

Bostonian Nursing Care & Rehab Center
Income Statement
12/1/2018 to 12/31/2018

Include Adjustment Periods: NO Include Closing Periods: NO

	PRIOR PERIOD	CURRENT PERIOD					YEAR TO DATE				
	Actual \$	Actual \$	Actual / Day	Budget \$	Budget / Day	Var \$	Actual \$	Actual / Day	Budget \$	Budget / Day	Var \$
REVENUE											
ROOM & BOARD											
PRIVATE	57,690	164,567	384.50	11,780	380.00	152,787	681,022	398.96	207,480	380.00	473,542
MEDICARE A	236,178	163,924	655.70	210,099	564.78	(46,175)	2,005,376	642.13	2,351,849	564.26	(346,473)
MEDICAID	269,417	214,932	215.36	372,837	211.00	(157,905)	3,623,714	213.51	4,191,248	211.94	(567,534)
MANAGED CARE	208,315	163,014	304.13	123,117	397.15	39,898	2,020,779	338.04	1,593,366	397.15	427,414
MEDICAID MGD CARE	260,058	280,807	230.55	287,008	243.64	(6,201)	3,195,248	231.05	3,437,270	244.63	(242,022)
TOTAL ROOM & BOARD	1,031,659	987,245	287.83	1,004,841	274.70	(17,595)	11,526,139	277.01	11,781,213	276.86	(255,073)
OTHER INCOME	36,648	5,859	1.71	19	0.01	5,840	214,731	5.16	225	0.01	214,506
ANCILLARY INCOME											
Med A Ancillaries	156,094	93,990	375.96	0	0.00	93,990	1,195,337	382.75	0	0.00	1,195,337
Med B Ancillaries	7,482	16,317	4.76	12,408	3.39	3,909	134,067	3.22	146,098	3.43	(12,031)
Other Ancillaries	228,665	132,854	38.73	2,000	0.55	130,854	1,582,893	38.04	23,545	0.55	1,559,348
TOTAL ANCILLARY INCOME	392,241	243,160	70.89	14,408	3.94	228,752	2,912,297	69.99	169,643	3.99	2,742,654
CONTRACTUAL ADJ											
C/A - Med A ACO	(3,577)	(1,555)	(6.22)	0	0.00	(1,555)	(19,826)	(6.35)	0	0.00	(19,826)
C/A Med A Ancillaries	(156,094)	(93,990)	(375.96)	0	0.00	(93,990)	(1,195,337)	(382.75)	0	0.00	(1,195,337)
C/A Med B Ancillaries	(2,619)	(5,398)	(1.57)	(4,988)	(1.36)	(410)	(44,719)	(1.07)	(58,729)	(1.38)	14,010
C/A - Other Ancillaries	(150,028)	(117,106)	(34.14)	0	0.00	(117,106)	(1,489,939)	(35.81)	0	0.00	(1,489,939)
TOTAL CONTRACTUAL ADJ	(312,318)	(218,049)	(63.57)	(4,988)	(1.36)	(213,061)	(2,749,821)	(66.09)	(58,729)	(1.38)	(2,691,092)
PRIOR YEAR	(17,608)	(3,721)	(1.08)	0	0.00	(3,721)	11,158	0.27	0	0.00	11,158
TOTAL REVENUE	1,130,622	1,014,495	295.77	1,014,280	277.28	215	11,914,505	286.34	11,892,352	279.47	22,153
EXPENSES											
ADMIN & GENERAL											
Salaries - Administrator	11,798	11,663	3.40	12,186	3.33	(523)	55,692	1.34	139,984	3.29	(84,292)
Salary Alloc - Administrator	2,835	2,835	0.83	0	0.00	2,835	112,228	2.70	0	0.00	112,228
Salaries - Clerical	14,873	15,308	4.46	11,791	3.22	3,517	182,103	4.38	135,444	3.18	46,659
Salaries - Receptionist	0	0	0.00	3,880	1.06	(3,880)	0	0.00	44,565	1.05	(44,565)
Clerical - Purchased Service	940	0	0.00	6,760	1.85	(6,760)	38,645	0.93	79,588	1.87	(40,943)
