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Operations

Patrick Brophy, Chief of Operations

Cabinet Mission

The Operations Cabinet oversees all operational activities that intersect with the management of central facilities. The cabinet includes departments that set policies for intergovernmental relations and central municipal properties.

Operating Budget	Program Name	Total Actual '14	Total Actual '15	Total Approp '16	Total Budget '17
	Intergovernmental Relations Property Management Public Facilities Department	1,145,145 24,265,217 0	1,237,386 23,696,177 0	1,319,897 22,843,968 0	1,185,168 18,340,812 5,625,883
	Total	25,410,362	24,933,563	24,163,865	25,151,863
Capital Budget Expenditures		Actual '14	Actual '15	Estimated '16	Projected '17
	Property Management	60,648,972	6,463,670	9,809,894	5,735,000
	Total	60,648,972	6,463,670	9,809,894	5,735,000

Intergovernmental Relations Operating Budget

Kathleen King, Interim Director, Appropriation 150

Department Mission

The mission of the Intergovernmental Relations Department is to coordinate the City's relations with the federal, state and other local governments, seeking to foster constructive links between the City and these entities and improved communication among city departments. The department keeps the Mayor informed on intergovernmental issues and assists him in representing the City's interests in these matters.

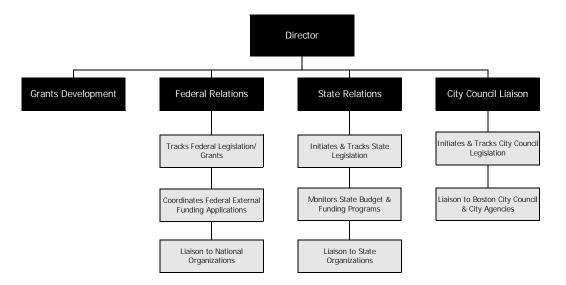
Selected Performance Strategies

Intergovernmental Relations

- To advocate on behalf of the City at the federal, state, and local level on matters of legislation.
- Grants Administration
- To improve communication to the Mayor, City Council, City departments, and community-based organizations about resource development opportunities.

Operating Budget	Program Name	Total Actual '14	Total Actual '15	Total Approp '16	Total Budget '17
	Intergovernmental Relations Grants Administration	1,059,957 85,188	1,145,490 91,896	1,147,551 172,346	1,086,605 98,563
	Total	1, 145, 145	1,237,386	1,319,897	1, 185, 168
Operating Budget		Actual '14	Actual '15	Approp '16	Budget '17
		773,754	842,727	957.673	825,905
	Personnel Services Non Personnel	371,391	394,659	362,224	359,263

Intergovernmental Relations Operating Budget



Description of Services

The department tracks legislation and policy initiatives that concern the City directly, or urban and regional affairs more generally. It arranges for testimony by the Mayor, or on behalf of the Mayor, at legislative hearings of special concern. It maintains liaison with and coordinates the City's participation in national, state, and municipal organizations and further coordinates with all city departments on policy and budget issues. Intergovernmental Relations also coordinates the City's applications for federal and state grants, seeking out public and private grant opportunities and providing technical support to departments preparing grant applications.

Department History

Personnel Services		FY14 Expenditure	FY15 Expenditure	FY16 Appropriation	FY17 Adopted	Inc/Dec 16 vs 17
	51000 Permanent Employees 51100 Emergency Employees 51200 Overtime 51600 Unemployment Compensation 51700 Workers' Compensation Total Personnel Services	769,892 0 3,862 0 773,754	824,662 0 18,065 0 842,727	957,673 0 0 0 0 957,673	825,905 0 0 0 825,905	-131,768 0 0 0 0 -131,768
Contractual Services		FY14 Expenditure	FY15 Expenditure	FY16 Appropriation	FY17 Adopted	Inc/Dec 16 vs 17
	52100 Communications 52200 Utilities 52400 Snow Removal 52500 Garbage/Waste Removal 52600 Repairs Buildings & Structures 52700 Repairs & Service of Equipment 52800 Transportation of Persons 52900 Contracted Services Total Contractual Services	12,096 0 0 0 0 3,531 154,902 170,529	9,899 0 0 0 150 8,801 205,981 224,831	12,100 0 0 1,885 6,253 154,796 175,034	5,470 0 0 0 1,000 7,253 154,780 168,503	-6,630 0 0 0 -885 1,000 -16 -6,531
Supplies & Materials		FY14 Expenditure	FY15 Expenditure	FY16 Appropriation	FY17 Adopted	Inc/Dec 16 vs 17
	53000 Auto Energy Supplies 53200 Food Supplies 53400 Custodial Supplies 53500 Med, Dental, & Hosp Supply 53600 Office Supplies and Materials 53700 Clothing Allowance 53800 Educational Supplies & Mat 53900 Misc Supplies & Materials Total Supplies & Materials	0 3,484 0 2,939 0 0 0 0 6,423	0 5,093 0 0 1,567 0 0 0 0 6,660	0 3,834 0 1,200 0 0 0 5,034	0 5,000 0 1,200 0 0 0 6,200	0 1,166 0 0 0 0 0 1,166
Current Chgs & Oblig		FY14 Expenditure	FY15 Expenditure	FY16 Appropriation	FY17 Adopted	Inc/Dec 16 vs 17
	54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chgs & Oblig	0 0 0 194,439 194,439	0 0 0 163,168 163,168	0 0 0 182,156 182,156	0 0 0 184,561 184,561	0 0 0 2,405 2,405
Equipment		FY14 Expenditure	FY15 Expenditure	FY16 Appropriation	FY17 Adopted	Inc/Dec 16 vs 17
	55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment Total Equipment	0 0 0 0 0	0 0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0
Other		FY14 Expenditure	FY15 Expenditure	FY16 Appropriation	FY17 Adopted	Inc/Dec 16 vs 17
	56200 Special Appropriation 57200 Structures & Improvements 58000 Land & Non-Structure Total Other	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0
	Grand Total	1,145,145	1,237,386	1,319,897	1,185,168	-134,729

