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Operations

Patrick Brophy, Chief of Operations

Cabinet Mission

The Operations Cabinet oversees all operational activities that intersect with the management of central facilities. The cabinet includes departments that set policies for intergovernmental relations and central municipal properties.

Operating Budget	Program Name	Total Actual '13	Total Actual '14	Total Approp '15	Total Budget '16
	Intergovernmental Relations Property & Construction Management	1,179,506 24,104,776	1,145,145 24,265,217	1,319,728 22,550,854	1,319,897 22,843,968
	Total	25,284,282	25,410,362	23,870,582	24,163,865
Capital Budget Expenditures		Actual '13	Actual '14	Estimated '15	Projected '16
	Property & Construction Management	31,750,472	60,648,972	24,936,477	9,809,894
	Total	31,750,472	60,648,972	24,936,477	9,809,894

Intergovernmental Relations Operating Budget

James Sullivan, Director, Appropriation 150

Department Mission

The mission of the Intergovernmental Relations Department is to coordinate the City's relations with the federal, state and other local governments, seeking to foster constructive links between the City and these entities and improved communication among city departments. The department keeps the Mayor informed on intergovernmental issues and assists him in representing the City's interests in these matters.

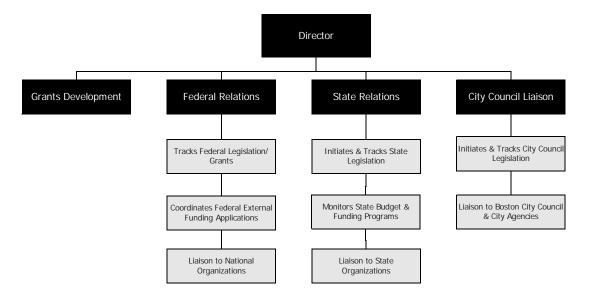
Selected Performance Strategies

Intergovernmental Relations

- To advocate on behalf of the City at the federal, state, and local level on matters of legislation.
- Grants Administration
- To improve communication to the Mayor, City Council, City departments, and community-based organizations about resource development opportunities.

Operating Budget	Program Name	Total Actual '13	Total Actual '14	Total Approp '15	Total Budget '16
	Intergovernmental Relations Grants Administration	1,126,179 53,327	1,059,957 85,188	1,151,907 167,821	1,147,551 172,346
	Total	1,179,506	1,145,145	1,319,728	1,319,897
Operating Budget		Actual '13	Actual '14	Approp '15	Budget '16
	Personnel Services Non Personnel	809,109 370,397	773,754 371,391	946,196 373,532	957,673 362,224
	Total	1,179,506	1,145,145	1,319,728	1,319,897

Intergovernmental Relations Operating Budget



Description of Services

The department tracks legislation and policy initiatives that concern the City directly, or urban and regional affairs more generally. It arranges for testimony by the Mayor, or on behalf of the Mayor, at legislative hearings of special concern. It maintains liaison with and coordinates the City's participation in national, state, and municipal organizations and further coordinates with all city departments on policy and budget issues. Intergovernmental Relations also coordinates the City's applications for federal and state grants, seeking out public and private grant opportunities and providing technical support to departments preparing grant applications.

Department History

Personnel Services		FY13 Expenditure	FY14 Expenditure	FY15 Appropriation	FY16 Adopted	Inc/Dec 15 vs 16
	51000 Permanent Employees 51100 Emergency Employees 51200 Overtime 51600 Unemployment Compensation 51700 Workers' Compensation Total Personnel Services	809,109 0 0 0 0 809,109	769,892 0 3,862 0 773,754	946,196 0 0 0 0 946,196	957,673 0 0 0 0 957,673	11,477 0 0 0 11,477
Contractual Services		FY13 Expenditure	FY14 Expenditure	FY15 Appropriation	FY16 Adopted	Inc/Dec 15 vs 16
	52100 Communications 52200 Utilities 52400 Snow Removal 52500 Garbage/Waste Removal 52600 Repairs Buildings & Structures 52700 Repairs & Service of Equipment 52800 Transportation of Persons 52900 Contracted Services Total Contractual Services	10,125 0 0 0 0 1,415 146,313 157,853	12,096 0 0 0 3,531 154,902 170,529	13,001 0 0 1,885 5,353 154,382 174,621	12,100 0 0 1,885 6,253 154,796 175,034	-901 0 0 0 0 900 414 413
Supplies & Materials		FY13 Expenditure	FY14 Expenditure	FY15 Appropriation	FY16 Adopted	Inc/Dec 15 vs 16
	53000 Auto Energy Supplies 53200 Food Supplies 53400 Custodial Supplies 53500 Med, Dental, & Hosp Supply 53600 Office Supplies and Materials 53700 Clothing Allowance 53800 Educational Supplies & Mat 53900 Misc Supplies & Materials Total Supplies & Materials	0 7,691 0 1,634 0 0 0 9,325	0 3,484 0 2,939 0 0 0 0 6,423	0 3,834 0 1,200 0 0 0 5,034	0 3,834 0 1,200 0 0 0 0 5,034	0 0 0 0 0 0 0 0 0 0
Current Chgs & Oblig		FY13 Expenditure	FY14 Expenditure	FY15 Appropriation	FY16 Adopted	Inc/Dec 15 vs 16
	54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chgs & Oblig	0 0 0 200,246 200,246	0 0 0 194,439 194,439	0 0 0 193,877 193,877	0 0 0 182,156 182,156	0 0 0 -11,721 -11,721
Equipment		FY13 Expenditure	FY14 Expenditure	FY15 Appropriation	FY16 Adopted	Inc/Dec 15 vs 16
	55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment Total Equipment	0 0 2,973 2,973	0 0 0 0 0	0 0 0 0	0 0 0 0 0	0 0 0 0
Other		FY13 Expenditure	FY14 Expenditure	FY15 Appropriation	FY16 Adopted	Inc/Dec 15 vs 16
	56200 Special Appropriation 57200 Structures & Improvements 58000 Land & Non-Structure Total Other	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0
	Grand Total	1,179,506	1,145,145	1,319,728	1,319,897	169