Payroll Services	4,471	3,617	1.05	3,701	1.01	(84)	49,140	1.18	43,580	1.02	5,559
Computer Expense	7,643	10,340	3.01	6,864	1.88	3,476	107,518	2.58	80,813	1.90	26,705
Management Fees	48,618	47,642	13.89	40,430	11.05	7,213	564,257	13.56	485,156	11.40	79,102
Directors Fee Expense	11,500	11,500	3.35	11,500	3.14	0	143,745	3.45	143,745	3.38	0
Unemployment Expense	0	0	0.00	5,074	1.39	(5,074)	25,568	0.61	59,744	1.40	(34,177)
Postage	(429)	400	0.12	236	0.06	164	2,616	0.06	2,784	0.07	(167)
Office Supplies & Expense	2,215	1,785	0.52	2,560	0.70	(774)	25,378	0.61	30,141	0.71	(4,763)
Bank Charges	1,267	1,886	0.55	1,554	0.42	333	15,532	0.37	18,294	0.43	(2,762)
Professional Service	7,104	145	0.04	1,042	0.28	(897)	38,282	0.92	12,265	0.29	26,017
Tuition & Education	0	1,700	0.50	56	0.02	1,644	2,386	0.06	663	0.02	1,723
Tuition & Education - Admin.	0	0	0.00	0	0.00	0	360	0.01	0	0.00	360
Provider User Fees	59,475	57,802	16.85	62,861	17.18	(5,059)	737,003	17.71	729,036	17.13	7,966
Donations	0	0	0.00	26	0.01	(26)	0	0.00	300	0.01	(300)
Late Charges	3,511	3,377	0.98	1,144	0.31	2,233	42,128	1.01	13,468	0.32	28,660
Fines & Penalties	0	0	0.00	137	0.04	(137)	0	0.00	1,612	0.04	(1,612)
Miscellaneous Expense	1,620	356	0.10	22	0.01	334	4,031	0.10	264	0.01	3,766
Telephone	3,204	4,243	1.24	2,090	0.57	2,154	35,577	0.86	24,603	0.58	10,974
Travel/Conventions/Meetings	63	65	0.02	91	0.02	(26)	1,005	0.02	1,069	0.03	(64)
Advertising - Promotional	0	0	0.00	789	0.22	(789)	1,352	0.03	9,289	0.22	(7,937)
Advertising - Help wanted	0	725	0.21	1,014	0.28	(288)	5,091	0.12	11,934	0.28	(6,843)
Marketing Expense	164	870	0.25	138	0.04	732	2,251	0.05	1,623	0.04	628
CORI Expense	0	512	0.15	160	0.04	352	3,908	0.09	1,886	0.04	2,021
License & Dues	1,969	799	0.23	1,825	0.50	(1,025)	13,380	0.32	21,484	0.50	(8,104)
Uniform Allowance	0	0	0.00	0	0.00	0	53	0.00	0	0.00	53
Employee Benefits	194	9,873	2.88	1,068	0.29	8,806	17,245	0.41	12,574	0.30	4,671
Accounting Fees	3,092	7,147	2.08	3,096	0.85	4,051	41,159	0.99	37,155	0.87	4,004
Legal Fees	4,443	691	0.20	3,333	0.91	(2,642)	104,073	2.50	40,000	0.94	64,073
Payroll Taxes	42,410	43,090	12.56	40,994	11.21	2,096	477,540	11.48	470,907	11.07	6,633

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ADMIN & GENERAL (con't)											
Payroll Taxes - FUTA/MUTA	642	1,344	0.39	107	0.03	1,236	13,367	0.32	1,231	0.03	12,136
Group Health Insurance	9,106	9,924	2.89	21,302	5.82	(11,378)	205,108	4.93	255,619	6.01	(50,511)
Workmens Compensation	3,801	3,801	1.11	10,246	2.80	(6,445)	102,130	2.45	122,950	2.89	(20,820)
Insurance - Other	1,527	2,299	0.67	1,401	0.38	898	20,235	0.49	16,816	0.40	3,419
Insurance-Liability & Auto	1,842	1,842	0.54	1,562	0.43	280	21,213	0.51	18,746	0.44	2,467