Department Personnel

Title	Union Code	Grade	Position	FY17 Salary	Title	Union Code	Grade	Position	FY17 Salary
Admin Asst	SE1	04	1.00	67,996	Director	CDH	NG	1.00	123,964
Admin Asst	SE1	07	1.00	84,301	Exec Secretary	SE1	04	1.00	67,996
Chief of Staff	EXM	12	1.00	113,949	Policy Analyst & Project Manager	EXM	08	1.00	77,232
City Council Liaison	EXM	08	1.00	84,669	Prin Admin Assistant	SE1	08	2.00	194,798
					Total			9	814,904
					Adjustments				
					Differential Payments				C
					Other				11,000
					Chargebacks				0
					Salary Savings				0
					FY17 Total Request				825,904

Program 1. Intergovernmental Relations

Kathleen King, Manager, Organization 150100

Program Description

The department tracks legislation and policy initiatives that concern the City directly, or urban and regional affairs more generally. It arranges for testimony by the Mayor, or on behalf of the Mayor, at legislative hearings of special concern. It maintains liaison with and coordinates the City's participation in national, state and municipal organizations and further coordinates with all the departments of the city on policy and budget issues.

Operating Budget		Actual '14	Actual '15	Approp '16	Budget '17
	Personnel Services Non Personnel	688,586 371,371	751,006 394,484	786,127 361,424	728,141 358,464
	Total	1,059,957	1,145,490	1,147,551	1,086,605

Performance

Strategy: To advocate on behalf of the City at the federal, state, and local level on matters of legislation.

Performance Measures	Actual '14	Actual '15	Projected '16	Target '17
City policy provisions passed	183	269	271	265
State legislative items passed	121	112	62	60

Program 2. Grants Administration

Inez Foster, Manager, Organization 150200

Program Description

The IGR office provides City departments with professional assistance in resource development. As a champion for the City, the Office will prioritize and maximize coordinated and collaborative grant application resources to address the Mayor's strategic goals.

Operating Budget		Actual '14	Actual '15	Approp '16	Budget '17
	Personnel Services Non Personnel	85,168 20	91,721 175	171,546 800	97,764 800
	Total	85,188	91,896	172,346	98,564
Performance					

Strategy: To improve communication to the Mayor, City Council, City departments, and community-based organizations about resource development opportunities.

Performance Measures	Actual '14	Actual '15	Projected '16	Target '17
Funding Update subscribers Grant opportunities identified in the Funding Update	5,032 785	5,060 1,121	5,100 1,290	5,070 1,200

Property Management Operating Budget

Gregory Rooney, Interim Commissioner, Appropriation 180

Department Mission

The mission of the Property Management Department is to manage, maintain, repair and provide security for the City's municipal buildings including City Hall and Faneuil Hall; to preserve the useful life of City facilities and reduce operating costs through effective preventive maintenance measures.

Selected Performance Strategies

Administration

- To provide state of the art, coordinated street furniture throughout the downtown area.
- To provide technical assistance, scheduling and management of special events at City Hall, Faneuil Hall and major City special events.

Building Maintenance

• To conduct graffiti removal citywide.

Enforcement

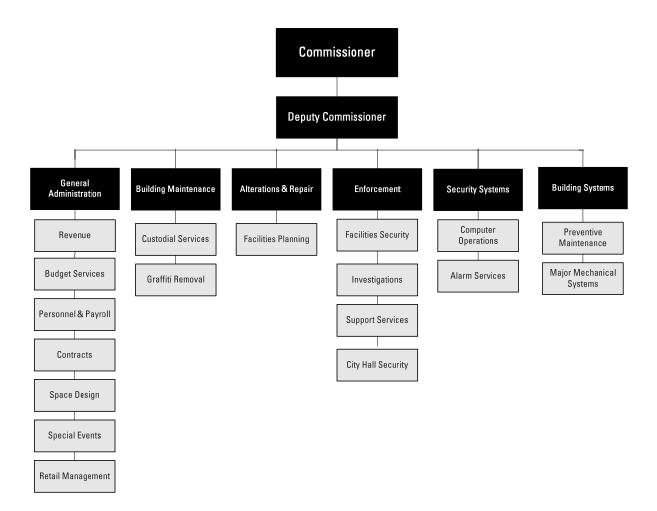
- To effectively protect municipal facilities.
- Security Systems
- · To ensure efficient security monitoring of public buildings.

Building Systems

• To maintain heating, ventilation and air-conditioning (HVAC) systems in proper working order.

Operating Budget	Program Name	Total Actual '14	Total Actual '15	Total Approp '16	Total Budget '17
	Administration	2,004,470	2,085,565	1,949,185	1,677,691
	Building Maintenance	7,202,230	6,676,842	8,024,005	8,377,460
	Alterations & Repair	2,648,037	1,905,091	1,073,683	1,693,997
	Enforcement	3,921,145	3,801,098	3,600,897	3,600,446
	Security Systems	939,556	1,402,276	914,599	962,081
	Animal Control	1,118,497	1,142,746	0	0
	Building Systems	1,829,545	1,615,077	2,045,980	2,029,137
	Capital Construction	4,601,737	5,067,482	5,235,619	0
	Total	24,265,217	23,696,177	22,843,968	18,340,812
Operating Budget		Actual '14	Actual '15	Approp '16	Budget '17
	Personnel Services Non Personnel	14,603,306 9,661,911	14,461,897 9,234,280	13,964,254 8,879,714	8,478,834 9,861,980
	Total	24,265,217	23,696,177	22,843,968	18,340,814

Property Management Operating Budget



Authorizing Statutes

- Property Management Board: Powers & Duties, CBC Ord. §§ 11-7.1-11-7.2; 1943 Mass. Acts ch. 1943, as amended; 1946 Mass. Acts ch. 474, as amended.
- Powers and Duties of Commissioner of Real Property, CBC Ord. § 11-7.3; 1943 Mass. Acts ch. 1943, as amended; 1946 Mass. Acts ch. 474, as amended.
- Powers and Duties of Assistant Commissioner of Real Property, CBC Ord. §§ 11-7.4-11-7.10.

