Information & Technology

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Information & Technology

Jascha Franklin-Dodge, Chief Information Officer

Cabinet Mission

The mission of the Information and Technology Cabinet is to provide systems and technologies that develop and support department personnel with information relative to their operations, support strategic planning, promote effective resource management, enhance customer service and promote internal and external electronic and voice communications.

| Operating Budget | Program Name | Total Actual '12 | Total Actual '13 | Total Approp '14 | Total Budget '15 |
|-----------------------------|---------------------------------------|------------------|-------------------|------------------|------------------|
| | Department of Innovation & Technology | 21,229,898 | 25,152,179 | 24,260,079 | 26,612,227 |
| | Total | 21,229,898 | <i>25,152,179</i> | 24,260,079 | 26,612,227 |
| Capital Budget Expenditures | | Actual '12 | Actual '13 | Estimated '14 | Projected '15 |
| | Department of Innovation & Technology | 16,644,703 | 15,299,578 | 19,105,000 | 23,275,000 |
| | Total | 16,644,703 | 15,299,578 | 19,105,000 | 23,275,000 |
| External Funds Expenditures | | Total Actual '12 | Total Actual '13 | Total Approp '14 | Total Budget '15 |
| | Department of Innovation & Technology | 2,393,252 | 1,545,917 | 540,457 | 2,085,052 |
| | Total | 2,393,252 | 1,545,917 | 540,457 | 2,085,052 |

Department of Innovation & Technology Operating Budget

Jascha Franklin-Dodge, *Interim Chief Information Officer* , Appropriation 149

Department Mission

The Department of Innovation and Technology is the City's enterprise wide technology services organization providing solutions that enable our business partners across all City departments. DoIT's primary day-to-day responsibility is to ensure that the networks, desktop computers, e-mail systems, and applications that support the business of City government are continuously available and operating effectively. DoIT embraces its responsibility to help manage costs through difficult financial times by continuously improving the cost structure of the City's technology without compromising service. Our commitment to being environmentally responsible is often synergistic with these economic and service responsibilities.

Selected Performance Strategies

Enterprise Applications

- To deliver services adhering to performance standards.
- To increase workforce access, knowledge and skills in the utilization of technology.

eGovernment .

- To expand eGovernment services.
- To provide for the public good by advancing development and access to new technologies and information.

IT Technical Services

- To provide for the public good by advancing development and access to new technologies and information.
- To deliver services adhering to performance standards.

IT Operations & Service Delivery

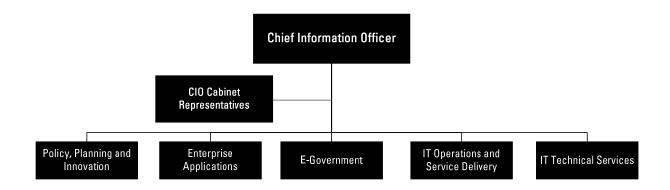
• To deliver services adhering to performance standards.

| Operating Budget | Program Name | Total Actual '12 | Total Actual '13 | Total Approp '14 | Total Budget '15 |
|-----------------------|--|---|--|--|--|
| | Policy, Planning & Innovation Enterprise Applications eGovernment IT Technical Services IT Operations & Service Delivery | 2,723,687 9,230,804 1,009,369 6,457,615 1,808,423 | 2,169,035 11,853,426 922,139 8,332,088 1,875,491 | 2,357,239 10,124,402 1,601,128 7,986,632 2,190,678 | 2,614,482 11,547,826 1,250,104 9,136,506 2,063,309 |
| | Total | 21,229,898 | 25,152,179 | 24,260,079 | 26,612,227 |
| External Funds Budget | Fund Name | Total Actual '12 | Total Actual '13 | Total Approp '14 | Total Budget '15 |

| External Funds Budget | Fund Name | Total Actual '12 | Total Actual '13 | Total Approp '14 | Total Budget '15 |
|-----------------------|--|------------------|------------------|------------------|------------------|
| | ARRA - Boston Public Computing Center Grant | 264,850 | 188,173 | 82,111 | 0 |
| | ARRA - Boston Sustainable Broadband Adoption | 1,811,103 | 853,753 | 312,336 | 0 |
| | BAIS Financials Upgrade | 206,493 | 0 | 0 | 0 |
| | Commonwealth Citizens Connect | 0 | 377,000 | 23,000 | 0 |
| | Frequency Reconfiguration Fund | 0 | 0 | 0 | 176,476 |
| | Human Capital Management (HCM) Upgrade | 0 | 0 | 0 | 1,908,576 |
| | New Urban Mechanics | 0 | 126,991 | 123,010 | 0 |
| | Public Computing Centers Trust | 110,806 | 0 | 0 | 0 |
| | Total | 2,393,252 | 1,545,917 | 540,457 | 2,085,052 |

| Operating Budget | Actual '12 | Actual '13 | Approp '14 | Budget '15 |
|-------------------------------------|-------------------------|--------------------------|--------------------------|--------------------------|
| Personnel Services Non Personnel | 9,526,341 11,703,557 | 10,772,579 14,379,600 | 11,695,838 12,564,241 | 12,193,557 14,418,670 |
| Total | 21,229,898 | 25,152,179 | 24,260,079 | 26,612,227 |

Department of Innovation & Technology Operating Budget



Description of Services

The Department of Innovation and Technology (DoIT) improves the delivery of government services to the public through the effective management of the City's existing and emerging technologies. DoIT introduces innovative technologies and processes designed to drive efficiency into government operations. DoIT also provides professional project management and business analysis services, in addition to maintaining the hardware and software platforms necessary to support the daily technical and communication operations of the City. Personnel skilled in programming, analysis, hardware and software support, training, communications, and general technology consulting work with user departments on enhancing and maintaining their information systems.

