs 15</i> 0 0 0 0 0
	53800 Educational Supplies & Mat 53900 Misc Supplies & Materials Total Supplies & Materials 54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges	0 0 8,938 FY12 Expenditure 0 0 0 0 0 0 304 304	0 0 6,105 FY13 Expenditure 0 0 0 0 0 374 374	0 500 8,300 FY14 Appropriation 0 0 0 0 0 0 450 450	0 1,000 12,837 FY15 Adopted 0 0 0 0 0 450 450	0 500 4,537 <i>Inc/Dec 14 vs 15</i> 0 0 0 0 0 0
	53800 Educational Supplies & Mat 53900 Misc Supplies & Materials Total Supplies & Materials 54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chgs & Oblig 55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment	0 0 8,938 FY12 Expenditure 0 0 0 0 304 304 FY12 Expenditure 0 0 0	0 0 6,105 FY13 Expenditure 0 0 0 0 374 374 FY13 Expenditure 0 0 0	FY14 Appropriation 0 0 0 0 0 0 450 450 FY14 Appropriation	0 1,000 12,837 FY15 Adopted 0 0 0 0 450 450 FY15 Adopted 0 0 0	0 500 4,537 Inc/Dec 14 vs 15 0 0 0 0 0 0 0 0 0 0 0 0 0
Equipment	53800 Educational Supplies & Mat 53900 Misc Supplies & Materials Total Supplies & Materials 54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chgs & Oblig 55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment	0 0 8,938 FY12 Expenditure 0 0 0 0 304 304 304 FY12 Expenditure 0 0 0	0 0 6,105 FY13 Expenditure 0 0 0 0 374 374 FY13 Expenditure 0 0 0	0 500 8,300 FY14 Appropriation 0 0 0 0 0 450 450 450 FY14 Appropriation 0 0 0	0 1,000 12,837 FY15 Adopted 0 0 0 0 450 450 FY15 Adopted 0 0 0	0 500 4,537 Inc/Dec 14 vs 15 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0

Department Personnel

Title	Union Code	Grade	Position	FY15 Salary	Title	Union Code	Grade	Position	FY15 Salary
Coordinator	MYO	06	17.00	863,724	Exec Director	CDH	NG	1.00	88,695
Coordinator I	MYO	04	2.00	87,162	Receptionist/Secretary	MYG	14	1.00	34,647
Director	MYO	10	1.00	67,835	Spec Asst I	MYO	10	2.00	161,803
Exec Assistant	MYO	05	1.00	57,060	Staff Aide	MYN	NG	3.00	61,289
					Staff Assistant I	MYO	05	1.00	57,060
					Total			29	1,479,276
					Adjustments				
					Differential Payments				0
					Other				9,200
					Chargebacks				-32,000
					Salary Savings				0
					FY15 Total Request				1,456,476

Program 1. Administration

Jerome Smith, Manager, Organization 412100

Program Description

The Administration Program notifies local groups, community leaders, media and elected officials of pending regulatory decisions, available City services, programs and meetings on a timely basis. Program staff also facilitates the training, development and coordination of departmental activities. Also included in ONS is the Mobile City Hall to Go truck that visits Boston's neighborhoods offering a select menu of services directly to constituents.

Operating Budget	Actual '12	Actual '13	Approp '14	Budget '15
Personnel Services Non Personnel	319,518 31,287	316,141 26,516	330,349 37,698	476,630 52,635
Total	350,805	342,657	368,047	529,265

Performance

Strategy: To disseminate information about City services, public hearings and community activities to neighborhood groups, civic leaders and residents through the Early Notification System.

Performance Measures	Actual '12	Actual '13	Projected '14	Target '15
% increase in Early Notification subscribers over the previous fiscal year	22%	92%	36%	2%
Total # of subscribers - email and direct mail	113,587	218,092	288,915	294,693

Program 2. Neighborhood Services

Jerome Smith, Manager, Organization 412200

Program Description

The Neighborhood Services Program improves interdepartmental coordination of the delivery of basic City services and promotes the involvement of neighborhood residents and civic groups in neighborhood events, activities and neighborhood development including the permitting and licensing processes. Program staff coordinates and attends neighborhood meetings facilitates the delivery of basic services and represents the neighborhood related to development issues and testifying at zoning and licensing hearings.

Operating Budget	Actual '12	Actual '13	Approp '14	Budget '15
Personnel Services Non Personnel	785,231 15,953	834,353 10,319	894,684 20,700	979,846 20,700
Total	801,184	844,672	915,384	1,000,546

Performance

Strategy: To encourage citizen participation in City government by involving neighborhood groups in regular ONS activities and ensuring accessibility of ONS staff to the community.

Performance Measures	Actual '12	Actual '13	Projected '14	Target '15
# of community meetings organized by ONS	397	665	620	625

Strategy: To maintain a constituent satisfaction rate with City response to requests for service.

Performance Measures	Actual '12	Actual '13	Projected '14	Target '15
% of requests responded to within 30 days	100%	100%	100%	100%
Requests responded to within 30 days	15,259	22,671	27,726	20,000

Strategy: To promote social responsibility through participation in City service projects.

Performance Measures	Actual '12	Actual '13	Projected '14	Target '15
# of volunteers participating in Boston Shines	6,506	6,351	3,500	4,000

Property & Construction Management Operating Budget

Michael J. Galvin, Commissioner, Appropriation 180

Department Mission

The mission of the Property Management Department is to manage, maintain, repair and provide security for the City's municipal buildings including City Hall and Faneuil Hall; to preserve the useful life of City facilities and reduce operating costs through effective preventive maintenance measures; and to facilitate compliance with City ordinances involving employee residency regulations.

Selected Performance Strategies

Administration

 To provide technical assistance, scheduling and management of special events at City Hall, Faneuil Hall and major City special events.

Buildings Maintenance Management

• To conduct graffiti removal citywide.

Alteration & Repair

• To improve and maintain the condition of managed city-owned facilities.

Communications

• To ensure efficient security monitoring of public buildings.

Animal Control

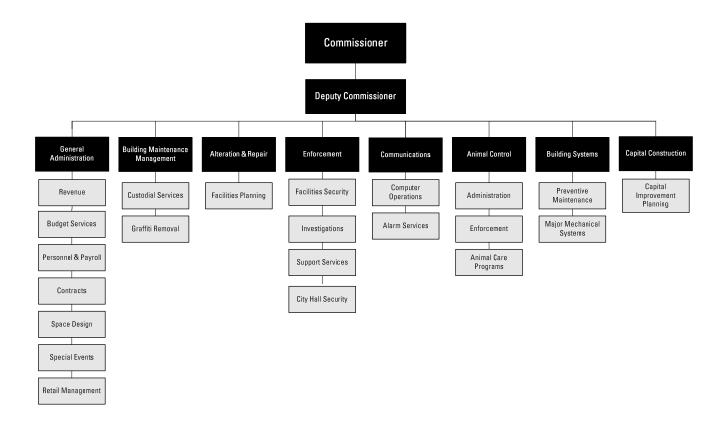
• To ensure that all dogs are licensed in accordance with the law.