Description of Services

The Property Management Department is responsible for the management, maintenance, security, and repair of the City's municipal buildings including City Hall, Faneuil Hall, and the Old State House. Property Management is responsible for facility layout and space planning analysis for City departments, building security, and events management.

Department History

Personnel Services		FY14 Expenditure	FY15 Expenditure	FY16 Appropriation	FY17 Adopted	Inc/Dec 16 vs 17
	51000 Permanent Employees 51100 Emergency Employees 51200 Overtime 51600 Unemployment Compensation 51700 Workers' Compensation Total Personnel Services	12,626,554 2,926 1,779,910 28,166 165,750 14,603,306	12,483,873 0 1,702,249 58,999 216,776 14,461,897	12,944,664 0 844,590 25,000 150,000 13,964,25 4	7,044,277 0 1,259,557 25,000 150,000 8,478,834	-5,900,387 0 414,967 0 0 -5,485,420
Contractual Services		FY14 Expenditure	FY15 Expenditure	FY16 Appropriation	FY17 Adopted	Inc/Dec 16 vs 17
	52100 Communications 52200 Utilities 52400 Snow Removal 52500 Garbage/Waste Removal 52600 Repairs Buildings & Structures 52700 Repairs & Service of Equipment 52800 Transportation of Persons 52900 Contracted Services Total Contractual Services	156,854 3,755,566 83,935 77,122 2,810,936 387,973 7,436 1,203,772 8,483,594	107,314 3,155,792 87,612 81,382 2,346,619 304,381 8,500 1,481,107 7,572,707	205,908 4,159,809 0 2,8,400 2,341,247 445,919 11,700 884,467 8,077,450	130,176 4,264,678 25,000 32,146 3,418,247 463,267 4,600 927,393 9,265,507	-75,732 104,869 25,000 3,746 1,077,000 17,348 -7,100 42,926 1,188,057
Supplies & Materials		FY14 Expenditure	FY15 Expenditure	FY16 Appropriation	FY17 Adopted	Inc/Dec 16 vs 17
	53000 Auto Energy Supplies 53200 Food Supplies 53400 Custodial Supplies 53500 Med, Dental, & Hosp Supply 53600 Office Supplies and Materials 53700 Clothing Allowance 53800 Educational Supplies & Mat 53900 Misc Supplies & Materials Total Supplies & Materials	75,917 0 72,770 0 34,644 34,500 0 464,491 682,322	52,880 370 51,198 0 36,972 36,300 0 432,909 610,629	57,453 0 77,250 0 34,315 37,875 0 264,202 471,095	42,396 0 60,252 0 14,400 37,875 0 253,202 408,125	-15,057 0 -16,998 0 -19,915 0 0 -11,000 -62,970
Current Chgs & Oblig		FY14 Expenditure	FY15 Expenditure	FY16 Appropriation	FY17 Adopted	Inc/Dec 16 vs 17
	54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chgs & Oblig	22,713 3,353 0 0 23,880 49,946	43,370 3,040 0 0 28,186 74,596	30,000 3,500 0 0 96,950 130,450	30,000 4,150 0 0 27,595 61,745	0 650 0 0 -69,355 -68,705
Equipment		FY14 Expenditure	FY15 Expenditure	FY16 Appropriation	FY17 Adopted	Inc/Dec 16 vs 17
	55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment Total Equipment	0 196,718 225,122 24,209 446,049	0 251,747 174,379 473,797 899,923	0 170,219 0 30,500 200,719	0 101,603 0 25,000 126,603	0 -68,616 0 -5,500 -74,116
Other		FY14 Expenditure	FY15 Expenditure	FY16 Appropriation	FY17 Adopted	Inc/Dec 16 vs 17
	56200 Special Appropriation 57200 Structures & Improvements 58000 Land & Non-Structure Total Other	0 0 0 0	76,425 0 0 76,425	0 0 0 0	0 0 0 0	0 0 0 0
	Grand Total	24,265,217	23,696,177	22,843,968	18,340,812	-4,503,156

Department Personnel

Title	Union Code	Grade	Position	FY17 Salary	Title	Union Code	Grade	Position	FY17 Salary
Admin Asst	SE1	05	1.00	51,299	MaintMechPaint(PMDGraffRemoval	SU4	13	3.00	160,704
Admin Asst	SE1	05	1.00	89,449	Mech Equip Repairperson	SE1	05	1.00	74,701
Admin Asst	SU4	15	1.00	46,929	Mech Equip Repairpris Forepris	SE1	05	2.00	162,811
Admin Asst	SU4	16	3.00	173,773	Mech Equip Repairprs Foreprs	SE1	07	1.00	89,449
Admin Asst	SU4	17	1.00	75,056	Mechanic Equipment Repairprs	SE1	06	1.00	81,405
Admin Asst	SU4	18	2.00	148,664	P Admin Asst	SE1	10	1.00	106,594
Alarm Specialist	SU4	20	1.00	58,068	Prin Admin Assistant	SE1	08	1.00	69,276
Alarm Technician	SU4	19	1.00	45,922	Sec Supv (Prot Serv)	MPS	07	7.00	354,429
Asst Supn-Custodians (Oper)	SU4	16	1.00	69,406	Second Class Sta Engr	FO2	14	2.00	129,639
Building Systems Engineer	SE1	12	1.00	125,114	Security Officer (ProtSer)	MPP	05	55.00	2,338,921
Chief Bldg Construction & Rpr Dir	SE1	11	1.00	120,556	Spec Asst	EXM	07	1.00	89,449
Chief Power Plant Eng	FO2	17	1.00	67,394	Sr Adm Analyst	SE1	06	1.00	81,405
Commissioner	CDH	NG	1.00	120,330	Sr Adm Asst	SE1	07	2.00	178,898
Contract Manager	SE1	05	1.00	74,701	Sr Adm Asst	SU4	20	1.00	76,187
Electrician	SU4	12L	1.00	51,284	Sr Adm Asst	SU4	23	1.00	95,032
Exec Assistant	EXM	12	1.00	125,114	Sr Admin Analyst	SE1	10	1.00	113,587
Exec Assistant	SE1	10	2.00	211,398	Sr Bldg Cust	SU4	10L	2.00	93,899
Garage Attendant	SU4	10L	1.00	40,408	Sr Computer Oper (Shift Supv)	SU4	20	1.00	78,273
Head Admin Clerk	SU4	14	2.00	100,064	Sr Shift Supervisor	SU4	22	1.00	88,921
Head Clerk	SU4	12	1.00	50,763	Sr. Computer Operator	SU4	16	6.00	301,577
Jr Building Custodian	SU4	09L	15.00	619,973	Steam Fireman	FO2	11	1.00	51,736
Maint Mech (Plumber) RP	SU4	13	1.00	41,878	Telephone Operator (Prop Mgnt)	SU4	10	2.00	83,835
MaintMechFrpr(PMD/GraffRemoval	SU4	15	1.00	64,966	Third Class Sta Eng (New Ch)	FO2	13	3.00	162,416
					Total			139	7,635,652
					Adjustments				
					Differential Payments				42,919
					Other				505,255