Department History

| Personnel Services | | FY12 Expenditure | FY13 Expenditure | FY14 Appropriation | FY15 Adopted | Inc/Dec 14 vs 15 |
|---------------------------------|---|---|--|---|--|---|
| | 51000 Permanent Employees 51100 Emergency Employees 51200 Overtime 51600 Unemployment Compensation 51700 Workers' Compensation | 9,299,487 19,874 199,608 7,372 0 | 10,454,465 57,372 259,056 1,686 0 | 11,401,615 118,853 175,370 0 | 11,912,813 105,374 175,370 0 | 511,198 -13,479 0 0 |
| | Total Personnel Services | 9,526,341 | 10,772,579 | 11,695,838 | 12,193,557 | 497,719 |
| Contractual Services | | FY12 Expenditure | FY13 Expenditure | FY14 Appropriation | FY15 Adopted | Inc/Dec 14 vs 15 |
| | 52100 Communications 52200 Utilities 52400 Snow Removal 52500 Garbage/Waste Removal 52600 Repairs Buildings & Structures 52700 Repairs & Service of Equipment 52800 Transportation of Persons 52900 Contracted Services Total Contractual Services | 376,388 0 0 0 0 973,593 28,953 4,448,328 5,827,262 | 399,363 0 0 0 39,979 890,254 30,054 5,017,215 6,376,865 | 207,100 0 0 0 0 1,058,000 33,500 2,938,700 4,237,300 | 946,300 0 0 0 0 1,015,000 35,250 3,275,700 5,272,250 | 739,200 0 0 0 0 -43,000 1,750 337,000 1,034,950 |
| Supplies & Materials | | FY12 Expenditure | FY13 Expenditure | FY14 Appropriation | FY15 Adopted | Inc/Dec 14 vs 15 |
| | 53000 Auto Energy Supplies 53200 Food Supplies 53400 Custodial Supplies 53500 Med, Dental, & Hosp Supply 53600 Office Supplies and Materials 53700 Clothing Allowance 53800 Educational Supplies & Mat | 1,092 0 0 0 44,706 0 | 1,482 0 0 0 48,093 | 1,638 0 0 0 52,750 | 1,638 0 0 0 53,100 | 0 0 0 350 |
| | 53900 Educational Supplies & Materials Total Supplies & Materials | 36,553 82,351 | 0 27,902 77,477 | 0 38,000 92,388 | 0 38,000 92,738 | 0 0 350 |
| Current Chgs & Oblig | 53900 Misc Supplies & Materials | 36,553 | 27,902 | 38,000 | 38,000 | 0 |
| Current Chgs & Oblig | 53900 Misc Supplies & Materials | 36,553 82,351 | 27,902 77,477 | 38,000 92,388 | 38,000 92,738 | 350 |
| Current Chgs & Oblig Equipment | 53900 Misc Supplies & Materials Total Supplies & Materials 54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges | 36,553 82,351 FY12 Expenditure 146 0 0 0 0 5,212,561 | 27,902 77,477 FY13 Expenditure 962 0 0 0 7,001,790 | 38,000 92,388 FY14 Appropriation 0 0 0 0 7,472,025 | 38,000 92,738 FY15 Adopted 0 0 0 0 0,8,151,125 | 0 350 Inc/Dec 14 vs 15 0 0 0 0 0 679,100 |
| | 53900 Misc Supplies & Materials Total Supplies & Materials 54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges | 36,553 82,351 FY12 Expenditure 146 0 0 0 5,212,561 5,212,707 | 27,902 77,477 FY13 Expenditure 962 0 0 0 7,001,790 7,002,752 | 38,000 92,388 FY14 Appropriation 0 0 0 0 7,472,025 7,472,025 | 38,000 92,738 FY15 Adopted 0 0 0 0 8,151,125 8,151,125 | 0 350 Inc/Dec 14 vs 15 0 0 0 0 679,100 679,100 |
| | 53900 Misc Supplies & Materials Total Supplies & Materials 54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chgs & Oblig 55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment | 36,553 82,351 FY12 Expenditure 146 0 0 0 5,212,561 5,212,707 FY12 Expenditure 0 335,835 15,571 229,831 | 27,902 77,477 FY13 Expenditure 962 0 0 0 7,001,790 7,002,752 FY13 Expenditure 0 260,395 12,977 649,134 | 38,000 92,388 FY14 Appropriation 0 0 0 7,472,025 7,472,025 FY14 Appropriation 0 275,528 30,000 457,000 | 38,000 92,738 FY15 Adopted 0 0 0 0 8,151,125 8,151,125 FY15 Adopted 0 785,057 0 117,500 | 0 350 Inc/Dec 14 vs 15 0 0 0 679,100 679,100 Inc/Dec 14 vs 15 0 509,529 -30,000 -339,500 |
| Equipment | 53900 Misc Supplies & Materials Total Supplies & Materials 54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chgs & Oblig 55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment | 36,553 82,351 FY12 Expenditure 146 0 0 0 0 5,212,561 5,212,707 FY12 Expenditure 0 335,835 15,571 229,831 581,237 | 27,902 77,477 FY13 Expenditure 962 0 0 0 7,001,790 7,002,752 FY13 Expenditure 0 260,395 12,977 649,134 922,506 | 38,000 92,388 FY14 Appropriation 0 0 0 7,472,025 7,472,025 FY14 Appropriation 0 275,528 30,000 457,000 762,528 | 38,000 92,738 FY15 Adopted 0 0 0 0 8,151,125 8,151,125 FY15 Adopted 0 785,057 0 117,500 902,557 | 0 350 Inc/Dec 14 vs 15 0 0 0 679,100 679,100 Inc/Dec 14 vs 15 0 509,529 -30,000 -339,500 140,029 |

