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Economic Development

John Barros, Chief of Economic Development

Cabinet Mission

The mission of the Economic Development Cabinet is to lead a broad effort to streamline and support areas of focus that contribute to Boston's economy including tourism, jobs and employment, business development, and real estate development. The cabinet will concern itself with increasing transparency and promoting accessibility for all Bostonians - especially women- and minority-owned businesses and local businesses -- to share in and benefit from the economic boom in Boston.

Operating Budget	Program Name	Total Actual '13	Total Actual '14	Total Approp '15	Total Budget '16
	Office of Economic Development Consumer Affairs & Licensing	1,036,038 446,788 676,262	1,102,778 428,218 661,276	1,618,615 440,828 711,017	1,885,040 456,831 833,629
	Licensing Board Office of Tourism	1,761,770	1,800,097	1,119,719	1,155,750
	Total	3,920,858	3,992,369	3,890,179	4,331,250
Capital Budget Expenditures		Actual '13	Actual '14	Estimated '15	Projected '16
	Boston Redevelopment Authority	3,964,631	3,810,551	3,009,891	8,848,145
	Total	3,964,631	3,810,551	3,009,891	8,848,145
External Funds Expenditures		Total Actual '13	Total Actual '14	Total Approp '15	Total Budget '16
	Consumer Affairs & Licensing Office of Economic Development Office of Tourism	51,255 0 6,045	52,000 0 108,671	51,300 0 100,000	52,000 500,000 180,000
	Total	57,300	160,671	151,300	732,000

Office of Economic Development Operating Budget

John F. Barros, Director, Appropriation 182

Department Mission

The mission of the Office of Economic Development is to increase accessibility for all Bostonians to share in and benefit from the economic boom in Boston. This includes increasing construction employment opportunities for Boston's residents, minorities and women as well as advocating on behalf of minority and women-owned business enterprises (MWBEs) and small and Boston-based business enterprises (SLBEs) to help them compete for City contracts.

Selected Performance Strategies

Boston Residents Jobs Policy

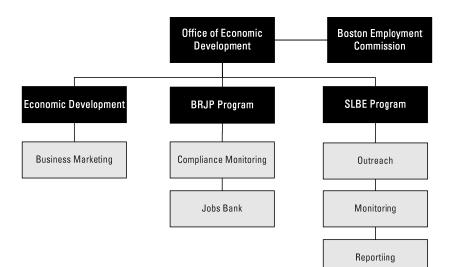
- To conduct periodic reviews of all covered projects reviewing statistical performance and Best Efforts to increase BRJP participation.
- To monitor construction contracts, both public and Developmental Impact Projects (DIPs), for compliance with the BRJ Ordinance.
- To report to the Boston Employment Commission (BEC).

Small & Local Business

- To ensure timely certification of SLBE and MWBE applications.
- To increase the proportion of small, local, minority, and women owned businesses that receive City contracts.

Operating Budget	Program Name	Total Actual '13	Total Actual '14	Total Approp '15	Total Budget '16
	Economic Development Boston Residents Jobs Policy Small & Local Business	0 449,625 586,413	0 478,438 624,340	368,422 627,140 623,053	656,765 603,987 624,288
	Total	1,036,038	1,102,778	1,618,615	1,885,040
External Funds Budget	Fund Name	Total Actual '13	Total Actual '14	Total Approp '15	Total Budget '16
	EDIC	0	0	0	500,000
	Total	0	0	0	500,000
Operating Budget		Actual '13	Actual '14	Approp '15	Budget '16
	Personnel Services Non Personnel	1,015,035 21,003	1,074,994 27,784	1,593,411 25,204	1,721,111 163,929
	Total	1,036,038	1,102,778	1,618,615	1,885,040

Office of Economic Development Operating Budget



Description of Services

The Office of Economic Development helps support new business development, ensures pathways to careers and seeks to streamline business permitting and licensing. The Office monitors compliance with the Boston Residents Jobs Policy (BRJP) to increase the level of Boston residents working on construction projects. The Jobs Bank assists Boston residents, minorities and women who are seeking construction employment and contractors who are seeking to employ Boston residents, minorities and women on monitored projects. The Small and Local Business Enterprise program assists City departments to contract with minority and womenowned businesses and small and Boston-based businesses. The Office provides outreach to minority, women, small and local businesses and assistance to City departments. It also monitors the performance of City departments and produces quarterly and annual performance reports. The Office promotes MWBE and SLBE participation on all City of Boston construction projects.

Department History

Personnel Services		FY13 Expenditure	FY14 Expenditure	FY15 Appropriation	FY16 Adopted	Inc/Dec 15 vs 16
	51000 Permanent Employees 51100 Emergency Employees 51200 Overtime 51600 Unemployment Compensation 51700 Workers' Compensation Total Personnel Services	1,015,035 0 0 0 0 1,015,035	1,065,358 0 9,636 0 1,074,994	1,593,411 0 0 0 0 1,593,411	1,684,611 36,500 0 0 0 1,721,111	91,200 36,500 0 0 0 127,700
Contractual Services		FY13 Expenditure	FY14 Expenditure	FY15 Appropriation	FY16 Adopted	Inc/Dec 15 vs 16
	52100 Communications 52200 Utilities 52400 Snow Removal 52500 Garbage/Waste Removal 52600 Repairs Buildings & Structures 52700 Repairs & Service of Equipment 52800 Transportation of Persons 52900 Contracted Services Total Contractual Services	3,001 0 0 0 1,553 206 4,760	1,979 0 0 0 0 17,915 2,770 22,664	4,500 0 0 1,150 3,304 5,500 14,454	12,564 0 0 2,300 52,500 52,600 119,964	8,064 0 0 1,150 49,196 47,100 105,510
Supplies & Materials		FY13 Expenditure	FY14 Expenditure	FY15 Appropriation	FY16 Adopted	Inc/Dec 15 vs 16
	53000 Auto Energy Supplies 53200 Food Supplies 53400 Custodial Supplies 53500 Med, Dental, & Hosp Supply 53600 Office Supplies and Materials 53700 Clothing Allowance 53800 Educational Supplies & Mat 53900 Misc Supplies & Materials Total Supplies & Materials	0 0 2,428 0 0 0 2,428	0 0 2,615 0 0 0 2,615	0 2,000 0 3,600 0 0 0 5,600	0 5,000 0 10,600 0 0 15,600	0 3,000 0 7,000 0 0 0 10,000
Current Chgs & Oblig		FY13 Expenditure	FY14 Expenditure	FY15 Appropriation	FY16 Adopted	Inc/Dec 15 vs 16
	54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chgs & Oblig	0 0 0 2,370 2,370	0 0 0 2,505 2,505	0 0 0 3,150 3,150	0 0 0 17,574 17,574	0 0 0 14,424 14,424
Equipment		FY13 Expenditure	FY14 Expenditure	FY15 Appropriation	FY16 Adopted	Inc/Dec 15 vs 16
	55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment Total Equipment	0 0 5,220 6,225 11,445	0 0 0 0 0	0 0 2,000 2,000	0 0 10,791 10,791	0 0 8,791 8,791
Other		FY13 Expenditure	FY14 Expenditure	FY15 Appropriation	FY16 Adopted	Inc/Dec 15 vs 16
	56200 Special Appropriation 57200 Structures & Improvements 58000 Land & Non-Structure Total Other	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0
	Grand Total	1,036,038	1,102,778	1,618,615	1,885,040	266,425

Department Personnel

Title	Union Code	Grade	Position	FY16 Salary	Title	Union Code	Grade	Position	FY16 Salary
Admin Assistant	SU4	15	1.00	59,065	Prin Admin Assistant	EXM	08	1.00	96,339
Admin Assistant	SU4	16	2.00	136,790	Prin Admin Assistant	SE1	08	2.00	183,993
Dir of Outreach & Engagement	MYN	NG	1.00	92,932	Prin Research Analyst	SE1	06	1.00	54,909
Economic Development Chief	CDH	NG	1.00	135,371	Principal Clerk	SU4	10	1.00	46,263
Exec Asst	CDH	NG	1.00	91,250	Spec Asst	MYN	NG	2.00	191,344
Office Manager	SU4	16	1.00	62,428	Sr Adm Analyst	SE1	06	1.00	65,595
Prin Accountant	SU4	16	1.00	50,004	Sr Research Analyst	SU4	18	5.00	351,664
					Staff Assist I	MYO	04	1.00	53,371
					Total			22	1,671,318
					Adjustments				
					Differential Payments				0
					Other				13,293
					Chargebacks				0
					Salary Savings				0
					FY16 Total Request				1,684,611