Chargebacks Salary Savings

FY17 Total Request

-542,297

-597,252

7,044,277

Program 1. Administration

Joseph H. Callahan, Manager, Organization 180100

Program Description

The Administration Program provides centralized administrative, fiscal, and human resource support services for the Public Property Cabinet. The program processes contracts, manages finances, implements human resource management policies and personnel paperwork, and monitors all budgetary actions through internal auditing of expenditures and revenue collections. In addition, it assists in efforts to enhance the effectiveness and efficiency of the Department's programs and activities.

Operating Budget		Actual '14	Actual '15	Approp '16	Budget '17
	Personnel Services Non Personnel	1,840,951 163,519	1,874,874 210,691	1,809,785 139,400	1,543,334 134,358
	Total	2,004,470	2,085,565	1,949,185	1,677,692

Performance

Strategy: To provide state of the art, coordinated street furniture throughout the downtown area.

Performance Measures	Actual '14	Actual '15	Projected '16	Target '17
Bus shelters installed	12	4	4	5

Strategy: To provide technical assistance, scheduling and management of special events at City Hall, Faneuil Hall and major City special events.

Performance Measures	Actual '14	Actual '15	Projected '16	Target '17
Special events provided with technical assistance	252	310	384	350

Program 2. Building Maintenance

James Hughes, Manager, Organization 180200

Program Description

The Building Maintenance Program provides for the care and custody of Boston City Hall, municipal buildings, and historic structures. The Program is also responsible for graffiti removal from public and private property in the City of Boston. The program also provides maintenance support for special events and celebrations held in municipal buildings managed by the Department.

Operating Budget		Actual '14	Actual '15	Approp '16	Budget '17
	Personnel Services Non Personnel	1,405,065 5,797,165	1,255,390 5,421,452	1,613,234 6,410,771	1,400,009 6,977,451
	Total	7,202,230	6,676,842	8,024,005	8,377,460

Performance

Strategy: To conduct graffiti removal citywide.

Performance Measures	Actual '14	Actual '15	Projected '16	Target '17
% of graffiti removal calls that are offensive in nature responded to within 36 business hours	10%	3%	7%	10%
Graffiti calls that are offensive in nature responded to within 36 business hours	179	82	218	200
Locations receiving graffiti removal Requests for graffiti removal	1,811 1,817	2,143 2,894	3,592 3,162	2,000 3,000

Program 3. Alterations & Repair

Carlene Laurent, Manager, Organization 180300

Program Description

The Alterations and Repair Program performs and oversees non-capital alterations and repairs to City-owned facilities to meet the needs of building occupants, responds to emergency repair and hazardous waste removal needs, and ensures that all systems are functioning and that the facilities are environmentally safe. The program also preserves the useful life of City facilities and reduces operating costs by developing and implementing preventive maintenance programs.

Operating Budget		Actual '14	Actual '15	Approp '16	Budget '17
	Personnel Services Non Personnel	621,054 2,026,983	648,802 1,256,289	669,427 404,256	628,663 1,065,334
	Total	2,648,037	1,905,091	1,073,683	1,693,997

Performance

Strategy: To improve and maintain the condition of managed city-owned facilities.

Performance Measures	Actual '14	Actual '15	Projected '16	Target '17
% of total maintenance projects completed by in-house work crews Total maintenance projects	92% 3,805	94% 3,994	97% 3,962	94% 2,660

Program 4. Enforcement

William G. Joyce, Manager, Organization 180400

Program Description

The Municipal Protective Services Division (MPSD) protects City property from vandalism, arson, and theft in City buildings.

Operating Budget		Actual '14	Actual '15	Approp '16	Budget '17
	Personnel Services Non Personnel	3,606,060 315,085	3,588,961 212,137	3,230,059 370,838	3,298,472 301,974
	Total	3,921,145	3,801,098	3,600,897	3,600,446
Performance					
Strategy: To effectively pr	rotect municipal facilities.				

Performance Measures	Actual '14	Actual '15	Projected '16	Target '17
Incidents referred to BPD	179	93	77	70
Incidents responded to at City Hall	791	710	798	700
Incidents responded to at site locations	596	351	568	400

Program 5. Security Systems

Bob Slade, Manager, Organization 180500

Program Description

The Security Systems Program monitors public buildings for safety and security violations, coordinates an effective response by the Municipal Protective Services Division (MPSD) as well as other public safety agencies of the City of Boston, installs, maintains, and monitors fire and intrusion alarms in public buildings, and installs and monitors temporary alarm systems to protect various projects.

Operating Budget		Actual '14	Actual '15	Approp '16	Budget '17
	Personnel Services Non Personnel	906,631 32,925	912,500 489,776	844,324 70,275	847,654 114,428
	Total	939,556	1,402,276	914,599	962,082

Performance

Strategy: To ensure efficient security monitoring of public buildings.