Department Personnel

| Title | Union Code | Grade | Position | FY15 Salary | Title | Union Code | Grade | Position | FY15 Salary |
|-------------------------------|---------------|-------|----------|-------------|--------------------------------|---------------|-------|----------|-------------|
| | | | | | | | | | |
| Asst Manager-DataProcessing | SE1 | 04 | 5.00 | 327,387 | Manager-Data Proc (Netwk Spec) | SE1 | 08 | 2.00 | 187,068 |
| Data Proc Equip Tech (Mis/Dpu | SU4 | 15 | 8.00 | 409,277 | Mgmt Analyst | SU4 | 15 | 1.00 | 61,213 |
| Data Proc Proj Mgr (Asn Svc) | SE1 | 10 | 2.00 | 213,108 | Prin Admin Assistant | SE1 | 80 | 1.00 | 74,188 |
| Data Proc Sys Analyst I | SE1 | 07 | 4.00 | 342,317 | Prin Data Proc Systems Analyst | SE1 | 10 | 15.00 | 1,532,194 |
| Dir of MIS | CDH | NG | 1.00 | 155,301 | Prin Data Proc Systems Analyst | SE1 | 11 | 11.00 | 1,218,221 |
| DP Sys Analyst | SE1 | 06 | 21.00 | 1,488,207 | Prin Research Analyst | SE1 | 06 | 1.00 | 77,883 |
| Employee Development Asst | SE1 | 04 | 1.00 | 60,252 | Principal Clerk | SU4 | 10 | 1.00 | 36,585 |
| Exec Assistant | EXM | 12 | 3.00 | 308,673 | Sr Admin An (Asd/Cable) | SE1 | 80 | 1.00 | 64,698 |
| Exec Assistant | EXM | 14 | 5.00 | 631,398 | Sr Adm Asst (WC) | SE1 | 06 | 1.00 | 77,883 |
| Exec Assistant | SE1 | 12 | 2.00 | 239,402 | Sr Computer Operator | SU4 | 13 | 1.00 | 50,502 |
| Executive Secretary | SE1 | 06 | 1.00 | 77,883 | Sr Data Proc Sys Analyst | SE1 | 08 | 35.00 | 2,965,828 |
| Head Clerk | SU4 | 12 | 1.00 | 45,357 | Sr Data Proc Sys AnI(Ads/Dpu) | SE1 | 10 | 16.00 | 1,707,072 |
| Management Analyst | SE1 | 06 | 1.00 | 54,634 | Sr Programmer | SU4 | 15 | 3.00 | 164,193 |
| , | | | | | Supv-Stat Mach Op&Vtl Stat(Dpu | SU4 | 15 | 1.00 | 61,407 |
| | | | | | Total | | | 145 | 12,632,132 |
| | | | | | Adjustments | | | | |
| | | | | | Differential Payments | | | | 0 |
| | | | | | Other | | | | 130,950 |
| | | | | | Chargebacks | | | | -366,402 |
| | | | | | Salary Savings | | | | -483,866 |
| | | | | | FY15 Total Request | | | | 11,912,814 |

External Funds History

| S1000 Permanent Employees 206,487 91,119 37,603 1,492,110 1,454,5 1100 Emergency Employees 87,144 71,504 82,111 0 82,1 12,000 overtime 3,674 0 0 0 102,942 102,9 103,000 overtime 3,674 0 0 0 0 0 102,942 102,9 103,000 overtime 51300 Part Time Employees 0 0 0 0 0 0 0 0 0 |
|--|
| S2100 Communications 0 3,525 0 0 0 52200 Utilities 0 0 0 0 0 0 0 52400 Snow Removal 0 0 0 0 0 0 0 52400 Snow Removal 0 0 0 0 0 0 0 0 52500 Garbage/Waste Removal 0 0 0 0 0 0 0 52600 Repairs Buildings & Structures 0 0 0 0 0 0 52700 Repairs & Service of Equipment 0 0 0 0 0 0 52700 Repairs & Service of Equipment 0 5260 15,000 0 -15,00 |
| Supplies & Materials Supplies & O O O O O O O O O O O O O O O O O O |
| 53000 Auto Energy Supplies 0 0 0 0 53200 Food Supplies 0 0 0 0 53400 Custodial Supplies 0 0 0 0 53500 Med, Dental, & Hosp Supply 0 0 0 0 53600 Office Supplies and Materials 0 0 0 0 53700 Clothing Allowance 0 0 0 0 53800 Educational Supplies & Mat 0 0 0 0 53900 Misc Supplies & Materials 0 0 0 30,000 30,0 Total Supplies & Materials 0 0 0 30,000 30,0 |
| 53200 Food Supplies 0 0 0 0 53400 Custodial Supplies 0 0 0 0 53500 Med, Dental, & Hosp Supply 0 0 0 0 53600 Office Supplies and Materials 0 0 0 0 53700 Clothing Allowance 0 0 0 0 53800 Educational Supplies & Mat 0 0 0 0 53900 Misc Supplies & Materials 0 0 0 30,000 30,0 Total Supplies & Materials 0 0 0 30,000 30,0 |
| Current Chas & Oblia FY12 Expenditure FY13 Expenditure FY14 Appropriation FY15 Adopted Inc/Dec 14 vs 1 |
| |
| 54300 Workers' Comp Medical 0 0 0 0 54400 Legal Liabilities 0 0 0 0 54600 Current Charges H&I 0 0 0 0 54700 Indemnification 0 0 0 0 54900 Other Current Charges 204,139 136,938 16,000 0 -16,0 Total Current Chgs & Oblig 204,139 136,938 16,000 0 -16,0 |
| Equipment FY12 Expenditure FY13 Expenditure FY14 Appropriation FY15 Adopted Inc/Dec 14 vs 19 |
| 55000 Automotive Equipment 0 0 0 0 55400 Lease/Purchase 0 0 0 0 55600 Office Furniture & Equipment 12,630 11,622 0 0 55900 Misc Equipment 747,128 412,637 3,000 60,000 57,0 Total Equipment 759,758 424,259 3,000 60,000 57,0 |
| Other FY12 Expenditure FY13 Expenditure FY14 Appropriation FY15 Adopted Inc/Dec 14 vs 15 |
| 56200 Special Appropriation 0 0 0 0 |
| 57200 Structures & Improvements 0 0 0 0 0 58000 Land & Non-Structure 0 0 0 0 0 0 Total Other 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 |