External Funds History

Personnel Services		FY13 Expenditure	FY14 Expenditure	FY15 Appropriation	FY16 Adopted	Inc/Dec 15 vs 16
	51000 Permanent Employees 51100 Emergency Employees 51200 Overtime 51300 Part Time Employees 51400 Health Insurance 51500 Pension & Annunity 51600 Unemployment Compensation 51700 Workers' Compensation 51800 Indirect Costs 51900 Medicare Total Personnel Services	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0	344,273 0 99,000 44,550 0 0 7,177 495,000	344,273 0 0 99,000 44,550 0 0 7,177 495,000
Contractual Services	52100 Communications 52200 Utilities 52400 Snow Removal 52500 Garbage/Waste Removal 52600 Repairs Buildings & Structures 52700 Repairs & Service of Equipment 52800 Transportation of Persons 52900 Contracted Services Total Contractual Services	FY13 Expenditure 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	FY14 Expenditure 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	FY15 Appropriation 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	FY16 Adopted 0 0 0 0 0 0 0 0 0 0 0 2,000 2,000	Inc/Dec 15 vs 16 0 0 0 0 0 0 0 0 0 2,000 2,000
Supplies & Materials	53000 Auto Energy Supplies 53200 Food Supplies 53400 Custodial Supplies 53500 Med, Dental, & Hosp Supply 53600 Office Supplies and Materials 53700 Clothing Allowance 53800 Educational Supplies & Mat 53900 Misc Supplies & Materials Total Supplies & Materials	FY13 Expenditure 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	FY14 Expenditure 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	FY15 Appropriation 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	FY16 Adopted 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Inc/Dec 15 vs 16 0 0 0 0 0 0 0 0 0 0 0 0 0
Current Chgs & Oblig	54300 Workers' Comp Medical 54400 Legal Liabilities 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chgs & Oblig	FY13 Expenditure 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	FY14 Expenditure 0 0 0 0 0 0 0	FY15 Appropriation 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	FY16 Adopted 0 0 0 3,000 3,000	Inc/Dec 15 vs 16 0 0 0 3,000 3,000
Equipment	55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment Total Equipment	FY13 Expenditure 0 0 0 0 0 0 0	FY14 Expenditure	FY15 Appropriation 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	FY16 Adopted 0 0 0 0 0	Inc/Dec 15 vs 16 0 0 0 0 0 0
Other	56200 Special Appropriation 57200 Structures & Improvements 58000 Land & Non-Structure Total Other Grand Total	FY13 Expenditure 0 0 0 0 0 0 0	FY14 Expenditure 0 0 0 0 0 0 0 0	FY15 Appropriation 0 0 0 0 0 0	FY16 Adopted 0 0 0 500,000	Inc/Dec 15 vs 16 0 0 0 0 500,000

Program 1. Economic Development

John Barros, Manager, Organization 182100

Program Description

The Economic Development Program will focus on fostering economic development in all of Boston's neighborhoods through marketing Boston on a national and international scale; ensuring access to employment, pathways to careers, and strong job growth; streamlining licensing and permitting processes; and supporting small businesses.

Operating Budget	Actual '13	Actual '14	Approp '15	Budget '16
Personnel Services Non Personnel	0 0	0 0	368,422 0	514,960 141,805
Total	0	0	368,422	656,765

Program 2. Boston Residents Jobs Policy

Keith Williams, Manager, Organization 182200

Program Description

The mission of the Boston Residents Jobs Policy is to increase the employment opportunities for Boston's residents, minorities, and women. The Boston Residents Jobs Ordinance sets goals on construction-related projects funded by or approved by the City. The ordinance stated goals aim to have 50% of the work hours performed by Boston residents, 25% by minorities, and 10% by women on a trade-by-trade basis.

Operating Budget		Actual '13	Actual '14	Approp '15	Budget '16
	rsonnel Services on Personnel	440,161 9,464	460,492 17,946	620,886 6,254	598,874 5,113
Tot	al	449,625	478,438	627,140	603,987

Performance

Strategy: To conduct periodic reviews of all covered projects reviewing statistical performance and Best Efforts to increase BRJP participation.

Performance Measures	Actual '13	Actual '14	Projected '15	Target '16
Periodic project reviews conducted	17	18	24	10

Strategy: To monitor construction contracts, both public and Developmental Impact Projects (DIPs), for compliance with the BRJ Ordinance.

Performance Measures	Actual '13	Actual '14	Projected '15	Target '16
% of work hours performed by Boston residents	41%	41%	40.88%	50%
% of work hours performed by minorities % of work hours performed by women	45% 5%	44% 5%	48.16% 5.67%	25% 10%

Strategy: To report to the Boston Employment Commission (BEC).

Performance Measures	Actual '13	Actual '14	Projected '15	Target '16
Corrective action meetings held	221	284	252	120
Project reviews and presentations for contractors/developers	39	35	40	50
Site visits conducted	255	261	242	250

Program 3. Small & Local Business

Keith Williams, Manager, Organization 182300

Program Description

The Small and Local Business Program encourages, assists, and provides opportunities for minority and women-owned businesses and small and Bostonbased businesses to participate in the City's contracting arena as well as in the broader Boston area economy. The program assists City departments to increase both the number of City contracts and the dollars awarded to those businesses on goods and services contracts and construction contracts.

Operating Budget		Actual '13	Actual '14	Approp '15	Budget '16
	Personnel Services Non Personnel	574,874 11,539	614,502 9,838	604,103 18,950	607,277 17,011
	Total	586,413	624,340	623,053	624,288

Performance

Strategy: To ensure timely certification of SLBE and MWBE applications.

Performance Measures	Actual '13	Actual '14	Projected '15	Target '16
% of applications processed within 60 business days MWBE firms certified SLBE firms certified	73% 4 10	60% 4 12	60% 4 7	60% 15 20

Strategy: To increase the proportion of small, local, minority, and women owned businesses that receive City contracts.

Performance Measures	Actual '13	Actual '14	Projected '15	Target '16
MBE firms certified	10	7	7	25
SBE firms certified	14	20	17	30
WBE firms certified	2	8	2	15

External Funds Projects

EDIC

Project Mission

Funded by the Economic Development and Industrial Corporation (EDIC), this program will support the operational needs of the Office of Economic Development. This multi-year project will award the department \$500,000 each year over the next three years.

Boston Redevelopment Authority Operating Budget

Brian Golden, Director, Appropriation 171

Department Mission

In partnership with communities, the BRA plans Boston's future while respecting its past. We prepare our residents for new opportunities through training, human services and job creation. The BRA guides physical, social, and economic change in Boston's neighborhoods and its downtown to shape a more prosperous, comfortable, and beautiful city for all.

*The Boston Redevelopment Authority's operating budget is not funded by the City's general fund but is included in the City's capital plan.

Boston Redevelopment Authority Capital Budget

Overview

The Boston Redevelopment Authority, functioning as Boston's central planning organization, will continue providing in-house planning expertise and will also help leverage external resources necessary to shape Boston's future. The Capital Plan will support opportunities in the city-owned development areas such as the Charlestown Navy Yard and Boston Marine Industrial Park.

FY16 Major Initiatives

- Design and construction for several pier improvement and marine infrastructure projects in the Charlestown Navy Yard and Boston Marine Industrial Park will begin.
- Design for several roadway and street lighting improvement projects in the Boston Marine Industrial Park will begin.
- The BRA is working with the Public Works Department to support design and construction of Harrison Avenue between East Berkeley Street and Herald Street, in conjunction with private partners, to provide sidewalk and roadway upgrades.

Capital Budget Expenditures	Total Actual '13	Total Actual '14	Estimated '15	Total Projected '16
Total Department	3,964,631	3,810,551	3,009,891	8,848,145

BMIP: BLACK FALCON AVENUE AND TERMINAL STREET

Project Mission

Resurface Black Falcon Avenue and Terminal Street. Replace sidewalk and improve street lighting. *Managing Department*, Boston Redevelopment Authority *Status*, To Be Scheduled *Location*, South Boston *Operating Impact*, No

Authorizations					
				Non Capital	
Source	Existing	FY16	Future	Fund	Total
City Capital	0	1,400,000	0	0	1,400,000
Grants/Other	0	0	0	0	0
Total	0	1,400,000	0	0	1,400,000
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/14	FY15	FY16	FY17-20	Total
City Capital	0	0	400,000	1,000,000	1,400,000
Grants/Other	0	0	0	0	0
Total	0	0	400,000	1,000,000	1,400,000

BMIP: BULKHEAD RESTORATION ALONG FID KENNEDY AVENUE

Project Mission

Replace bulkhead along Fid Kennedy Avenue in the Boston Marine Industrial Park. *Managing Department*, Boston Redevelopment Authority *Status*, To Be Scheduled *Location*, South Boston *Operating Impact*, No