Capital Construction

• To design durable, architecturally appropriate capital projects and to complete them on time and within budget.

Operating Budget	Program Name	Total Actual '12	Total Actual '13	Total Approp '14	Total Budget '15
	Administration	1,912,218	2,258,014	1,913,369	1,907,686
	Buildings Maintenance Management	6,231,304	7,181,124	7,571,384	8,305,721
	Alteration & Repair	2,157,052	2,531,485	1,771,498	1,494,709
	Enforcement	3,592,370	3,798,041	3,532,423	3,424,661
	Communications	885,471	932,703	892,108	918,577
	Animal Control	995,118	1,063,855	1,135,736	1,158,284
	Building Systems	1,699,014	1,932,201	1,997,264	1,906,316
	Capital Construction	4,196,501	4,407,353	2,526,901	2,534,900
	Total	21,669,048	24,104,776	21,340,683	21,650,854
External Funds Budget	Fund Name	Total Actual '12	Total Actual '13	Total Approp '14	Total Budget '15
	Animal Control Fund	187,384	270,386	182,250	186,576
	Total	187,384	270,386	182,250	186,576
Operating Budget		Actual '12	Actual '13	Approp '14	Budget '15
	Personnel Services Non Personnel	13,739,181 7,929,867	14,248,517 9,856,259	12,025,298 9,315,385	12,102,153 9,548,701
	Total	21,669,048	24,104,776	21,340,683	21,650,854

Property & Construction Management Operating Budget



Authorizing Statutes

- Property Management Board: Powers & Duties, CBC Ord. §§ 11-7.1-11-7.2; 1943 Mass. Acts ch. 1943, as amended; 1946 Mass. Acts ch. 474, as amended.
- Powers and Duties of Commissioner of Real Property, CBC Ord. § 11-7.3; 1943 Mass. Acts ch. 1943, as amended; 1946 Mass. Acts ch. 474, as amended
- Powers and Duties of Assistant Commissioner of Real Property, CBC Ord. §§ 11-7.4-11-7.10.
- Animal Control/Dog Registration & Licensing,
 M.G.L.A. c. 140, §§ 137, 141, 151a; CBC Ord. §§ 7-9.1-7-9.3; CBC Ord. §§ 16-1.9-16-1.9E(15), 16-1.10-16-1.10A.

Description of Services

The Property Management Department is responsible for the management, maintenance, security, and repair of the City's municipal buildings including City Hall, Faneuil Hall, and the Old State House. Property Management is responsible for facility layout and space planning analysis for City departments, building security, events management, and the coordination of capital improvement projects for properties within its jurisdiction. Property Management administers the Animal Control unit which enforces regulations pertaining to the public safety of both residents and animals.

Department History

Personnel Services		FY12 Expenditure	FY13 Expenditure	FY14 Appropriation	FY15 Adopted	Inc/Dec 14 vs 15
	51000 Permanent Employees 51100 Emergency Employees 51200 Overtime 51600 Unemployment Compensation 51700 Workers' Compensation Total Personnel Services	11,962,766 5,778 1,495,434 22,177 253,026 13,739,181	12,124,487 3,182 1,861,965 22,440 236,443 14,248,517	11,030,308 0 819,990 25,000 150,000 12,025,298	11,107,163 0 819,990 25,000 150,000 12,102,153	76,855 0 0 0 0 0 76,855
Contractual Services		FY12 Expenditure	FY13 Expenditure	FY14 Appropriation	FY15 Adopted	Inc/Dec 14 vs 15
	52100 Communications 52200 Utilities 52400 Snow Removal 52500 Garbage/Waste Removal 52600 Repairs Buildings & Structures 52700 Repairs & Service of Equipment 52800 Transportation of Persons 52900 Contracted Services Total Contractual Services	175,512 2,926,952 25,667 51,865 2,484,032 196,691 1,118 1,157,085 7,018,922	366,669 3,542,077 36,786 50,926 2,777,223 346,851 6,699 1,367,977 8,495,208	151,779 3,661,382 40,000 77,784 2,532,580 425,879 9,991 1,014,560 7,913,955	190,255 4,100,984 39,600 77,609 2,800,961 400,963 9,075 865,300 8,484,747	38,476 439,602 -400 -175 268,381 -24,916 -916 -149,260 570,792
Supplies & Materials		FY12 Expenditure	FY13 Expenditure	FY14 Appropriation	FY15 Adopted	Inc/Dec 14 vs 15
	53000 Auto Energy Supplies 53200 Food Supplies 53400 Custodial Supplies 53500 Med, Dental, & Hosp Supply 53600 Office Supplies and Materials 53700 Clothing Allowance 53800 Educational Supplies & Mat	85,325 0 83,196 0 31,233 39,225 0	90,774 318 78,794 0 31,593 37,500	117,667 0 93,950 0 41,353 39,375	97,758 0 84,200 0 37,853 39,375 0	-19,909 0 -9,750 0 -3,500 0
	53900 Misc Supplies & Materials Total Supplies & Materials	449,401 688,380	515,362 754,341	468,032 760,377	438,742 697 ,928	-29,290 - 62,449
Current Chgs & Oblig						
Current Chgs & Oblig		688,380	754,341	760,377	697,928	-62,449
Current Chgs & Oblig Equipment	Total Supplies & Materials 54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges	688,380 FY12 Expenditure 70,551 3,041 0 0 0 22,515	754,341 FY13 Expenditure 110,969 0 0 0 40,610	760,377 FY14 Appropriation 30,000 3,353 0 0 0 43,750	697,928 FY15 Adopted 30,000 3,500 0 0 37,330	-62,449 Inc/Dec 14 vs 15 0 147 0 0 0 -6,420
	Total Supplies & Materials 54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges	688,380 FY12 Expenditure 70,551 3,041 0 0 22,515 96,107	754,341 FY13 Expenditure 110,969 0 0 40,610 151,579	760,377 FY14 Appropriation 30,000 3,353 0 0 0 43,750 77,103	697,928 FY15 Adopted 30,000 3,500 0 0 37,330 70,830	-62,449 Inc/Dec 14 vs 15 0 147 0 0 0 -6,420 -6,273
	Total Supplies & Materials 54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chgs & Oblig 55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment	688,380 FY12 Expenditure 70,551 3,041 0 0 22,515 96,107 FY12 Expenditure 0 78,971 6,545 40,942	754,341 FY13 Expenditure 110,969 0 0 40,610 151,579 FY13 Expenditure 0 89,658 257,944 107,529	760,377 FY14 Appropriation 30,000 3,353 0 0 43,750 77,103 FY14 Appropriation 0 259,300 270,000 34,650	697,928 FY15 Adopted 30,000 3,500 0 0 37,330 70,830 FY15 Adopted 0 264,046 0 31,150	-62,449 Inc/Dec 14 vs 15 0 147 0 0 -6,420 -6,273 Inc/Dec 14 vs 15 0 4,746 -270,000 -3,500
Equipment	Total Supplies & Materials 54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chgs & Oblig 55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment	688,380 FY12 Expenditure 70,551 3,041 0 0 22,515 96,107 FY12 Expenditure 0 78,971 6,545 40,942 126,458	754,341 FY13 Expenditure 110,969 0 0 40,610 151,579 FY13 Expenditure 0 89,658 257,944 107,529 455,131	760,377 FY14 Appropriation 30,000 3,353 0 0 43,750 77,103 FY14 Appropriation 0 259,300 270,000 34,650 563,950	697,928 FY15 Adopted 30,000 3,500 0 0 37,330 70,830 FY15 Adopted 0 264,046 0 31,150 295,196	-62,449 Inc/Dec 14 vs 15 0 147 0 0 -6,420 -6,273 Inc/Dec 14 vs 15 0 4,746 -270,000 -3,500 -268,754