External Funds Personnel

| Title | Union Code | Grade | Position | FY15 Salary | Title | Union Code | Grade | Position | FY15 Salary |
|--------------------------------|---------------|-------|----------|-------------|--------------------------|---------------|-------|----------|-------------|
| | | | | | | | | | |
| Prin Data Proc Systems Analyst | SE1 | 10 | 1.00 | 86,799 | Prin Research Analyst | SE1 | 06 | 1.00 | 62,306 |
| Prin Dp Sys Anl-DP | SE1 | 11 | 1.00 | 92,932 | Sr Data Proc Sys Analyst | SE1 | 08 | 15.00 | 1,126,540 |
| | | | | | Total | | | 18 | 1,368,576 |
| | | | | | Adjustments | | | | |
| | | | | | Differential Payments | | | | 0 |
| | | | | | Other | | | | 0 |
| | | | | | Chargebacks | | | | 123,534 |
| | | | | | Salary Savings | | | | 0 |
| | | | | | FY15 Total Request | | | | 1,492,110 |

Program 1. Policy, Planning & Innovation

Matthew Mayrl, Manager, Organization 149100

Program Description

The Policy, Planning & Innovation program provides project management, business consulting services, and administrative support to agencies so that they can effectively develop and maintain new IT applications and improve service delivery through effective integration of innovative technology solutions.

| Operating Budget | Actual '12 | Actual '13 | Approp '14 | Budget '15 |
|-------------------------------------|------------------------|----------------------|------------------------|------------------------|
| Personnel Services Non Personnel | 1,092,764 1,630,923 | 1,206,559 962,476 | 1,342,926 1,014,313 | 1,478,569 1,135,913 |
| Total | 2,723,687 | 2,169,035 | 2,357,239 | 2,614,482 |

Program 2. Enterprise Applications

Georges Hawat, Manager, Organization 149200

Program Description

This program provides an integrated technology culture to select and develop information technologies that enable and support critical citywide, cross-cutting agency business processes. Enterprise programs include Geographic Information Systems (GIS), Enterprise Resource Planning (PeopleSoft), Constituent Relationship Management (CRM) Asset Management, Permitting, Tax and Youth and Human Services Systems.

| Operating Budget | Actual '12 | Actual '13 | Approp '14 | Budget '15 |
|-------------------------------------|------------------------|------------------------|------------------------|------------------------|
| Personnel Services Non Personnel | 3,850,597 5,380,207 | 4,632,817 7,220,609 | 4,996,902 5,127,500 | 5,286,826 6,261,000 |
| Total | 9,230,804 | 11,853,426 | 10,124,402 | 11,547,826 |

Performance

Strategy: To deliver services adhering to performance standards.

| Performance Measures | Actual '12 | Actual '13 | Projected '14 | Target '15 |
|---------------------------------------|------------|------------|---------------|------------|
| % uptime of enterprise email platform | | | | 100% |

Strategy: To increase workforce access, knowledge and skills in the utilization of technology.

| Performance Measures | Actual '12 | Actual '13 | Projected '14 | Target '15 |
|---|------------|------------|---------------|--------------|
| Number of email users Number of employees attending DoIT's technical training classes | | | | 8,300 600 |

Program 3. eGovernment

Michael Lynch, Manager, Organization 149300

Program Description

This program provides constituents access to government from home "online instead of in line" through innovative web based eGovernment technologies. It also oversees the City's cable franchise(s) by enforcing contractual and regulatory obligations for the operators, produces government and education access television, and advocates for customers in disputes with cable operators.

| Operating Budget | Actual '12 | Actual '13 | Approp '14 | Budget '15 |
|----------------------------------|--------------------|--------------------|--------------------|--------------------|
| Personnel Services Non Personnel | 621,945 387,424 | 718,126 204,013 | 859,728 741,400 | 755,604 494,500 |
| Total | 1,009,369 | 922,139 | 1,601,128 | 1,250,104 |

Performance

Strategy: To expand eGovernment services.

| Performance Measures | Actual '12 | Actual '13 | Projected '14 | Target '15 |
|--|--------------------|--------------------|----------------------------------|--|
| # visitors to the City's on-line event calendar % uptime of City's website (cityofboston.gov) Number of datasets published on the City of Boston's data portal Number of GIS data layers available for mapping Number of new visitors to the City's website Number of online credit card transactions | 5,954,207 99.7% | 4,399,842 99.7% | 5,207,269 99.6% 400 300 | 6,000,000 99.6% 500 348 6,600,000 2.880.000 |
| processed Number of payment transactions available online Number of returning visitors to the City's website | | | 10 | 20 240,000 |

Strategy: To provide for the public good by advancing development and access to new technologies and information.