Authorizations					
				Non Capital	
Source	Existing	FY16	Future	Fund	Total
City Capital	Ō	1,500,000	0	0	1,500,000
Grants/Other	0	0	0	0	0
Total	0	1,500,000	0	0	1,500,000
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/14	FY15	FY16	FY17-20	Total
City Capital	0	0	0	1,500,000	1,500,000
Grants/Other	0	0	0	0	0
Total	0	0	0	1,500,000	1,500,000

BMIP: DRAINAGE SYSTEM IMPROVEMENTS

Project Mission

Perform drainage system improvements. *Managing Department*, Boston Redevelopment Authority *Status*, To Be Scheduled *Location*, South Boston *Operating Impact*, No

Authorizations					
			Ν	Von Capital	
Source	Existing	FY16	Future	Fund	Total
City Capital	0	610,000	0	0	610,000
Grants/Other	0	0	0	0	0
Total	0	610,000	0	0	610,000
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/14	FY15	FY16	FY17-20	Total
City Capital	0	0	510,000	100,000	610,000
Grants/Other	0	0	0	0	0
Total	0	0	510,000	100,000	610,000

BMIP: FID KENNEDY AVENUE IMPROVEMENTS

Project Mission

Install street lights and other improvements on Fid Kennedy Way from Tide Street to Dolphin Way. *Managing Department*, Boston Redevelopment Authority *Status*, New Project *Location*, South Boston *Operating Impact*, No

Authorizations					
			Ν	Ion Capital	
Source	Existing	FY16	Future	Fund	Total
City Capital	Ō	240,000	0	0	240,000
Grants/Other	0	0	0	0	0
Total	0	240,000	0	0	240,000
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/14	FY15	FY16	FY17-20	Total
City Capital	0	0	240,000	0	240,000
Grants/Other	0	0	0	0	0
Total	0	0	240,000	0	240,000

BMIP: HARBOR STREET IMPROVEMENTS

Project Mission

Install new sidewalk on Harbor Street from Drydock Ave to Northern Ave. Install street lighting, drainage, regulatory signage and stripping.

Managing Department, Boston Redevelopment Authority Status, New Project Location, South Boston Operating Impact, No

Authorizations

					Non Capital	
	Source	Existing	FY16	Future	Fund	Total
	City Capital	0	215,000	0	0	215,000
	Grants/Other	0	0	0	0	0
	Total	0	215,000	0	0	215,000
Expenditure	es (Actual and Planned)					
		Theory				
		Thru				
	Source	6/30/14	FY15	FY16	FY17-20	Total
	City Capital	0	0	215,000	0	215,000
	Grants/Other	0	0	0	0	0
	Total	0	0	215,000	0	215,000

BMIP: PIER 5 / DRYDOCK 4 IMPROVEMENTS

Project Mission Pier and drydock repairs. Managing Department, Boston Redevelopment Authority Status, In Design Location, South Boston Operating Impact, No

Authorizations					
			١	Non Capital	
Source	Existing	FY16	Future	Fund	Total
City Capital	100,000	875,000	0	0	975,000
Grants/Other	0	0	0	0	0
Total	100,000	875,000	0	0	975,000
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/14	FY15	FY16	FY17-20	Total
City Capital	0	0	200,000	775,000	975,000
Grants/Other	0	0	0	0	0
Total	0	0	200,000	775,000	975,000

BMIP: PIER 5 COFFERDAM SHEET PILING REPAIRS

Project Mission

Repairs to cofferdam sheet piling on the outbound section of Pier 5. *Managing Department*, Boston Redevelopment Authority *Status*, New Project *Location*, South Boston *Operating Impact*, No

Authorizations					
			١	Von Capital	
Source	Existing	FY16	Future	Fund	Total
City Capital	0	600,000	0	0	600,000
Grants/Other	0	0	0	0	0
Total	0	600,000	0	0	600,000
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/14	FY15	FY16	FY17-20	Total
City Capital	0	0	400,000	200,000	600,000
Grants/Other	0	0	0	0	0
Total	0	0	400,000	200,000	600,000

BMIP: SOUTH AND EAST JETTY REPAIRS

Project Mission
 Repair area adjacent to the bulkhead and around the jetties.
 Managing Department, Boston Redevelopment Authority Status, In Construction
 Location, South Boston Operating Impact, No

Authorizations					
			N	Ion Capital	
Source	Existing	FY16	Future	Fund	Total
City Capital	800,000	0	0	0	800,000
Grants/Other	0	0	0	0	0
Total	800,000	0	0	0	800,000
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/14	FY15	FY16	FY17-20	Total
City Capital	0	350,000	450,000	0	800,000
Grants/Other	0	0	0	0	0
Total	0	350,000	450,000	0	800,000

BMIP: TIDE STREET IMPROVEMENTS

Project Mission

Roadway improvements including sidewalk reconstruction, roadway repaving, and new street lighting. *Managing Department*, Boston Redevelopment Authority *Status*, To Be Scheduled *Location*, South Boston *Operating Impact*, No

Authorizations					
			1	Von Capital	
Source	Existing	FY16	Future	Fund	Total
City Capital	Õ	330,000	0	0	330,000
Grants/Other	0	0	0	0	0
Total	0	330,000	0	0	330,000
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/14	FY15	FY16	FY17-20	Total
City Capital	0	0	230,000	100,000	330,000
Grants/Other	0	0	0	0	0
Total	0	0	230,000	100,000	330,000

BMIP: WHARF 8 BULKHEAD REHABILITATION

 Project Mission

 Replace the existing bulkhead.

 Managing Department, Boston Redevelopment Authority

 Status, In Construction

 Location, South Boston

 Operating Impact, No

Authorizations					
				Non Capital	
Source	Existing	FY16	Future	Fund	Total
City Capital	2,000,000	0	0	0	2,000,000
Grants/Other	0	0	0	0	0
Total	2,000,000	0	0	0	2,000,000
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/14	FY15	FY16	FY17-20	Total
City Capital	121,855	1,600,000	278,145	0	2,000,000
Grants/Other	0	0	0	0	0
Total	121,855	1,600,000	278,145	0	2,000,000

CITY HALL PLAZA IMPROVEMENTS

Project Mission

Design services for select construction projects on City Hall Plaza. *Managing Department*, Capital Construction *Status*, New Project *Location*, Government Center/Faneuil Hall *Operating Impact*, No

Authorizations					
			١	Von Capital	
Source	Existing	FY16	Future	Fund	Total
City Capital	0	500,000	0	0	500,000
Grants/Other	0	0	0	0	0
Total	0	500,000	0	0	500,000
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/14	FY15	FY16	FY17-20	Total
City Capital	0	0	250,000	250,000	500,000
Grants/Other	0	0	0	0	0
Total	0	0	250,000	250,000	500,000

CNY: DRYDOCK 5 MARITIME IMPROVEMENTS

Project Mission

Design services for maritime improvements to Drydock 5 to support vessel docking. *Managing Department*, Boston Redevelopment Authority *Status*, To Be Scheduled *Location*, Charlestown *Operating Impact*, No

Authorizations					
			N	Von Capital	
Source	Existing	FY16	Future	Fund	Total
City Capital	Ō	155,000	0	0	155,000
Grants/Other	0	0	0	0	0
Total	0	155,000	0	0	155,000
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/14	FY15	FY16	FY17-20	Total
City Capital	0	0	155,000	0	155,000
Grants/Other	0	0	0	0	0
Total	0	0	155,000	0	155,000

CNY: PIER 11 FENDER SYSTEM IMPROVEMENTS

Project Mission

Install new fender piles and wales at Pier 11. *Managing Department*, Boston Redevelopment Authority *Status*, To Be Scheduled *Location* Charlestown *Operating Impact* No.

Location, Charlestown Operating Impact, No
Authorizations

					Non Capital	
	Source	Existing	FY16	Future	Fund	Total
	City Capital	375,000	0	0	0	375,000
	Grants/Other	0	0	0	0	0
	Total	375,000	0	0	0	375,000
Expenditures	(Actual and Planned)					
		Thru				
	Source	6/30/14	FY15	FY16	FY17-20	Total
	City Capital	0	0	325,000	50,000	375,000
	Grants/Other	0	0	0	0	0
	Total	0	0	325,000	50,000	375,000

CNY: PIER 4 IMPROVEMENTS

Project Mission

Design and install pier infrastructure improvements at Pier 4 at the Charlestown Navy Yard. External marine facility construction funding anticipated.