Department Personnel

Title	Union Code	Grade	Position	FY16 Salary	Title	Union Code	Grade	Position	FY16 Salary
Admin Assistant	SE1	04	1.00	67,006	Director	CDH	NG	1.00	123,964
Admin Assistant	SE1	07	1.00	79,174	Exec Sec	SE1	04	1.00	67,006
Chief of Staff	EXM	12	1.00	109,971	Policy Analyst & Project Manager	EXM	08	1.00	72,444
City Council Liaison	EXM	08	1.00	79,776	Prin Admin Assistant	SE1	08	3.00	272,712
-					Spec Asst	MYN	NG	1.00	75,206
					Total			11	947,258
					Adjustments				
					Differential Payments				C
					Other				10,415
					Chargebacks				0
					Salary Savings				C
					FY16 Total Request				957,673

Program 1. Intergovernmental Relations

James Sullivan, Manager, Organization 150100

Program Description

The department tracks legislation and policy initiatives that concern the City directly or urban and regional affairs more generally. It arranges for testimony by the Mayor, or on behalf of the Mayor, at legislative hearings of special concern. It maintains liaison with and coordinates the City's participation in national, state and municipal organizations and further coordinates with all the departments of the city on policy and budget issues.

Operating Budget		Actual '13	Actual '14	Approp '15	Budget '16
	Personnel Services Non Personnel	756,064 370,115	688,586 371,371	779,175 372,732	786,127 361,424
	Total	1,126,179	1,059,957	1,151,907	1,147,551

Performance

Strategy: To advocate on behalf of the City at the federal, state, and local level on matters of legislation.

Performance Measures	Actual '13	Actual '14	Projected '15	Target '16
City policy provisions passed	140	183	269	240
State legislative items passed	58	121	112	110

Program 2. Grants Administration

Inez Foster, Manager, Organization 150200

Program Description

The IGR office provides City departments with professional assistance in resource development. As a champion for the City, the Office will prioritize and maximize coordinated and collaborative grant application resources to address the Mayor's strategic goals.

Operating Budget		Actual '13	Actual '14	Approp '15	Budget '16
	Personnel Services Non Personnel	53,045 282	85,168 20	167,021 800	171,546 800
	Total	53,327	85,188	167,821	172,346
Performance					

Strategy: To improve communication to the Mayor, City Council, City departments, and community-based organizations about resource development opportunities.

Performance Measures	Actual '13	Actual '14	Projected '15	Target '16
Funding Update subscribers Grant opportunities identified in the Funding Update	4,741 338	5,032 785	5,060 1,121	5,050 1,000

Property & Construction Management Operating Budget

Patricia M. Lyons, Commissioner, Appropriation 180

Department Mission

The mission of the Property Management Department is to manage, maintain, repair and provide security for the City's municipal buildings including City Hall and Faneuil Hall; to preserve the useful life of City facilities and reduce operating costs through effective preventive maintenance measures; and to facilitate compliance with City ordinances involving employee residency regulations.

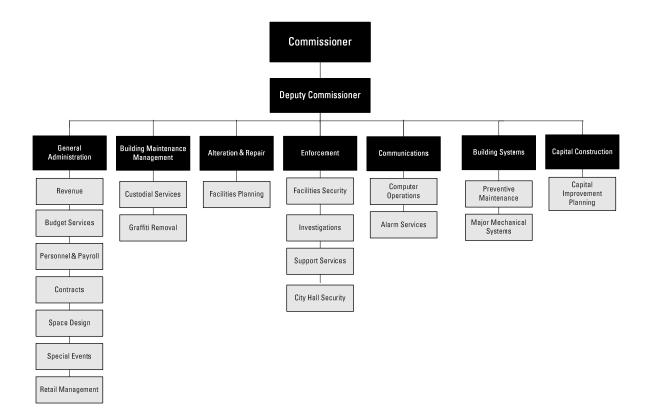
Selected Performance Strategies

Administration

- To provide technical assistance, scheduling and management of special events at City Hall, Faneuil Hall and major City special events.
- Buildings Maintenance Management
- To conduct graffiti removal citywide.
- Communications
- · To ensure efficient security monitoring of public buildings.
- Capital Construction
- To design durable, architecturally appropriate capital projects and to complete them on time and within budget.

Operating Budget	Program Name	Total Actual '13	Total Actual '14	Total Approp '15	Total Budget '16
	Administration	2,258,014	2,004,470	1,907,686	1,949,185
	Buildings Maintenance Management	7,181,124	7,202,230	8,305,721	8,024,005
	Alteration & Repair	2,531,485	2,648,037	1,494,709	1,073,683
	Enforcement	3,798,041	3,921,145	3,424,661	3,600,897
	Communications	932,703	939,556	918,577	914,599
	Animal Control	1,063,855	1,118,497	1,158,284	0
	Building Systems	1,932,201	1,829,545	1,906,316	2,045,980
	Capital Construction	4,407,353	4,601,737	3,434,900	5,235,619
	Total	24,104,776	24,265,217	<i>22,550,854</i>	<i>22,843,968</i>
Operating Budget		Actual '13	Actual '14	Approp '15	Budget '16
	Personnel Services	14,248,517	14,603,306	13,002,153	13,964,254
	Non Personnel	9,856,259	9,661,911	9,548,701	8,879,714
	Total	24,104,776	24,265,217	22,550,854	22,843,968

Property & Construction Management Operating Budget



Authorizing Statutes

- Property Management Board: Powers & Duties, CBC Ord. §§ 11-7.1-11-7.2; 1943 Mass. Acts ch. 1943, as amended; 1946 Mass. Acts ch. 474, as amended.
- Powers and Duties of Commissioner of Real Property, CBC Ord. § 11-7.3; 1943 Mass. Acts ch. 1943, as amended; 1946 Mass. Acts ch. 474, as amended.
- Powers and Duties of Assistant Commissioner of Real Property, CBC Ord. §§ 11-7.4-11-7.10.