Equipment Rental	1,525	1,198	0.35	1,322	0.36	(124)	15,564	0.37	15,869	0.37	(305)
TOTAL ADMIN & GENERAL	251,422	258,780	75.45	262,360	71.72	(3,580)	3,226,863	77.55	3,085,204	72.50	141,659
PROPERTY EXPENSES											
Rent/Real Estate/Affiliate	65,911	65,911	19.22	66,872	18.28	(960)	801,547	19.26	802,459	18.86	(913)
Depreciation - Equipment	1,019	1,019	0.30	1,285	0.35	(266)	12,230	0.29	15,424	0.36	(3,193)
TOTAL PROPERTY EXPENSES	66,930	66,930	19.51	68,157	18.63	(1,227)	813,777	19.56	817,883	19.22	(4,106)
PLANT											
Salaries - Plant	11,381	11,990	3.50	12,139	3.32	(149)	145,769	3.50	139,441	3.28	6,328
Purchase Service - Plant	3,685	10,808	3.15	9,626	2.63	1,182	112,025	2.69	113,337	2.66	(1,311)
Supplies & Expense - Plant	1,047	2,837	0.83	3,201	0.88	(364)	42,962	1.03	37,691	0.89	5,270
Electricity	13,389	12,475	3.64	8,745	2.39	3,729	145,834	3.50	102,971	2.42	42,863
Water and Sewer	6,617	6,137	1.79	5,577	1.52	560	71,324	1.71	65,667	1.54	5,657
Gas	5,102	5,394	1.57	5,631	1.54	(238)	47,792	1.15	66,306	1.56	(18,514)
TOTAL PLANT	41,221	49,640	14.47	44,920	12.28	4,720	565,706	13.60	525,413	12.35	40,293
DIETARY											
Salaries - Dietary	37,884	38,564	11.24	39,766	10.87	(1,202)	460,390	11.06	456,799	10.73	3,591
Raw Food	29,388	29,745	8.67	24,956	6.82	4,788	317,346	7.63	293,841	6.91	23,505
Purchase Service - Dietician	0	0	0.00	0	0.00	0	170	0.00	0	0.00	170
Salaries - Dietician	3,189	4,358	1.27	3,995	1.09	363	41,505	1.00	45,888	1.08	(4,384)
Purchase Service - Dietary	34	811	0.24	0	0.00	811	3,639	0.09	0	0.00	3,639
Supplies and Expense - Dietary	2,992	2,814	0.82	3,545	0.97	(732)	35,400	0.85	41,743	0.98	(6,344)
TOTAL DIETARY	73,487	76,292	22.24	72,262	19.75	4,030	858,449	20.63	838,271	19.70	20,178
LAUNDRY											
Salaries - Laundry	8,122	8,350	2.43	0	0.00	8,350	34,222	0.82	0	0.00	34,222
Purchase Service - Laundry	0	0	0.00	10,169	2.78	(10,169)	91,364	2.20	119,730	2.81	(28,366)
Supplies & Expense - Laundry	399	0	0.00	732	0.20	(732)	10,222	0.25	8,616	0.20	1,606
Linen & Bedding	853	1,132	0.33	202	0.06	930	4,316	0.10	2,380	0.06	1,935
TOTAL LAUNDRY	9,374	9,482	2.76	11,103	3.04	(1,621)	140,124	3.37	130,726	3.07	9,398
HOUSEKEEPING											
Salaries - Housekeeping	16,821	18,082	5.27	0	0.00	18,082	79,878	1.92	0	0.00	79,878
Purchase Serv - Housekeeping	8,842	0	0.00	20,338	5.56	(20,338)	191,570	4.60	239,459	5.63	(47,889)
Supplies & Exp - Housekeeping	3,442	2,201	0.64	683	0.19	1,518	14,654	0.35	8,036	0.19	6,618
TOTAL HOUSEKEEPING	29,105	20,283	5.91	21,020	5.75	(737)	286,102	6.88	247,495	5.82	38,607
NURSING ADMINISTRATION											
Salaries - Director of Nursing	9,725	10,049	2.93	9,751	2.67	299	154,238	3.71	112,008	2.63	42,230
