;;;;BCC 200519

>> I'M GOING TO CALL THE MEETING TO ORDER. THIS IS THE AND **BOSTON CITY COUNCIL** COMMITTEE ON WAYS AND MEANS MY NAME IS ANNISSA ESSAIBI GEORGE. I'M AN AT-LARGE CITY COUNCIL. COUNCILOR BOK, CHAIR OF THIS COMMITTEE, WILL JOIN US SHORTLY. I AM JOINED THIS MORNING BY COLLEAGUES COUNCILORS CAMPBELL, FLYNN, BREADON, JANEY, O'MALLEY AND EDWARDS. AND AS OTHERS JOIN US. I'LL NOTE THEM. THIS IS A PUBLIC HEARING BEING RECORDED AND LIVE STREAM THE AT BOSTON.GOV/CITY-COUNCIL-TV. IT WILL BE REBROADCAST ON COMCAST CHANNEL 8, RCN 82, AND VERIZON CHANNEL 1964. THIS BUDGET REVIEW WILL **ENCOMPASS AROUND 27 HEARINGS** OVER ROUGHLY SIX WEEKS. WE STRONGLY ENCOURAGE RESIDENTS. WHETHER HERE OR IN THE CHAMBER -- WHETHER HERE IN THE CHAMBER OR AT HOME -- OBVIOUSLY NOT IN THE CHAMBER. WE'RE RECORDING LIVE HERE -- TO TAKE A MOMENT TO ENGAGE IN THIS PROCESS BY GIVING TESTIMONY FOR THE RECORD. YOU CAN DO THIS IN SEVERAL WAYS. WE WILL TAKE TESTIMONY AT THE END OF EACH HEARING. WHEN YOU ARE CALLED, PLEASE STATE YOUR NAME AND AFFILIATION AND RESIDENCE. THE ZOOM LINK CAN BE FOUND IN THE PUBLIC NOTICE FOR EACH HEARING. COME TO ONE OF OUR TWO REMAINING HEARINGS DEDICATED TO PUBLIC TESTIMONY ONLY. THE NEXT ONE WILL BE MAY 26th AT 6:00 P.M. TO TESTIFY ABOUT THE BOSTON PUBLIC SCHOOLS

BUDGET SPECIFICALLY OR MAY 28th AT 6:00 P.M. TO TESTIFY ON ANY ASPECT OF THE CITY'S BUDGET. YOU CAN ALSO EMAIL THE COMMITTEE AT CCC.WM@BOSTON.GOV. OR FILL OUT A FRM ON OUR WEBSITE. YOU CAN SUBMIT A TWO-MINUTE VIDEO ON THE FORM ON OUR WEBSITE. YOU CAN ALSO INFORMALLY TWEET YOUR QUESTIONS TO US USING THE **#BOSBUDGET, FOR MORE INFORMATION** ON THE CITY COUNCIL BUDGET PROCESS AND HOW TO TESTIFY. PLEASE VISIT THE CITY COUNCIL'S BUDGET WEBSITE AT BOSTON.GOV. TODAY'S HEARING ON ARELE -- ARE ON DOCKETS #0588-0590 **ORDERS FOR THE FY21 OPERATING** BUDGET. INCLUDING ANNUAL APPROPRIATIONS FOR DEPARTMENTAL **OPERATIONS. FOR THE SCHOOL** DEPARTMENT, AND FOR OTHER POST-EMPLOYMENT BENEFITS. DOCKETS #0591-0592 ORDERS FOR CAPITAL FUND TRANSFER OR OPEB. APPROPRIATIONS. DOCKETS #0593-0596 ORDERS FOR THE CAPITAL BUDGET, INCLUDING LOAN ORDERS AND LEASE-PURCHASE AGREEMENTS. TODAY OUR FOCUS AREA WILL BE ON THE BOSTON PUBLIC SCHOOLS **COMMITMENT NO. 2 ACCELERATED** LEARNING, WHICH COVERS THE AREAS OF THE EARLY EDUCATION DEPARTMENT OFFICE OF ELEMENTARY SCHOOLS, OFFICE OF SECONDARY SCHOOLS, EXCELLENCE FOR ALL, AND AWC, OR ADVANCED WORK CLASSROOMS, SCIENCE EDUCATION, VOCATIONAL EDUCATION, ART AND MUSIC, LIBRARIES, SPECIAL CURRICULAR PROGRAMS SUCH AS AP COURSES OR THE INTERNATIONAL BACK LORE YIT, MASS CORE STANDARDS AND M CASS. WE TODAY ARE JOINED BY THE **BOSTON PUBLIC SCHOOLS** 

SUPERINTENDENT DR. CASSELLIUS, THE CHIEF NONE OFFICER FOR THE BOSTON PUBLIC SCHOOLS, NATHAN KUDER, AND DEPUTY CHIEF FINANCIAL OFFICER DAVID BLOOM. WE'RE ALSO JOINED BY THE INTERIM CHIEF OF STAFF CHARLENE BRINER AND EXECUTIVE DIRECTOR OF DATA AND ACCOUNTABILITY MARY DILLMAN. I APPRECIATE ALL MY COLLEAGUES WHO HAVE JOINED US THIS MORNING. TO WE'VE ALSO BEEN SINCE JOINED BY COUNCILOR AT LARGE JULIA MAJIA. I AM HAPPY TO TUN IT OVER AT THIS POINT TO THE SUPERINTENDENT OF SCHOOLS, DR. BRENDA CASSELLIUS. >> THANK YOU, MADAM VICE CHAIR AND THANK YOU COUNCILORS FOR BEING ON THE CALL TODAY. I'M VERY EXCITED TO BE PRESENTING HERE WITH MR. KUDER AND MR. BLOOM ON THE BUDGET FOR THE 2021 SCHOOL YEAR AND ALSO FOCUSING ON ACCELERATED LEARNING TODAY AND LATER TODAY FAMILY ADVANCEMENT AND SO I'M REALLY EXCITED ABOUT THESE TWO ELEMENTS ESPECIALLY AS THEY RELATE TO **IMPROVING OUR 33 UNDERPERFORMING** SCHOOLS AS WELL AS THE PROFESSIONAL DEVELOPMENT WE HOPE TO GIVE OUR TEACHERS IN THE LITERACY ADOPTIONS AND ALSO OUR HIGH SCHOOL REDESIGN AT A VERY HIGH LEVEL. WE WILL BE PRESENTING TO THE SCHOOL COMMITTEE IN ANOTHER WEEK ON HIGH SCHOOL REDESIGN AND SO ANXIOUS TO REALLY LAY OUT OUR VISION FOR INCREASING QUALITY AND RIGOR AND ACCELERATING LEARNING AT HIGH SCHOOLS. SO WITH THAT, I'M GOING TO TURN IT OVER TO MR. KUDER AND THEN WE'LL GET INTO THE PRESENTATION, AND I WILL TAKE YOUR QUESTIONS AFTERWARDS. SO THANK YOU VERY MUCH. >> THANK YOU. SUPERINTENDENT. I'M GOING TO PULL OPEN OUR PRESENTATION, SHARE IT WITH ALL OF YOU.

WELL, GOOD MORNING, CITY COUNCILORS AND HEMS OF THE BPS COMMUNITY. MEMBERS OF THE BOSTON COMMUNITY AT LARGE. THANK YOU FOR JOINING US TODAY AT THIS HEARING. AS THE SUPERINTENDENT MENTIONED, WE'RE FOCUSING THIS MORNING'S DISCUSSION ON ACADEMICS AND THE COMMITMENT TO ACCELERATE LEARNING ACROSS THE DISTRICT. THIS IS THE FIFTH OF OUR EIGHT BUDGET HEARINGS COVERING OUR \$1.26 BILLION FY21 BUDGET. SO I WANT TO FOCUS AGAIN ON THREE MAIN POINTS THAT YOU'VE HEARD ME SAY BUT BEARS **REPEATING.** THE FIRST IS IT -- WE'RE EXCITED **ABOUT THE \$80 MILLION INVESTMENT** NOT ONLY THE PLAN FOR FY21 BUT THE CONTINUED FOCUS ON EDUCATION FOR YEARS AFTER. AS THE CITY AND DISTRICT IS **RESPONDING TO IMMEDIATE** DISRUPTION OF COVID, WE ARE **EVALUATING OUR PLANS IN OUR FY21** CREATE MORE FLEXIBILITY TO **RESPOND TO EDUCATIONAL REALITIES** AND TO BEST MEET THE NEEDS OF STUDENTS. BUT HAVING SAID THAT, WE DO **BELIEVE THE FY21 BUDGET** PRIORITIES THAT WE ESTABLISHED ARE JUST AS RELEVANT TODAY AS THEY WERE TWO MONTHS AGO THAT WE HAVE ALIGNED OUR BUDGET SO AS WE ENTER INTO THE FALL AND START TO THINK ABOUT WHAT FALL PLANNING LOOKS LIKE, WE KNOW THAT THE INVESTMENTS THAT WE'VE MADE ARE GOING TO BE CRITICAL PARTICULARLY AROUND HIGH-QUALITY CURRICULUM MATERIALS, HIGH-QUALITY STRUCTURAL SUPPORTS THAT WE'RE GOING TO BE TALKING ABOUT TODAY. WE STARTED THE BUDGET PROCESS ROOTED IN THIS STATEMENT FROM THE OPPORTUNITY ACHIEVEMENT GAP POLICY AND I'VE USED IT AT EVERY SINGLE PRESENTATION BECAUSE WE REALLY WANT TO EMPHASIZE OUR