Description of Services

The Property Management Department is responsible for the management, maintenance, security, and repair of the City's municipal buildings including City Hall, Faneuil Hall, and the Old State House. Property Management is responsible for facility layout and space planning analysis for City departments, building security, events management, and the coordination of capital improvement projects for properties within its jurisdiction.

Department History

Personnel Services		FY13 Expenditure	FY14 Expenditure	FY15 Appropriation	FY16 Adopted	Inc/Dec 15 vs 16
	51000 Permanent Employees 51100 Emergency Employees 51200 Overtime 51600 Unemployment Compensation 51700 Workers' Compensation Total Personnel Services	12,124,487 3,182 1,861,965 22,440 236,443 14,248,517	12,626,554 2,926 1,779,910 28,166 165,750 14,603,306	12,007,163 0 819,990 25,000 150,000 13,002,153	12,944,664 0 844,590 25,000 150,000 13,964,254	937,501 0 24,600 0 0 962,101
Contractual Services		FY13 Expenditure	FY14 Expenditure	FY15 Appropriation	FY16 Adopted	Inc/Dec 15 vs 16
	52100 Communications 52200 Utilities 52400 Snow Removal 52500 Garbage/Waste Removal 52600 Repairs Buildings & Structures 52700 Repairs & Service of Equipment 52800 Transportation of Persons 52900 Contracted Services Total Contractual Services	366,669 3,542,077 36,786 50,926 2,777,223 346,851 6,699 1,367,977 8,495,208	156,854 3,755,566 83,935 77,122 2,810,936 387,973 7,436 1,203,772 8,483,594	190,255 4,100,984 39,600 77,609 2,800,961 400,963 9,075 865,300 8,484,747	205,908 4,159,809 0 2,341,247 445,919 11,700 884,467 8,077,450	15,653 58,825 -39,600 -49,209 -459,714 44,956 2,625 19,167 -407,297
Supplies & Materials		FY13 Expenditure	FY14 Expenditure	FY15 Appropriation	FY16 Adopted	Inc/Dec 15 vs 16
	53000 Auto Energy Supplies 53200 Food Supplies 53400 Custodial Supplies 53500 Med, Dental, & Hosp Supply 53600 Office Supplies and Materials 53700 Clothing Allowance 53800 Educational Supplies & Mat 53900 Misc Supplies & Materials Total Supplies & Materials	90,774 318 78,794 0 31,593 37,500 0 515,362 754,341	75,917 0 72,770 0 34,644 34,500 0 464,491 682,322	97,758 0 84,200 0 37,853 39,375 0 438,742 697,928	57,453 0 77,250 0 34,315 37,875 0 264,202 471,095	-40,305 0 -6,950 0 -3,538 -1,500 0 -174,540 -226,833
Current Chgs & Oblig		FY13 Expenditure	FY14 Expenditure	FY15 Appropriation	FY16 Adopted	Inc/Dec 15 vs 16
	54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chgs & Oblig	110,969 0 0 0 40,610 151,579	22,713 3,353 0 0 23,880 49,946	30,000 3,500 0 0 37,330 70,830	30,000 3,500 0 0 96,950 130,450	0 0 0 59,620 59,620
Equipment		FY13 Expenditure	FY14 Expenditure	FY15 Appropriation	FY16 Adopted	Inc/Dec 15 vs 16
	55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment Total Equipment	0 89,658 257,944 107,529 455 ,131	0 196,718 225,122 24,209 446,049	0 264,046 0 31,150 295,196	0 170,219 0 30,500 200,719	0 -93,827 0 -650 -94,477
Other		FY13 Expenditure	FY14 Expenditure	FY15 Appropriation	FY16 Adopted	Inc/Dec 15 vs 16
	56200 Special Appropriation 57200 Structures & Improvements 58000 Land & Non-Structure Total Other	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0
	Grand Total	24,104,776	24,265,217	22,550,854	22,843,968	293,114