Managing Department, Boston Redevelopment Authority *Status*, In Design *Location*, Charlestown *Operating Impact*, No

Authorizations					
				Non Capital	
Source	Existing	FY16	Future	Fund	Total
City Capital	627,500	300,000	0	0	927,500
Grants/Other	0	0	0	1,583,500	1,583,500
Total	627,500	300,000	0	1,583,500	2,511,000
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/14	FY15	FY16	FY17-20	Total
City Capital	82,608	0	200,000	644,892	927,500
Grants/Other	0	0	0	0	0
Total	82,608	0	200,000	644,892	927,500

CNY: SHIPYARD PARK PUBLIC FOUNTAIN

Project Mission

Replace fountain pump system and gratings. *Managing Department*, Boston Redevelopment Authority *Status*, In Design *Location*, Charlestown *Operating Impact*, No

Authorizations

				١	Von Capital	
	Source	Existing	FY16	Future	Fund	Total
	City Capital	195,000	0	0	0	195,000
	Grants/Other	0	0	0	0	0
	Total	195,000	0	0	0	195,000
Expenditu	res (Actual and Planned)					
		Thru				
	Source	6/30/14	FY15	FY16	FY17-20	Total
	City Capital	0	0	195,000	0	195,000
	Grants/Other	0	0	0	0	0
	Total	0	0	195,000	0	195,000

EAST BOSTON GREENWAY

Project Mission

Design and construction for the final segment of the East Boston Greenway. *Managing Department*, Boston Redevelopment Authority *Status*, In Design *Location*, East Boston *Operating Impact*, No

Authorizations					
			N	Ion Capital	
Source	Existing	FY16	Future	Fund	Total
City Capital	1,370,000	0	0	0	1,370,000
Grants/Other	0	0	0	0	0
Total	1,370,000	0	0	0	1,370,000
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/14	FY15	FY16	FY17-20	Total
City Capital	96,823	100,000	900,000	273,177	1,370,000
Grants/Other	0	0	0	0	0
Total	96,823	100,000	900,000	273,177	1,370,000

HARRISON AVENUE IMPROVEMENTS

Project Mission

Road reconstruction improvements to Harrison Avenue between East Berkeley Street and Herald Street. *Managing Department*, Public Works Department *Status*, In Design *Location*, South End *Operating Impact*, No

Authorizations

				Non Capital	
Source	Existing	FY16	Future	Fund	Total
City Capital	3,820,000	0	0	0	3,820,000
Grants/Other	0	0	0	0	0
Total	3,820,000	0	0	0	3,820,000
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/14	FY15	FY16	FY17-20	Total
City Capital	0	0	250,000	3,570,000	3,820,000
Grants/Other	0	0	0	0	0
Total	0	0	250,000	3,570,000	3,820,000

MT. VERNON STREET DESIGN

Project Mission

Preliminary design services to bring design to a complete street standard with a cycle track including but not limited to reconstruction of roadway and sidewalk.

Managing Department, Boston Redevelopment Authority *Status*, In Design *Location*, Dorchester *Operating Impact*, No

Authorizations					
			١	Von Capital	
Source	Existing	FY16	Future	Fund	Total
City Capital	500,000	0	0	0	500,000
Grants/Other	0	0	0	0	0
Total	500,000	0	0	0	500,000
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/14	FY15	FY16	FY17-20	Total
City Capital	17,234	250,000	100,000	132,766	500,000
Grants/Other	0	0	0	0	0
Total	17,234	250,000	100,000	132,766	500,000

WASHINGTON STREET / TRAVELER STREET DESIGN

Project Mission

Design services for roadway improvements to Washington Street and Traveler Street including resurfacing, pavement markings and traffic signal improvements.

Managing Department, Transportation Department *Status,* To Be Scheduled *Location,* South End *Operating Impact,* No

Authorizations					
			١	Von Capital	
Source	Existing	FY16	Future	Fund	Total
City Capital	200,000	0	0	0	200,000
Grants/Other	0	0	0	0	0
Total	200,000	0	0	0	200,000
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/14	FY15	FY16	FY17-20	Total
City Capital	0	0	50,000	150,000	200,000
Grants/Other	0	0	0	0	0
Total	0	0	50,000	150,000	200,000

WINTHROP SQUARE GARAGE

Project Mission

Demolish the existing municipal parking garage.

Managing Department, Boston Redevelopment Authority Status, To Be Scheduled

Location, Financial District/Downtown Operating Impact, No

Authorizations					
			ľ	Von Capital	
Source	Existing	FY16	Future	Fund	Total
City Capital	0	0	0	0	0
Grants/Other	3,500,000	0	0	0	3,500,000
Total	3,500,000	0	0	0	3,500,000
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/14	FY15	FY16	FY17-20	Total
City Capital	0	0	0	0	0
Grants/Other	0	0	3,500,000	0	3,500,000
Total	0	0	3,500,000	0	3,500,000

Consumer Affairs & Licensing Operating Budget

Christine Pulgini, Interim Director, Appropriation 114

Department Mission

The Consumer Affairs & Licensing Department contributes to the overall mission of improving the quality of life in the City of Boston by maintaining safety and order in the restaurant community through the licensing of entertainment activities and monitoring compliance with relevant laws. The office also educates and mediates on behalf of Boston area consumers in order to facilitate successful resolution of consumer related complaints.

Selected Performance Strategies

Licensing

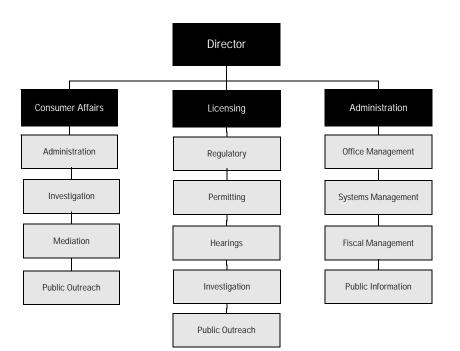
- To address incidents impacting health, safety and order in licensed premises.
- To issue annual and event entertainment licenses within the statutory timeframe.
- To provide high quality service.

Consumer Affairs

- To keep citizens aware of consumer rights.
- To protect consumers from fraud through investigation and interaction with appropriate authorities.

Operating Budget	Program Name	Total Actual '13	Total Actual '14	Total Approp '15	Total Budget '16
	Licensing Consumer Affairs	368,568 78,220	295,278 132,940	348,552 92,276	358,249 98,582
	Total	446,788	428,218	440,828	456,831
External Funds Budget	Fund Name	Total Actual '13	Total Actual '14	Total Approp '15	Total Budget '16
	Local Consumer Aid Fund	51,255	52,000	51,300	52,000
	Total	51,255	52,000	51,300	52,000
Operating Budget		Actual '13	Actual '14	Approp '15	Budget '16
	Personnel Services Non Personnel	421,514 25,274	396,391 31,827	409,234 31,594	429,739 27,092
	Total	446,788	428,218	440,828	456,831

Consumer Affairs & Licensing Operating Budget



Authorizing Statutes

- Enabling Legislation, CBC Ord. §§ 15-5.1-15-5.2.
- Dancing Halls, M.G.L.A. c. 136, § 4.
- Commonly Used Provisions, M.G.L.A. c.140, §§ 177A, 181, 183A, 185H.
- Theatrical Exhibitions and Public Amusements, CBC Ord. §§ 17-13.1-17-13.5.
- Consumer Protection, M.G.L.A. c.93A, § 9.

Description of Services

The Office of Consumer Affairs and Licensing is responsible for licensing and regulating all forms of entertainment within Boston. The Office processes new applications and renewals, inspects premises, and holds hearings on licensing requests and violations. The Office also educates and mediates on behalf of Boston area consumers.