Performance Measures	Actual '14	Actual '15	Projected '16	Target '17
# of service calls	1,323	1,321	1,361	1,100
% of building alarm systems operational	99%	99%	98%	90%
Total alarm systems	577	564	557	470

Program 6. Animal Control

Vacant, Manager, Organization 180600

Program Description

In FY16, the Animal Care and Control program will move to the Inspectional Services Department.

Operating Budget	Actual '14	Actual '15	Approp '16	Budget '17
Personnel Services Non Personnel	992,614 125,883	986,217 156,529	0 0	0 0
Total	1,118,497	1,142,746	0	0

Program 7. Building Systems

John Sinagra, Manager, Organization 180700

Program Description

The Building Systems program is responsible for all mechanical systems in Boston City Hall and at 52 other City-owned buildings. Responsibilities include preventive maintenance and incidental repairs to heating, ventilation, and air conditioning (HVAC).

Operating Budget		Actual '14	Actual '15	Approp '16	Budget '17
	nel Services rsonnel	779,285 1,050,260	682,239 932,838	810,932 1,235,048	760,702 1,268,435
Total		1,829,545	1,615,077	2,045,980	2,029,137

Performance

Strategy: To maintain heating, ventilation and air-conditioning (HVAC) systems in proper working order.

Performance Measures	Actual '14	Actual '15	Projected '16	Target '17
% of HVAC breakdowns corrected within 8 hours of being reported HVAC breakdowns reported	90% 1,066	95% 1,072	94% 922	93% 1,000

Program 8. Capital Construction

Organization 180900

Program Description

4

In FY17 the Capital Construction program has been established as a new city department.

Operating Budget	Actual '14	Actual '15	Approp '16	Budget '17
Personnel Services Non Personnel	4,451,646 150,091	4,512,914 554,568	4,986,493 249,126	0 0
Total	4,601,737	5,067,482	5,235,619	0

Property Management Capital Budget

Overview

On-going investments in municipal structures, historic buildings and other city-owned properties ensure the City's facilities are well-maintained and managed. Asset preservation is of the utmost importance as Fiscal Year 2017 capital investments support a number of new and ongoing initiatives across the city.

FY17 Major Initiatives

- The City Hall Master Plan will be finalized and early action items identified for implementation.
- Energy efficiency projects, including an upgrade of the HVAC system, will proceed at City Hall.
- New exterior lighting will be installed at City Hall that will highlight and enhance the building's original design and increase safety.

Capital Budget Expenditures	Total Actual '14	Total Actual '15	Estimated '16	Total Projected '17
Total Department	60,648,972	6,463,670	9,809,894	5,735,000

26 COURT STREET RENOVATION

Project Mission

Renovate building to improve envelope (roof, new windows, masonry repair) and upgrade interior. *Managing Department,* Public Facilities Department *Status,* In Design *Location,* Financial District/Downtown *Operating Impact,* No

Authorizations					
				Non Capital	
Source	Existing	FY17	Future	Fund	Total
City Capital	14,000,000	0	0	0	14,000,000
Grants/Other	0	0	0	0	0
Total	14,000,000	0	0	0	14,000,000
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/15	FY16	FY17	FY18-21	Total
City Capital	118,068	1,200,000	700,000	11,981,932	14,000,000
Grants/Other	0	0	0	0	0
Total	118,068	1,200,000	700,000	11,981,932	14,000,000

41 NEW CHARDON STREET IMPROVEMENTS

Project Mission

Install a new boiler, replace all rooftop AC units, install new windows and a chair lift. *Managing Department*, Public Facilities Department *Status*, To Be Scheduled *Location*, West End *Operating Impact*, Yes

Authorizations					
				Non Capital	
Source	Existing	FY17	Future	Fund	Total
City Capital	Ō	0	3,500,000	0	3,500,000
Grants/Other	0	0	0	0	0
Total	0	0	3,500,000	0	3,500,000
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/15	FY16	FY17	FY18-21	Total
City Capital	0	0	0	3,500,000	3,500,000
Grants/Other	0	0	0	0	0
Total	0	0	0	3,500,000	3,500,000

ARCHIVES PRESERVATION NEEDS

Project Mission

Prepare a long-range preservation plan to address the storage requirements of the City's Archives and Records Management permanent collections including lighting controls, fire suppression, and temperature and humidity controls.

Managing Department, Public Facilities Department Status, New Project Location, West Roxbury Operating Impact, No

Authorizations					
				Non Capital	
Source	Existing	FY17	Future	Fund	Total
City Capital	0	250,000	1,325,000	0	1,575,000
Grants/Other	0	0	0	0	0
Total	0	250,000	1,325,000	0	1,575,000
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/15	FY16	FY17	FY18-21	Total
City Capital	0	0	110,000	1,465,000	1,575,000
Grants/Other	0	0	0	0	0
Total	0	0	110,000	1,465,000	1,575,000

CITY HALL

Project Mission

Early action items identified for implementation from the City Hall Master Plan at City Hall, 26 Court Street, or 43 Hawkins Street. Also supports general repairs to the City's downtown municipal office buildings. Managing Department, Public Facilities Department Status, In Design Location, Government Center/Faneuil Hall Operating Impact, No

Authorizations					
				Non Capital	
Source	Existing	FY17	Future	Fund	Total
City Capital	5,000,000	10,000,000	25,000,000	0	40,000,000
Grants/Other	0	0	0	0	0
Total	5,000,000	10,000,000	25,000,000	0	40,000,000
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/15	FY16	FY17	FY18-21	Total
City Capital	0	4,021,118	1,000,000	34,978,882	40,000,000
Grants/Other	0	0	0	0	0
Total	0	4,021,118	1,000,000	34,978,882	40,000,000

CITY HALL / 26 COURT STREET PROGRAMMING STUDY

Project Mission

Study options for locations and adjacencies of staff, and schedule of projects, in conjunction with renovations at City Hall and 26 Court Street.