Department Personnel

Title	Union Code	Grade	Position	FY15 Salary	Title	Union Code	Grade	Position	FY15 Salary
Admin Assistant	EXM	05	3.00	214,406	Head Clerk	SU4	12	2.00	97,133
Admin Assistant	SE1	05	1.00	71,469	Head Clerk & Secretary	SU4	13	1.00	49,707
Admin Assistant	SE1	07	1.00	85,579	Jr Building Cust	SU4	09L	15.00	615,874
Admin Assistant	SU4	15	4.00	225,444	Maint Mech (Plumber)	SU4	11L	1.00	35,519
Admin Assistant	SU4	16	4.00	251,224	MaintMechFrpr(PMD/GraffRemoval	SU4	15	1.00	62,201
Admin Assistant	SU4	17	1.00	71,809	MaintMechPaint(PMDGraffRemoval	SU4	13	3.00	153,888
Admin Assistant	SU4	18	2.00	142,232	Mech Equip Repairperson	SE1	05	1.00	71,469
Admin Assistant	SU4	19	1.00	43,936	Mech Equip Repairprs Foreprs	SE1	06	2.00	155,767
Admin Officer	SE1	04	1.00	65,054	Mechanic Equipment Repairprs(PM)	SE1	06	1.00	77,883
Alarm Specialist	SU4	20	1.00	71,893	MechEquipRepairprsForeprs(PMD)	SE1	07	1.00	85,579
Alarm Technician	SU4	19	1.00	45,275	Paralegal	EXM	NG	1.00	45,982
Animal Room Attendant	AFL	09	3.00	117,406	Prin Admin Assistant	EXM	10	1.00	77,883
Architectural Designer (PCM)	SE1	80	1.00	79,249	Prin Admin Assistant	SE1	80	3.00	251,765
Asst Director	EXM	11	5.00	513,435	Prin Admin Assistant	SE1	10	1.00	108,672
Asst Supn-Custodians (Oper)	SU4	16	2.00	132,806	Program Analyst (PMD C&Rpr)	SE1	07	1.00	85,579
Building Systems Engineer	SE1	12	1.00	119,701	Program Assistant(PMDConst&Rp)	SE1	04	1.00	43,584
Chief BldgConstruction&RprDir	SE1	11	1.00	115,340	Project Manager	SE1	80	7.00	628,241
Chief Power Plant Eng	F02	17	1.00	79,086	Project Manager II	SE1	09	4.00	375,264
Clerk of Works	SE1	05	1.00	71,469	Residency Investigator	MYN	NG	1.00	47,646
Clerk of Works	SE1	06	13.00	989,092	Sec Supv	MPS	07	7.00	355,024
Clerk of Works	SE1	07	4.00	342,317	Second Class Sta Engr (New Ch)	FO2	14	2.00	125,190
Commissioner	CDH	NG	1.00	145,037	Security Officer	MPP	05	55.00	2,298,654
Contract Manager	SE1	05	1.00	71,469	Spec Asst	EXM	07	1.00	85,579
Contract Manager	SU4	18	1.00	59,029	Sr Adm Asst (RPD)	SE1	07	3.00	256,738
Dep Director	EXM	NG	1.00	112,600	Sr Adm An(SpProjStff)(Aud)	SE1	06	1.00	53,310
Dog Offcr(Sr Animal Cntl Ofcr)	AFL	17A	1.00	66,944	Sr Adm Analyst	SE1	06	3.00	233,650
Dog Offcr(Supv/Anim Cntl Ofcr)	AFL	17A	1.00	74,756	Sr Adm Asst (MangrSecrtySystm)	SU4	23	1.00	93,841
Dog Offr(Animal Control Offcr)	AFL	14A	8.00	449,083	Sr Adm Asst (Shift Superv)	SU4	20	2.00	149,730
Electrician	SU4	12L	1.00	49,096	Sr Admin analyst (Dir of A&F)	SE1	10	1.00	108,672
Exec Assistant	EXM	08	1.00	93,533	Sr Bldg Custodian (New Ch)	SU4	10L	2.00	79,075
Exec Assistant	EXM	25	1.00	87,573	Sr Comp Op	SU4	16	6.00	305,412
Exec Assistant	SE1	10	1.00	108,672	Sr Computer Oper (Shift Supv)	SU4	20	1.00	76,212
Exec Asst Facilities	SE1	10	1.00	108,672	Sr Project Manager	SE1	10	5.00	543,362
Executive Assistant	EXM	12	1.00	119,701	Sr Review Architect	SE1	10	1.00	91,804
Garage Attendant	SU4	10L	1.00	35,759	Sr Shift Supervisor	SU4	22	1.00	88,512
General Counsel	EXM	11	1.00	115,340	Steam Fireman	F02	11	1.00	49,986
Head Administrative Clerk	SU4	14	3.00	159,871	Telephone Operator	SU4	10	2.00	80,212
					Third Class Sta Eng (New Ch)	F02	13	3.00	168,838
					Total			223	14,018,798
					Adjustments				27.000
					Differential Payments				36,989
					Other				365,163
					Chargebacks				-2,927,925
					Salary Savings				-385,863
					FY15 Total Request				11,107,162