NEED TO REDOUBLE OUR EFFORTS TO CLOSE OPPORTUNITY AND ACHIEVEMENT GAPS AND GUARANTEE AN EXCELLENT EDUCATION TO ALL OF OUR STUDENTS. AND AGAIN WE KEEP SAYING THIS, BUT IT'S FOCUSING ON THOSE STUDENTS WHO NEED PUBLIC EDUCATION THE MOST AND PROVIDING INTENSIVE SUPPORT TO THOSE SCHOOLS THAT ARING YOU HAVELING TO IMPROVE. WE'RE LOOKING TO ENSURE ALL STUDENTS HAVE THE SAME ACCESS TO **OPPORTUNITY TO ACHIEVE** GREATNESS. **OUR INVESTMENTS FOR FY21 ARE** FOCUSED ON WHAT WE'VE REFERRED TOZ AT INSTRUCTIONAL CORE. AND SO OUR BUDGET IS DESIGNED AROUND THE STRAIGHTFORWARD PREMISE THAT THERE ARE THREE WAYS TO INCREASE STUDENT LEARNING. WE'RE GOING TO BE TALKING ABOUT MULTIPLE INITIATIVES. MULTIPLE **EFFORTS AROUND THIS** ACCELERATION, ACCELERATED FRAMEWORK BUT REALLY WE'RE FOCUSING ON THREE THINGS: INCREASING THE KNOWLEDGE AND SKILL OF TEACHERS, CHANGING THE CONTENT AND ALTERING THE **RELATIONSHIP OF THE STUDENT TO** THE CONTENT AND THE TEACHER. AND 100% OF FUNDING IN NEW **INVESTMENTS IS DIRECTED** IMPACTING THE STUDENT EXPERIENCE THROUGH THIS INSTRUCTIONAL CORE. OVERALL, WE MENTIONED THIS IS AN \$80 MILLION INCREASE FOR THE BOSTON PUBLIC SCHOOLS. **36 MILLION IN NEW INVESTMENTS** THAT WERE HIGHLIGHTED ON THE PREVIOUS SLIDE. THE REMAINING 44 MILLION **REPRESENTS AN INCREASE IN THE** COST OF OPERATIONS AND THE COST OF IMPLEMENTING THE NEW BTU, OUR BOSTON TEACHERS UNION CONTRACT. SUPERINTENDENT BEGAN HER COMMUNITY ENGAGEMENT TOUR AND **REALLY BEGAN HER BUDGET PROCESS** IN JULY WHEN SHE ARRIVED, REALLY

**BEFORE JULY BEFORE SHE** OFFICIALLY ARRIVED, AND THIS BUDGET, THE STRATEGIC PLAN THAT HAS BEEN PRESENTED AND THAT WE HAVE ALIGNED OUR PRESENTATIONS TO IS REALLY THE REFLECTION OF COMMUNITY VALUES. WE REALLY DO THINK THAT THIS IS NOT JUST OUR STRATEGY BUT THIS IS THE BROADER "OUR STRATEGY, **"WE THINK IS REFLECTIVE OF** STUDENT VOICE. WE THINK IT'S REFLECTIVE OF COMMUNITY VOICE AND IS REALLY REFLECTIVE OF OUR STRATEGIC PLAN THAT DRIVES OUR DISTRICT OPERATIONAL PLAN AND THE PLANS THE DEPARTMENTS ARE PUTTING TOGETHER TO REALLY DRIVE IMPROVEMENT NEXT YEAR AND ALL OF THIS IS REFLECTED IN THE FY21 BUDGET PRIORITIES. THOSE THINGS THAT ARE PART OF OUR STRATEGIC PLAN THAT YOU DON'T SEE IN THE FY21 BUDGET, IT'S PART OF A MULTIYEAR ROLLOUT. SO THINK ABOUT HOW WE ARE PHASING OUR APPROACH TO BUILD CAPACITY AND DRIVE IMPROVEMENT ACROSS ALL OF OUR SCHOOLS OVER THE NEXT FEW YEARS. AS I MENTIONED, WE'VE ORGANIZED OUR PRESENTATION THIS MORNING AND REALLY OUR -- ALL OF OUR HEARINGS AROUND THE SIX COMMITMENTS OF THE STRATEGIC PLAN. AND EACH OF THESE PLANS -- EACH OF THESE COMMITMENTS HAVE UP TO 11 PRIORITIES UNDERNEATH. TODAY WE'RE GOING TO BE **DISCUSSING COMMITMENT 2,** ACCELERATE LEARNING. YOU CAN SEE THE BOLDED TOPICS ARE THE ONES THAT ARE GOING TO BE PRESENTED THIS MORNING. 2.9 IS GOING TO BE COVERED IN OUR COVID RESPONSE HEARING, WHICH IS FORTHCOMING. AND THEN THE -- THAT'S THE ONLY ONE OF THE SECOND COMMITMENT THAT WON'T BE COVERED TODAY. THERE HAVE BEEN A LOT OF TALK

RECENTLY ABOUT ACCOUNTABILITY. AND AS WE RESPOND TO COVID-19 AND THINK ABOUT WHAT THE FALL WILL LOOK LIKE, WE'RE AWARE OF THE URGENCY OF SUPPORTING OUR STUDENTS WHOSE LEARNING HAS BEEN DISRUPTED BUT ALSO RECOGNIZE THE IMPORTANCE OF MAKING LONG-TERM INVESTMENTS IN IMPROVEMENT IN OUR SCHOOLS, TEACHERS AND FIRST STUDENTS.

YOU'RE APPROACH TO ACCOUNTABILITY HAS FOUR MAIN COMPONENTS.

THE FIRST IS THAT WE'RE ENSURING PEOPLE ARE CLEAR ON WHAT THEY'RE BEING ASKED TO DO AND HOW THEY ARE BEING ASKED TO WORK DIFFERENTLY.

SECOND, WE'RE GOING TO BE MAKING SURE THAT THEY'RE DOING IT. THIS IS MONITORING PROGRESS AND KEEPING TRACK OF HOW WE'RE DOING ON ENCHMENTING THE STRATEGY. THE THIRD, WE'RE GOING TO BE MONITORING STUDENT PROGRESS ON SPECIFIC OUTCOMES TO MAKE SURE THAT THE PLAN IS WORKING FOR ALL STUDENTS.

AND THEN, AS A RESULT, WE'RE GOING TO BE ADJUSTING THE STRATEGY, REDEPLOYING RESOURCES AND RETRAINING STAFF TO MAKE SURE THAT WE ARE CONSTANTLY MAKING IMPROVEMENTS IN THE DIRECTION THAT WE'RE HEADED. THROUGHOUT TODAY'S PRESENTATION, THE FOCUS IS ON WHAT AND HOW WE'RE GOING TO BE DOING THE WORK DIFFERENTLY ON THE ACADEMIC SIDE AND WHAT INVESTMENTS WE'RE MAKING. BUT IT IS IN THIS -- WE JUST WANT TO RECOGNIZE THAT THAT IS REALLY THE FIRST STEP IN OUR OVERALL PROCESS OF IMPROVEMENT. I WANT TO START BY HIGHLIGHTING A NUMBER OF INVESTMENTS IN THE FY21 BUDGET BEFORE I GET TO OUR COMMITMENTS OF STRATEGIC PLANNING. THE FIRST IS THAT I AM FILLED WITH JOY TO BE ABLE TO PRESENT A BUDGET THAT CHANGES THE STUDENT EXPERIENCE, BY INCREASING ACCESS

TO ART, MUSIC AND PHYSICAL EDUCATION CLASSES. STUDENTS HAVE MORE OPPORTUNITIES TO EXPLORE THEIR PASSION. TO FEEL THEIR CREATIVITY AND CURIOSITY, AND TO FEEL SUCCESS. STUDENTS WILL BE MORE FOCUSED AND ENGAGED IN CORE INSTRUCTION. BUT THIS INVESTMENT IS NOT JUST A STAND-ALONE INVESTMENT. IT REALLY PROVIDES THE TIME NEEDED TO CHANGE INSTRUCTION, AND SO WHEN STUDENTS ARE IN THEIR ADDITIONAL SPECIALIST CLASSES, TEACHERS WILL HAVE MORE TIME TO COLLABORATE AND PREPARE. NEW FUNDING OF INSTRUCTIONAL FACILITATORS WILL PROVIDE INSTRUCTIONAL INCLUSION, COACHING SUPPORT DESIGNED TO THE DISTRICT CURRICULUM AND THAT IS BEING USED DURING THE ADDITIONAL PLANNING TIME TO MAKE SURE TEACHERS ARE IMPROVING THEIR CRAFT. AND THEN TEACHERS WILL ALSO BE ABLE TO USE HIGH-QUALITY CURRICULUM MATERIALS. THEY'LL HAVE THE CURRICULUM THEY NEED TO BE ABLE TO PROVIDE HIGH-QUALITY INSTRUCTION. WE'RE, OF COURSE, VERY FORTUNATE TO HAVE SO MANY EXCELLENT EDUCATORS IN BOSTON. AND OUR DEDICATED TEACHERS AND SCHOOL-BASED STAFF WORK TIRELESSLY FOR OUR KIDS. THAT HAS NEVER BEEN MORE EVIDENT THAN WHAT WE'VE SEEN IN THE CREATIVITY AND RAPIDLY ADAPTED TEACHING PRACTICES THAT WE'VE SEEN DURING SHUTDOWN. I MYSELF HAVE BEEN ABLE TO WITNESS AWESOME INSTRUCTION THAT I NEVER THOUGHT COULD HAPPEN THROUGH A ZOOM CLASSROOM. CERTAINLY MORE ENGAGING AND EFFECTIVE THAN MY PRESENTATION THIS MORNING. BUT IN THE NEXT YEAR, WE'RE GOING TO BE ASKING TEACHERS TO **REFLECT EVEN MORE ON THEIR** PRACTICES AND IMPLEMENT NEW CURRICULUM AND TEACH IN NEW AND