Salaries - Assistant DNS	6,577	8,329	2.43	8,510	2.33	(181)	94,082	2.26	97,760	2.30	(3,678)
TOTAL NURSING ADMINISTRATION	16,303	18,379	5.36	18,261	4.99	118	248,320	5.97	209,768	4.93	38,552
NURSING											
Salaries - Nursing Supervisors	28,526	27,227	7.94	35,834	9.80	(8,607)	372,914	8.96	411,635	9.67	(38,720)
Neponset RN	7,982	8,810	2.57	18,115	4.95	(9,305)	111,268	2.67	208,094	4.89	(96,826)
Popes Hill RN	29,322	28,888	8.42	24,991	6.83	3,897	465,818	11.20	287,076	6.75	178,742
RN Purchased Service	0	0	0.00	0	0.00	0	57,313	1.38	18,000	0.42	39,313
Ashmont RN	219	2,040	0.59	24,099	6.59	(22,060)	91,633	2.20	276,835	6.51	(185,202)
Neponset LPN	20,127	20,969	6.11	12,342	3.37	8,627	212,248	5.10	141,779	3.33	70,469
Popes Hill LPN	45,914	38,925	11.35	30,641	8.38	8,283	422,896	10.16	351,982	8.27	70,914
LPN Purchased Service	0	0	0.00	0	0.00	0	60,766	1.46	18,000	0.42	42,766
Ashmont LPN	36,074	42,882	12.50	11,066	3.03	31,816	319,922	7.69	127,122	2.99	192,801
Salaries - CNA	144,420	143,820	41.93	141,724	38.74	2,097	1,648,892	39.63	1,628,009	38.26	20,883
CNA - Pool Costs	0	0	0.00	0	0.00	0	62,298	1.50	18,000	0.42	44,298
Salaries - Staffing Clerk	7,489	8,401	2.45	7,364	2.01	1,037	89,214	2.14	84,587	1.99	4,628
Salaries - Restorative CNA	0	0	0.00	0	0.00	0	3,237	0.08	0	0.00	3,237
TOTAL NURSING	320,073	321,962	93.87	306,177	83.70	15,785	3,918,419	94.17	3,571,117	83.92	347,302

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NURSING SUPPLIES											
Supplies & Expense - Nursing	33,250	13,657	3.98	17,299	4.73	(3,643)	249,020	5.98	203,685	4.79	45,335
TOTAL NURSING SUPPLIES	33,250	13,657	3.98	17,299	4.73	(3,643)	249,020	5.98	203,685	4.79	45,335
MEDICAL SERVICES											
Salaries - MMQ	1,808	1,929	0.56	5,154	1.41	(3,226)	37,093	0.89	59,211	1.39	(22,118)
Salaries - MDS/PPS	18,592	19,623	5.72	18,965	5.18	658	224,431	5.39	217,853	5.12	6,578
Salaries - Staff Development	5,760	5,952	1.74	6,881	1.88	(929)	72,608	1.75	79,040	1.86	(6,432)
MMQ Consultant	0	0	0.00	590	0.16	(590)	1,898	0.05	6,952	0.16	(5,054)
Salaries - Medical records	3,518	5,122	1.49	3,630	0.99	1,492	44,535	1.07	41,701	0.98	2,834
TOTAL MEDICAL SERVICES	29,677	32,625	9.51	35,221	9.63	(2,596)	380,566	9.15	404,757	9.51	(24,191)
CONSULTANTS											
Medical Director	1,667	1,667	0.49	1,669	0.46	(2)	20,000	0.48	20,027	0.47	(27)
Pharmacy Consultant	660	660	0.19	661	0.18	(1)	7,920	0.19	7,931	0.19	(11)
TOTAL CONSULTANTS	2,327	2,327	0.68	2,330	0.64	(3)	27,920	0.67	27,958	0.66	(38)
SOCIAL SERVICES											
Salaries - Social Service	14,940	15,524	4.53	15,842	4.33	(318)	173,192	4.16	181,985	4.28	(8,793)
Salaries - Admissions	7,313	7,905	2.30	7,203	1.97	702	90,584	2.18	82,747	1.94	7,837
Social Service Consultant	0	0	0.00	0	0.00	0	7,248	0.17	0	0.00	7,248