| Performance Measures | Actual '12 | Actual '13 | Projected '14 | Target '15 |
|-------------------------|------------|------------|---------------|------------|
| Cable programs produced | 4,200 | 6,003 | 6,536 | 6,500 |

Program 4. IT Technical Services

Daniel Rothman, Manager, Organization 149400

Program Description

IT Technical Services is responsible for the development and maintenance of City technology systems, data storage, and networks. Functional areas include server and mainframe technology, network and telecommunications, security, and electronic communication services.

| Operating Budget | Actual '12 | Actual '13 | Approp '14 | Budget '15 |
|-------------------------------------|------------------------|------------------------|------------------------|------------------------|
| Personnel Services Non Personnel | 2,490,431 3,967,184 | 2,561,782 5,770,306 | 2,632,304 5,354,328 | 2,881,949 6,254,557 |
| Total | 6,457,615 | 8,332,088 | 7,986,632 | 9,136,506 |

Performance

Strategy: To provide for the public good by advancing development and access to new technologies and information

| Performance Measures | Actual '12 | Actual '13 | Projected '14 | Target '15 |
|---------------------------------|------------|------------|---------------|------------|
| Number of public wireless nodes | | | 200 | 350 |

Strategy: To deliver services adhering to performance standards.

| Performance Measures | Actual '12 | Actual '13 | Projected '14 | Target '15 |
|---|------------|------------|---------------|---------------------|
| % availability of database environments % availability of mainframe systems % uptime of BoNet | 99% 99% | 99% 98% | 100% 99% | 100% 99% 100% |

Program 5. IT Operations & Service Delivery

Daniel Rothman, Manager, Organization 149500

Program Description

IT Operations & Service Delivery provides data center facilities, application hosting services and associated service desk functions to City agencies so that agencies can focus on their core business and mission while running applications and storing and accessing data in a secure, stable, reliable, and cost-effective environment. The services performed include design, ordering, installation, configuration, deployment, and on-going maintenance, repair and upgrades of IT assets throughout the enterprise. Also responsible for the majority of IT backup and archiving services.

| Operating Budget | Actual '12 | Actual '13 | Approp '14 | Budget '15 |
|----------------------------------|----------------------|----------------------|----------------------|----------------------|
| Personnel Services Non Personnel | 1,470,604 337,819 | 1,653,295 222,196 | 1,863,978 326,700 | 1,790,609 272,700 |
| Total | 1,808,423 | 1,875,491 | 2,190,678 | 2,063,309 |

Performance

Strategy: To deliver services adhering to performance standards.

| Performance Measures | Actual '12 | Actual '13 | Projected '14 | Target '15 |
|--|------------|------------|---------------|------------|
| % of IT Service Desk work orders completed on time | 85% | 90% | 67% | 94% |

External Funds Projects

ARRA - Boston Public Computing Center Grant

Project Mission

The ARRA funded Boston Public Computing Center Grant united three community anchors: Boston Center for Youth and Families, Boston Housing Authority, and Boston Public Libraries; to provide 50 first rate public computing sites across the City. As a result, a 40% increase of computer services was provided by the public computing sites. This grant, in the amount of \$1,906,439, was awarded in December 2009 and ended in September 2013.

ARRA - Boston Sustainable Broadband Adoption

Project Mission

The purpose of the ARRA Broadband Sustainable Adoption Grant was to increase broadband adoption in low-income areas of the city. The grant funded three programs that combined training and technology distribution to address the needs of distinct populations. DoIT partnered with Open Air Boston, Timothy Smith Network, and My Way Village to deliver services to students in public middle and high schools and their families, unemployed adults, and seniors living in three Boston Housing Authority developments. This grant, in the amount of \$4,312,476, was awarded in September 2010 and ended in December 2013.

BAIS Financials Upgrade

Project Mission

The purpose of the BAIS Financials Upgrade was to implement the PeopleSoft Financials application upgrade based on adoption of leading practices for financial management, while improving customer support and maintaining appropriate controls and financial management. This upgrade was funded with a combination of capital, E-rate reimbursement and Indirect resources and was completed in FY13.

Commonwealth Citizens Connect

Project Mission

Through the Commonwealth's Innovation Challenge, the City of Boston received a grant to assist other cities and towns in deploying mobile apps that allow residents to report quality of life issues. Through this grant the City supported the launch of Citizens Connect-type apps, the implementation of systems to handle requests made through those apps, and a piece of software to allow those apps to work across partnering municipalities. This grant, in the amount of \$400,000, was awarded in April 2012 and ended in July 2013.

Frequency Reconfiguration Fund

Project Mission

The Frequency Reconfiguration Fund will reimburse the City for expenses incurred during the reconfiguration of certain 800 MHz frequencies that are causing harmful interference between radio equipment operated by multiple City agencies and the Sprint Nextel Corporation. At the conclusion of the process, the City will have relocated its system to replacement frequencies identified by the FCC and agreed upon in the Frequency Reconfiguration Agreement between the City of Boston and the Sprint Nextel Corporation.

Human Capital Management (HCM) Upgrade

Project Mission

The BAIS HCM Upgrade Project will upgrade the City's core human resource management system to the current PeopleSoft application version, in addition to adding new functionality and capabilities, resulting in the adoption of leading industry business practices for human resources management, while improving customer support and maintaining appropriate controls. This upgrade project is funded through a combination of capital, E-rate reimbursement and Indirect resources and will be initiated in FY15.

New Urban Mechanics

Project Mission

The New Urban Mechanics grant was funded from an anonymous donation from a philanthropic foundation to help engage the public in solving city issues. One of the issues addressed was city roadway conditions. The real-time condition of the City's streets was informed by the Street Bump mobile application developed by New Urban Mechanics staff. This grant, in the amount of \$250,000, was awarded in March 2012 and ended in March 2014.