Managing Department, Public Facilities Department Status, In Design

Location, Government Center/Faneuil Hall Operating Impact, No

Authorizations					
			Ν	Ion Capital	
Source	Existing	FY17	Future	Fund	Total
City Capital	475,000	0	0	0	475,000
Grants/Other	0	0	0	0	0
Total	475,000	0	0	0	475,000
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/15	FY16	FY17	FY18-21	Total
City Capital	0	375,000	100,000	0	475,000
Grants/Other	0	0	0	0	0
Total	0	375,000	100,000	0	475,000

CITY HALL ADA RESTROOM

Project Mission

Install a fully ADA compliant restroom in City Hall.

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Managing Department, Public Facilities Department Status, In Design

Location, Government Center/Faneuil Hall Operating Impact, No

Authorizations					
			Ν	Ion Capital	
Source	Existing	FY17	Future	Fund	Total
City Capital	100,000	0	0	0	100,000
Grants/Other	0	0	0	0	0
Total	100,000	0	0	0	100,000
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/15	FY16	FY17	FY18-21	Total
City Capital	0	5,000	95,000	0	100,000
Grants/Other	0	0	0	0	0
Total	0	5,000	95,000	0	100,000

CITY HALL ENERGY EFFICIENCY

Project Mission

Phase II: Recommissioning, update pumps and chillers with variable frequency drives. Phase I (lighting upgrades and controls) is complete.

Managing Department, Public Facilities Department Status, In Design Location, Government Center/Faneuil Hall Operating Impact, Yes

Authorizations					
				Non Capital	
Source	Existing	FY17	Future	Fund	Total
City Capital	2,350,000	0	0	0	2,350,000
Grants/Other	1,043,232	0	0	0	1,043,232
Total	3,393,232	0	0	0	3,393,232
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/15	FY16	FY17	FY18-21	Total
City Capital	1,158,702	0	100,000	1,091,298	2,350,000
Grants/Other	457,826	0	0	585,406	1,043,232
Total	1,616,528	0	100,000	1,676,704	3,393,232

CITY HALL GARAGE REPAIRS

Project Mission

Repairs to the plaza and garage to protect the under slab. *Managing Department*, Public Facilities Department *Status*, To Be Scheduled *Location*, Government Center/Faneuil Hall *Operating Impact*, No

Authorizations					
				Non Capital	
Source	Existing	FY17	Future	Fund	Total
City Capital	3,144,100	0	0	0	3,144,100
Grants/Other	0	0	0	0	0
Total	3,144,100	0	0	0	3,144,100
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/15	FY16	FY17	FY18-21	Total
City Capital	0	0	0	3,144,100	3,144,100
Grants/Other	0	0	0	0	0
Total	0	0	0	3,144,100	3,144,100

CITY HALL HVAC SYSTEM IMPROVEMENTS

Project Mission

Replace boilers and associated piping, replace water heating system and associated piping, replace cooling towers and chiller.

Managing Department, Public Facilities Department Status, In Design

Location, Government Center/Faneuil Hall Operating Impact, Yes

Authorizations					
				Non Capital	
Source	Existing	FY17	Future	Fund	Total
City Capital	9,500,000	0	0	0	9,500,000
Grants/Other	0	0	0	0	0
Total	9,500,000	0	0	0	9,500,000
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/15	FY16	FY17	FY18-21	Total
City Capital	307,495	150,000	2,705,000	6,337,505	9,500,000
Grants/Other	0	0	0	0	0
Total	307,495	150,000	2,705,000	6,337,505	9,500,000

CITY HALL LOBBY ACCESS IMPROVEMENTS

Project Mission

Study options to replace the existing chair lift that provides access from the 3rd floor lobby to the 4th floor mezzanine café area.

Managing Department, Public Facilities Department *Status*, To Be Scheduled *Location*, Government Center/Faneuil Hall *Operating Impact*, No

Authorizations					
			Ν	Von Capital	
Source	Existing	FY17	Future	Fund	Total
City Capital	Ō	100,000	0	0	100,000
Grants/Other	0	0	0	0	0
Total	0	100,000	0	0	100,000
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/15	FY16	FY17	FY18-21	Total
City Capital	0	0	100,000	0	100,000
Grants/Other	0	0	0	0	0
Total	0	0	100,000	0	100,000

CITY HALL PLAZA

Project Mission

Develop and implement a City Hall Plaza improvement plan consistent with expected improvements at the Government Center MBTA station; repair plaza brickwork, railings and granite stairs. *Managing Department*, Public Facilities Department *Status*, To Be Scheduled *Location*, Government Center/Faneuil Hall *Operating Impact*, No

Authorizations

					Non Capital	
	Source	Existing	FY17	Future	Fund	Total
	City Capital	2,000,000	0	0	0	2,000,000
	Grants/Other	0	0	0	0	0
	Total	2,000,000	0	0	0	2,000,000
Expenditu	res (Actual and Planned)					
		Thru				
	Source	6/30/15	FY16	FY17	FY18-21	Total
	City Capital	233,464	140,000	0	1,626,536	2,000,000
	Grants/Other	0	0	0	0	0
	Total	233,464	140,000	0	1,626,536	2,000,000

CITY HALL PLAZA VERTICAL CONNECTION

Project Mission

Study options for making exterior staircase that leads from Congress Street to City Hall Plaza level more accessible. *Managing Department,* Public Facilities Department *Status,* To Be Scheduled *Location,* Government Center/Faneuil Hall *Operating Impact,* No

Authorizations					
			١	Von Capital	
Source	Existing	FY17	Future	Fund	Total
City Capital	100,000	0	0	0	100,000
Grants/Other	0	0	0	0	0
Total	100,000	0	0	0	100,000
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/15	FY16	FY17	FY18-21	Total
City Capital	0	0	100,000	0	100,000
Grants/Other	0	0	0	0	0
Total	0	0	100,000	0	100,000

CRITICAL FACILITY REPAIRS

Project Mission

A critical repair fund to be used for emergency repairs to facilities managed by Property and Construction Management including roofs, windows, masonry, and electrical and HVAC systems. *Managing Department*, Property Management Department *Status*, Annual Program *Location*, Citywide *Operating Impact*, No