MORE INCLUSIVE WAYS. AND WE'RE PREPARED TO SUPPORT THIS CHANGE THROUGH TEAM-BASED PROFESSIONAL DEVELOPMENT. HIGH-QUALITY INSTRUCTIONAL MATERIALS AND FREQUENT COACHING AND CONSISTENCY BACKED. OVERALL, WE'RE EMPHASIZING THE **RETURN ON INVESTMENT THAT** HAPPENS WITH PROFESSIONAL DEVELOPMENT, AND RESEARCH SHOWS THIS INVESTMENT CAN PAY OFF FOR DECADES. THAT THIS ISN'T JUST A ONE-TIME AS LONG AS WE'RE MAKING THIS **INVESTMENT THAT'S WHEN THE** EFFECT WILL BE SEEN. WE'RE REALLY -- WE'RE INVESTING IN THE LONG-TERM HEALTH AND IMPROVEMENT OF OUR SYSTEM. IN TOTAL, 12.4 MILLION OF **INVESTMENTS ARE ALIGNED TO** EXPAND TEACHER SKILL SET AND THE TOOLKITS AVAILABLE TO TEACHERS NEXT YEAR. I ALSO WANT TO HIGHLIGHT --WE'RE GOING TO BE TALKING MORE ABOUT BPS BUILDINGS LATER ON IN THIS HEARING BUT WE WANT OUR BUILDINGS TO BE A PLACE OF PRIDE FOR ACCESS AND ALL OUR STUDENTS HAVE ACCESS TO THE LATEST TEG NOTH FOR LEARNING. EARLIER THIS YEAR I HAD THE **OPPORTUNITY TO VISIT TECH BOSTON** ACADEMY, AND I SAT WITH STUDENTS AND TALKED TO THEM ABOUT BUDGETING, GOT THEIR OPINION ON WHAT WE SHOULD BE INVESTING IN IN TERMS OF THE THREE-YEAR MULTIYEAR INVESTMENT. OF COURSE, THEY TALKED EXCITEDLY ABOUT NEW BUSINESS CLASSES AND **OPPORTUNITIES TO DO IS -- AND TO** DO EARLY COLLEGE CURRICULUM, TO THINK ABOUT THEIR CAREER AND ALIGN IT TO THE CLASSES THAT THEY ARE TEACHING. I WAS ACTUALLY AT AN ENGLISH CLASS TALKING ABOUT BUDGET, SHOWING HOW CURRICULUM CAN REALLY WORK ACROSS DISCIPLINES. BUT THEY ALSO MENTIONED THE NEED FOR US TO IMPROVE THEIR

BATHROOMS, CLEAN THEIR BATHROOMS, IMPROVE THINGS LIKE RADIATOR COVERS, THE BASICS THAT SHOULD BE PRESENT IN ALL OF OUR SCHOOLS.

AND SO WE KNOW THAT SCHOOL ENVIRONMENTS IMPACT LEARNING, AND OUR JOB IS TO ENSURE OUR FACILITIES SUPPORT LEARNING BY INVESTING IN BUILDING CONDITION AND CLEANLINESS.

THIS IS BUILDINGS THAT ARE IN SUPPORT OF OUR ACADEMIC VISION. THE OTHER THING THAT THE SUPERINTENDENT HAS BEEN HIGHLIGHTING AND WE'RE EXCITED ABOUT IS NOT ONLY A ONE-TO-ONE EXPANSION THAT'S BUILDING ON THE RAPID EXPANSION OF TECHNOLOGY THAT WE DID THIS SPRING, AND ENSURING ALL STUDENTS HAVING ACCESS TO TECHNOLOGY DEVICES BUT ALSO FIGURING OUT WAYS TO MAKE SURE THAT WE ARE EXPANDING INTERNET ACCESS TO OUR STUDENTS AND ENSURING THAT THEY HAVE CONSISTENT AND HIGH-QUALITY INTERNET ACCESS GOING INTO NEXT YEAR.

WE UNDERSTAND THAT THIS IS GOING TO BE CRITICAL DURING COVID. BUT WE THINK THIS SHOULD BE A BASELINE SERVICE FOR OUR STUDENTS GOING FORWARD. AND TODAY, OF COURSE, IN ACCELERATE LEARNING, WE'RE GOING TO HIGHLIGHT LITERACY AND INSTRUCTION AND OUR EFFORT TO **IMPROVE LITERACY AND IT'S BEGINNING BY REORGANIZING -- OR** EXCUSE ME, BY RECOGNIZING THAT STUDENTS BRING A RANGE OF KNOWLEDGE AND EXPERIENCES THAT INFLUENCE THEIR LEARNING AND ENGRAVEMENT. AND WE'RE MAKING SURE STUDENTS CAN MEET THE DEMAND OF THE NEW -- OF HIGH LEVELS OF LITERACY THAT ARE REQUIRED TO BE SUCCESSFUL AFTER HIGH SCHOOL. AND WE BEGIN WITH RESEARCH-BASED STRATEGIES IN THE AREAS OF READING, WRITING, LISTENING AND SPEAKING.

OVERALL, 14 -- ALMOST **\$15 MILLION ARE INVESTED IN NEW** SPENDING AND TO RAISE THE BAR ON STUDENT LEARNING. HERE YOU CAN SEE A NUMBER OF INITIATIVES THAT ARE REALLY GOING TO BE IMPACTING THE WAY STUDENTS ENGAGE WITH THEIR TEACHERS AND WE ARE TALKING ABOUT ALTERING THAT RELATIONSHIP BETWEEN STUDENTS AND CONTENT. THROUGHOUT THIS MORNING'S PRESENTATION IF THIS AFTERNOON. WE'RE GOING TO BE TALKING ABOUT VARIABILITY AND QUALITY. AND OUR NEED AS A DISTRICT TO RECOGNIZE THAT WE HAVE POCKETS OF EXCELLENCE, BUT TO MAKE SURE THAT THAT IS A CONSISTENT EXPERIENCE ACROSS ALL OF OUR SCHOOLS AND NO MORE -- THAT'S NO MORE APPROPRIATE TO TALK ABOUT THAN IN HIGH SCHOOLS WHERE WE HAVE EXCELLENT HIGH SCHOOLS BUT WE HAVE A LOT OF VARIABLE OUALITY ACROSS OUR SCHOOLS. WHAT WE'RE TALKING ABOUT DOING IS IMPLEMENTING RECOGNIZED MODELS OF RIGOR AND EXCELLENCE IN OUR SCHOOLS AND WHAT THE SUPERINTENDENT HAS DEEMED THE **BPS CORE 4, EXPANDING ADVANCED** PLACEMENT, OPPORTUNITIES, GIVING STUDENTS EARLY ACCESS TO COLLEGE AND CAREER AND DUAL ENROLLMENT IN EARLY COLLEGE POMPG WE'RE TALKING ABOUT CTE EXPANSION GIVING KIDS ACCESS FROM THINGS LIKE ENGINEERING TO MEDICAL DEVICE, INCREASING STEEM AND ARTS REALLY MAKING SURE THAT ALL PARENTS AND STUDENTS KNOW THAT NO MATTER WHAT HIGH SCHOOL THEY GO TO, THEY'RE GOING TO HAVE A **RIGOROUS AND ENRICHING HIGH** SCHOOL EXPERIENCE. TALKED AT THE LAST HEARING ABOUT INCLUSION. IT IS SUCH A FUNDAMENTAL PART OF OUR STRATEGIGY GOING INTO NEXT YEAR THAT IT CUTS ACROSS MANY OF OUR COMMITMENTS AND IS, OF COURSE, FUNDAMENTAL TO ACCELERATED LEARNING FOR ALL