Department History

Personnel Services		FY13 Expenditure	FY14 Expenditure	FY15 Appropriation	FY16 Adopted	Inc/Dec 15 vs 16
Personner Services						
	51000 Permanent Employees 51100 Emergency Employees	421,514 0	396,391 0	409,234 0	426,739 3,000	17,505 3,000
	51200 Overtime	0	0	0	3,000	3,000 0
	51600 Unemployment Compensation	0	0	0	0	0
	51700 Workers' Compensation Total Personnel Services	0 421,514	0 396,391	0 409,234	0 429,739	0 20,505
	Total Personner Services					
Contractual Services		FY13 Expenditure	FY14 Expenditure	FY15 Appropriation	FY16 Adopted	Inc/Dec 15 vs 16
	52100 Communications	3,758	4,326	5,916	5,116	-800
	52200 Utilities 52400 Snow Removal	0	0	0 0	0 0	0 0
	52500 Garbage/Waste Removal	0	0	0	0	0
	52600 Repairs Buildings & Structures	0	0	0	0	0
	52700 Repairs & Service of Equipment	791	526	1,796	1,300	-496
	52800 Transportation of Persons 52900 Contracted Services	0 9,800	0 12,015	0 11,900	0 8,900	0 -3,000
	Total Contractual Services	14,349	16,867	19,612	15,316	-4,296
Supplies & Materials		FY13 Expenditure	FY14 Expenditure	FY15 Appropriation	FY16 Adopted	Inc/Dec 15 vs 16
	53000 Auto Energy Supplies 53200 Food Supplies	0	0 0	0 0	0 0	0 0
	53400 Custodial Supplies	0	0	0	0	0
	53500 Med, Dental, & Hosp Supply	0	0	0	0	0
	53600 Office Supplies and Materials 53700 Clothing Allowance	8,633 0	9,668 0	11,235 0	10,975 0	-260 0
	53800 Educational Supplies & Mat	0	0	0	0	0
	53900 Misc Supplies & Materials	0	0	0	0	0
	53900 Misc Supplies & Materials Total Supplies & Materials	0 8,633	0 9,668	0 11,235	0 10,975	
Current Chgs & Oblig				-		0
Current Chgs & Oblig		8,633	9,668	11,235	10,975	0 -260
Current Chgs & Oblig	Total Supplies & Materials 54300 Workers' Comp Medical 54400 Legal Liabilities	8,633 FY13 Expenditure 0 0	9,668 FY14 Expenditure 0 0	11,235 FY15 Appropriation 0 0	10,975 FY16 Adopted 0 0	0 -260 Inc/Dec 15 vs 16 0 0
Current Chgs & Oblig	Total Supplies & Materials 54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans	8,633 FY13 Expenditure 0 0 0	9,668 FY14 Expenditure 0 0 0	11,235 FY15 Appropriation 0 0 0	10,975 FY16 Adopted 0 0 0	0 -260 Inc/Dec 15 vs 16 0 0 0
Current Chgs & Oblig	Total Supplies & Materials 54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I	8,633 FY13 Expenditure 0 0 0 0 0	9,668 FY14 Expenditure 0 0 0 0 0	11,235 FY15 Appropriation 0 0	10,975 FY16 Adopted 0 0 0 0 0	0 -260 Inc/Dec 15 vs 16 0 0 0 0
Current Chgs & Oblig	Total Supplies & Materials 54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans	8,633 FY13 Expenditure 0 0 0	9,668 FY14 Expenditure 0 0 0	11,235 FY15 Appropriation 0 0 0 0 0	10,975 FY16 Adopted 0 0 0	0 -260 Inc/Dec 15 vs 16 0 0 0
Current Chgs & Oblig	Total Supplies & Materials 54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification	8,633 FY13 Expenditure 0 0 0 0 0 0 0	9,668 FY14 Expenditure 0 0 0 0 0 0	11,235 FY15 Appropriation 0 0 0 0 0 0 0 0	10,975 FY16 Adopted 0 0 0 0 0 0 0	0 -260 Inc/Dec 15 vs 16 0 0 0 0 0 0
Current Chgs & Oblig Equipment	Total Supplies & Materials 54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges	8,633 FY13 Expenditure 0 0 0 0 0 0 0 757	9,668 FY14 Expenditure 0 0 0 0 0 0 835	11,235 FY15 Appropriation 0 0 0 0 0 0 0 747	10,975 FY16 Adopted 0 0 0 0 0 801	0 -260 Inc/Dec 15 vs 16 0 0 0 0 0 0 54
	Total Supplies & Materials 54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chgs & Oblig	8,633 FY13 Expenditure 0 0 0 0 757 757 FY13 Expenditure	9,668 FY14 Expenditure 0 0 0 0 835 835 835	11,235 FY15 Appropriation 0 0 0 0 747 747 747 FY15 Appropriation	10,975 FY16 Adopted 0 0 0 0 801 801 801 FY16 Adopted	0 -260 Inc/Dec 15 vs 16 0 0 0 0 0 54 54 54 Inc/Dec 15 vs 16
	Total Supplies & Materials 54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges	8,633 FY13 Expenditure 0 0 0 0 0 0 757 757	9,668 FY14 Expenditure 0 0 0 0 0 835 835	11,235 FY15 Appropriation 0 0 0 0 0 0 747 747 747	10,975 FY16 Adopted 0 0 0 0 0 801 801	0 -260 Inc/Dec 15 vs 16 0 0 0 0 0 0 54 54
	Total Supplies & Materials 54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chgs & Oblig 55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment	8,633 FY13 Expenditure 0 0 0 0 0 757 757 757 757 757 757	9,668 FY14 Expenditure 0 0 0 0 0 0 8355 835 FY14 Expenditure 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	11,235 FY15 Appropriation 0 0 0 0 0 747 747 747 FY15 Appropriation 0 0 0	10,975 FY16 Adopted 0 0 0 0 0 0 0 0 0 0 0 0 0	0 -260 Inc/Dec 15 vs 16 0 0 0 0 0 54 54 54 54 54 54 0 0 0
	Total Supplies & Materials 54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chgs & Oblig 55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment	8,633 FY13 Expenditure 0 0 0 0 0 0 757 757 757 757 757 757 757	9,668 FY14 Expenditure 0 0 0 0 0 0 0 8355 8355 8355 FY14 Expenditure 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	11,235 FY15 Appropriation 0 0 0 0 0 0 747 747 747 747 FY15 Appropriation 0 0 0 0	10,975 FY16 Adopted 0 0 0 0 0 0 0 0 0 0 0 0 0	0 -260 Inc/Dec 15 vs 16 0 0 0 0 0 0 54 54 54 1nc/Dec 15 vs 16 0 0 0 0 0
Equipment	Total Supplies & Materials 54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chgs & Oblig 55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment	8,633 FY13 Expenditure 0 0 0 0 0 0 7557 757 757 757 757 757 75	9,668 FY14 Expenditure	11,235 FY15 Appropriation 0 0 0 0 0 747 747 747 747 FY15 Appropriation 0 0 0 0 0 0 0 0	10,975 FY16 Adopted 0 0 0 0 0 0 0 0 0 0 0 0 0	0 -260 Inc/Dec 15 vs 16 0 0 0 0 0 54 54 54 54 54 54 54 0 0 0 0
	Total Supplies & Materials 54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chgs & Oblig 55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment	8,633 FY13 Expenditure 0 0 0 0 0 0 757 757 757 757 757 757 757	9,668 FY14 Expenditure 0 0 0 0 0 0 0 8355 8355 8355 FY14 Expenditure 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	11,235 FY15 Appropriation 0 0 0 0 0 0 747 747 747 FY15 Appropriation 0 0 0 0 0	10,975 FY16 Adopted 0 0 0 0 0 0 0 0 0 0 0 0 0	0 -260 Inc/Dec 15 vs 16 0 0 0 0 0 0 54 54 54 1nc/Dec 15 vs 16 0 0 0 0 0
Equipment	Total Supplies & Materials 54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chgs & Oblig 55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment Total Equipment 56200 Special Appropriation	8,633 FY13 Expenditure 0 0 0 0 0 0 7557 757 757 757 757 757 75	9,668 FY14 Expenditure	11,235 FY15 Appropriation 0 0 0 0 0 747 747 747 747 FY15 Appropriation 0 0 0 0 0 0 0 0	10,975 FY16 Adopted 0 0 0 0 0 0 0 0 0 0 0 0 0	0 -260 Inc/Dec 15 vs 16 0 0 0 0 0 54 54 54 54 54 54 54 0 0 0 0
Equipment	Total Supplies & Materials 54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chgs & Oblig 55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment Total Equipment 56200 Special Appropriation 57200 Structures & Improvements	8,633 FY13 Expenditure 0 0 0 0 0 0 757 757 757 757	9,668 FY14 Expenditure	11,235 FY15 Appropriation 0 0 0 0 0 747 747 747 747 747 747 747 7	10,975 FY16 Adopted 0 0 0 0 0 0 0 0 0 0 0 0 0	0 -260 Inc/Dec 15 vs 16 0 0 0 0 0 54 54 54 54 54 54 54 54 54 54 54 54 54
Equipment	Total Supplies & Materials 54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chags & Oblig 55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment 5900 Misc Equipment 5900 Special Appropriation 57200 Structures & Improvements 58000 Land & Non-Structure	8,633 FY13 Expenditure 0 0 0 0 0 0 0 757 757 757 75	9,668 FY14 Expenditure	11,235 FY15 Appropriation 0 0 0 0 0 747 747 747 747 FY15 Appropriation 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	10,975 FY16 Adopted 0 0 0 0 0 0 0 0 0 0 0 0 0	0 -260 Inc/Dec 15 vs 16 0 0 0 0 0 54 54 54 54 54 54 54 54 54 54 54 54 54
Equipment	Total Supplies & Materials 54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chgs & Oblig 55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment Total Equipment 56200 Special Appropriation 57200 Structures & Improvements	8,633 FY13 Expenditure 0 0 0 0 0 0 757 757 757 757	9,668 FY14 Expenditure	11,235 FY15 Appropriation 0 0 0 0 0 747 747 747 747 747 747 747 7	10,975 FY16 Adopted 0 0 0 0 0 0 0 0 0 0 0 0 0	0 -260 Inc/Dec 15 vs 16 0 0 0 0 0 54 54 54 54 54 54 54 54 54 54 54 54 54