Public Computing Centers Trust

Project Mission

The Public Computing Centers Trust Fund was been established as part of the cable television franchise revenue to provide one-time matching funds, in the amount of \$419,395, to the ARRA - Boston Public Computing Centers grant.

Department of Innovation & Technology Capital Budget

Overview

Capital investment in technology enables the City to work more efficiently at a lower cost; to be more responsive to citizens; and to provide convenience for Boston's residents, businesses and visitors. Ongoing and new initiatives will build upon this progress, ensuring the City remains competitive and coordinated in computer information and communication technology.

FY15 Major Initiatives

- The Public Safety Technology initiative will wrap up implementation of a new Computer Aided Dispatch (CAD) system in FY15, after a scheduled launch in May of 2014.
- The permit and inspection system will complete implementation this year, rolling out to the City Clerk's Office, Parks Department, and the BRA.
- A major upgrade of the City's human resources system will begin in FY15.
- The Imaging and Document Management project will continue digitizing various public records, focusing on marriage certificates in FY15.
- The replacement of the City's legacy tax billing and collecting system with a new enterprise solution continues in FY15
- Expansion of the City's fiber optic network (BoNet), including deployment of fiber connectivity to 100 BPS schools, will begin in FY15.

| Capital Budget Expenditures | Total Actual '12 | Total Actual '13 | Estimated '14 | Total Projected '15 |
|-----------------------------|------------------|------------------|---------------|---------------------|
| Total Department | 16,644,703 | 15,299,578 | 19,105,000 | 23,275,000 |

COMPUTER AIDED DISPATCH

Project Mission

Procure and implement a new computer aided dispatch system for Fire, Police and Emergency Medical Services. The project also includes the implementation of technology solutions for their record management systems requirements. *Managing Department**, DoIT **Status**, Implementation Underway **Location**, Citywide **Operating Impact**, Yes

| Authorizations | | | | | |
|-----------------------------------|------------|-----------|-----------|-------------|------------|
| | | | | Non Capital | |
| Source | Existing | FY15 | Future | Fund | Total |
| City Capital | 15,000,000 | 1,985,000 | 0 | 0 | 16,985,000 |
| Grants/Other | 0 | 0 | 0 | 0 | 0 |
| Total | 15,000,000 | 1,985,000 | 0 | 0 | 16,985,000 |
| Expenditures (Actual and Planned) | | | | | |
| | Thru | | | | |
| Source | 6/30/13 | FY14 | FY15 | FY16-19 | Total |
| City Capital | 9,031,388 | 3,453,612 | 4,500,000 | 0 | 16,985,000 |
| Grants/Other | 0 | 0 | 0 | 0 | 0 |
| Total | 9,031,388 | 3,453,612 | 4,500,000 | 0 | 16,985,000 |

CORE TECHNOLOGY INFRASTRUCTURE

Project Mission

Install hardware platforms to run applications supporting City business. The scope includes data center consolidation, server virtualization, business interruption planning, enterprise storage, network management, VoIP deployment, and information security.

Managing Department, DoIT Status, Annual Program Location, Citywide Operating Impact, Yes

| Authorizations | | | | | |
|-----------------------------------|------------|-----------|-----------|-------------|------------|
| | | | | Non Capital | |
| Source | Existing | FY15 | Future | Fund | Total |
| City Capital | 19,275,000 | 2,500,000 | 3,375,000 | 0 | 25,150,000 |
| Grants/Other | 0 | 0 | 0 | 0 | 0 |
| Total | 19,275,000 | 2,500,000 | 3,375,000 | 0 | 25,150,000 |
| Expenditures (Actual and Planned) | | | | | |
| | Thru | | | | |
| Source | 6/30/13 | FY14 | FY15 | FY16-19 | Total |
| City Capital | 14,030,094 | 2,500,000 | 3,100,000 | 5,519,906 | 25,150,000 |
| Grants/Other | 0 | 0 | 0 | 0 | 0 |
| Total | 14,030,094 | 2,500,000 | 3,100,000 | 5,519,906 | 25,150,000 |

DATA CENTER: AC/COOLING TOWER REPLACEMENT

Project Mission

Replace data center cooling tower at City Hall. Install new in-row cooling solution for rack servers. *Managing Department,* Capital Construction *Status,* Implementation Underway *Location,* Financial District/Downtown *Operating Impact,* Yes

| Authorizations | | | | | |
|-----------------------------------|-----------|---------|---------|-------------|-----------|
| | | | | Non Capital | |
| Source | Existing | FY15 | Future | Fund | Total |
| City Capital | 1,300,000 | 0 | 0 | 0 | 1,300,000 |
| Grants/Other | 0 | 0 | 0 | 0 | 0 |
| Total | 1,300,000 | 0 | 0 | 0 | 1,300,000 |
| Expenditures (Actual and Planned) | | | | | |
| | Thru | | | | |
| Source | 6/30/13 | FY14 | FY15 | FY16-19 | Total |
| City Capital | 0 | 800,000 | 500,000 | 0 | 1,300,000 |
| Grants/Other | 0 | 0 | 0 | 0 | 0 |
| Total | 0 | 800,000 | 500,000 | 0 | 1,300,000 |

ENTERPRISE BUSINESS APPLICATIONS

Project Mission

Identify and procure enterprise business applications that enhance productivity and improve City business operations.