STUDENTS. AND SO OUR STRATEGY FOR **INCREASING CAN INCLUSIVE OPPORTUNITIES FOR STUDENTS** REALLY DOES START WITH MAKING SURE THAT WE HAVE EDUCATORS WHO HAVE THE RESOURCES THEY NEED AND THE SUPPORT THAT THEY NEED TO DELIVER HIGH-QUALITY INCLUSIONARY LEARNING **OPPORTUNITIES.** THE COMMITMENT 2, PRIORITY 3 IS A BIG ONE. IT HAS A LOT UNDER IT. SO I WANTED TO JUST PUT ON THERE WHAT WE'RE TALKING ABOUT IS RIGOROUS AND LINGUIST TICKLY AFFIRMING CURRICULUM AND INTRUCKS THAT INCLUDES MULTIPLE DISCIPLINES. OVER THE NEXT FEW SLIDES, I'LL TALK A LITTLE BIT ABOUT THE DISCIPLINES. I'M SURE YOU'LL HAVE A LOT OF QUESTIONS ABOUT DIFFERENT AREAS OF THIS INVESTMENT, BUT REALLY WHAT WE'RE TALKING ABOUT IS NOT JUST FOCUSING ON MATH AND ENGLISH, THE TESTED SUBJECTS. WHAT WE'RE REALLY TALKING ABOUT IS A BROAD-BASED LIBERAL ARTS EDUCATION WHERE STUDENTS REALLY ARE ENGAGED IN A BROAD RANGE OF **OPPORTUNITIES AND PREPARING FOR** POST-SECONDARY SUCCESS. WE THINK IT'S IMPORTANT TO BOTH **RECOGNIZE THE LINGUISTIC ASSETS** OF OUR COMMUNITY AND ALSO SUPPORT AND SUSTAIN THEIR CULTURAL LINGUISTIC ABILITIES, AND SO WE'RE LOOKING AT MULTIPLE PATHS FOR BUILDING BILINGUAL CAPACITY IN OUR STRICT. THE LOOK ACT GIVES US MORE FLEXIBILITY TO SERVE OUR STUDENTS AND BASICALLY REPAIR THE DAMAGE THAT HAS BEEN DONE FROM ENGLISH-ONLY POLICIES IN **MASSACHUSETTS FOR THE LAST 15** YEARS. AND SO THE OFFICE OF ENGLISH LANGUAGE LEARNERS WILL BE PRESENTING A PLAN TO SCHOOL COMMITTEE LATER THIS SPRING THAT

IS A COMPREHENSIVE APPROACH TO **REBUILDING OUR BILINGUAL** CAPACITY AS A DISTRICT THAT IS FUNDAMENTAL TO ACCELERATING THE LEARNING FOR OUR ENGLISH LEARNERS. **COMMITMENT 2 ALSO INCLUDES** PHYSICAL EDUCATION, HEALTH POLICY, MAKING SURE THEY WORK INN COULD JUNCTION TO PROVIDE HEALTHIER OUTCOMES FOR OUR STUDENTS. WE'RE ALSO FOCUSING ON OUR TRANSFORMATION SCHOOLS TO REALLY DRIVE IMPROVEMENT. IT COMES COUPLED WITH JOB-EMBEDDED PROFESSIONAL DEVELOPMENT, THE INSTRUCTIONAL FACILITATORS. SO IT'S NOT JUST ABOUT BUYING BETTER BOOKS OR MATERIALS. IT'S REALLY ABOUT TAKING A HOLISTIC APPROACH TO MAKING SURE THE INSTRUCTION IN THE CLASSROOM IS CHANGING AND IS AT THE HIGHEST QUALITY ACROSS ALL OF OUR SCHOOLS. SO THAT'S THE CONSISTENCY OF **QUALITY WE'VE BEEN TALKING** ABOUT. WE WANT TO EXPAND ETHNIC STUDY, OPPORTUNITIES TO BE ABLE TO MAKE SURE AGAIN WE KEEP TALKING ABOUT CULTURALLY AND LINGUISTICALLY SUSTAINING PRACTICIANS. THIS IS AN IMPORTANT PART OF A DISTRICT THAT HAS -- IS **REPRESENTATIVE OF MULTIPLE** CULTURES AND COMMUNITIES. WE'RE ALSO ADOPTING THE COMMON CORE, THE MASS COMMON CORE GRADUATION REQUIREMENTS ACROSS OUR HIGH SCHOOLS. THIS IS ABOUT STANDARDIZING THE BASIC LEVEL OF QUALITY SO THAT A **BPS DIPLOMA MEANS SOMETHING REGARDLESS OF THE SCHOOL NAME** THAT'S ON IT, THAT WE CAN GUARANTEE THAT OUR STUDENTS ARE GRADUATING READY FOR THE NEXT STEP IN THEIR CAREER. IN THIS BUDGET, WE'RE CONTINUING TO INVEST BOTH OPERATING BUDGET,

GENERAL FUND BUDGET TOWARDS **EXPANSION OF K-1 AND THE TRUST** THE CITY HAS ESTABLISHED TO HELP US EXPAND UNIVERSAL K-1. **OUR -- WE ARE GROUNDED IN THE** GOALS OF QUALITY COHERENCE AND EQUITY AND EXPANDING TO AN **ESTIMATED 630 SEATS IN COMMUNITY** PARTNERSHIPS WHILE ALSO **INCREASING THE QUALITY OF** EXISTING BPS AND COMMUNITY-BASED PROGRAM. SO IT'S BOTH EXPANSION OF THE QUANTITY OF SEATS AND AN **INVESTMENT IN THE QUALITY OF K-1** ACROSS. **COMMITMENT TO PRIORITY 5 IS** IMPLEMENTING RIGOROUS AND CONSISTENT ELEMENTARY LEARNING EXPECTATIONS ACROSS. AND SO WE'RE LOOKING AT EXPANDING IN SCIENCE AND A NEW APPROACH TO READING. **REALLY IT'S ABOUT IMPROVING** INSTRUCTION ACROSS MULTIPLE DISCIPLINES FOR THE DISTRICT INCLUDING DIGITAL LITERACY AND COMPUTER SCIENCE. I KNOW MANY STUDENTS ARE HAVING A RAPID LESSON IN ACCESS TO TECHNOLOGY AND WE WANT TO BUILD ON A LOT OF THE SKILLS THAT WE THINK ARE NECESSARY FOR 21st CENTURY SUCCESS. PRIORITY 6 IS ADDRESSING CHRONIC ABSENTEEISM BY CREATING JOYFUL CLASSROOMS. WHAT WE WANT TO SEE IS JOYFUL CLASSROOMS AND LEARNING ENVIRONMENTS THAT ARE ENGAGING, HEALTH-PROMOTED, INCLUSIVE, CHALLENGING AND SAFE. AND WE THINK THAT BY CONTINUING TO IMPROVE AND IMPLEMENT THE EIGHT COMPONENTS OF A COMPREHENSIVE BPS WELLNESS POLICY IN ALL CLASSROOMS IN ALL SCHOOLS WILL CREATE THOSE JOYFUL LEARNING ENVIRONMENTS THAT MEET THE UNIQUE NEEDS OF STUDENTS AND KEEP THEM ENGAGED IN LEARNING. WE WANT SCHOOL TO BE A PLACE THAT STUDENTS ARE EXCITED ABOUT ATTENDING, FEEL SAFE IN

ATTENDING AND THAT WE ARE UNDERSTANDING THAT THERE ARE MULTIPLE BARRIERS TO ATTENDANCE. IT'S NOT JUST ABOUT SORT OF **REQUIRING AND FOLLOWING UP AND BEING PUNITIVE.** WHAT WE WANT TO DO IS CREATE A HOLISTIC APPROACH TO BRINGING STUDENTS IN AND MAKING SURELY THAT THEY FEEL SAFE AND ENGAGED IN THEIR CLASSROOMS. OF COURSE. THERE ARE MULT COMPONENTS TO MAKING SURE WE HAVE A SAFE SPACE FOR EVERY BPS STUDENT AND OFFERING SUPPORT AND PROTECTION TO NEEDED TO LEARN, GROW AND THRIVE, THAT WE'RE CREATING CULTURALLY RESPONSIVE AND ENGAGING INCLUSIVE CLIMATES. WE'RE IMPLEMENTING STANDARDS AND PRACTICES FOR MULTI-TEARED SYSTEMS OF SUPPORT. WE'RE LOOKING ACROSS CODE OF CONDUCT WHICH WE DISCUSSED AT THE LAST HEARING. THIS IS NOT JUST ONE-OFF INITIATIVES. THIS IS A COMPREHENSIVE LOOK ACROSS THE WAY THAT OUR INITIATIVES INTERACT AND WORKING TOGETHER TO MAKE SURE THAT WE ARE GETTING THE MOST RETURNS ON THE INVESTMENTS THAT WE'RE MAKING IN THESE AREAS. AND THEN I MENTIONED AT THE **BEGINNING AS PART OF OUR** ACCOUNTABILITY STRATEGY WHAT WE REL WANT TO DO IS MAKE SURE THAT THERE'S HIGH-QUALITY SUPPORT FOR OUR TEACHERS. AND IMPLEMENTING DISTRICT-WIDE PROFESSIONAL DEVELOPMENT PLANS FOR TEACHERS, PARAPROFESSIONALS, COUNSELORS, SCHOOL AND CENTRAL LEADERS, TEAMS OF PEOPLE COMING TOGETHER TO HAVE COMMON KNOWLEDGE AND COMMON PRACTICES THAT COMPLEMENT EACH OTHER AND WORK TOGETHER, THAT WE'RE SHIFTING FROM JUST HAVING PROFESSIONAL DEVELOPMENT EVENTS WHERE TEACHERS COME, THEY GO TO A P.D. FOR A DAY, THEY GO BACK