Department Personnel

Title	Union Code	Grade	Position	FY16 Salary	Title	Union Code	Grade	Position	FY16 Salary
Assistant Director of Operations	MYO	08	1.00	77,356	Exec Director	CDH	NG	1.00	111,786
Consumer Investigator	MYG	17	1.00	45,717	Licensing Investigator II	MYG	17	1.00	52,307
Dep Dir/Legal Advisor	MYO	09	1.00	83,187	Receptionist/Secretary	MYG	14	1.00	40,637
					Total			6	410,991
					<i>Adjustments</i> Differential Payments Other Chargebacks Salary Savings				0 15,748 0 0
					FY16 Total Request				426,739

External Funds History

Personnel Services		FY13 Expenditure	FY14 Expenditure	FY15 Appropriation	FY16 Adopted	Inc/Dec 15 vs 16
	51000 Permanent Employees 51100 Emergency Employees 51200 Overtime 51300 Part Time Employees 51400 Health Insurance 51500 Pension & Annunity 51600 Unemployment Compensation 51700 Workers' Compensation 51800 Indirect Costs 51900 Medicare Total Personnel Services	51,255 0 0 0 0 0 0 0 0 0 51,255	49,060 0 0 0 0 0 2,940 0 52,000	51,300 0 0 0 0 0 0 0 0 51,300	52,000 0 0 0 0 0 0 0 0 0 52,000	700 0 0 0 0 0 0 0 0 0 0 0 700
Contractual Services		FY13 Expenditure	FY14 Expenditure	FY15 Appropriation	FY16 Adopted	Inc/Dec 15 vs 16
	52100 Communications 52200 Utilities 52400 Snow Removal 52500 Garbage/Waste Removal 52600 Repairs Buildings & Structures 52700 Repairs & Service of Equipment 52800 Transportation of Persons 52900 Contracted Services Total Contractual Services	0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0
Supplies & Materials		FY13 Expenditure	FY14 Expenditure	FY15 Appropriation	FY16 Adopted	Inc/Dec 15 vs 16
	53000 Auto Energy Supplies 53200 Food Supplies 53400 Custodial Supplies 53500 Med, Dental, & Hosp Supply 53600 Office Supplies and Materials 53700 Clothing Allowance 53800 Educational Supplies & Mat 53900 Misc Supplies & Materials Total Supplies & Materials	0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0
Current Chgs & Oblig		FY13 Expenditure	FY14 Expenditure	FY15 Appropriation	FY16 Adopted	Inc/Dec 15 vs 16
	54300 Workers' Comp Medical 54400 Legal Liabilities 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chgs & Oblig	0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0
Equipment		FY13 Expenditure	FY14 Expenditure	FY15 Appropriation	FY16 Adopted	Inc/Dec 15 vs 16
	55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment Total Equipment	0 0 0 0	0 0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0
Other		FY13 Expenditure	FY14 Expenditure	FY15 Appropriation	FY16 Adopted	Inc/Dec 15 vs 16
	56200 Special Appropriation 57200 Structures & Improvements	0 0	0 0	0 0	0 0	0 0
	58000 Land & Non-Structure Total Other Grand Total	0 0	0 0	0 0	0 0	0 0

External Funds Personnel

Title	Union Code Gr	ade Position	FY16 Salary	Title	Union Code	Grade	Position	FY16 Salary
				Staff Asst	MYO	05	1.00	58,772
				Total			1	58,772
				Adjustments				
				Differential Payments				0
				Other				-6,772
				Chargebacks				0
				Salary Savings				0
				FY16 Total Request				52,000

Program 1. Licensing

Christine Pulgini, Interim Director, Organization 114100

Program Description

The Licensing Program maintains safety and order throughout the City neighborhoods by licensing entertainment activities and maintaining compliance with relevant laws. The Licensing Division processes new applications and renewals, inspects premises and holds hearings on licensing requests and violations. The Licensing Division works closely with the Boston Police Department and neighborhood organizations.

Operating Budget	Actual '13	Actual '14	Approp '15	Budget '16
Personnel Services Non Personnel	344,267 24,301	263,498 31,780	322,408 26,144	336,397 21,852
Total	368,568	295,278	348,552	358,249

Performance

Strategy: To address incidents impacting health, safety and order in licensed premises.

Performance Measures	Actual '13	Actual '14	Projected '15	Target '16
% of case results communicated to complainant within 14 days of hearing	100%	100%	100%	100%
Hearings held for Licensed Premises Citations	211	112	83	150
Licensed Premises Citations	2,550	1,503	871	750

Strategy: To issue annual and event entertainment licenses within the statutory timeframe.

Performance Measures	Actual '13	Actual '14	Projected '15	Target '16
Live entertainment licenses granted with conditions		68	43	60
Non-live entertainment licenses applied for Special event and one day licenses granted	182 2,229	108 2,757	92 4,582	100 4,500

Strategy: To provide high quality service.

Performance Measures	Actual '13	Actual '14	Projected '15	Target '16
New annual licenses granted meeting state/local standards	173	173	116	175

Program 2. Consumer Affairs

Christine Pulgini, Interim Director, Organization 114200

Program Description

The Consumer Affairs Program educates, advocates and mediates on behalf of Boston consumers. The office monitors businesses to deter unfair and deceptive business practices affecting consumers and serves as a resource to the Mayor's Office on consumer issues. The office works closely with the Office of the Attorney General.

Operating Budget		Actual '13	Actual '14	Approp '15	Budget '16		
	Personnel Services Non Personnel	77,247 973	132,893 47	86,826 5,450	93,342 5,240		
	Total	78,220	132,940	92,276	98,582		
Performance							
<i>Strategy:</i> To keep citizens aware or	f consumer rights.						
	Performance Measures	Actual '13	Actual '14	Projected '15	Target '16		
	Information calls received	2,058	2,545	2,350	2,700		
Strategy: To protect consumers from fraud through investigation and interaction with appropriate authorities.							
	Performance Measures	Actual '13	Actual '14	Projected '15	Target '16		
	Money refunded to consumers through CAL mediation	289,348	246,875	219,397	250,000		

External Funds Projects

Local Consumer Aid Fund Grant

Project Mission This grant from the Massachusetts Attorney General's Office is issued annually to the Mayor's Office of Consumer Affairs and Licensing for mediation and resolution of consumer complaints for residents of the City of Boston.

Licensing Board Operating Budget

Christine Pulgini, Chair, Appropriation 252

Department Mission

The Board grants and regulates various types of alcohol and food licenses for restaurants, nightclubs, private clubs, package stores, hotels, inns, common victuallers (food only), bowling alleys, pool tables, lodging houses, dormitories (fraternities which are a category of dormitory licenses), and fortune tellers. The City of Boston Licensing Board consists of 3 Commissioners. The Commissioners are appointed by the Governor and serve a 6 year term. The Boston Police officers act as agents of the Board, they report violations of the alcoholic and other laws of the Commonwealth to the Board. The Board holds hearings on these violations and issues penalties.

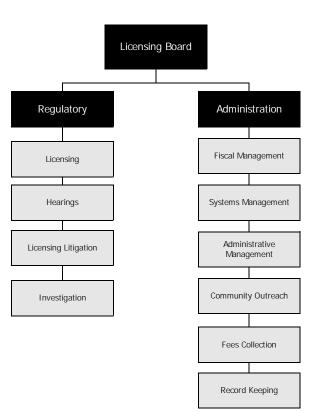
Selected Performance Strategies

Licensing

- To renew all licenses on an annual basis and collect the appropriate fees.
- To respond to neighborhood complaints and police violations by disciplining licensees as appropriate.

Operating Budget	Program Name	Total Actual '13	Total Actual '14	Total Approp '15	Total Budget '16
	Licensing	676,262	661,276	711,017	833,629
	Total	676,262	661,276	711,017	833,629
Operating Budget		Actual '13	Actual '14	Approp '15	Budget '16
	Personnel Services Non Personnel	636,778 39,484	632,570 28,706	666,988 44,029	792,529 41,100
	Total	676,262	661,276	711,017	833,629

Licensing Board Operating Budget



Authorizing Statutes

- Enabling Legislation, CBC St. 14 § 1.
- The Rules & Regulations of the Board also govern.
- M.G.L.A. c. 138, §§ 12, 14, 15, 23, 34, 64, 67.
- M.G.L.A. c. 140 §§ 1-7, 9-21, 22-32, 177, 185I.
- 2014 Mass. Acts ch. 287 ss. 71-75B, 84-85,119,128,130-132.
- 2014 Mass. Acts. ch. 312 ss. 1-2.