Department Personnel

Admin Assistant EXM 05 3.00 196,759 Jr Building Cust SU4 09L 15.00 Admin Assistant SE1 05 1.00 73,613 Maint Mech (Plumber) RP SU4 13 1.00 Admin Assistant SE1 07 1.00 88,147 MaintMechFrpr(PMD/GraffRemoval SU4 15 1.00	636,895 38,564 64,042 158,434 73,613 160,439 80,219
Admin Assistant SE1 05 1.00 73,613 Maint Mech (Plumber) RP SU4 13 1.00	38,564 64,042 158,434 73,613 160,439
	64,042 158,434 73,613 160,439
	158,434 73,613 160,439
Admin Assistant SU4 15 4.00 238,633 MaintMechPaint(PMDGraffRemoval SU4 13 3.00	73,613 160,439
Admin Assistant SU4 15 4.00 250,055 Mainteneum annum Micromatine moduli SU4 15 5.00 Admin Assistant SU4 16 4.00 258,760 Mech Equip Repairperson SE1 05 1.00	160,439
Admin Assistant SU4 17 1.00 73,963 Mech Equip Repairpris Forepris SE1 06 2.00	
Admin Assistant SU4 18 2.00 146,499 Mechanic Equipment Repairprs(PM) SE1 06 1.00	00/217
Admin Assistant SU4 19 1.00 45,253 MechEquipRepairprsForeprs(PMD) SE1 07 1.00	88,147
Admin Officer SE1 04 1.00 67,006 Paralegal EXM NG 1.00	34,094
Alarm Specialist SU4 20 1.00 74,050 Prin Admin Assistant SE1 08 3.00	259,319
Alarm Technician SU4 19 1.00 48,799 Prin Admin Asst SE1 10 1.00	100,363
Architectural Designer (PCM) SE1 08 1.00 85,395 Program Analyst SE1 07 1.00	88,147
Asst Director EXM 11 5.00 573,522 Program Assistant(PMDConst&Rp) SE1 04 1.00	62,803
Asst Supn-Custodians SU4 16 2.00 118,399 Project Manager (PMD) SE1 08 7.00	599,987
Building Systems Engineer SE1 12 1.00 123,292 Project Manager II (PMDConst&Rpr) SE1 09 4.00	412,783
Chief BldgConstruction&RprDir SE1 11 1.00 118,800 Residency Investigator MYN NG 1.00	48,371
Chief Power Plant Eng FO2 17 1.00 66,902 Sec Supv (Prot Serv) MPS 07 7.00	367,320
Clerk of Works SE1 05 1.00 49,533 Second Class Sta Engr (New Ch) F02 14 2.00	128,818
Clerk of Works SE1 06 13.00 1,025,178 Security Officer (ProtSer) MPP 05 55.00	2,425,473
Clerk of Works II SE1 07 4.00 352,587 Spec Asst EXM 07 1.00	88,147
Commissioner CDH NG 1.00 145,037 Sr Adm Analyst SE1 06 3.00	215,348
Contract Manager SE1 05 1.00 73,613 Sr Adm Asst SE1 07 3.00	264,440
Contract Manager SU4 18 1.00 60,800 Sr Adm Asst SU4 20 2.00	154,357
Dep Director EXM NG 1.00 123,863 Sr Adm Asst SU4 23 1.00	96,569
Electrician SU4 12L 1.00 50,553 Sr Admin Analyst SE1 10 1.00	111,933
Exec Asst EXM 25 1.00 90,201 Sr Bldg Custodian SU4 10L 2.00	70,370
Exec Asst SE1 10 111,933 Sr Computer Oper (Shift Supv) SU4 20 1.00	78,013
Exec Asst FacilitiesSE1101.0092,904Sr Project ManagerSE1105.00	559,664
Executive AssistantEXM121.00123,292Sr Review ArchitectSE1101.00	98,265
Executive Secretary EXM 07 1.00 60,529 Sr Shift Supervisor SU4 22 1.00	58,537
Garage Attendant SU4 10L 1.00 38,298 Sr_Comp_Op SU4 16 6.00	314,488
General Counsel EXM 11 1.00 118,800 Steam Fireman FO2 11 1.00	51,421
Head Administrative ClerkSU4142.00119,470Telephone Operator (Prop Mgnt)SU4102.00	82,618
Head Clerk SU4 12 1.00 50,024 Third Class Sta Eng (New Ch) FO2 13 3.00	161,295
Total 205	13,317,700
Adjustments	
Differential Payments	32,139

 Other
 393,893

 Chargebacks
 -479,504

 Salary Savings
 -319,563

 FY16 Total Request
 12,944,665

Program 1. Administration

Joseph H. Callahan, Manager, Organization 180100

Program Description

The Administration Program provides centralized administrative, fiscal, and human resource support services for the Public Property Cabinet. The program processes contracts, manages finances, implements human resource management policies and personnel paperwork, and monitors all budgetary actions through internal auditing of expenditures and revenue collections. In addition, it assists in efforts to enhance the effectiveness and efficiency of the Department's programs and activities.

Operating Budget		Actual '13	Actual '14	Approp '15	Budget '16
	Personnel Services Non Personnel	1,862,250 395,764	1,840,951 163,519	1,768,014 139,672	1,809,785 139,400
	Total	2,258,014	2,004,470	1,907,686	1,949,185

Performance

Strategy: To provide state of the art, coordinated street furniture throughout the downtown area.

Performance Measures	Actual '13	Actual '14	Projected '15	Target '16
Bus shelters installed		12	4	

Strategy: To provide technical assistance, scheduling and management of special events at City Hall, Faneuil Hall and major City special events.

Performance Measures	Actual '13	Actual '14	Projected '15	Target '16
Special events provided with technical assistance	305	252	310	350

Program 2. Buildings Maintenance Management

James Hughes, Manager, Organization 180200

Program Description

The Buildings Maintenance Management Program provides for the care and custody of Boston City Hall, municipal buildings, and historic structures. The Program is also responsible for graffiti removal from public and private property in the City of Boston. The program also provides maintenance support for special events and celebrations held in municipal buildings managed by the Department.

Personnel Services1,406Non Personnel5,774	6,432 4,692	1,405,065 5,797,165	1,613,637 6,692,084	1,613,234 6,410,771
Total 7,181	81,124	7,202,230	8,305,721	8,024,005

Performance

Strategy: To conduct graffiti removal citywide.