AND ARE EXPECTED TO IMPLEMENT IT ON THEIR OWN. WHAT WE'RE TALKING ABOUT IS REALLY HAVING A CONTINUUM OF LEARNING AND COACHING ON THE GROUND LEVEL SO THAT PEOPLE ARE PUTTING INTO PRACTICE WHAT THEY'VE LEARNED AT THEIR PROFESSIONAL DEVELOPMENTS. SO, I'VE MENTIONED THROUGHOUT THESE HEARINGS THAT YOU'VE HEARD A COUPLE OF RECURRING THEMES, THAT WE HAVE TOO MUCH VARIABILITY AND QUALITY ACROSS OUR SCHOOLS, ESPECIALLY IN HIGH SCHOOLS, AND SO OUR JOB IS TO ENSURE THAT WE ARE BOTH RAISING EXPECTATIONS AND INCREASING OUR SUPPORT. SO I JUST WANT TO REVISIT OUR FOUR COMPONENTS OF THIS APPROACH ARE ENSURING PEOPLE ARE CLEAR ON WHAT THEY'RE BEING ASKED TO DO AND HOW THEY'RE BEING ASKED TO WORK DIFFERENTLY. SECOND. MAKE SURE WE'RE ALL DOING IT. MAKING SURE WE'RE ALL ENGAGING IN AND IMPLEMENTING THE STRATEGY AS DESIGNED. THE THIRD IS TO MONITORING STUDENT PROGRESS TO MAKE SURE THE PLAN IS WORKING FOR ALL OF OUR STUDENTS, PARTICULARLY OUR MOST VULNERABLE STUDENTS. AND THEN, AS A RESULT OF THAT ASSESSMENT, WE'RE GOING TO ADJUST OUR STRATEGY AND REDEPLOY **RESOURCES TO MAKE SURE THAT WE** ARE RETRAINING OUR STAFF TO SERVE OUR STUDENTS. THIS IS, OF COURSE, THE FIFTH OF EIGHT HEARINGS, AND WE LOOK FORWARD TO TAKING YOUR QUESTIONS AT THIS POINT I'LL TURN IT BACK OVER TO YOU, COUNCILOR ESSAIBI GEORGE. >> THANK YOU VERY MUCH. NATE. AND DURING THE PRESENTATION, WE WERE ALSO JOINED JOINED BY COUNCILOR ARROYO.THANK YOU FOR THE VERY THOROUGH PRESENTATION. I'M GOING TO NOW TURN THE IMAGINARY GAVEL, AND SHE HAS IT, I'M SURE, THE GAVEL OVER TO

CHAIR BOK. MADAM CHAIR. >> GREAT, THANK YOU SO MUCH, COUNCILOR ESSAIBI GEORGE. THANK YOU FOR CHAIRING, AND MY APOLOGIES TO THE TEAM FOR BEING A LITTLE LATE. WE HAD AN ISSUE IN MY DISTRICT THAT REQUIRED MORE SUPERVISION THAN ANTICIPATED. BUT I'M REALLY GRATEFUL FOR YOU BEING HERE, AND I REVIEWED THE POWERPOINT IN ADVANCE TO CATCH UP ON WHAT I MISSED. SO I'M GOING TO, WITHOUT FURTHER ADO, JUMP INTO QUESTION. AND I'LL GO FIRST TO COUNCILOR ESSAIBI GEORGE. THEN COUNCILOR CAMPBELL, AND I'LL PUT THE ORDER IN THE CHAT. THANK YOU, COUNCIL LOOR ESSAIBI GEORGE. >> THANK YOU, MADAM CHAIR. I'LL MAKE SURE THAT I'M OFF MUTE. I DO HAVE SOME QUESTIONS-- I HAVE A PARTICULAR INTEREST FOR THE B.P.S. TEAM. FIRST, THANK YOU FOR YOUR SERVICE. THANK YOU FOR YOUR CONTINUED EFFORT DURING THIS DIFFICULT TIME. AS A B.P.S. PARENT OF FOUR BOYS, OVER THE PAST FEW WEEKS, THEY'VE BECOME SIGNIFICANTLY MORE ENGAGED IN THEIR ONLINE LEARNING AND DOING TOOLS FROM HOME. SO I JUST WANT TO APPRECIATE YOU, FOR THEIR EFFORT OVER THE LAST COUPLE OF MONTHS. BUT IN PARTICULAR, THE LAST FEW WEEKS. AND KNOW THAT THERE'S A GREAT DEAL OF CONCERN AND CONVERSATION AROUND WHAT WILL HAPPEN OVER THE NEXT FEW MONTHS AND MEETING IN SEPTEMBER. BUT FOR TODAY, AND SPECIFIC TO TODAY'S TOPIC, I HAVE A PARTICULAR INTEREST IN SCIENCE EDUCATION, AND REALLY IMPROVING WHAT WE'RE DOING IN THE CLASSROOM AS IT COMES TO

LAB-BASED SCIENCES IN PARTICULAR. BUT ALSO THINKING ABOUT CREATING SCIENCE FOR ALL OUR STUDENTS AROUND THE DISTRICT. AND RELATED TO THAT. THE WORK **AROUND-- TOWARD THE MATH CORE** STANDARDS. I'D LIKE TO, IF YOU COULD, WALK THROUGH SOME OF THAT ENGAGEMENT FOR TEACHERS AND STAFF DURING THAT TRANSITION TOWARDS THE NEW CURRICULUM. AND THE-- A BETTER UNDERSTANDING OF HOW TEACHER STAFF MIGHT BE IMPACTED BY THE IMPLEMENTATION OF THE MATH CORE STANDARD. AND I'M WONDERING IF WE'RE GOING TO BE LOOKING TO ELIMINATE CERTAIN POSITIONS OR ROLES TO ACCOMMODATE THOSE STANDARDS AND THE NECESSARY STEPS. AND THEN WILL WE SEE A SIGNIFICANT CHANGE IN THIS COMING SCHOOL YEAR AS IT RELATED TO ALIGNING WITH THAT CORE CURRICULUM. THOSE ARE MY QUESTIONS. THANK YOU, MADAM CHAIR, AND THANK YOU FOR TO THE TEAM FOR BEING HERE. >> THANK YOU, VICE CHAIR FOR THE OUESTION. AND SCIENCE IS A PASSION OF MINE AS WELL, ESPECIALLY AT THE ELEMENTARY LEVEL, TO GET THE STUDENTS READY FOR THE MORE **RIGOROUS STANDARDS THEY'LL HAVE** TO MEET IN TERMS OF THE MCAS **REQUIREMENTS LATER IN HIGH** SCHOOL. SO WE HAVE A G.E. GRANT THAT WILL BE FOCUSING ON OUR ELEMENTARY SCIENCE, IF YOU'RE AWARE OF THAT GRANT, THOUGH IT IS NOT INCLUDED HERE IN THE BUDGET. WE ARE DOING THAT WORK RIGHT NOW, AND IT'S A WORK IN PROGRESS WITH THE ELEMENTARY SCIENCES. THE SECOND PIECE IS WITH, AS WE ALIGN TO MASS CORE, WE DO ANTICIPATE THAT THERE MAY BE ADDITIONAL SCIENCE COURSES

AVAILABLE, AND WE ARE PHASING IN THE MASS. CORE REQUIREMENT. WE WILL BE PRESENTING THIS TO THE SCHOOL COMMITTEE NEXT WEEK. AND SHARING WITH THEM THE **REQUIREMENTS AROUND THE MASS.** CORE AND THE COURSE **REQUIREMENTS.** SO THAT IS ON OUR AGENDA. I DON'T ANTICIPATE THAT THAT THERE WILL BE ANY CHANGES IN SCIENCE. THERE MAY BE ADDITIONAL CLARIFICATIONS REQUIRED FOR CERTAIN KINDS OF SCIENCES THAT WE GIVE. LAB SCIENCES WILL BE PART OF THE HIGH SCHOOL REQUIREMENT UNDER MASS. CORE. AND I DON'T THINK WE'LL BE ELIMINATING ANY ROLE THAT SCHOOLS-- FOR THAT, THAT I'M ANTICIPATING AT THIS TIME. >> I'LL WAIT FOR ADDITIONAL **QUESTIONS AND FURTHER ROUNDS.** >> OKAY, GREAT, THANK YOU, COUNCILOR ESSAIBI GEORGE. COUNCILOR CAMPBELL, AND THEN IT WILL BE COUNCILOR BREADEN. KOWBS LOR CAMPBELL. >> THANK YOU, COUNCILOR BOK, AND THANK YOU, COUNCILOR GEORGE. WHAT IS THE TIME TABLE FOR THE MASS. CORE IMPLEMENTATION? SECOND. ENGLISH LANGUAGE LEARNERS AND SPECIAL NEEDS STUDENTS ARE HIGHLY CONCENTRATED IN CERTAIN HIGH SCHOOLS, ENT OPEN ENROLLMENT HIGH SCHOOLS. WHAT IS THE PLAN SO ALL HIGH SCHOOLS SHARE THE RESPONSIBILITY OF EDUCATING THOSE STUDENTS. AND THE TIMETABLE FOR THAT? AND MY LAST QUESTION, WHEN IT COMES TO PRE-K., OBVIOUSLY, WE'VE BEEN USING THE TERM "UNIVERSAL" AND I THINK AT TIMES WE'RE STRIVING TOWARDS THAT. IT KAB LITTLE CONFUSING IN THAT RIGHT NOW, WE'RE NOT IN A PLACE WHERE ONE00% OF-- PRE-K.IS 100% PUBLICLY FUNDED IN TERMS OF ACCESS. WHERE ARE WE, WHAT DO YOU THINK