External Funds History

Personnel Services		FY12 Expenditure	FY13 Expenditure	FY14 Appropriation	FY15 Adopted	Inc/Dec 14 vs 15
	51000 Permanent Employees 51100 Emergency Employees 51200 Overtime 51300 Part Time Employees 51400 Health Insurance 51500 Pension & Annunity 51600 Unemployment Compensation 51700 Workers' Compensation 51800 Indirect Costs 51900 Medicare Total Personnel Services	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0
Contractual Services		FY12 Expenditure	FY13 Expenditure	FY14 Appropriation	FY15 Adopted	Inc/Dec 14 vs 15
	52100 Communications 52200 Utilities 52400 Snow Removal 52500 Garbage/Waste Removal 52600 Repairs Buildings & Structures 52700 Repairs & Service of Equipment 52800 Transportation of Persons 52900 Contracted Services Total Contractual Services	0 0 0 2,329 0 0 0 110,696 113,025	0 0 0 2,851 0 1,352 0 132,968 137,171	0 0 0 2,500 0 0 0 104,850 107,350	0 0 0 2,500 0 0 0 109,076 111,576	0 0 0 0 0 0 0 0 4,226 4,226
Supplies & Materials		FY12 Expenditure	FY13 Expenditure	FY14 Appropriation	FY15 Adopted	Inc/Dec 14 vs 15
	53000 Auto Energy Supplies 53200 Food Supplies 53400 Custodial Supplies 53500 Med, Dental, & Hosp Supply 53600 Office Supplies and Materials 53700 Clothing Allowance 53800 Educational Supplies & Mat 53900 Misc Supplies & Materials Total Supplies & Materials	0 0 0 38,382 0 0 0 13,599 51,981	0 510 42,876 396 0 0 2,383 46,165	0 30,000 0 35,000 0 0 0 0 65,000	0 30,000 0 35,000 2,500 0 0 0	0 0 0 0 2,500 0 0 0 2,500
Current Chgs & Oblig		FY12 Expenditure	FY13 Expenditure	FY14 Appropriation	FY15 Adopted	Inc/Dec 14 vs 15
	54300 Workers' Comp Medical 54400 Legal Liabilities 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chgs & Oblig	0 0 0 0 22,378 22,378	0 0 0 9,600 9,600	0 0 0 0 9,900 9,900	0 0 0 0 7,500 7,500	0 0 0 0 -2,400 -2,400
Equipment		FY12 Expenditure	FY13 Expenditure	FY14 Appropriation	FY15 Adopted	Inc/Dec 14 vs 15
	55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment Total Equipment	0 0 0 0	77,450 0 0 0 0 77,450	0 0 0 0	0 0 0 0	0 0 0 0
Other		FY12 Expenditure	FY13 Expenditure	FY14 Appropriation	FY15 Adopted	Inc/Dec 14 vs 15
	56200 Special Appropriation 57200 Structures & Improvements 58000 Land & Non-Structure Total Other	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0
	Grand Total	187,384	270,386	182,250	186,576	4,326

Program 1. Administration

Joseph H. Callahan, Manager, Organization 180100

Program Description

The Administration Program provides centralized administrative, fiscal, and human resource support services for the Public Property Cabinet. The program processes contracts, manages finances, implements human resource management policies and personnel paperwork, and monitors all budgetary actions through internal auditing of expenditures and revenue collections. In addition, it assists in efforts to enhance the effectiveness and efficiency of the Department's programs and activities.

Operating Budget	Actual '12	Actual '13	Approp '14	Budget '15
Personnel Services Non Personnel	1,799,617 112,601	1,862,250 395,764	1,773,609 139,760	1,768,014 139,672
Total	1,912,218	2,258,014	1,913,369	1,907,686

Performance

Strategy: To provide state of the art, coordinated street furniture throughout the downtown area.

Performance Measures	Actual '12	Actual '13	Projected '14	Target '15
Automatic public toilets installed Bus shelters installed			12	2 3

Strategy: To provide technical assistance, scheduling and management of special events at City Hall, Faneuil Hall and major City special events.

Performance Measures	Actual '12	Actual '13	Projected '14	Target '15
Special events provided with technical assistance	286	305	252	250
Special events scheduled	1		1	1

Program 2. Buildings Maintenance Management

Vacant, Manager, Organization 180200

Program Description

The Buildings Maintenance Management Program provides for the care and custody of Boston City Hall, municipal buildings, and historic structures. The Program is also responsible for graffiti removal from public and private property in the City of Boston. The program also provides maintenance support for special events and celebrations held in municipal buildings managed by the Department.

Operating Budget	Actual '12	Actual '13	Approp '14	Budget '15
Personnel Services Non Personnel	1,431,243 4,800,061	1,406,432 5,774,692	1,618,485 5,952,899	1,613,637 6,692,084
Total	6,231,304	7,181,124	7,571,384	8,305,721

Performance

Strategy: To conduct graffiti removal citywide.

Performance Measures	Actual '12	Actual '13	Projected '14	Target '15
% of graffiti removal calls that are offensive in nature responded to within 36 business hours	5%	10%	10%	10%
Graffiti calls that are offensive in nature responded to within 36 business hours	230	169	179	170
Locations receiving graffiti removal Requests for graffiti removal	4,236 4,435	1,518 1,636	1,811 1,817	1,700 1,700

Strategy: To provide maintenance support for special events.

Performance Measures	Actual '12	Actual '13	Projected '14	Target '15
Attendees to special events	944,100	1,332,000	2,718,700	900,000
Total special events coordinated	286	305	252	250

Program 3. Alteration & Repair

Carlene Laurent, Manager, Organization 180300

Program Description

The Alteration and Repair Program performs and oversees non-capital alterations and repairs to City-owned facilities to meet the needs of building occupants, responds to emergency repair and hazardous waste removal needs, and ensures that all systems are functioning and that the facilities are environmentally safe. The program also preserves the useful life of City facilities and reduces operating costs by developing and implementing preventive maintenance programs.

Operating Budget	Actual '12	Actual '13	Approp '14	Budget '15
Personnel Services Non Personnel	595,018 1,562,034	649,227 1,882,258	643,018 1,128,480	645,227 849,482
Total	2,157,052	2,531,485	1,771,498	1,494,709

Performance

Strategy: To improve and maintain the condition of managed city-owned facilities.