Performance Measures	Actual '13	Actual '14	Projected '15	Target '16
% of graffiti removal calls that are offensive in nature responded to within 36 business hours	10%	10%	3%	12%
Graffiti calls that are offensive in nature responded to within 36 business hours	169	179	82	148
Locations receiving graffiti removal Requests for graffiti removal	1,518 1,636	1,811 1,817	2,143 2,894	1,548 2,468

Program 3. Alteration & Repair

Carlene Laurent, Manager, Organization 180300

Program Description

The Alteration and Repair Program performs and oversees non-capital alterations and repairs to City-owned facilities to meet the needs of building occupants, responds to emergency repair and hazardous waste removal needs, and ensures that all systems are functioning and that the facilities are environmentally safe. The program also preserves the useful life of City facilities and reduces operating costs by developing and implementing preventive maintenance programs.

Operating Budget		Actual '13	Actual '14	Approp '15	Budget '16
	Personnel Services Non Personnel	649,227 1,882,258	621,054 2,026,983	645,227 849,482	669,427 404,256
	Total	2,531,485	2,648,037	1,494,709	1,073,683

Performance

Strategy: To improve and maintain the condition of managed city-owned facilities.

Performance Measures	Actual '13	Actual '14	Projected '15	Target '16
% of total maintenance projects completed by in-house work crews Total maintenance projects	94% 4,152	92% 3,805	94% 3,994	94% 4,032

Program 4. Enforcement

William G. Joyce, Manager, Organization 180400

Program Description

The Municipal Protective Services Division (MPSD) protects City property from vandalism, arson, and theft in City buildings.

Operating Budget		Actual '13	Actual '14	Approp '15	Budget '16
	Personnel Services Non Personnel	3,544,186 253,855	3,606,060 315,085	3,056,768 367,893	3,230,059 370,838
	Total	3,798,041	<i>3,921,145</i>	3,424,661	3,600,897
Performance					
Stratogue To offectively p	note at municipal facilities				

Strategy: To effectively protect municipal facilities.

Performance Measures	Actual '13	Actual '14	Projected '15	Target '16
Incidents referred to BPD	300	179	93	110
Incidents responded to at City Hall	486	791	710	662
Incidents responded to at site locations	420	596	351	250

Program 5. Communications

Bob Slade, Manager, Organization 180500

Program Description

The Communications Program monitors public buildings for safety and security violations, coordinates an effective response by the Municipal Protective Services Division (MPSD) as well as other public safety agencies of the City of Boston, installs, maintains, and monitors fire and intrusion alarms in public buildings, and installs and monitors temporary alarm systems to protect various projects.

Operating Budget		Actual '13	Actual '14	Approp '15	Budget '16
	Personnel Services Non Personnel	839,449 93,254	906,631 32,925	848,827 69,750	844,324 70,275
	Total	932,703	939,556	918,577	914,599

Performance

Strategy: To ensure efficient security monitoring of public buildings.

Performance Measures	Actual '13	Actual '14	Projected '15	Target '16
# of service calls	1,404	1,323	1,321	1,350
% of building alarm systems operational	99%	99%	99%	99%
Total alarm systems	580	577	564	520

Program 6. Animal Control

Organization 180600

Program Description

In FY16, the Animal Care and Control program will move to the Inspectional Services Department.

Operating Budget	Actual '13	Actual '14	Approp '15	Budget '16
Personnel Services Non Personnel	954,771 109,084	992,614 125,883	995,261 163,023	0 0
Total	1,063,855	1,118,497	1,158,284	0

Program 7. Building Systems

John Sinagra, Manager, Organization 180700

Program Description

The Building Systems program is responsible for all mechanical systems in Boston City Hall and at 52 other City-owned buildings. Responsibilities include preventive maintenance and incidental repairs to heating, ventilation, and air conditioning (HVAC).

Operating Budget		Actual '13	Actual '14	Approp '15	Budget '16
	Personnel Services Non Personnel	736,543 1,195,658	779,285 1,050,260	791,663 1,114,653	810,932 1,235,048
	Total	1,932,201	1,829,545	1,906,316	2,045,980

Performance

Strategy: To maintain heating, ventilation and air-conditioning (HVAC) systems in proper working order.

Performance Measures	Actual '13	Actual '14	Projected '15	Target '16
% of HVAC breakdowns corrected within 8 hours of being reported HVAC breakdowns reported	68% 741	90% 1,066	95% 1,072	93% 1,068

Program 8. Capital Construction

Patricia M. Lyons, Manager, Organization 180900

Program Description

The Capital Construction program is responsible for the renovation, repair and new construction of City-owned facilities. The program provides professional planning, design and construction management services for capital funded projects at 425 City facilities.

Operating Budget		Actual '13	Actual '14	Approp '15	Budget '16
	Personnel Services Non Personnel	4,255,659 151,694	4,451,646 150,091	3,282,756 152,144	4,986,493 249,126
	Total	4,407,353	4,601,737	3,434,900	5,235,619
Performance					

Strategy: To design durable, architecturally appropriate capital projects and to complete them on time and within budget.

Performance Measures	Actual '13	Actual '14	Projected '15	Target '16
Designers selected for capital projects	14	10	12	8
General contractors selected for capital projects	16	22	12	14
Project designs completed	14	20	16	16
Projects substantially completed	21	28	21	30
Site designs completed	20	25	17	16
Sites substantially completed	24	36	26	42

Property & Construction Management Capital Budget

Overview

On-going investments in municipal structures, historic buildings and other city-owned properties ensure the City's facilities are well-maintained and managed. Asset preservation is of the utmost importance as Fiscal Year 2016 capital investments support a number of new and ongoing initiatives across the city.

FY16 Major Initiatives

- Energy efficiency projects, including an upgrade of the HVAC system, will continue at City Hall.
- A programming and design study of 26 Court Street and City Hall will begin, while a renovation of Court Street begins design.