## WE NEED?

AND FOR THE K-1 SEATS AND THE PRE--"K" SEATS, ARE WE COUNTING COMMUNITY SEATS IN THAT? THANK YOU, SUPERINTENDENT. >> THANK YOU. COUNCILOR. SO FOR THE TIMETABLE FOR MASS. CORE, WE ARE PHASING IN THE APPROACH FOR THE MASS. CORE. THE FIRST CLASS WILL BE THE CLASS OF 2025. THAT'S OUR CURRENT SEG GRADERS. THAT GIVES OUR TEACHERS ENOUGH TIME TO REALLY BIG IN THE RIG OAR AND THE COURSE TAKING AND FOR US TO DO THE GAP ANALYSIS OF WHAT SCHOOLS ARE ACTUALLY OFFERING AND WHAT THEY NEED TO OFFER. MANY OF OUR SCHOOLS ARE GOING TO NEED ADDITIONAL P.E. AND ART PROGRAMMING AT SCHOOLS, SO WE HAVE TO GET CREATIVE. AND NOW THAT WE'RE REMOTELY DOING THAT, P.E. IS ALREADY A STATE REQUIREMENT FOR ALL SCHOOLS, BUT IN BOSTON, THAT HAS BEEN CHALLENGING DUE TO OUR GYMNASIUM AND LACK OF GYMNASIUM. I DO THINK YOU'LL SEE US BRANCHING OUT NOW THAT WE WILL BE ONE TO ONE WITH OUR STUDENTS FOR ONLINE P.E., AND SOME OTHER CREDITS FOR ATHLETICS AND OTHER ACTIVITIES AND LEARNINGS THAT CAN HAPPEN OUTSIDE OF THE CLOM, AS WELL AS IN THE CLASSROOM. ALSO, LOOKING AT THE E.O. SPED TIMELINE. WE ARE RIGHT NOW-- I HIRED STANLEY PUSE, ON MY STAFF AS SENIOR ADVISER. SHE IS OVERSEEING OUR SPECIAL ED DEPARTMENT, AND WE ARE GOING TO **BE UNDERTAKING, ALSO** INCLUSIONARY PRACTICES, AND THAT TIMELINE IS TO AUDIT OUR PROGRAMS AND TO BEGIN TO WORK WITH OUR TEACHERS TO BE ABLE TO FIGURE OUT PROBLEM-SOLVING MODEL USING MULTI-TIERED SYSTEMS OF SUPPORT. IT'S KNOWN AS M.T.S.S. AND THAT TIMETABLE IS NOW TO BEGIN TO START GATHERING THAT

INFORMATION WITH PROBABLE MORE OF AN IMPLEMENTATION OF OR E.O. AND SPED RECOMMENDATIONS IN THE 21-22 SCHOOL YEAR, AND USING NEXT YEAR AS A PLANNING YEAR AS WE BEGIN TO TRANSITION OUR PATHWAYS AND LOOK AT MORE EQUITABLE PATHWAYSES FOR OUR SPECIAL ED STUDENTS AND E.O. PROGRAMS. THEN WITH PRE-K, I DON'T HAVE THE EXACT NUMBER, BUT WE ARE DEPENDENT ON OUR C.B.O.s, OUR COMMUNITY-BASED ORGANIZATIONS, IN ORDER TO MEET THE DEMAND FOR OUR FAMILIES. AND I DON'T KNOW IF DAVID MIGHT HAVE THAT NUMBER FOR US, OR MR. PRUDER. IF NOT, I CAN GET THE NUMBER. 450 SEEMS TO BE SOMETHING THAT IS IN MY HEAD, BUT I WANT TO SEE EXACTLY WHAT THAT NUMBER IS. >> WHILE THEY LOOK FOR THAT NUMBER, ONE QUICK FOLLOW-UP-->> 540. 540. I HAD IT MIXED UP. >> ONE QUICK FOLLOW-UP ON THE ENGLISH LANGUAGE LEARNERS, ESPECIALLY AT THE HIGH SCHOOL LEVEL. I WENT TO LATIN SCHOOLS, SO I KNOW CERTAIN SCHOOLS DO NOT SHARE EOUITABLY IN THE **RESPONSIBILITY OF EDUCATING** THOSE STUDENTS, AND THE BURKE AND OTHER HIGH SCHOOLS IN MY DISTRICT THAT HAVE TO DO A LOT MORE. I GET THE AUDIT, AND I SAW THE PRESENTATION. I THINK THAT'S FANTASTIC, BUT, SUPERINTENDENT, FROM YOUR **OPINION AND PERSPECTIVE, HOW** LONG WOULD IT TAKE FOR US TO LOOK AT ALL OF OUR HIGH SCHOOLS, AND AT SOME POINT TO SEE ALL OF THEM SHARING EQUITABLY IN TERMS OF THE NUMBER OF SPECIAL NEEDS STUDENTS, ENGLISH LANGUAGE LEARNERS, NEW ARRIVALS, THAT THEY'RE EDUCATING IN THEIR **RESPECTIVE SCHOOLS.** 

AND I CAN SAVE EVERYTHING ELSE FOR THE NEXT ROUND. >> THANK YOU. >> THANK YOU. COUNCILOR. I THINK IT'S GOING TO TAKE SEVERAL YEARS. BUT I THINK WE'RE GOING TO GET STARTED ON THE FIRST SEVEN. SO I WILL BE ANNOUNCING NEXT WEEK SEVEN HIGH SCHOOLS THAT WE WILL BE WORKING WITH TO PROVIDE MORE EQUITABLE OPPORTUNITIES FOR OUR STUDENTS. BECAUSE, OF COURSE, IN OUR STRATEGIC PLAN, THE GOAL IS TO HAVE HIGH-QUALITY SCHOOLS IN EVERY NEIGHBORHOOD, AND WE ARE STARTING WITH THOSE STRUGGLING THE MOST. AND PART OF THAT IS THE DISPROPORTIONALITY THAT'S HAPPENING IN OUR SPXCIAL EDUCATION PROGRAMS AND THE CONCENTRATION OF SOME OF THOSE PROGRAMS AT CERTAIN SCHOOLS. SO WE WILL BE UNDERTAKING THAT AUDIT AND TRYING TO FIGURE OUT HOW TO BETTER MEET THE DEMANDS **OF-- MEET THE NEEDS OF OUR** STUDENTS, AND ALSO THE EQUITABLE DISTRIBUTION ACROSS OUR HIGH SCHOOLS. THAT'S A BIG PART OF THE WORK HEADING FORWARD, AS WELL AS OUR E.L. PROGRAM. >> 540 IS THE NUMBER-- IS THAT NUMBER-- JUST TO BE CLEAR WHAT THAT NUMBER IS? >> YEAH. THAT'S THE PLAN EXPANSION. WHAT WE'RE WORKING TOWARDS IS 750 SEATS IN COMMUNITY-BASED PROGRAMS OVER THE THREE YEARS. WE'RE UP TO 540 FOR FY-21 NEXT YEAR. THAT'S THE PLANNED NUMBER OF COMMUNITY-BASED SEATS. OVERALL. OUR TARGET IS SOMEWHERE **AROUND 4500 SEATS WHERE WE** CONTINUE TO MONITOR THAT NUMBER BY NEIGHBORHOOD AND BY SCHOOL TO MAKE SURE IT'S THE RIGHT MATCH. WITH 750 OF THOSE TOTAL SEATS COMING IN COMMUNITY-BASED

ORGANIZATIONS. ORGANIZATIONS. WE'RE ALSO LOOKING IN B.P.S. TO BE ABLE TO EXPAND K-1 IN OUR **B.P.S. SCHOOLS.** BUT RIGHT NOW, IN ELEMENTARY SCHOOLS, SPACE IS A LIMITING FACT OAR. THE OTHER THING I JUST WANT TO JUST SAY IS WE DON'T THINK ABOUT EXPANDING SPECIAL EDUCATION PROGRAMS AND ENGLISH LEARNER PROGRAMS AT HIGH SCHOOLS IN SHARING THE BURDEN. WE THINK ABOUT IT IN TERMS OF EXPANDING ACCESS AND OPPORTUNITY FOR STUDENT. WHAT WE HAVE DONE AS A DISTRICT IS RELY ON PROGRAM PLACEMENT AS A WAY TO SERVICE KIDS, AS OPPOSED TO EXPANDING AND GIVING THEM OPPORTUNITY IN MANY HIGH SCHOOLS. SO WHAT WE'RE GOING TO BE DOING IN B.P.S. AND THROUGH THE ACADEMIC TEAM IS REALLY LOOKING TO BREAK DOWN THE BARRIERS AND WORK WITH SCHOOLS TO MAKE SURE THAT THEY HAVE WHAT THEY NEED. BUT, REALLY, SET THE EXPECTATION THAT ALL SCHOOLS ARE EXPECTED TO SERVE OUR STUDENTS-->> I WOULD NOT SAY "SHARE THE BURDEN." IT'S NOT A BURDEN. IT'S MORE A RESPONSIBILITY. I WANT TO BE CLEAR. I WOULD NEVER SAY "BURDEN" IN TERMS OF EDUCATING THESE STUDENTS. I AGREE WITH YOU. THANK YOU, THANK YOU, COUNCILOR BOK. >> THANK YOU, COUNCILOR CAMPBELL. NEXT UP IS COUNCILOR BRAID AN BREADEN AND THEN COUNCILOR JANEY. >> THE ISSUE OF THE HIGH SCHOOLS, I ECHO MANY OF THE COMMENTS OF THE PREVIOUS TWO SPEAKERS. THE CONCERNS AROUND BRIGHTON HIGH, 65% OF THE STUDENT BODY ARE E.L.L., OR SPECIAL ED STUDENTS.