Performance Measures	Actual '12	Actual '13	Projected '14	Target '15
% of total maintenance projects completed by in-house work crews	94%	94%	92%	94%
Repairs performed on BCYF structures	259	174	178	150
Total maintenance projects	4,126	4,152	3,805	3,250

Program 4. Enforcement

Vacant, Manager, Organization 180400

Program Description

The Municipal Protective Services Division (MPSD) protects City property from vandalism, arson, and theft in City buildings.

Operating Budget	Actual '12	Actual '13	Approp '14	Budget '15
Personnel Services Non Personnel	3,368,238 224,132	3,544,186 253,855	3,113,231 419,192	3,056,768 367,893
Total	3,592,370	3,798,041	3,532,423	3,424,661

Performance

Strategy: To effectively protect municipal facilities.

Performance Measures	Actual '12	Actual '13	Projected '14	Target '15
Incidents referred to BPD	161	300	179	250
Incidents responded to at City Hall	385	486	791	415
Incidents responded to at site locations	270	420	596	350

Program 5. Communications

Bob Slade, Manager, Organization 180500

Program Description

The Communications Program monitors public buildings for safety and security violations, coordinates an effective response by the Municipal Protective Services Division (MPSD) as well as other public safety agencies of the City of Boston, installs, maintains, and monitors fire and intrusion alarms in public buildings, and installs and monitors temporary alarm systems to protect various projects.

Operating Budget	Actual '12	Actual '13	Approp '14	Budget '15
Personnel Services Non Personnel	825,509 59,962	839,449 93,254	816,453 75,655	848,827 69,750
Total	885,471	932,703	892,108	918,577

Performance

Strategy: To ensure efficient security monitoring of public buildings.

Performance Measures	Actual '12	Actual '13	Projected '14	Target '15
# of service calls	1,292	1,404	1,323	1,200
% of building alarm systems operational	99%	99%	99%	99%
Total alarm systems	584	580	577	576

Program 6. Animal Control

Vacant, Manager, Organization 180600

Program Description

The Animal Control Unit is responsible for enforcing both state and City regulations pertaining to the public safety of residents as well as animals. Two sections comprise the program, Administration and Enforcement. Administration is charged with the data collection, registration and licensing of all dogs. This registry requires documentation of rabies inoculations pursuant to Massachusetts General Laws and City Ordinances. The Enforcement Unit issues site violations, responds to resident complaints and captures and transports stray and/or dangerous animals within the neighborhoods of the City.

Operating Budget	Actual '12	Actual '13	Approp '14	Budget '15
Personnel Services Non Personnel	897,935 97,183	954,771 109,084	960,034 175,702	995,261 163,023
Total	995,118	1,063,855	1,135,736	1,158,284

Performance

Strategy: To ensure that all dogs are licensed in accordance with the law.

Performance Measures	Actual '12	Actual '13	Projected '14	Target '15
Dog licenses issued	10,641	9,181	6,439	9,300

Strategy: To respond to animal control issues and complaints.

Performance Measures	Actual '12	Actual '13	Projected '14	Target '15
% of animal control complaints responded to	99%	96%	89%	90%
Animal control complaints received	4,400	3,530	3,415	3,500
Animal control complaints responded to	4,342	3,387	3,033	3,150
Animals adopted at Animal Shelter	231	208	177	175
Rabies clinics held	13	18	16	15

Program 7. Building Systems

John Sinagra, Manager, Organization 180700

Program Description

The Building Systems program is responsible for all mechanical systems in Boston City Hall and at 52 other City-owned buildings. Responsibilities include preventive maintenance and incidental repairs to heating, ventilation, and air conditioning (HVAC).

Operating Budget	Actual '12	Actual '13	Approp '14	Budget '15
Personnel Services Non Personnel	716,388 982,626	736,543 1,195,658	800,734 1,196,530	791,663 1,114,653
Total	1,699,014	1,932,201	1,997,264	1,906,316

Performance

Strategy: To maintain heating, ventilation and air-conditioning (HVAC) systems in proper working order.

Performance Measures	Actual '12	Actual '13	Projected '14	Target '15
% of HVAC breakdowns corrected within 8 hours of being reported	83%	68%	90%	75%
HVAC breakdowns corrected within 8 hours HVAC breakdowns reported	489 591	503 741	955 1,066	750 1,000

Program 8. Capital Construction

Joseph Mulligan, Manager, Organization 180900

Program Description

The Capital Construction program is responsible for the renovation, repair and new construction of City-owned facilities. The program provides professional planning, design and construction management services for capital funded projects at 425 City facilities.

Operating Budget	Actual '12	Actual '13	Approp '14	Budget '15
Personnel Services Non Personnel	4,105,233 91,268	4,255,659 151,694	2,299,734 227,167	2,382,756 152,144
Total	4,196,501	4,407,353	2,526,901	2,534,900

Performance

Strategy: To design durable, architecturally appropriate capital projects and to complete them on time and within budget.

Performance Measures	Actual '12	Actual '13	Projected '14	Target '15
Designers selected for capital projects	10	14	10	15
General contractors selected for capital projects	28	16	22	14
Project designs completed	23	14	20	18
Projects substantially completed	24	21	28	25
Site designs completed	30	20	25	20
Sites substantially completed	25	24	36	36

External Funds Projects

Animal Control Fund

Project Mission

The Animal Control Fund authorized by (Chapter 44, Section 53E ½) generates monies derived from dog licenses and animal violations. The revolving fund is used to defer and supplement the costs of animal control program such as veterinary care, animal food, spay and neuter services, and public service television programming.

Property & Construction Management Capital Budget

Overview

On-going investments in municipal structures, historic buildings and other city-owned properties ensure the City's facilities are well-maintained and managed. Asset preservation is of the utmost importance as Fiscal Year 2015 capital investments support a number of new and ongoing initiatives across the city.

FY15 Major Initiatives

- The main construction phase for the new municipal office building in Dudley Square will finish this year.
- Energy efficiency projects, including an upgrade of the HVAC system, will continue at City Hall.
- A programming and design study of 26 Court Street and City Hall will begin, while a renovation of Court Street begins design.

Capital Budget Expenditures	Total Actual '12	Total Actual '13	Estimated '14	Total Projected '15
Total Department	32,311,516	42,301,213	46,297,620	24,936,477

1010 MASSACHUSETTS AVENUE ELEVATORS

Project Mission

Replace elevator cabs, controllers and motors.