Purchase Serv - Social Service	4,370	4,515	1.32	4,594	1.26	(79)	53,214	1.28	54,090	1.27	(876)
TOTAL SOCIAL SERVICES	26,623	27,944	8.15	27,640	7.56	304	324,238	7.79	318,823	7.49	5,415
RECREATION											
Salaries-Recreation (Medicare)	12,341	12,313	3.59	14,841	4.06	(2,529)	135,036	3.25	170,487	4.01	(35,450)
Purchase Serv - Recreation	0	550	0.16	622	0.17	(72)	4,900	0.12	7,323	0.17	(2,423)
Supplies & Expense-Recreation	41	992	0.29	654	0.18	338	4,228	0.10	7,702	0.18	(3,474)
Cable T.V.	675	346	0.10	0	0.00	346	3,503	0.08	0	0.00	3,503
TOTAL RECREATION	13,056	14,201	4.14	16,117	4.41	(1,917)	147,667	3.55	185,511	4.36	(37,844)
ANCILLARY - SALARIES											
Salaries - PT Manager	8,631	8,631	2.52	8,652	2.37	(21)	99,767	2.40	99,389	2.34	378
Salaries - Physical Therapy	15,017	13,547	3.95	12,188	3.33	1,360	159,519	3.83	140,004	3.29	19,514
Salaries - PTA	9,169	10,616	3.10	7,096	1.94	3,521	77,967	1.87	81,508	1.92	(3,541)
Salaries - OT	20,873	18,984	5.53	15,199	4.15	3,785	220,328	5.30	174,593	4.10	45,735
Salaries - COTA	7,093	7,216	2.10	7,501	2.05	(285)	79,835	1.92	86,162	2.02	(6,327)
Salaries - Speech Therapy	5,797	4,456	1.30	4,523	1.24	(67)	63,576	1.53	51,961	1.22	11,615
TOTAL ANCILLARY - SALARIES	66,580	63,450	18.50	55,159	15.08	8,291	700,993	16.85	633,617	14.89	67,375
ANCILLARY - OTHER											
Pharmacy - Private	0	0	0.00	0	0.00	0	82	0.00	0	0.00	82
Pharmacy - Medicare Part A	20,700	9,465	2.76	14,625	4.00	(5,159)	119,476	2.87	172,194	4.05	(52,719)
Pharmacy - Medicaid	9	200	0.06	403	0.11	(203)	2,590	0.06	4,741	0.11	(2,151)
Pharmacy - BCBS	0	0	0.00	0	0.00	0	2,435	0.06	0	0.00	2,435
Pharmacy - Harvard Pilgrim	543	31	0.01	734	0.20	(703)	1,626	0.04	8,646	0.20	(7,020)
Pharmacy - Tufts	299	216	0.06	272	0.07	(56)	11,712	0.28	3,205	0.08	8,508
Pharmacy - ESP Uphams	5,667	3,070	0.90	1,161	0.32	1,909	22,019	0.53	13,670	0.32	8,348
Pharmacy - Commonwealth Care	6,428	3,769	1.10	599	0.16	3,170	33,517	0.81	7,057	0.17	26,459
Pharmacy - Mgd Care Non-Contr	9,539	10,825	3.16	2,493	0.68	8,332	78,560	1.89	29,350	0.69	49,209
Pharmacy - SWH	0	0	0.00	93	0.03	(93)	325	0.01	1,100	0.03	(774)
Pharmacy - BMC Healthnet	2,749	1,766	0.51	360	0.10	1,405	24,548	0.59	4,241	0.10	20,307
Pharmacy - Fallon	0	0	0.00	0	0.00	0	503	0.01	0	0.00	503
Medical Supplies - Medicare A	1,094	0	0.00	23	0.01	(23)	1,094	0.03	273	0.01	821
Medical Supplies - Medicaid	0	0	0.00	0	0.00	0	3,760	0.09	0	0.00	3,760
Medical Supplies-Medicaid Pend	0	0	0.00	0	0.00	0	1,168	0.03	0	0.00	1,168
Medical Supplies - Tufts	0	0	0.00	0	0.00	0	900	0.02	0	0.00	900
Medical Supplies-ESP Dorcheste	0	0	0.00	0	0.00	0	385	0.01	0	0.00	385
Medical Supplies - ESP Uphams	0	0	0.00	106	0.03	(105)	4,211	0.10	1,242	0.03	2,968