Authorizations					
			١	Von Capital	
Source	Existing	FY17	Future	Fund	Total
City Capital	2,593,883	200,000	0	0	2,793,883
Grants/Other	0	0	0	0	0
Total	2,593,883	200,000	0	0	2,793,883
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/15	FY16	FY17	FY18-21	Total
City Capital	1,236,839	700,000	200,000	657,044	2,793,883
Grants/Other	0	0	0	0	0
Total	1,236,839	700,000	200,000	657,044	2,793,883

EAST EAGLE STREET SHORELINE

Project Mission

Shoreline stabilization along Chelsea Creek near East Eagle Street. *Managing Department*, Public Facilities Department *Status*, To Be Scheduled *Location*, East Boston *Operating Impact*, No

Authorizations					
			Ν	Ion Capital	
Source	Existing	FY17	Future	Fund	Total
City Capital	270,000	0	0	0	270,000
Grants/Other	0	0	0	0	0
Total	270,000	0	0	0	270,000
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/15	FY16	FY17	FY18-21	Total
City Capital	0	0	0	270,000	270,000
Grants/Other	0	0	0	0	0
Total	0	0	0	270,000	270,000

FAMILY JUSTICE CENTER ELEVATOR

Project Mission

Upgrade elevator.

Managing Department, Public Facilities Department *Status*, To Be Scheduled *Location*, Allston/Brighton *Operating Impact*, No

Authorizations					
			Ν	Ion Capital	
Source	Existing	FY17	Future	Fund	Total
City Capital	350,500	0	0	0	350,500
Grants/Other	0	0	0	0	0
Total	350,500	0	0	0	350,500
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/15	FY16	FY17	FY18-21	Total
City Capital	0	0	0	350,500	350,500
Grants/Other	0	0	0	0	0
Total	0	0	0	350,500	350,500

FANEUIL HALL

Project Mission

Repair brownstone, historic doors and windows.

Managing Department, Public Facilities Department *Status*, New Project *Location*, Government Center/Faneuil Hall *Operating Impact*, No

Authorizations					
				Non Capital	
Source	Existing	FY17	Future	Fund	Total
City Capital	Õ	200,000	1,750,000	0	1,950,000
Grants/Other	0	0	0	0	0
Total	0	200,000	1,750,000	0	1,950,000
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/15	FY16	FY17	FY18-21	Total
City Capital	0	0	75,000	1,875,000	1,950,000
Grants/Other	0	0	0	0	0
Total	0	0	75,000	1,875,000	1,950,000

FANEUIL HALL HVAC

Project Mission

Replace attic AHU's and associated controls, install boiler and chiller, and upgrade elevator. *Managing Department*, Public Facilities Department *Status*, To Be Scheduled *Location*, Government Center/Faneuil Hall *Operating Impact*, Yes

Authorizations					
				Non Capital	
Source	Existing	FY17	Future	Fund	Total
City Capital	750,000	3,905,000	0	0	4,655,000
Grants/Other	0	0	0	0	0
Total	750,000	3,905,000	0	0	4,655,000
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/15	FY16	FY17	FY18-21	Total
City Capital	0	200,000	150,000	4,305,000	4,655,000
Grants/Other	0	0	0	0	0
Total	0	200,000	150,000	4,305,000	4,655,000

PARKING LOT IMPROVEMENT

Project Mission

Expand Blair lot parking area in Dudley Square in support of the new Bruce C. Bolling Building. *Managing Department*, Public Facilities Department *Status*, In Design *Location*, Roxbury *Operating Impact*, No

Authorizations					
				Non Capital	
Source	Existing	FY17	Future	Fund	Total
City Capital	1,400,000	0	0	0	1,400,000
Grants/Other	0	0	0	0	0
Total	1,400,000	0	0	0	1,400,000
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/15	FY16	FY17	FY18-21	Total
City Capital	55,417	0	0	1,344,583	1,400,000
Grants/Other	0	0	0	0	0
Total	55,417	0	0	1,344,583	1,400,000

UPHAMS CORNER MUNICIPAL BUILDING WINDOWS

Project Mission

Replace windows.

Managing Department, Public Facilities Department *Status*, To Be Scheduled *Location*, Dorchester *Operating Impact*, No

<i>III,</i> Dorchester	operating	impaci,

Authorizations					
			1	Von Capital	
Source	Existing	FY17	Future	Fund	Total
City Capital	Ō	0	555,000	0	555,000
Grants/Other	0	0	0	0	0
Total	0	0	555,000	0	555,000
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/15	FY16	FY17	FY18-21	Total
City Capital	0	0	0	555,000	555,000
Grants/Other	0	0	0	0	0
Total	0	0	0	555,000	555,000

VERONICA SMITH CENTER BATHROOMS AND FLOORING

Project Mission

Renovate bathrooms and replace flooring.

Managing Department, Public Facilities Department Status, In Design

Location, Allston/Brighton Operating Impact, Yes

Authorizations							
			Non Capital				
Source	Existing	FY17	Future	Fund	Total		
City Capital	683,000	0	0	0	683,000		
Grants/Other	0	0	0	0	0		
Total	683,000	0	0	0	683,000		
Expenditures (Actual and Planned)							
	Thru						
Source	6/30/15	FY16	FY17	FY18-21	Total		
City Capital	0	40,000	300,000	343,000	683,000		
Grants/Other	0	0	0	0	0		
Total	0	40,000	300,000	343,000	683,000		

Public Facilities Department Operating Budget

Patricia M. Lyons, Director, Appropriation 181

Department Mission

The Public Facilities Department seeks to execute the most efficient and economical construction and alterations of municipal buildings. The Public Facilities Department is under charge of a three member board known as the Public Facilities Commission appointed by the Mayor.