Managing Department, Capital Construction Status, In Construction

Location, Dorchester **Operating Impact**, No

Authorizations					
				Non Capital	
Source	Existing	FY15	Future	Fund	Total
City Capital	1,145,000	0	0	0	1,145,000
Grants/Other	0	0	0	0	0
Total	1,145,000	0	0	0	1,145,000
Expenditures (Actual and Plan	nned)				
	Thru				
Source	6/30/13	FY14	FY15	FY16-19	Total
City Capital	53,944	1,091,056	0	0	1,145,000
Grants/Other	0	0	0	0	0
Total	53,944	1,091,056	0	0	1,145,000

1010 MASSACHUSETTS AVENUE EXTERIOR IMPROVEMENTS

Project Mission

Exterior weatherproofing and window replacement.

Managing Department, Capital Construction Status, New Project

Location, Dorchester **Operating Impact**, No

Authorizations					
				Non Capital	
Source	Existing	FY15	Future	Fund	Total
City Capital	Ö	2,000,000	4,350,000	0	6,350,000
Grants/Other	0	0	0	0	0
Total	0	2,000,000	4,350,000	0	6,350,000
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/13	FY14	FY15	FY16-19	Total
City Capital	0	0	650,000	5,700,000	6,350,000
Grants/Other	0	0	0	0	0
Crarrie, Crist					

1010 MASSACHUSETTS AVENUE HVAC

Project Mission

Replace boiler, control system and heat pumps and improve ventilation. *Managing Department*, Capital Construction *Status*, New Project *Location*, Dorchester *Operating Impact*, No

Authorizations					
				Non Capital	
Source	Existing	FY15	Future	Fund	Total
City Capital	0	0	5,989,000	0	5,989,000
Grants/Other	0	0	0	0	0
Total	0	0	5,989,000	0	5,989,000
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/13	FY14	FY15	FY16-19	Total
City Capital	0	0	0	5,989,000	5,989,000
Grants/Other	0	0	0	0	0
Total	0	0	0	5,989,000	5,989,000

201 RIVERMOOR STREET

Project Mission

Installation of an emergency power generator. *Managing Department*, Capital Construction *Status*, New Project *Location*, West Roxbury *Operating Impact*, No

Authorizations					
				Non Capital	
Source	Existing	FY15	Future	Fund	Total
City Capital	Ö	700,000	710,600	0	1,410,600
Grants/Other	0	0	0	0	0
Total	0	700,000	710,600	0	1,410,600
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/13	FY14	FY15	FY16-19	Total
City Capital	0	0	145,425	1,265,175	1,410,600
Grants/Other	0	0	0	0	0
Total	0	0	145,425	1,265,175	1,410,600

201 RIVERMOOR STREET

Project Mission

Replace rooftop HVAC unit.

Managing Department, Capital Construction Status, In Design

Location, West Roxbury **Operating Impact**, Yes

Authorizations					
			N	Non Capital	
Source	Existing	FY15	Future	Fund	Total
City Capital	945,000	0	0	0	945,000
Grants/Other	0	0	0	0	0
Total	945,000	0	0	0	945,000
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/13	FY14	FY15	FY16-19	Total
City Capital	0	50,000	895,000	0	945,000
Grants/Other	0	0	0	0	0
Total	0	50,000	895,000	0	945,000

26 COURT STREET

Project Mission

Comprehensive renovation to accommodate City departments when Boston Public Schools moves to the Dudley Square Municipal Building.

Managing Department, Capital Construction Status, In Design Location, Financial District/Downtown Operating Impact, No

Authorizations					
				Non Capital	
Source	Existing	FY15	Future	Fund	Total
City Capital	800,000	4,000,000	15,200,000	0	20,000,000
Grants/Other	0	0	0	0	0
Total	800,000	4,000,000	15,200,000	0	20,000,000
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/13	FY14	FY15	FY16-19	Total
Source	0, 00, 10			111017	10181
City Capital	0	55,000	3,762,000	16,183,000	20,000,000
		55,000 0	3,762,000 0		

ANIMAL SHELTER

Project Mission

Replace runs, renovate plumbing, and upgrade HVAC. *Managing Department*, Capital Construction *Status*, New Project *Location*, Roslindale *Operating Impact*, No

Authorizations					
			1	Non Capital	
Source	Existing	FY15	Future	Fund	Total
City Capital	0	583,000	0	0	583,000
Grants/Other	0	0	0	0	0
Total	0	583,000	0	0	583,000
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/13	FY14	FY15	FY16-19	Total
City Capital	0	0	52,000	531,000	583,000
Grants/Other	0	0	0	0	0
Total	0	0	52,000	531,000	583,000

CITY HALL / 26 COURT STREET PROGRAMMING STUDY

Project Mission

Study options for locations and adjacencies of staff, and schedule of projects, in conjunction with renovations at City Hall and 26 Court Street.

Managing Department, Capital Construction Status, New Project Location, Government Center/Faneuil Hall Operating Impact, No

Authorizations					
			İ	Non Capital	
Source	Existing	FY15	Future	Fund	Total
City Capital	0	400,000	0	0	400,000
Grants/Other	0	0	0	0	0
Total	0	400,000	0	0	400,000
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/13	FY14	FY15	FY16-19	Total
City Capital	0	0	300,000	100,000	400,000
Grants/Other	0	0	0	0	0
Total	0	0	300,000	100,000	400,000

CITY HALL 4TH FLOOR COURTYARD

Project Mission

Waterproof brick and concrete.

Managing Department, Capital Construction Status, To Be Scheduled Location, Government Center/Faneuil Hall Operating Impact, No

Authorizations					
				Non Capital	
Source	Existing	FY15	Future	Fund	Total
City Capital	500,000	0	3,075,000	0	3,575,000
Grants/Other	0	0	0	0	0
Total	500,000	0	3,075,000	0	3,575,000
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/13	FY14	FY15	FY16-19	Total
City Capital	0	0	0	3,575,000	3,575,000
Grants/Other	0	0	0	0	0
Total	0	0	0	3,575,000	3,575,000

CITY HALL AND FANEUIL HALL ACCESS IMPROVEMENTS

Project Mission

Replace the handicap accessible chair lifts at City Hall and Faneuil Hall. *Managing Department*, Capital Construction *Status*, To Be Scheduled *Location*, Government Center/Faneuil Hall *Operating Impact*, No

Authorizations					
			1	Non Capital	
Source	Existing	FY15	Future	Fund	Total
City Capital	275,000	0	0	0	275,000
Grants/Other	0	0	0	0	0
Total	275,000	0	0	0	275,000
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/13	FY14	FY15	FY16-19	Total
City Capital	0	0	0	275,000	275,000
Grants/Other	0	0	0	0	0
Total	0	0	0	275,000	275,000

CITY HALL ELEVATORS AND ESCALATORS

Project Mission

Elevator and escalator upgrades. *Managing Department*, Capital Construction *Status*, To Be Scheduled *Location*, Government Center/Faneuil Hall *Operating Impact*, No

Authorizations					
				Non Capital	
Source	Existing	FY15	Future	Fund	Total
City Capital	0	0	7,000,000	0	7,000,000
Grants/Other	0	0	0	0	0
Total	0	0	7,000,000	0	7,000,000
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/13	FY14	FY15	FY16-19	Total
City Capital	0	0	0	7,000,000	7,000,000
Grants/Other	0	0	0	0	0
Total	0	0	0	7,000,000	7,000,000

CITY HALL ENERGY EFFICIENCY

Project Mission

Phase II: Recommissioning, update pumps and chillers with variable frequency drives. Phase I (lighting upgrades and controls) is complete.