Medical Supplies - Comm.Care	0	0	0.00	78	0.02	(78)	0	0.00	922	0.02	(922)
Medical Supplies-Mgd Care NonC	0	0	0.00	0	0.00	0	1,656	0.04	0	0.00	1,656
Medical Supplies - SWH	0	0	0.00	20	0.01	(20)	0	0.00	233	0.01	(233)
Medical Supplies-BMC Healthnet	0	0	0.00	39	0.01	(39)	1,117	0.03	463	0.01	654
I.V. Therapy Expense- Medicar	3,661	0	0.00	1,502	0.41	(1,502)	12,915	0.31	17,687	0.42	(4,772)

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ANCILLARY - OTHER (con't)											
I.V. Therapy Expense- Medicaid	10	0	0.00	41	0.01	(41)	93	0.00	487	0.01	(395)
I.V. Therapy Expense- Harvard	565	0	0.00	592	0.16	(592)	565	0.01	6,976	0.16	(6,411)
I.V. Therapy Expense- Tufts	0	0	0.00	2	0.00	(2)	2,210	0.05	25	0.00	2,185
I.V. Therapy Expense- ESP Dor	1,357	(16)	0.00	0	0.00	(16)	4,020	0.10	0	0.00	4,020
I.V. Therapy Expense- ESP Uph	0	0	0.00	36	0.01	(36)	0	0.00	426	0.01	(426)
I.V. Therapy Expense- Commonw	0	1,415	0.41	0	0.00	1,415	6,383	0.15	0	0.00	6,383
I.V. Therapy Expense- Managed	1,234	2,899	0.85	144	0.04	2,755	16,523	0.40	1,691	0.04	14,831
I.V. Therapy Expense - SWH	0	0	0.00	3	0.00	(3)	0	0.00	39	0.00	(39)
I.V. Therapy - BMC Healthnet	0	0	0.00	92	0.03	(92)	3,314	0.08	1,081	0.03	2,234
I.V. Therapy - Fallon	0	0	0.00	0	0.00	0	1,919	0.05	0	0.00	1,919
X-Ray - Medicare Part A	480	390	0.11	410	0.11	(20)	6,510	0.16	4,829	0.11	1,681
X-Ray - Medicaid	0	0	0.00	0	0.00	0	191	0.00	0	0.00	191
X-Ray - Medicaid Pending	0	0	0.00	51	0.01	(51)	0	0.00	601	0.01	(601)
X-Ray - BCBS	0	0	0.00	0	0.00	0	65	0.00	0	0.00	65
X-Ray - Harvard Pilgrim	0	0	0.00	0	0.00	0	130	0.00	0	0.00	130
X-Ray - Tufts	0	0	0.00	10	0.00	(10)	1,180	0.03	113	0.00	1,067
X-Ray - ESP Dorchester	65	0	0.00	77	0.02	(77)	610	0.01	909	0.02	(299)
X-Ray - ESP Uphams	0	0	0.00	77	0.02	(77)	280	0.01	909	0.02	(629)
X-Ray - Commonwealth Care	0	0	0.00	96	0.03	(96)	780	0.02	1,127	0.03	(347)
X-Ray - Managed Care	0	0	0.00	209	0.06	(209)	1,980	0.05	2,463	0.06	(483)
X-Ray - SWH	0	0	0.00	137	0.04	(137)	480	0.01	1,615	0.04	(1,135)
X-Ray - BMC Healthnet	0	0	0.00	26	0.01	(26)	595	0.01	308	0.01	287
X-Ray - General	260	0	0.00	0	0.00	0	485	0.01	0	0.00	485
Labs - Medicare Part A	3,050	1,627	0.47	1,983	0.54	(356)	23,170	0.56	23,350	0.55	(180)
Labs - BCBS	0	0	0.00	0	0.00	0	197	0.00	0	0.00	197
Labs - Harvard Pilgrim	370	24	0.01	51	0.01	(27)	497	0.01	599	0.01	(101)
Labs - Tufts	14	75	0.02	37	0.01	39	2,415	0.06	432	0.01	1,983
Labs - ESP Dorchester	562	193	0.06	1,255	0.34	(1,063)	8,248	0.20	14,780	0.35	(6,532)
Labs - ESP Uphams	0	0	0.00	0	0.00	0	65	0.00	0	0.00	65
Labs - Commonwealth C	1,315	639	0.19	71	0.02	568	5,682	0.14	839	0.02	4,843
Labs - Mgd Care Non Contract	2,258	1,699	0.50	399	0.11	1,300	16,370	0.39	4,699	0.11	11,671