Capital Budget Expenditures	Total Actual '13	Total Actual '14	Estimated '15	Total Projected '16
Total Department	31,750,472	60,648,972	24,936,477	9,809,894

201 RIVERMOOR STREET GENERATOR

Project Mission

Installation of an emergency power generator. *Managing Department*, Capital Construction *Status*, To Be Scheduled *Location*, West Roxbury *Operating Impact*, No

Authorizations

				Non Capital	
Source	Existing	FY16	Future	Fund	Total
City Capital	1,410,600	0	0	0	1,410,600
Grants/Other	0	0	0	0	0
Total	1,410,600	0	0	0	1,410,600
xpenditures (Actual and Planned)					
	Thru				
Source	6/30/14	FY15	FY16	FY17-20	Total
City Capital	0	0	144,894	1,265,706	1,410,600
Grants/Other	0	0	0	0	0
Total	0	0	144,894	1,265,706	1,410,600

26 COURT STREET RENOVATION

Project Mission

Renovate building to improve envelope (roof, new windows, masonry repair) and upgrade interior. *Managing Department*, Capital Construction *Status*, In Design *Location*, Financial District/Downtown *Operating Impact*, No

Authorizations					
				Non Capital	
Source	Existing	FY16	Future	Fund	Total
City Capital	4,800,000	15,200,000	0	0	20,000,000
Grants/Other	0	0	0	0	0
Total	4,800,000	15,200,000	0	0	20,000,000
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/14	FY15	FY16	FY17-20	Total
City Capital	0	1,597,000	2,665,000	15,738,000	20,000,000
Grants/Other	0	0	0	0	0
Total	0	1,597,000	2,665,000	15,738,000	20,000,000

41 NEW CHARDON STREET IMPROVEMENTS

Project Mission

Install a new boiler, replace all rooftop AC units, install new windows and chair lift. *Managing Department*, Capital Construction *Status*, New Project *Location*, West End *Operating Impact*, Yes

Authorizations

				Non Capital	
Source	Existing	FY16	Future	Fund	Total
City Capital	Ō	0	3,500,000	0	3,500,000
Grants/Other	0	0	0	0	0
Total	0	0	3,500,000	0	3,500,000
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/14	FY15	FY16	FY17-20	Total
City Capital	0	0	0	3,500,000	3,500,000
Grants/Other	0	0	0	0	0
Total	0	0	0	3,500,000	3,500,000

ANIMAL SHELTER

Project Mission

Building renovation to accommodate new site for an animal shelter. *Managing Department*, Capital Construction *Status*, In Design *Location*, Roxbury *Operating Impact*, No

Authorizations					
			1	Von Capital	
Source	Existing	FY16	Future	Fund	Total
City Capital	583,000	0	0	0	583,000
Grants/Other	0	0	0	0	0
Total	583,000	0	0	0	583,000
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/14	FY15	FY16	FY17-20	Total
City Capital	0	52,000	531,000	0	583,000
Grants/Other	0	0	0	0	0
Total	0	52,000	531,000	0	583,000

CITY HALL

Project Mission

General repairs to City Hall including mechanical systems and building envelope. *Managing Department*, Capital Construction *Status*, To Be Scheduled *Location*, Government Center/Faneuil Hall *Operating Impact*, No

Authorizations					
				Non Capital	
Source	Existing	FY16	Future	Fund	Total
City Capital	Ō	500,000	19,500,000	0	20,000,000
Grants/Other	0	0	0	0	0
Total	0	500,000	19,500,000	0	20,000,000
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/14	FY15	FY16	FY17-20	Total
City Capital	0	0	500,000	19,500,000	20,000,000
Grants/Other	0	0	0	0	0
Total	0	0	500,000	19,500,000	20,000,000

CITY HALL / 26 COURT STREET PROGRAMMING STUDY

Project Mission

Study options for locations and adjacencies of staff, and schedule of projects, in conjunction with renovations at City Hall and 26 Court Street.

Managing Department, Capital Construction Status, To Be Scheduled

Location, Government Center/Faneuil Hall Operating Impact, No

Authorizations					
			Ν	Von Capital	
Source	Existing	FY16	Future	Fund	Total
City Capital	400,000	0	0	0	400,000
Grants/Other	0	0	0	0	0
Total	400,000	0	0	0	400,000
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/14	FY15	FY16	FY17-20	Total
City Capital	0	0	300,000	100,000	400,000
Grants/Other	0	0	0	0	0
Total	0	0	300,000	100,000	400,000

CITY HALL ADA RESTROOM

Project Mission

Install a fully ADA compliant restroom in City Hall. *Managing Department*, Capital Construction *Status*, New Project *Location*, Government Center/Faneuil Hall *Operating Impact*, No

Authorizations					
				Non Capital	
Source	Existing	FY16	Future	Fund	Total
City Capital	0	50,000	0	0	50,000
Grants/Other	0	0	0	0	0
Total	0	50,000	0	0	50,000
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/14	FY15	FY16	FY17-20	Total
City Capital	0	0	50,000	0	50,000
Grants/Other	0	0	0	0	0
Total	0	0	50,000	0	50,000

CITY HALL ENERGY EFFICIENCY

Project Mission

Phase II: Recommissioning, update pumps and chillers with variable frequency drives. Phase I (lighting upgrades and controls) is complete.