Managing Department, DoIT *Status,* Implementation Underway *Location,* N/A *Operating Impact,* Yes

| Authorizations | | | | | |
|-----------------------------------|-----------|-----------|-----------|-------------|------------|
| | | | | Non Capital | |
| Source | Existing | FY15 | Future | Fund | Total |
| City Capital | 7,745,744 | 550,000 | 2,204,256 | 0 | 10,500,000 |
| Grants/Other | 0 | 0 | 0 | 0 | 0 |
| Total | 7,745,744 | 550,000 | 2,204,256 | 0 | 10,500,000 |
| Expenditures (Actual and Planned) | | | | | |
| | Thru | | | | |
| Source | 6/30/13 | FY14 | FY15 | FY16-19 | Total |
| City Capital | 3,285,334 | 2,505,000 | 1,450,000 | 3,259,666 | 10,500,000 |
| Grants/Other | 0 | 0 | 0 | 0 | 0 |
| Total | 3,285,334 | 2,505,000 | 1,450,000 | 3,259,666 | 10,500,000 |

ENTERPRISE GEOGRAPHIC INFORMATION SYSTEM

Project Mission

Develop and implement components of a City-wide enterprise geographic information system (GIS). Phase I includes an enterprise license agreement and a new map service for the City website. Phase II includes enterprise asset management.

Managing Department, DoIT *Status,* Implementation Underway *Location,* N/A *Operating Impact,* Yes

| Authorizations | | | | | |
|-----------------------------------|-----------|---------|---------|-------------|-----------|
| | | | | Non Capital | |
| Source | Existing | FY15 | Future | Fund | Total |
| City Capital | 7,585,000 | 0 | 0 | 0 | 7,585,000 |
| Grants/Other | 0 | 0 | 0 | 0 | 0 |
| Total | 7,585,000 | 0 | 0 | 0 | 7,585,000 |
| Expenditures (Actual and Planned) | | | | | |
| | Thru | | | | |
| Source | 6/30/13 | FY14 | FY15 | FY16-19 | Total |
| City Capital | 6,204,053 | 500,000 | 375,000 | 505,947 | 7,585,000 |
| Grants/Other | 0 | 0 | 0 | 0 | 0 |
| Total | 6,204,053 | 500,000 | 375,000 | 505,947 | 7,585,000 |

FIBER NETWORK EXPANSION

Project Mission

Investment in BoNet infrastructure, including extending the fiber network reach to 100 BPS schools and providing public wifi opportunities.

Managing Department, DoIT Status, New Project Location, Various neighborhoods Operating Impact, Yes

| Authorizations | | | | | |
|-----------------------------------|----------|-----------|-----------|-------------|------------|
| | | | | Non Capital | |
| Source | Existing | FY15 | Future | Fund | Total |
| City Capital | Ö | 3,000,000 | 7,750,000 | 0 | 10,750,000 |
| Grants/Other | 0 | 0 | 0 | 0 | 0 |
| Total | 0 | 3,000,000 | 7,750,000 | 0 | 10,750,000 |
| Expenditures (Actual and Planned) | | | | | |
| | Thru | | | | |
| Source | 6/30/13 | FY14 | FY15 | FY16-19 | Total |
| City Capital | 0 | 0 | 2,750,000 | 8,000,000 | 10,750,000 |
| Grants/Other | 0 | 0 | 0 | 0 | 0 |
| Total | 0 | 0 | 2.750.000 | 8,000,000 | 10,750,000 |

HUMAN RESOURCES SYSTEM UPGRADE

Project Mission

Implement major upgrade to the BAIS Human Capital Management (HCM) application, the City's human resources system.

Managing Department, DoIT *Status,* New Project *Location,* N/A *Operating Impact,* No

| Authorizations | | | | | |
|-----------------------------------|----------|------------|-----------|-------------|------------|
| | | | | Non Capital | |
| Source | Existing | FY15 | Future | Fund | Total |
| City Capital | 0 | 15,000,000 | 0 | 0 | 15,000,000 |
| Grants/Other | 0 | 0 | 0 | 0 | 0 |
| Total | 0 | 15,000,000 | 0 | 0 | 15,000,000 |
| Expenditures (Actual and Planned) | | | | | |
| | Thru | | | | |
| Source | 6/30/13 | FY14 | FY15 | FY16-19 | Total |
| City Capital | 0 | 0 | 6,300,000 | 8,700,000 | 15,000,000 |
| Grants/Other | 0 | 0 | 0 | 0 | 0 |
| Total | 0 | 0 | 6,300,000 | 8,700,000 | 15,000,000 |

IMAGING AND DOCUMENT MANAGEMENT

Project Mission

Establish an enterprise-wide imaging and workflow platform that can be used to store departmental records as well as route various paper documents through City processes.

Managing Department, DoIT Status, Implementation Underway Location, N/A Operating Impact, Yes

| Authorizations | | | | | |
|-----------------------------------|-----------|---------|---------|-------------|-----------|
| | | | l | Non Capital | |
| Source | Existing | FY15 | Future | Fund | Total |
| City Capital | 1,200,000 | 550,000 | 450,000 | 0 | 2,200,000 |
| Grants/Other | 0 | 0 | 0 | 0 | 0 |
| Total | 1,200,000 | 550,000 | 450,000 | 0 | 2,200,000 |
| Expenditures (Actual and Planned) | | | | | |
| | Thru | | | | |
| Source | 6/30/13 | FY14 | FY15 | FY16-19 | Total |
| City Capital | 723,107 | 450,000 | 500,000 | 526,893 | 2,200,000 |
| Grants/Other | 0 | 0 | 0 | 0 | 0 |
| Total | 723,107 | 450,000 | 500,000 | 526,893 | 2,200,000 |