Description of Services

The Board grants and regulates various types of alcohol and food licenses for restaurants, nightclubs, private clubs, package stores, hotels, inns, common victuallers (food only), bowling alleys, pool tables, lodging houses, dormitories or fraternities, and fortune tellers. The Board's jurisdiction is within the confines of the City of Boston for all of the aforementioned licenses. The Boston Police officers act as agents of the Board, they report violations of the alcoholic and other laws of the Commonwealth to the Board.

Department History

Personnel Services		FY13 Expenditure	FY14 Expenditure	FY15 Appropriation	FY16 Adopted	Inc/Dec 15 vs 16
	51000 Permanent Employees	560,008	632,570	666,988	792,529	125,541
	51100 Emergency Employees	0	0	0	0	0
	51200 Overtime 51600 Unemployment Compensation	0	0 0	0	0	0 0
	51700 Workers' Compensation	76,770	0	0	0	0
	Total Personnel Services	636,778	632,570	666,988	792,529	125,541
Contractual Services		FY13 Expenditure	FY14 Expenditure	FY15 Appropriation	FY16 Adopted	Inc/Dec 15 vs 16
	52100 Communications	5,402	2,423	7,000	3,500	-3,500
	52200 Utilities	0	0	0 0	0 0	0
	52400 Snow Removal 52500 Garbage/Waste Removal	0	0 0	0	0	0 0
	52600 Repairs Buildings & Structures	0	0	0	0	0
	52700 Repairs & Service of Equipment	0	0	1,000	1,000	0
	52800 Transportation of Persons 52900 Contracted Services	375 5,503	850 3,965	629 15,500	1,200 13,500	571 -2,000
	Total Contractual Services	11,280	7,238	24,129	19,200	-4,929
Supplies & Materials		FY13 Expenditure	FY14 Expenditure	FY15 Appropriation	FY16 Adopted	Inc/Dec 15 vs 16
	53000 Auto Energy Supplies	0	0	0	0	0
	53200 Food Supplies	0	0	0	0	0
	53400 Custodial Supplies	0	0	0	0	0
	53500 Med, Dental, & Hosp Supply	0	0	0	0	0
	53600 Office Supplies and Materials 53700 Clothing Allowance	7,714 0	9,543 0	10,900 0	10,900 0	0 0
	53800 Educational Supplies & Mat	0	0	0	0	0
	53900 Misc Supplies & Materials	0	0	0	0	0
	Total Supplies & Materials	7,714	9,543	10,900	10,900	0
Current Chgs & Oblig		FY13 Expenditure	FY14 Expenditure	FY15 Appropriation	FY16 Adopted	Inc/Dec 15 vs 16
	54300 Workers' Comp Medical	13,697	66	0	0	0
	54400 Legal Liabilities	0	0	0	0	0
	54500 Aid To Veterans 54600 Current Charges H&I	0	0 0	0	0	0 0
	54700 Indemnification	0	0	0	0	0
	54900 Other Current Charges	6,793	10,417	9,000	11,000	2,000
	Total Current Chgs & Oblig	20,490	10,483	9,000	11,000	2,000
Equipment		FY13 Expenditure	FY14 Expenditure	FY15 Appropriation	FY16 Adopted	Inc/Dec 15 vs 16
	55000 Automotive Equipment	0	0	0	0	0
	55400 Lease/Purchase	0	0	0	0	0
	55600 Office Furniture & Equipment 55900 Misc Equipment	0 0	0 1,442	0 0	0 0	0 0
	Total Equipment	0	1,442	0	0	0
Other		FY13 Expenditure	FY14 Expenditure	FY15 Appropriation	FY16 Adopted	Inc/Dec 15 vs 16
	E/200 Createl Answertster					
	56200 Special Appropriation 57200 Structures & Improvements	0 0	0 0	0 0	0 0	0 0
		0	0			
	58000 Land & Non-Structure	0	0	0	0	0
		0 0	0 0	0 0	0 0	0 0
	58000 Land & Non-Structure					

Department Personnel

Title	Union Code	Grade	Position	FY16 Salary	Title	Union Code	Grade	Position	FY16 Salary
Admin Assistant	SU4	15	2.00	126,497	Exec Secretary	EXM	NG	1.00	92,754
Chairperson	CDH	NG	1.00	105,288	Head Administrative Clerk	SU4	14	3.00	145,513
Commissioner	CDH	NG	2.00	170,468	Spec Asst	MYN	NG	1.00	76,181
					Sr Personnel Officer	SE1	06	1.00	73,973
					Total			11	790,673
					Adjustments				
					Differential Payments				0
					Other				1,856
					Chargebacks				0
					Salary Savings				0
					FY16 Total Request				792,529

Program 1. Licensing

Peter Wong, Manager, Organization 252100

Program Description

The Licensing Program regulates all licenses for retail sales of alcoholic and non-alcoholic beverages, restaurant food, and lodgings. The Licensing Board conducts business hearings, disciplinary hearings, and public meetings. This program performs outreach to the community to inform citizens of the work of the Licensing Board.

Operating Budget		Actual '13	Actual '14	Approp '15	Budget '16
	Personnel Services Non Personnel	636,778 39,484	632,570 28,706	666,988 44,029	792,529 41,100
	Total	676,262	661,276	711,017	833,629

Performance

Strategy: To renew all licenses on an annual basis and collect the appropriate fees.

	Performance Measures	Actual '13	Actual '14	Projected '15	Target '16			
	Renewal applications sent	Renewal applications sent3,1613,266		3,234	3,346			
Strategy: To respond to neighborhood complaints and police violations by disciplining licensees as appropriate.								
	Performance Measures	Actual '13	Actual '14	Projected '15	Target '16			
	Number of disciplinary hearings held	513	497	456	392			

Office of Tourism Operating Budget

Kenneth J. Brissette, Director, Appropriation 416

Department Mission

The mission of the Office of Tourism is to advance tourism in Boston and promote participation in public celebrations.

Selected Performance Strategies

Film & Special Events

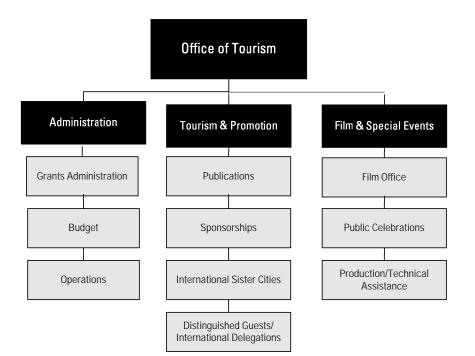
• To produce City-wide public celebrations.

Tourism

- To increase awareness of City sponsored events.
- To work with the hospitality industry to increase visitors and conventions.

Operating Budget	Program Name	Total Actual '13	Total Actual '14	Total Approp '15	Total Budget '16
	Administration Arts Promotion Film & Special Events Tourism	699,193 336,806 542,804 182,967	743,792 335,019 604,210 117,076	402,486 0 535,414 181,819	401,632 0 623,430 130,688
	Total	1,761,770	1,800,097	1,119,719	1,155,750
External Funds Budget	Fund Name	Total Actual '13	Total Actual '14	Total Approp '15	Total Budget '16
	City Hall Plaza Fund Special Events Fund	6,045 0	108,671 0	100,000 0	100,000 80,000
	Total	6,045	108,671	100,000	180,000
Operating Budget		Actual '13	Actual '14	Approp '15	Budget '16
	Personnel Services Non Personnel	1,214,740 547,030	1,357,882 442,215	793,839 325,880	797,147 358,603
	Total	1,761,770	1,800,097	1,119,719	1,155,750

Office of Tourism Operating Budget



Authorizing Statutes

• Enabling Legislation, CBC Ord. §§ 15-3.1-15-3.2.

Description of Services

The Office of Tourism serves Boston's residents, visitors, and the tourism industry in the following ways: producing year-round events including festivals, concerts, exhibitions, and public celebrations both downtown and in Boston's neighborhoods; supporting film and television production through Boston Film Bureau with permitting, location assistance, and coordination with local and state agencies; providing technical assistance to neighborhood based groups with event production; promoting Boston as a desirable destination for visitors, conventions, and familyoriented sporting events such as amateur collegiate, and Olympic tournaments; fostering international relations through its Sister City and Distinguished Guest Programs.