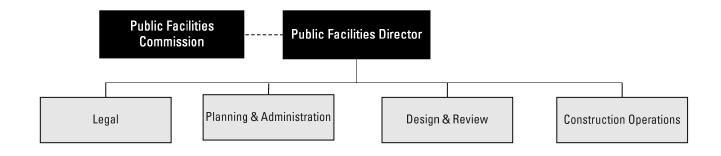
Selected Performance Strategies

PFD Capital Construction

• To design durable, architecturally appropriate capital projects and to complete them on time and within budget.

Operating Budget	Program Name	Total Actual '14	Total Actual '15	Total Approp '16	Total Budget '17
	PFD Capital Construction	0	0	0	5,625,883
	Total	0	0	0	5,625,883
Operating Budget		Actual '14	Actual '15	Approp '16	Budget '17
	Personnel Services Non Personnel	0 0	0 0	0 0	5,400,485 225,398
	Total	0	0	0	5,625,883

Public Facilities Department Operating Budget



Authorizing Statutes

• Enabling Legislation, 1966. Mass Acts Ch 642.

Description of Services

The Public Facilities Department is responsible for the the coordination of capital improvement projects for approximately 370 buildings within its jurisdiction.

Department History

Personnel Services		FY14 Expenditure	FY15 Expenditure	FY16 Appropriation	FY17 Adopted	Inc/Dec 16 vs 17
	51000 Permanent Employees 51100 Emergency Employees 51200 Overtime 51600 Unemployment Compensation 51700 Workers' Compensation Total Personnel Services	0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0 0	5,269,985 0 125,500 0 5,000 5,400,485	5,269,985 0 125,500 0 5,000 5,400,485
Contractual Services		FY14 Expenditure	FY15 Expenditure	FY16 Appropriation	FY17 Adopted	Inc/Dec 16 vs 17
	52100 Communications 52200 Utilities 52400 Snow Removal 52500 Garbage/Waste Removal 52600 Repairs Buildings & Structures 52700 Repairs & Service of Equipment 52800 Transportation of Persons 52900 Contracted Services Total Contractual Services	0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0	46,857 0 1,000 11,000 19,650 9,300 78,705 166,512	46,857 0 1,000 11,000 19,650 9,300 78,705 166,512
Supplies & Materials		FY14 Expenditure	FY15 Expenditure	FY16 Appropriation	FY17 Adopted	Inc/Dec 16 vs 17
	53000 Auto Energy Supplies 53200 Food Supplies 53400 Custodial Supplies 53500 Med, Dental, & Hosp Supply 53600 Office Supplies and Materials 53700 Clothing Allowance 53800 Educational Supplies & Mat 53900 Misc Supplies & Materials Total Supplies & Materials	0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0	1,505 0 21,700 1,500 3,000 3,000 30,705	1,505 0 21,700 1,500 3,000 30,705
Current Chgs & Oblig		FY14 Expenditure	FY15 Expenditure	FY16 Appropriation	FY17 Adopted	Inc/Dec 16 vs 17
	54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chgs & Oblig	0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 11,920 11,920	0 0 0 11,920 11,920
Equipment		FY14 Expenditure	FY15 Expenditure	FY16 Appropriation	FY17 Adopted	Inc/Dec 16 vs 17
	55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment Total Equipment	0 0 0 0 0	0 0 0 0 0	0 0 0 0	0 12,461 0 3,800 16,261	0 12,461 0 3,800 16,261
Other		FY14 Expenditure	FY15 Expenditure	FY16 Appropriation	FY17 Adopted	Inc/Dec 16 vs 17
	56200 Special Appropriation 57200 Structures & Improvements 58000 Land & Non-Structure Total Other	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0
	Grand Total	0	0	0	5,625,883	5,625,883

Department Personnel

Title	Union Code	Grade	Position	FY17 Salary	Title	Union Code	Grade	Position	FY17 Salary
Admin Asst	EXM	05	3.00	179,447	Exec Secretary	EXM	07	1.00	61,423
Admin Asst	SU4	15	3.00	156,505	General Counsel	EXM	11	1.00	120,556
Admin Asst	SU4	16	1.00	69,406	Paralegal	EXM	NG	1.00	33,091
Admin Officer	SE1	04	1.00	67,996	Prin Admin Assistant	SE1	08	1.00	97,764
Architectural Designer	SE1	08	1.00	90,797	Program Analyst	SE1	07	1.00	89,449
Asst Director	EXM	11	5.00	540,742	Program Assistant	SE1	04	1.00	67,118
Clerk of Works	SE1	06	14.00	1,118,116	Project Manager	SE1	08	7.00	651,224
Clerk of Works II	SE1	07	4.00	329,770	Project Manager II	SE1	09	5.00	520,427
Contract Manager	SU4	18	1.00	61,699	Sr Adm Analyst	SE1	06	1.00	81,405
Director	CDH	NG	1.00	125,344	Sr Adm Asst	SE1	07	1.00	89,449
xec Assistant	EXM	25	1.00	91,534	Sr Project Manager	SE1	10	5.00	567,935
					Sr Review Architect	SE1	10	1.00	104,009
					Total			61	5,315,206

FY17 Total Request	5,269,985
Salary Savings	-159,461
Chargebacks	0
Other	114,240
Differential Payments	0
Aujusimenis	

Program 1. PFD Capital Construction

Patricia M. Lyons, Manager, Organization 181100

Program Description

The Capital Construction program is responsible for the renovation, repair and new construction of City-owned facilities. The program provides professional planning, design and construction management services for capital funded projects at 370 City facilities.

Operating Budget		Actual '14	Actual '15	Approp '16	Budget '17
	Personnel Services Non Personnel	0 0	0 0	0 0	5,400,485 225,398
	Total	0	0	0	5,625,883
Performance					

Strategy: To design durable, architecturally appropriate capital projects and to complete them on time and within budget.

Actual '14	Actual '15	Projected '16	Target '17
10	12	19	8
22	12	15	14
20	16	15	16
28	21	20	30
25	17	15	16
36	26	24	42
	10 22 20 28 25	10 12 22 12 20 16 28 21 25 17	10 12 19 22 12 15 20 16 15 28 21 20 25 17 15