Labs - SWH	508	236	0.07	504	0.14	(268)	3,938	0.09	5,940	0.14	(2,002)
Labs - BMC Healthnet	350	291	0.08	0	0.00	291	4,953	0.12	0	0.00	4,953
Labs - Fallon	0	0	0.00	0	0.00	0	567	0.01	0	0.00	567
Labs - General	0	154	0.04	0	0.00	154	295	0.01	0	0.00	295
Oxygen - Medicare Part A	425	0	0.00	175	0.05	(175)	1,292	0.03	2,064	0.05	(773)
Oxygen - Medicaid	859	559	0.16	303	0.08	256	3,974	0.10	3,566	0.08	408
Oxygen - Tufts	0	0	0.00	7	0.00	(7)	110	0.00	77	0.00	33
Oxygen - ESP Dorchester	0	0	0.00	100	0.03	(100)	221	0.01	1,178	0.03	(958)
Oxygen - ESP Uphams	0	0	0.00	29	0.01	(29)	79	0.00	343	0.01	(265)
Oxygen - Commonwealth	544	0	0.00	14	0.00	(14)	596	0.01	166	0.00	430
Oxygen - Mgd Care Non Contract	0	103	0.03	8	0.00	95	280	0.01	89	0.00	191
Oxygen - SWH	0	51	0.01	28	0.01	24	158	0.00	326	0.01	(168)
Ambulance - Medicare Part A	1,688	1,959	0.57	405	0.11	1,554	5,437	0.13	4,772	0.11	664
Ambulance - Mgd Care Non Cont	0	0	0.00	0	0.00	0	259	0.01	0	0.00	259
Rout/Comp Med Equip - MRA	630	0	0.00	237	0.06	(237)	630	0.02	2,789	0.07	(2,159)
Routine/Complex Medical Equip	0	0	0.00	0	0.00	0	2,750	0.07	0	0.00	2,750
Routine/Complex Medical Equip	0	0	0.00	0	0.00	0	360	0.01	0	0.00	360
Routine/Complex Medical Equip	263	1,157	0.34	0	0.00	1,157	13,837	0.33	0	0.00	13,837
Air Beds - Medicare Part A	70	0	0.00	16	0.00	(16)	70	0.00	186	0.00	(116)
Air Beds - Medicaid	0	0	0.00	187	0.05	(187)	0	0.00	2,199	0.05	(2,199)
Air Beds - Medicaid Pending	0	0	0.00	0	0.00	0	176	0.00	0	0.00	176
Air Beds - ESP Dorchester	0	0	0.00	0	0.00	0	975	0.02	0	0.00	975
Air Beds - ESP Uphams	0	0	0.00	194	0.05	(194)	0	0.00	2,283	0.05	(2,283)
Air Beds - Commonwealth Care	0	0	0.00	271	0.07	(271)	0	0.00	3,192	0.08	(3,192)
Air Beds - SWH	0	0	0.00	367	0.10	(367)	0	0.00	4,324	0.10	(4,324)
Air Beds - BMC Healthnet	0	0	0.00	115	0.03	(115)	0	0.00	1,352	0.03	(1,352)
PT Supplies	789	122	0.04	326	0.09	(204)	1,153	0.03	3,837	0.09	(2,683)
P.T. SUPPLIES - GENERAL	0	0	0.00	0	0.00	0	338	0.01	0	0.00	338
OT Supplies	0	168	0.05	83	0.02	85	168	0.00	975	0.02	(807)
Speech Therapy - Part A	0	0	0.00	249	0.07	(249)	0	0.00	2,929	0.07	(2,929)
Consolidated Billing	455	0	0.00	0	0.00	0	1,523	0.04	0	0.00	1,523
TOTAL ANCILLARY - OTHER	68,812	43,086	12.56	31,926	8.73	11,159	473,693	11.38	375,907	8.83	97,786

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OTHER EXPENSES											
Bad Debt Expense	12,380	11,847	3.45	12,608	3.45	(761)	109,523	2.63	147,825	3.47	(38,302)
TOTAL OTHER EXPENSES	12,380	11,847	3.45	12,608	3.45	(761)	109,523	2.63	147,825	3.47	(38,302)
TOTAL EXPENSES	1,060,619	1,030,884	300.55	1,002,560	274.07	28,325	12,471,379	299.73	11,723,961	275.51	747,418
PROFIT / LOSS	70,003	(16,390)	(4.78)	11,720	3.20	(28,110)	(556,874)	(13.38)	168,391	3.96	(725,265)