Managing Department, Capital Construction *Status*, In Design *Location*, Government Center/Faneuil Hall *Operating Impact*, Yes

Authorizations					
			N	Non Capital	
Source	Existing	FY15	Future	Fund	Total
City Capital	2,350,000	0	0	0	2,350,000
Grants/Other	1,043,232	0	0	0	1,043,232
Total	3,393,232	0	0	0	3,393,232
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/13	FY14	FY15	FY16-19	Total
City Capital	1,042,764	300,000	320,273	686,963	2,350,000
Grants/Other	399,020	584,068	60,144	0	1,043,232
Total	1,441,784	884,068	380,417	686,963	3,393,232

CITY HALL GARAGE REPAIRS

Project Mission

Repairs to the plaza and garage to protect the under slab. *Managing Department*, Capital Construction *Status*, New Project *Location*, Government Center/Faneuil Hall *Operating Impact*, No

Authorizations					
				Non Capital	
Source	Existing	FY15	Future	Fund	Total
City Capital	0	500,000	2,644,100	0	3,144,100
Grants/Other	0	0	0	0	0
Total	0	500,000	2,644,100	0	3,144,100
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/13	FY14	FY15	FY16-19	Total
City Capital	0	0	339,544	2,804,556	3,144,100
Grants/Other	0	0	0	0	0
Total	0	0	339,544	2,804,556	3,144,100

CITY HALL HVAC PIPING INFRASTRUCTURE

Project Mission

Replace all induction water piping and related deteriorated steel hot and chilled water-piping. *Managing Department,* Capital Construction *Status,* To Be Scheduled *Location,* Government Center/Faneuil Hall *Operating Impact,* No

Authorizations					
				Non Capital	
Source	Existing	FY15	Future	Fund	Total
City Capital	Ö	0	10,000,000	0	10,000,000
Grants/Other	0	0	0	0	0
Total	0	0	10,000,000	0	10,000,000
Francisco (Astrolond Diamed)					
Expenditures (Actual and Planned)					
expenatures (Actual and Planned)	Thru				
Source	Thru 6/30/13	FY14	FY15	FY16-19	Total
, , ,		FY14 0	FY15 0	FY16-19 10,000,000	Total 10,000,000
				,	

CITY HALL HVAC SYSTEM IMPROVEMENTS

Project Mission

Replace boilers and associated piping, replace water heating system and associated piping, replace cooling towers and chiller. All equipment will be converted from steam to natural gas.

Managing Department, Capital Construction *Status*, In Design *Location*, Government Center/Faneuil Hall *Operating Impact*, No

Authorizations					
				Non Capital	
Source	Existing	FY15	Future	Fund	Total
City Capital	9,500,000	0	0	0	9,500,000
Grants/Other	0	0	0	0	0
Total	9,500,000	0	0	0	9,500,000
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/13	FY14	FY15	FY16-19	Total
City Capital	0	400,000	4,000,000	5,100,000	9,500,000
Grants/Other	0	0	0	0	0
Total	0	400,000	4,000,000	5,100,000	9,500,000

CITY HALL PLAZA

Project Mission

Develop and implement a City Hall Plaza improvement plan consistent with expected improvements at the Government Center MBTA station; repair plaza brickwork, railings and granite stairs.

*Managing Department**, Capital Construction** Status, To Be Scheduled

Location, Government Center/Faneuil Hall **Operating Impact**, No

Total

Authorizations					
				Non Capital	
Source	Existing	FY15	Future	Fund	Total
City Capital	2,000,000	0	0	0	2,000,000
Grants/Other	0	0	0	315,555	315,555
Total	2,000,000	0	0	315,555	2,315,555
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/13	FY14	FY15	FY16-19	Total
City Capital	133,690	0	800,000	1,066,310	2,000,000
Grants/Other	0	0	0	0	0

133,690

800,000

1,066,310 2,000,000

CITY HALL ROOF DRAINS

Project Mission

Repair roof and plaza drainage systems. *Managing Department*, Capital Construction *Status*, To Be Scheduled *Location*, Government Center/Faneuil Hall *Operating Impact*, No

Authorizations					
			1	Non Capital	
Source	Existing	FY15	Future	Fund	Total
City Capital	610,000	0	0	0	610,000
Grants/Other	0	0	0	0	0
Total	610,000	0	0	0	610,000
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/13	FY14	FY15	FY16-19	Total
City Capital	0	0	0	610,000	610,000
Grants/Other	0	0	0	0	0
Total	0	0	0	610,000	610,000

CRITICAL FACILITY REPAIRS

Project Mission

A critical repair fund to be used for emergency repairs to facilities managed by Property and Construction Management including roofs, windows, masonry, and electrical and HVAC systems. *Managing Department*, Capital Construction *Status*, Annual Program *Location*, Citywide *Operating Impact*, No

Authorizations					
			N	Non Capital	
Source	Existing	FY15	Future	Fund	Total
City Capital	1,692,957	250,926	0	0	1,943,883
Grants/Other	0	0	0	0	0
Total	1,692,957	250,926	0	0	1,943,883
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/13	FY14	FY15	FY16-19	Total
City Capital	447,725	750,000	200,000	546,158	1,943,883
Grants/Other	0	0	0	0	0
Total	447,725	750,000	200,000	546,158	1,943,883

DUDLEY SQUARE MUNICIPAL BUILDING

Project Mission

Design, construct, furnish, and equip a new municipal building located in Dudley Square, Roxbury. *Managing Department*, Capital Construction *Status*, In Construction *Location*, Roxbury *Operating Impact*, Yes

Authorizations					
				Non Capital	
Source	Existing	FY15	Future	Fund	Total
City Capital	119,000,000	0	0	0	119,000,000
Grants/Other	0	0	0	0	0
Total	119,000,000	0	0	0	119,000,000
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/13	FY14	FY15	FY16-19	Total
City Capital	70,562,816	37,000,000	11,437,184	0	119,000,000
Grants/Other	0	0	0	0	0
Total	70,562,816	37,000,000	11,437,184	0	119,000,000