Managing Department, Capital Construction Status, In Design Location, Government Center/Faneuil Hall Operating Impact, Yes

Authorizations					
				Non Capital	
Source	Existing	FY16	Future	Fund	Total
City Capital	2,350,000	0	0	0	2,350,000
Grants/Other	1,043,232	0	0	0	1,043,232
Total	3,393,232	0	0	0	3,393,232
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/14	FY15	FY16	FY17-20	Total
City Capital	1,042,764	320,273	300,000	686,963	2,350,000
Grants/Other	399,020	60,144	0	584,068	1,043,232
Total	1,441,784	380,417	300,000	1,271,031	3,393,232

CITY HALL GARAGE REPAIRS

Project Mission

Repairs to the plaza and garage to protect the under slab. *Managing Department*, Capital Construction *Status*, To Be Scheduled *Location*, Government Center/Faneuil Hall *Operating Impact*, No

Authorizations					
				Non Capital	
Source	Existing	FY16	Future	Fund	Total
City Capital	500,000	2,644,100	0	0	3,144,100
Grants/Other	0	0	0	0	0
Total	500,000	2,644,100	0	0	3,144,100
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/14	FY15	FY16	FY17-20	Total
City Capital	0	0	450,000	2,694,100	3,144,100
Grants/Other	0	0	0	0	0
Total	0	0	450,000	2,694,100	3,144,100

CITY HALL HVAC SYSTEM IMPROVEMENTS

Project Mission

Replace boilers and associated piping, replace water heating system and associated piping, replace cooling towers and chiller. All equipment will be converted from steam to natural gas.

Managing Department, Capital Construction Status, In Design

Location, Government Center/Faneuil Hall Operating Impact, Yes

Authorizations					
				Non Capital	
Source	Existing	FY16	Future	Fund	Total
City Capital	9,500,000	0	0	0	9,500,000
Grants/Other	0	0	0	0	0
Total	9,500,000	0	0	0	9,500,000
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/14	FY15	FY16	FY17-20	Total
City Capital	175,262	500,000	3,875,000	4,949,738	9,500,000
Grants/Other	0	0	0	0	0
Total	175,262	500,000	3,875,000	4,949,738	9,500,000

CITY HALL LOBBY ACCESS IMPROVEMENTS

Project Mission

Study options to replace the existing chair lift that provides access from the 3rd floor lobby to the 4th floor mezzanine café area.

Managing Department, Capital Construction Status, New Project Location, Government Center/Faneuil Hall Operating Impact, No

Authorizations
AULIULIZALIULIS

					Non Capital	
	Source	Existing	FY16	Future	Fund	Total
	City Capital	Ō	100,000	0	0	100,000
	Grants/Other	0	0	0	0	0
	Total	0	100,000	0	0	100,000
xpenditures	(Actual and Planned)					
		Thru				
	Source	6/30/14	FY15	FY16	FY17-20	Total
	City Capital	0	0	100,000	0	100,000
	Grants/Other	0	0	0	0	0
	Total	0	0	100,000	0	100,000

CITY HALL PLAZA

Project Mission

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Develop and implement a City Hall Plaza improvement plan consistent with expected improvements at the Government Center MBTA station; repair plaza brickwork, railings and granite stairs. *Managing Department*, Capital Construction *Status*, To Be Scheduled *Location*, Government Center/Faneuil Hall *Operating Impact*, No

Authorizations							
				Non Capital			
Source	Existing	FY16	Future	Fund	Total		
City Capital	2,000,000	0	0	0	2,000,000		
Grants/Other	0	0	0	0	0		
Total	2,000,000	0	0	0	2,000,000		
Expenditures (Actual and Planned,)						
	Thru						
Source	6/30/14	FY15	FY16	FY17-20	Total		
City Capital	233,464	0	0	1,766,536	2,000,000		
Grants/Other	0	0	0	0	0		
Total	233,464	0	0	1,766,536	2,000,000		

CITY HALL PLAZA VERTICAL CONNECTION

Project Mission

Study options for making exterior staircase that leads from Congress Street to City Hall Plaza level more accessible. *Managing Department*, Capital Construction *Status*, New Project *Location*, Government Center/Faneuil Hall *Operating Impact*, No

Authorizations					
			١	Ion Capital	
Source	Existing	FY16	Future	Fund	Total
City Capital	0	100,000	0	0	100,000
Grants/Other	0	0	0	0	0
Total	0	100,000	0	0	100,000
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/14	FY15	FY16	FY17-20	Total
City Capital	0	0	100,000	0	100,000
Grants/Other	0	0	0	0	0
Total	0	0	100,000	0	100,000

CRITICAL FACILITY REPAIRS

Project Mission

A critical repair fund to be used for emergency repairs to facilities managed by Property and Construction Management including roofs, windows, masonry, and electrical and HVAC systems. *Managing Department*, Capital Construction *Status*, Annual Program *Location*, Citywide *Operating Impact*, No

Authorizations					
			Ν	Ion Capital	
Source	Existing	FY16	Future	Fund	Total
City Capital	2,343,883	250,000	0	0	2,593,883
Grants/Other	0	0	0	0	0
Total	2,343,883	250,000	0	0	2,593,883
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/14	FY15	FY16	FY17-20	Total
City Capital	1,129,303	500,000	200,000	764,580	2,593,883
Grants/Other	0	0	0	0	0
Total	1,129,303	500,000	200,000	764,580	2,593,883

EAST EAGLE STREET SHORELINE

Project Mission

Shoreline stabilization along Chelsea Creek near East Eagle Street. *Managing Department*, Capital Construction *Status*, To Be Scheduled *Location*, East Boston *Operating Impact*, No

Authorizations					
			١	Von Capital	
Source	Existing	FY16	Future	Fund	Total
City Capital	100,000	0	0	0	100,000
Grants/Other	0	0	0	0	0
Total	100,000	0	0	0	100,000
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/14	FY15	FY16	FY17-20	Total
City Capital	0	0	0	100,000	100,000
Grants/Other	0	0	0	0	0
Total	0	0	0	100,000	100,000