GENERAL ED IS ABOUT 35%. AND IT'S REALLY-- IT'S REALLY TOUGH IF YOU HAVE SUCH AN **IMBALANCE BETWEEN THE STUDENTS** THAT NEED SO MUCH EXTRA SUPPORT THAN YOUR GENERAL ED STUDENTS. ARE THERE PLANS TO ADDRESS THAT? IT SEEMS LIKE A HUGE MOUNTAIN TO CLIMB. HOW ARE YOU GOING TO TACKLE THAT? >> WELL, I HAVE AN EXCELLENT HEADMASTER THERE, SO THAT'S ONE OF THE PIECES IS TO GET HIS VISION IN THERE AND WORK WITH THE STAFF. WE'RE ALREADY DOING SOME WONDERFUL WORK, BUT WE WANT TO BRING IN PLACE THE RIGOR FOR OUR E.L. LEARNERS, AS WELL AS OUR STUDENTS WITH SPECIAL NEEDS THAT ARE AT BRIGHTON HIGH SCHOOL. PART OF THIS IS THE OVERALL PLANNING FOR THE SEVEN COMPREHENSIVE HIGH SCHOOLS THAT WE'LL BE TALKING ABOUT IN THE REDESIGN AS WELL, COUNCILOR. SO MORE OF THAT PLANNING IS YET TO COME. BUT IT IS A CONCERN OF OURS, AND IT IS SOMETHING THAT WE ARE LOOKING AT IN TERMS OF NEXT YEAR'S PLANNING. >> THE OTHER COMMENT, YOU KNOW, I KNOW FROM VISITED -- AND I ONLY VISITED A FEW TIMES. I'M GETTING TO LEARN MORE ABOUT BRIGHTON HIGH AS I GO FORWARD. SO MANY OF THOSE STUDENTS ARE ACTUALLY TEENAGERS WHO ARE WORKING 30-40 HOURS A WEEK TO SUPPORT THEIR FAMILIES. AND I'M REALLY WONDERING ABOUT WHETHER OUR HIGH SCHOOL MODEL FOR THOSE STUDENTS IS WORKING. I DON'T KNOW IF THERE IS ANOTHER WAY TO GET THEM THE HIGH SCHOOL EDUCATION THAT MAY BE LESS TRADITIONAL THAN THE REGULAR MODEL THAT WE TALK ABOUT. >> YEAH, I THINK THAT THIS **REMOTE LEARNING TIME IS GIVING** US THE OPPORTUNITY, ACTUALLY, TO TRY TO BRANCH OUT, AND DURING

SUMMER WE ALSO ARE GOING TO BE LOOKING AT NEW MODELS OF **REACHING STUDENTS WHO ARE CREDIT** DEFICIENT. STUDENTS WHO ARE NOT ENGAGING, MAYBE HAD CHRONIC ABSENTEEISM, FOR MORE PERSONALIZED EXPERIENCE FOR THEM AND HAVING MORE FLEXIBLE SCHEDULE SO WE'RE LEARNING A LOT DURING THIS TIME AND CAPTURING THE STORIES FROM THE STUDENTS IN PLANNING FOR THE SUMMER AND NEXT SCHOOL YEAR. >> I ALSO THINK IN TERMS OF CAREER PATHWAYS. PREPARING OUR STUDENTS FOR THE WORKFORCE, NOT EVERY STUDENT WILL GO TO COLLEGE. AND I CERTAINLY WOULD THINK IMMEDIATELY OUT OF HIGH SCHOOL, BUT WE HAVE LOCAL EMPLOYERS WHO ARE REALLY NEEDING YOUNG PEOPLE TO BE ENGAGED WITH, LIKE, WORKING IN THE HEALTH CENTER. FRONT-DESK WORK, HAVING LANGUAGE SKILLS. SPEAKING MORE THAN ONE LANGUAGE. THERE ARE LOTS OF ASSETS AND LOTS OF STRENGTH TO BRING. AND I REALLY THINK ENGAGING WITH THESE YOUNG PEOPLE AND WORKING ON CAREER PATHWAYS, LIKE PRENURSING OR WHATEVER-- WORKING WITH EMPLOYERS MORE TO THINK ABOUT JOB PREPARATION AND **INSPIRING STUDENTS TO WORK** HARDER. >> I CAN TELL YOU, ALL OF YOU ARE GOING TO BE REALLY EXCITED ABOUT OUR HIGH SCHOOL REDESIGN PLANS. PART OF THAT IS 7-12, AND **EXPANDING THE CAREER PATHWAYS** MUCH YOUNGER FOR CHILDREN AND CAREER EXPLORATION. AS MR. PROSECUTOR HAD ON HIS SLIDE, ONE OF THE FOUR PARTS OF ACCELERATING LEARNING IS TO BE ABLE TO FOCUS ON CAREER PATHWAYS AND TO DO SO AT A MUCH EARLIER AGE. I'VE ASKED KEVIN McCASKLE FROM MADISON PARK WHO HAS 14 YEARS OF EXPERIENCE AND THE TECHNICAL

KNOWLEDGE TO HELP US WORK WITH OUR TEAM TO CRAFT THESE CAREER PATHWAYS THROUGH OUR SCHOOL AT MADISON PARK. SO THERE'S A STRONG ELEMENT AND A STRONG ALIGNMENT AROUND THE RIGOR. SO I'M VERY EXCITED ABOUT THOSE PLANS, AND WE WILL UNVEIL THOSE NEXT WEEK, AND TO BEGIN REALLY IN EARN WEST SOME OF THAT CORE PLANNING NEXT YEAR, AND THE **IMPLEMENTATION OF THE '21-'22** SCHOOL YEAR. >> I'M VERY EXCITED TO HEAR YOUR PLANS FOR THE HIGH SCHOOLS. AND A COMPREHENSIVE HIGH SCHOOL, AND I THINK IT'S AN INCREDIBLE OPPORTUNITY TO DO SO MUCH MORE. THANK YOU SO MUCH. THAT IS ALL MY QUESTIONS. >> ONE MORE THING IN BRIGHTON, WE ARE WORKING ON THE ALIGNMENT WITH THE COMMUNITY. IT'S OVER TO THE SIDE THERE, AND I'VE ASKED ANDREW TO WORK WITH THE SCHOOL COMING INTO THE SCHOOL. SO THERE'S A STRONG ALIGNMENT WITHIN THE COMMUNITY AS WELL. >> I THINK ONE OF THE WEAKNESSES OF THE BRIGHTON HIGH SCHOOL IS THE LOCAL COMMUNITIES -- SO MANY STUDENTS-- IF IT WERE A SUBURBAN HIGH SCHOOL STRUGGLING, ALL HANDS WOULD BE ON DECK, AND WE WOULD BE RAISING THE RAFTERS. BUT I LOOK FORWARD TO THAT CONVERSATION AS WELL, THANK YOU. YOU. >> WE'RE HOPING TO GET THEM EXCITED ABOUT IT. >> I HOPE SO, TOO. I'M LOOKING FORWARD TO GOING TO A FOOTBALL GAME ONE OF THESE DAYS. THANK YOU. >> THANK YOU SO MUCH. COUNCILOR BREADEN. AND I'LL NOTE WE'VE ALSO BEEN JOINED BY COUNCILOR FLYNN FROM DISTRICT 2. NEXT UP IS COUNCILOR JANEY, COUNCIL PRESIDENT, AND THEN THEN