Department History

Personnel Services		FY13 Expenditure	FY14 Expenditure	FY15 Appropriation	FY16 Adopted	Inc/Dec 15 vs 16
	51000 Permanent Employees 51100 Emergency Employees 51200 Overtime 51600 Unemployment Compensation 51700 Workers' Compensation Total Personnel Services	1,145,592 69,148 0 0 0 1,214,740	1,223,726 133,956 0 200 0 1,357,882	715,314 78,525 0 0 0 793,839	718,622 78,525 0 0 0 797,147	3,308 0 0 0 0 3,308
Contractual Services		FY13 Expenditure	FY14 Expenditure	FY15 Appropriation	FY16 Adopted	Inc/Dec 15 vs 16
	52100 Communications 52200 Utilities 52400 Snow Removal 52500 Garbage/Waste Removal 52600 Repairs Buildings & Structures 52700 Repairs & Service of Equipment 52800 Transportation of Persons 52900 Contracted Services Total Contractual Services	16,608 185,245 0 0 730 2,004 40,780 245,367	18,062 127,363 0 0 390 2,377 28,514 176,706	11,480 0 0 1,750 0 19,650 32,880	9,780 0 0 1,750 10,000 18,350 39,880	-1,700 0 0 0 10,000 -1,300 7,000
Supplies & Materials		FY13 Expenditure	FY14 Expenditure	FY15 Appropriation	FY16 Adopted	Inc/Dec 15 vs 16
	53000 Auto Energy Supplies 53200 Food Supplies 53400 Custodial Supplies 53500 Med, Dental, & Hosp Supply 53600 Office Supplies and Materials 53700 Clothing Allowance 53800 Educational Supplies & Mat 53900 Misc Supplies & Materials Total Supplies & Materials	1,864 12,576 0 4,918 0 0 8,040 27,398	1,872 14,500 0 4,097 0 0 577 21,046	3,738 27,500 0 2,200 0 0 0 33,438	4,635 22,500 0 2,200 0 0 0 29,335	897 -5,000 0 0 0 0 0 -4,103
Current Chgs & Oblig		FY13 Expenditure	FY14 Expenditure	FY15 Appropriation	FY16 Adopted	Inc/Dec 15 vs 16
	54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chgs & Oblig	0 0 0 70,792 70,792	0 0 0 54,885 54,885	0 0 0 50,065 50,065	0 0 0 50,074 50,074	0 0 0 0 9 9
Equipment		FY13 Expenditure	FY14 Expenditure	FY15 Appropriation	FY16 Adopted	Inc/Dec 15 vs 16
	55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment Total Equipment	0 0 3,920 3,920	0 0 0 0	0 16,962 0 0 16,962	0 21,029 0 0 21,029	0 4,067 0 0 4,067
Other		FY13 Expenditure	FY14 Expenditure	FY15 Appropriation	FY16 Adopted	Inc/Dec 15 vs 16
	56200 Special Appropriation 57200 Structures & Improvements 58000 Land & Non-Structure Total Other	199,553 0 0 199,553	189,578 0 0 189,578	192,535 0 0 192,535	218,285 0 0 218,285	25,750 0 0 25,750
	Grand Total	1,761,770	1,800,097	1,119,719	1,155,750	36,031

Department Personnel

Title	Union Code	Grade	Position	FY16 Salary	Title	Union Code	Grade	Position	FY16 Salary
Admin Assistant	MYO	03	1.00	48,401	Staff Assistant II	MYO	06	2.00	127,094
Director	CDH	NG	1.00	97,267	Staff Asst	MYN	NG	1.00	99,096
Staff Assist I	MYO	04	2.00	89,709	Staff Asst II	MYO	05	1.00	52,117
Staff Assistant	MYO	03	1.00	48,401	Staff Asst III	MYO	07	1.00	70,656
					Staff Asst_IV	MYO	09	1.00	77,604
					Total			11	710,345
					Adjustments				
					Differential Payments				0
					Other				8,277
					Chargebacks				0
					Salary Savings				0
					FY16 Total Request				718,622

External Funds History

Personnel Services		FY13 Expenditure	FY14 Expenditure	FY15 Appropriation	FY16 Adopted	Inc/Dec 15 vs 16
	51000 Permanent Employees 51100 Emergency Employees 51200 Overtime 51300 Part Time Employees 51400 Health Insurance 51500 Pension & Annunity 51600 Unemployment Compensation 51700 Workers' Compensation 51800 Indirect Costs 51900 Medicare Total Personnel Services	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
Contractual Services	52100 Communications 52200 Utilities 52400 Snow Removal 52500 Garbage/Waste Removal 52600 Repairs Buildings & Structures 52700 Repairs & Service of Equipment 52800 Transportation of Persons 52900 Contracted Services Total Contractual Services	FY13 Expenditure 0 0 0 0 0 0 0 6,045 6,045	FY14 Expenditure 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	FY15 Appropriation 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	FY16 Adopted 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Inc/Dec 15 vs 16 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
Supplies & Materials		FY13 Expenditure	FY14 Expenditure	FY15 Appropriation	FY16 Adopted	Inc/Dec 15 vs 16
	53000 Auto Energy Supplies 53200 Food Supplies 53400 Custodial Supplies 53500 Med, Dental, & Hosp Supply 53600 Office Supplies and Materials 53700 Clothing Allowance 53800 Educational Supplies & Mat 53900 Misc Supplies & Materials Total Supplies & Materials	0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0
Current Chgs & Oblig		FY13 Expenditure	FY14 Expenditure	FY15 Appropriation	FY16 Adopted	Inc/Dec 15 vs 16
	54300 Workers' Comp Medical 54400 Legal Liabilities 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chgs & Oblig	0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0
Equipment		FY13 Expenditure	FY14 Expenditure	FY15 Appropriation	FY16 Adopted	Inc/Dec 15 vs 16
	55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment Total Equipment	0 0 0 0	0 0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0 0
Other		FY13 Expenditure	FY14 Expenditure	FY15 Appropriation	FY16 Adopted	Inc/Dec 15 vs 16
	56200 Special Appropriation 57200 Structures & Improvements 58000 Land & Non-Structure Total Other	0 0 0 0	108,671 0 0 108,671	100,000 0 0 100,000	180,000 0 0 180,000	80,000 0 8 0,000
	Grand Total	6,045	108,671	100,000	180,000	80,000

Program 1. Administration

Catherine Davis, Manager, Organization 416100

Program Description

The Administration Program provides administrative, financial, and personnel support for the department. The Program builds partnerships to support and strengthen the City's cultural life.

Operating Budget	Actual '13	Actual '14	Approp '15	Budget '16
Personnel Services Non Personnel	462,431 236,762	557,791 186,001	357,268 45,218	347,258 54,374
Total	699,193	743,792	402,486	401,632

Program 2. Arts Promotion

Vacant, Manager, Organization 416200

Program Description

The Arts Promotion program oversees MOATSE's efforts to support the visual and performing arts and outreach to new audiences in Boston.

In FY15 the budget for this program was transferred to the Office of Arts and Culture.

Operating Budget		Actual '13	Actual '14	Approp '15	Budget '16
	Personnel Services Non Personnel	320,443 16,363	327,272 7,747	0 0	0 0
	Total	336,806	335,019	0	0

Program 3. Film & Special Events

Patricia A. Papa, Manager, Organization 416300

Program Description

The Film and Special Events program oversees the annual production of special events and public celebrations that celebrate and promote the City's cultural and ethnic diversity along with Boston's rich history and promotes Boston as a location for film and video productions by supporting the film and television industry's work in the City.

Operating Budget		Actual '13	Actual '14	Approp '15	Budget '16
	Personnel Services Non Personnel	289,401 253,403	371,310 232,900	288,917 246,497	355,116 268,314
	Total	542,804	604,210	535,414	623,430
Performance					
<i>Strategy:</i> To produce City-wide pub	lic celebrations				
	Performance Measures	Actual '13	Actual '14	Projected '15	Target '16
	Number of special events				500

Program 4. Tourism

Kenneth J. Brissette, Manager, Organization 416400

Program Description

The Tourism program oversees the department's promotional efforts, its sponsorships and its international relations.

Operating Budget		Actual '13	Actual '14	Approp '15	Budget '16
	Personnel Services Non Personnel	142,465 40,502	101,509 15,567	147,654 34,165	94,773 35,915
	Total	182,967	117,076	181,819	130,688

Performance

Strategy: To increase awareness of City sponsored events.

	Performance Measures	Actual '13	Actual '14	Projected '15	Target '16		
	Number of hits on visitor page	911,211	478,640	587,402	500,000		
<i>Strategy:</i> To work with the hospitality industry to increase visitors and conventions.							
	Performance Measures	Actual '13	Actual '14	Projected '15	Target '16		
	Number of convention attendees Number of conventions Number of future hotel rooms booked	545,359 107 204,109	735,833 99 330,189	710,751 261 403,081	TBR TBR TBR		

External Funds Projects

City Hall Plaza Fund

Project Mission

The purpose of this fund is to purchase goods and services to support cultural, artistic and community events throughout the City of Boston from lease revenue received from the rental of City Hall Plaza per CBC, Chapter 11-1.14 and authorized under Chapter 44 Section 53E 1/2.

Special Events Fund

Project Mission

The purpose of this fund is to support civic, educational, recreational, literary, scientific, artistic, theatrical and musical functions and events for the benefit, enjoyment and edification of residents and visitors of the City. The fund is authorized pursuant to Chapter 426 of the Acts of 2014.