FAMILY JUSTICE CENTER ELEVATOR

Project Mission Upgrade elevator. Managing Department, Capital Construction Status, To Be Scheduled Location, Allston/Brighton Operating Impact, No

Authorizations					
			Ν	Von Capital	
Source	Existing	FY16	Future	Fund	Total
City Capital	350,500	0	0	0	350,500
Grants/Other	0	0	0	0	0
Total	350,500	0	0	0	350,500
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/14	FY15	FY16	FY17-20	Total
City Capital	0	0	60,000	290,500	350,500
Grants/Other	0	0	0	0	0
Total	0	0	60,000	290,500	350,500

FANEUIL HALL

Project Mission

Replace East Elevation third floor windows. *Managing Department*, Capital Construction *Status*, In Construction *Location*, Government Center/Faneuil Hall *Operating Impact*, No

Authorizations					
			Ν	Von Capital	
Source	Existing	FY16	Future	Fund	Total
City Capital	310,000	0	0	0	310,000
Grants/Other	0	0	0	0	0
Total	310,000	0	0	0	310,000
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/14	FY15	FY16	FY17-20	Total
City Capital	0	276,000	34,000	0	310,000
Grants/Other	0	0	0	0	0
Total	0	276,000	34,000	0	310,000

FANEUIL HALL HVAC

Project Mission

Replace attic AHU's and associated controls, install boiler and chiller, and upgrade elevator. *Managing Department,* Capital Construction *Status,* New Project *Location,* Government Center/Faneuil Hall *Operating Impact,* Yes

Authorizations								
				Non Capital				
Source	Existing	FY16	Future	Fund	Total			
City Capital	Ō	750,000	3,905,000	0	4,655,000			
Grants/Other	0	0	0	0	0			
Total	0	750,000	3,905,000	0	4,655,000			
Expenditures (Actual and Planned)								
	Thru							
Source	6/30/14	FY15	FY16	FY17-20	Total			
City Capital	0	0	300,000	4,355,000	4,655,000			
Grants/Other	0	0	0	0	0			
Total	0	0	300,000	4,355,000	4,655,000			

PARKING LOT IMPROVEMENT

Project Mission

Expand Blair lot parking area in Dudley Square in support of the new Bruce C. Bolling Building. *Managing Department*, Capital Construction *Status*, In Design *Location*, Roxbury *Operating Impact*, No

Authorizations

			1	Non Capital	
Source	Existing	FY16	Future	Fund	Total
City Capital	1,400,000	0	0	0	1,400,000
Grants/Other	0	0	0	0	0
Total	1,400,000	0	0	0	1,400,000
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/14	FY15	FY16	FY17-20	Total
City Capital	22,712	1,377,288	0	0	1,400,000
Grants/Other	0	0	0	0	0
Total	22,712	1,377,288	0	0	1,400,000

PARKMAN HOUSE BUILDING SYSTEMS UPGRADE

Project Mission

Install a central heating and cooling system and new fire alarm panel. *Managing Department*, Capital Construction *Status*, New Project *Location*, Beacon Hill *Operating Impact*, Yes

Authorizations					
			Non Capital		
Source	Existing	FY16	Future	Fund	Total
City Capital	Ō	0	1,382,000	0	1,382,000
Grants/Other	0	0	0	0	0
Total	0	0	1,382,000	0	1,382,000
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/14	FY15	FY16	FY17-20	Total
City Capital	0	0	0	1,382,000	1,382,000
Grants/Other	0	0	0	0	0
Total	0	0	0	1,382,000	1,382,000

UNDERGROUND STORAGE TANKS

Project Mission

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Closeout phase for 12 remaining UST locations. Three sites to be permanently closed. Nine sites to undergo activities for close out or long term monitoring.

Managing Department, Neighborhood Development *Status*, Annual Program *Location*, Citywide *Operating Impact*, No

uthorizations					
			Non Capital		
Source	Existing	FY16	Future	Fund	Total
City Capital	2,245,000	0	0	0	2,245,000
Grants/Other	117,227	0	0	0	117,227
Total	2,362,227	0	0	0	2,362,227
xpenditures (Actual and Planned)					
	Thru				
Source	6/30/14	FY15	FY16	FY17-20	Total
City Capital	792,333	175,000	100,000	1,177,667	2,245,000
Grants/Other	117,227	0	0	0	117,227
Total	909,560	175,000	100,000	1,177,667	2,362,227

UPHAMS CORNER MUNICIPAL BUILDING WINDOWS

Project Mission Replace windows. Managing Department, Capital Construction Status, New Project Location, Dorchester Operating Impact, No

Authorizations					
		Non Capital			
Source	Existing	FY16	Future	Fund	Total
City Capital	0	0	555,000	0	555,000
Grants/Other	0	0	0	0	0
Total	0	0	555,000	0	555,000
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/14	FY15	FY16	FY17-20	Total
City Capital	0	0	0	555,000	555,000
Grants/Other	0	0	0	0	0
Total	0	0	0	555,000	555,000

VERONICA SMITH CENTER BATHROOMS AND FLOORING

Project Mission

Renovate bathrooms and install a new energy efficient boiler. *Managing Department*, Capital Construction *Status*, New Project *Location*, Allston/Brighton *Operating Impact*, Yes

Authorizations					
			Non Capital		
Source	Existing	FY16	Future	Fund	Total
City Capital	Ō	683,000	0	0	683,000
Grants/Other	0	0	0	0	0
Total	0	683,000	0	0	683,000
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/14	FY15	FY16	FY17-20	Total
City Capital	0	0	100,000	583,000	683,000
Grants/Other	0	0	0	0	0
Total	0	0	100,000	583,000	683,000