DUDLEY SQUARE MUNICIPAL BUILDING - PUBLIC ART

Project Mission

Commission and produce a signature piece of artwork to accompany the new Dudley Municipal Building. *Managing Department*, Capital Construction *Status*, In Design *Location*, Roxbury *Operating Impact*, No

Authorizations					
			N	Non Capital	
Source	Existing	FY15	Future	Fund	Total
City Capital	200,000	0	0	0	200,000
Grants/Other	0	0	0	0	0
Total	200,000	0	0	0	200,000
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/13	FY14	FY15	FY16-19	Total
City Capital	0	100,000	100,000	0	200,000
Grants/Other	0	0	0	0	0
Total	0	100,000	100,000	0	200,000

EAST EAGLE STREET

Project Mission

Site acquisition and remediation, design and construction for a combined municipal facility that will include a new police station, ambulance garage, and public works yard as well as the creation of additional open space. *Managing Department*, Capital Construction *Status*, To Be Scheduled *Location*, East Boston *Operating Impact*, No

Authorizations					
				Non Capital	
Source	Existing	FY15	Future	Fund	Total
City Capital	2,400,000	0	3,000,000	0	5,400,000
Grants/Other	0	0	0	0	0
Total	2,400,000	0	3,000,000	0	5,400,000
Expenditures (Actual and Plan	nned)				
	Thru				
Source	6/30/13	FY14	FY15	FY16-19	Total
City Capital	1,400,000	0	0	4,000,000	5,400,000
Grants/Other	0	0	0	0	0
Total	1,400,000	0	0	4,000,000	5,400,000

EAST EAGLE STREET SHORELINE

Project Mission

Shoreline stabilization along Chelsea Creek near East Eagle Street. *Managing Department,* Capital Construction *Status,* To Be Scheduled *Location,* East Boston *Operating Impact,* No

Authorizations					
			1	Non Capital	
Source	Existing	FY15	Future	Fund	Total
City Capital	100,000	0	0	0	100,000
Grants/Other	0	0	0	0	0
Total	100,000	0	0	0	100,000
xpenditures (Actual and Planned)					
	Thru				
Source	6/30/13	FY14	FY15	FY16-19	Total
City Capital	0	0	0	100,000	100,000
Grants/Other	0	0	0	0	0
Total	0	0	0	100,000	100,000

FACILITY MASTER PLAN

Project Mission

Develop a facility master plan and programming study that addresses department operations requirements at 1010 Mass Avenue, 112 & 115 Southampton Street, and at Frontage Road.

Managing Department, Capital Construction** Status**, New Project Location, N/A Operating Impact**, No

Authorizations					
				Non Capital	
Source	Existing	FY15	Future	Fund	Total
City Capital	Ō	0	400,000	0	400,000
Grants/Other	0	0	0	0	0
Total	0	0	400,000	0	400,000
Expenditures (Actual and Plan	ned)				
	Thru				
Source	6/30/13	FY14	FY15	FY16-19	Total
City Capital	0	0	0	400,000	400,000
Grants/Other	0	0	0	0	0
Total	0	0	0	400,000	400,000

FAMILY JUSTICE CENTER

Project Mission

Upgrade elevator.

Managing Department, Capital Construction Status, New Project Location, Allston/Brighton Operating Impact, No

Authorizations					
			1	Non Capital	
Source	Existing	FY15	Future	Fund	Total
City Capital	0	350,500	0	0	350,500
Grants/Other	0	0	0	0	0
Total	0	350,500	0	0	350,500
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/13	FY14	FY15	FY16-19	Total
City Capital	0	0	60,000	290,500	350,500
Grants/Other	0	0	0	0	0
Total	0	0	60,000	290,500	350,500

FANEUIL HALL

Project Mission

Replace East Elevation third floor windows. *Managing Department,* Capital Construction *Status,* To Be Scheduled *Location,* Government Center/Faneuil Hall *Operating Impact,* No

Authorizations					
			١	Non Capital	
Source	Existing	FY15	Future	Fund	Total
City Capital	310,000	0	0	0	310,000
Grants/Other	0	0	0	0	0
Total	310,000	0	0	0	310,000
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/13	FY14	FY15	FY16-19	Total
City Capital	0	34,000	276,000	0	310,000
Grants/Other	0	0	0	0	0
Total	0	34,000	276,000	0	310,000

FORMER AREA B-2 POLICE STATION

Project Mission

Environmental remediation and demolition of former Dudley Square police station. *Managing Department,* Capital Construction *Status,* In Construction *Location,* Roxbury *Operating Impact,* No

Authorizations					
	Non Capital				
Source	Existing	FY15	Future	Fund	Total
City Capital	Ö	0	0	0	0
Grants/Other	1,610,000	0	0	0	1,610,000
Total	1,610,000	0	0	0	1,610,000
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/13	FY14	FY15	FY16-19	Total
City Capital	0	0	0	0	0
Grants/Other	0	800,000	162,907	647,093	1,610,000
Total	0	800,000	162,907	647,093	1,610,000

PARKING LOT IMPROVEMENT

Project Mission

Expand Blair lot parking area in Dudley Square in support of the new municipal center building. *Managing Department,* Capital Construction *Status,* In Design *Location,* Roxbury *Operating Impact,* No

Authorizations					
			Non Capital		
Source	Existing	FY15	Future	Fund	Total
City Capital	1,400,000	0	0	0	1,400,000
Grants/Other	0	0	0	0	0
Total	1,400,000	0	0	0	1,400,000
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/13	FY14	FY15	FY16-19	Total
City Capital	0	84,000	1,316,000	0	1,400,000
Grants/Other	0	0	0	0	0
Total	0	84,000	1,316,000	0	1,400,000

UNDERGROUND STORAGE TANKS

Project Mission

Closeout phase for 12 remaining UST locations. Three sites to be permanently closed. Nine sites to undergo activities for close out or long term monitoring.

Managing Department, Neighborhood Development Status, Annual Program Location, Citywide Operating Impact, No

Authorizations					
			Non Capital		
Source	Existing	FY15	Future	Fund	Total
City Capital	2,245,000	0	0	0	2,245,000
Grants/Other	117,227	0	0	0	117,227
Total	2,362,227	0	0	0	2,362,227
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/13	FY14	FY15	FY16-19	Total
City Capital	734,782	145,000	60,000	1,305,218	2,245,000
Grants/Other	117,227	0	0	0	117,227
Total	852,009	145,000	60,000	1,305,218	2,362,227