MOBILITY SOLUTIONS

Project Mission

Develop and implement mobile solutions including mobile versions of the City's asset management and permit and inspection systems, as well as the creation of a common mobile platform for existing and future mobile investments. *Managing Department*, DoIT *Status*, Implementation Underway *Location*, N/A *Operating Impact*, No

| Authorizations | | | | | |
|-----------------------------------|-----------|---------|---------|-------------|-----------|
| | | | | Non Capital | |
| Source | Existing | FY15 | Future | Fund | Total |
| City Capital | 1,100,000 | 0 | 300,000 | 0 | 1,400,000 |
| Grants/Other | 0 | 0 | 0 | 0 | 0 |
| Total | 1,100,000 | 0 | 300,000 | 0 | 1,400,000 |
| Expenditures (Actual and Planned) | | | | | |
| | Thru | | | | |
| Source | 6/30/13 | FY14 | FY15 | FY16-19 | Total |
| City Capital | 118,161 | 400,000 | 300,000 | 581,839 | 1,400,000 |
| Grants/Other | 0 | 0 | 0 | 0 | 0 |
| Total | 118,161 | 400,000 | 300,000 | 581,839 | 1,400,000 |

PERMIT AND INSPECTION SYSTEM

Project Mission

Implement a permit and inspection system which integrates within ISD divisions and creates the capability to connect with other City agencies. Permit processes for the City Clerk's Office, Parks Department, and the BRA will also be implemented in FY15.

Managing Department, DoIT *Status*, Implementation Underway *Location*, N/A *Operating Impact*, Yes

| Authorizations | | | | | |
|-----------------------------------|-----------|---------|---------|-------------|-----------|
| | | | 1 | Non Capital | |
| Source | Existing | FY15 | Future | Fund | Total |
| City Capital | 6,160,656 | 0 | 0 | 0 | 6,160,656 |
| Grants/Other | 0 | 0 | 0 | 0 | 0 |
| Total | 6,160,656 | 0 | 0 | 0 | 6,160,656 |
| Expenditures (Actual and Planned) | | | | | |
| | Thru | | | | |
| Source | 6/30/13 | FY14 | FY15 | FY16-19 | Total |
| City Capital | 4,340,517 | 870,139 | 950,000 | 0 | 6,160,656 |
| Grants/Other | 0 | 0 | 0 | 0 | 0 |
| Total | 4,340,517 | 870,139 | 950,000 | 0 | 6,160,656 |

PUBLIC SAFETY SYSTEMS IMPLEMENTATION

Project Mission

Implementation of various public safety initiatives, including mobile technology, improving interoperability between existing data systems, increasing GPS capabilities and migrating public safety agency radio communications to narrow banded frequencies.

Managing Department, DoIT Status, Implementation Underway Location, Citywide Operating Impact, Yes

| Authorizations | | | | | |
|---|-----------------|-------------------|-------------------|----------------------|---------------------|
| | | | | Non Capital | |
| Source | Existing | FY15 | Future | Fund | Total |
| City Capital | 11,700,000 | 2,000,000 | 1,265,000 | 0 | 14,965,000 |
| Grants/Other | 0 | 0 | 0 | 0 | 0 |
| Total | 11,700,000 | 2,000,000 | 1,265,000 | 0 | 14,965,000 |
| Expenditures (Actual and Planned) | | | | | |
| 27 portanti de (riotadi dila rialilioa) | | | | | |
| | Thru | | | | |
| Source | Thru 6/30/13 | FY14 | FY15 | FY16-19 | Total |
| , | | FY14 2,000,000 | FY15 1,450,000 | FY16-19 2,602,968 | Total 14,965,000 |
| Source | 6/30/13 | | | , | |

TAX BILLING AND COLLECTING SYSTEM

Project Mission

Replace the City's property tax billing and collecting system with a new enterprise solution. *Managing Department*, DoIT *Status*, Implementation Underway *Location*, N/A *Operating Impact*, Yes

| Authorizations | | | | | |
|-----------------------------------|-----------|-----------|---------|-------------|-----------|
| | | | | Non Capital | |
| Source | Existing | FY15 | Future | Fund | Total |
| City Capital | 3,000,000 | 0 | 0 | 0 | 3,000,000 |
| Grants/Other | 0 | 0 | 0 | 0 | 0 |
| Total | 3,000,000 | 0 | 0 | 0 | 3,000,000 |
| Expenditures (Actual and Planned) | | | | | |
| | Thru | | | | |
| Source | 6/30/13 | FY14 | FY15 | FY16-19 | Total |
| City Capital | 0 | 1,100,000 | 800,000 | 1,100,000 | 3,000,000 |
| Grants/Other | 0 | 0 | 0 | 0 | 0 |
| Total | 0 | 1,100,000 | 800,000 | 1,100,000 | 3,000,000 |

YOUTH AND HUMAN SERVICES INITIATIVES

Project Mission

Implement technology to track utilization of programs, improve visibility and access to services across departments in support of the Community Learning Initiative.

Managing Department, DoIT Status, Implementation Underway

Location, Citywide Operating Impact, Yes

| Authorizations | | | | | |
|-----------------------------------|-----------|---------|---------|-------------|-----------|
| | | | | Non Capital | |
| Source | Existing | FY15 | Future | Fund | Total |
| City Capital | 1,300,000 | 0 | 200,000 | 0 | 1,500,000 |
| Grants/Other | 0 | 0 | 0 | 0 | 0 |
| Total | 1,300,000 | 0 | 200,000 | 0 | 1,500,000 |
| Expenditures (Actual and Planned) | | | | | |
| | Thru | | | | |
| Source | 6/30/13 | FY14 | FY15 | FY16-19 | Total |
| City Capital | 662,848 | 300,000 | 300,000 | 237,152 | 1,500,000 |
| Grants/Other | 0 | 0 | 0 | 0 | 0 |
| Total | 662,848 | 300,000 | 300,000 | 237,152 | 1,500,000 |