IT WILL BE COUNCILOR FLYNN. >> THANK YOU FOR ALL THE WORK YOU'RE DOING. I WANTED TO FOLLOW UP ON SOME OF THE QUESTIONS OF COUNCILOR CAMPBELL AROUND EARLY ED. FOR ME -- I DON'T KNOW IF SOMEONE IS NOT ON MUTE. I DON'T KNOW WHAT THAT NOISE IS. THANKS. ALL RIGHT. FOR ME, I'M REALLY LOOKING TO SEE UNIVERSAL PRE-K EVOLVE ITSELF INTO A GUARANTEE FOR EVERY FAMILY WHO SEEKS A FOUR-YEAR-OLD SEAT IN A B.P.S. SCHOOL BUILDING. AND I MAKE THAT DISTINCTION BECAUSE I KNOW NOT ALL PARENTS WANT A B.P.S. SEAT FOR FOUR-YEAR-OLDS. BUT I THINK IT IS IMPORTANT THAT IT IS GUARANTEED, JUST TO LEVEL THE PLAYING FIELD AROUND OUR ASSIGNMENT PROCESS, AS WELL AS THE VARIATION OF QUALITY AND SOME OF OUR OTHER SEATS. I KNOW THERE'S A LOT OF EFFORT TO KIND OF STREAMLINE THAT AND BRING EVERYONE UP TO THE SAME STANDARD. I CAN APPRECIATE THE WORK THAT IS UNDER WAY. I WOULD LIKE TO UNDERSTAND IS THE GOAL FROM YOUR PERSPECTIVE TO HAVE THIS HYBRID MODEL OR TO GET TO THE PLACE WHERE WE'RE GOING TO HAVE GUARANTEES FOR FOUR-YEAR-OLDS IN B.P.S. SCHOOL **BUILDINGS**? >> COUNCILOR JANEY, I SHARE WITH YOU THE DESIRE TO HAVE IT IN ALL OF OUR B.P.S. SCHOOLS. I THINK WE HAVE HIGH-QUALITY TEACHING AND LEARNING GOING ON, AND IT MAKES FOR THE ALIGNMENT TO OUR SCHOOLS REALLY CLEAR. I THINK, ALSO, RESEARCH SHOWS THAT WHEN YOU HAVE PRE-K TO GRADE 3 ALIGNMENT IN SCHOOLS, THE TRANSFORMATION AND THE **RELATIONSHIP WITH PARENTS** ACTUALLY IS A WHOLE TRANSFORMATIONAL REFORM MODEL FOR THE WHOLE SCHOOL. SO YOU SEE GRADES 1, 2, 3, REALLY IMPROVING. AND YOU ALSO SEE LESS FADE-OUT HAPPENING. >> SO ARE WE MOVING TOWARD A PLACE WHERE WE'RE GOING TO CONTINUE WITH THE HYBRID MODEL, OR ARE WE MOVING TO A PLACE WHERE THE ULTIMATE GOAL IS TO GET A GUARANTEE FOR FAMILIES OF FOUR-YEAR-OLD CHILDREN TO HAVE A SEAT IN B.P.S.ING ABOUT, IF THEY CHOOSE IT? NOW, OBVIOUSLY, MAYBE FAMILIES MAKE OTHER OPTIONS. AND WE WANT TO HAVE A NUMBER OF **OPTIONS FOR FAMILIES TO MAKE** THAT CHOICE. I WANT TO KNOW WHAT THE END GOAL IS. AND THEN I HAVE REALLY SPECIFIC QUESTIONS AROUND WHERE WE ARE. I HEARD A NUMBER BEING MENTIONED. IT WOULD BE HELPFUL FOR ME TO UNDERSTAND WHAT PERCENTAGE WE ARE IN HOW MANY OF THESE FOUR-YEAR-OLD SEATS, OUR B.P.S. OPEN SEATS, VERSUS COMMUNITY SEATS. IF THERE WAS A BREAKDOWN OF THAT? >> I CAN GET YOU THE BREAKDOWN. I DON'T HAVE THAT. I DO-- I THINK THE WAY THAT YOU'RE ARTICULATING THE STRATEGY FOR K-1 IS EXACTLY RIGHT. OUR END GOAL -- AT LEAST OUR INTERMEDIATE GOAL OF THE NEXT 3-5 YEARS, OR IF NOT SOONER, IS TO FIGURE OUT HOW TO GUARANTEE THAT EVERYONE WHO WANTS A B.P.S. SEAT CAN HAVE ONE, WHILE ALSO MAINTAINING OPTIONS FOR FAMILIES WITH COMMUNITY-BASED ORGANIZATIONS THAT REPRESENT THE COMPLEXITY OF CHOICES THAT PARENTS OF YOUNG CHILDREN FACE. AND SO WE DO-- AND WE CAN TALK MORE ABOUT B.P.S. BUT WE WANT TO BE IN A PLACE WHERE WE ARE EXPANDING K-1 ACCESS. WE ARE HEMMED IN WITH PHYSICAL

SPACE. >> I UNDERSTAND. I JUST WANT TO UNDERSTAND WHAT THE GOAL IS. I THINK YOU'RE RIGHT, SUPERINTENDENT, IT'S ABOUT THE ALIGNMENT. IT'S ABOUT HOW WE PROVIDE STUDENTS. AND FOR ME IT'S CONNECTED TO OUR STRATEGY TO ELIMINATE **OPPORTUNITY AND ACHIEVEMENT** GAPS. I DON'T WANT TO SPEND TOO MUCH TIME ON THIS BECAUSE I HAVE OTHER QUESTIONS. BUT I WOULD BE INTERESTED IN THE BREAKDOWN OF SEATS IF THAT COULD COME AT LATER TIMES. I WOULD BE INTERESTED NOT JUST IN THE PERCENTAGE OF EARLY ED COMMUNITY-BASED SEATS VERSUS **B.P.S. BUILDING SEATS, BUT WHERE** THOSE SEATS ARE, LIKE, IN WHICH SCHOOL BUILDINGS, IN WHICH COMMUNITY. THAT WOULD ALSO BE HELPFUL. AND WHAT SUPPORT THE COMMUNITY-BASED SEATS ARE GETTING IN TERMS OF BEING ALIGNED WITH THE CURRICULUM, AND EVERYTHING THAT WE'RE TRYING TO DO HERE IN B.P.S. I'D LIKE TO MOVE ON, IF THAT'S OKAY. JUST BECAUSE I KNOW THERE ARE A LOT OF TOPICS THAT WE'RE TRYING TO COVER IN A VERY SHORT PERIOD OF TIME. WHEN IT COMES TO EXCELLENCE FOR ALL AND ADVANCED WORK, AGAIN, I'M INTERESTED IN THAT PIE CHART. I DIDN'T SEE IT IN THE PRESENTATION OF HOW MANY OF THE SEATS ARE EXCELLENCE FOR ALL? HOW MANY OF THE SEATS ARE ADVANCED WORK CLASS? WHERE THOSE SEATS ARE THROUGHOUT THE DISTRICT, THROUGHOUT THE CITY, AND THEN WHO ARE IN EACH OF THOSE TYPES OF SEATS? SO FOR THE E.F.A., WHICH TYPES OF STUDENTS ARE IN THOSE STUDENTS.

AND FOR THE A.W.C., WHICH TYPES OF STUDENTS. WHEN I SAY "TYPE" I MEAN THE DEMOGRAPHIC BREAKDOWN IN TERMS OF... AND LANGUAGE. I WOULD BE REALLY INTERESTED IN THAT. AND, AGAIN, UNDERSTANDING WHAT THE END GOAL IS. WHEN E.S.A. WAS FIRST INTRODUCED, THE GOAL WAS TO SOMEHOW -- AT LEAST MY MEMORY OF IT. OTHERS CAN CORRECT ME. BUT MY MEMORY OF E.S.A.S IF WAS INTRODUCED AS A WAY TO PHASE IN THIS NEW RIGOR FOR ALL STUDENTS AS A WAY TO KIND OF QUIETLY I GUESS PUT TO BED A.W.C. **OBVIOUSLY, THERE ARE A LOT OF** FOLKS WHO ARE GOING TO HAVE STRONG FEELINGS ABOUT THAT. BUT FOR ME, I'D LIKE CLARITY ON THE END GOAL. IS THAT STILL THE CASE? ARE WE TRYING TO TRANSITION TO A PLACE WHERE EXCELLENCE FOR ALL IS THE END GOAL? OR ARE WE STILL TRYING TO HAVE A HYBRID? >> SO TO ANSWER SOME OF YOUR **QUESTIONS ABOUT NUMBERS, ABOUT** E.S.A., AND A.W.C., SO THERE ARE 636 STUDENTS IN A.W.C. PROGRAMS, AND ABOUT 1200 STUDENTS IN EXCELLENCE FOR ALL PROGRAMS. THE DEMOGRAPHIC BREAKDOWN-- AND WE CAN SEND YOU FOLLOW-UP WITH A LOT OF THE DETAILS YOU'RE ASKING FOR-- BUT THE ROUGH DEMOGRAPHIC **BREAKDOWN A.W.C. IS ABOUT 30%** WHITE, 35% ASIAN, 12% BLACK, 18% HISPANIC, AND 5% OTHER. **EXCELLENT FOR ALL IS ABOUT 12%** WHITE, 7.5% ASIAN, 30% BLACK, AND 48% HISPANIC, AND ABOUT 3% OTHER. AND THEN IN TERMS OF CHANGES FOR OUR BUDGET FOR NEXT YEAR, THE THING I WOULD JUST NOTE IS OUR EXCELLENCE FOR ALL PROGRAM IS MOVING FROM OUR OPPORTUNITY GAP DEPARTMENT BUDGET AND INTO OUR CORE ACADEMICS BUDGET AS PART OF

THE WORK TO REALLY INTEGRATE EXCELLENCE FOR ALL INTO OUR BROADER ACADEMIC STRATEGY. AND ONCEET LESSONS FROM WHAT EXCELLENCE FOR ALL DID WAS CREATED ACCESS TO STEM, AND ONE OF OUR INVESTMENTS IN THIS YEAR IN OUR TRANSFORMATIONAL SCHOOLS IS INCREASED IN. >> THANK YOU, DAVID. I THINK OUR TIME IS UP HERE. AUTOMOBILE, THE DISPROPORTIONATE DIFFERENCE IN THE NUMBERS. I WILL COME BACK TO THAT. >> COUNCILOR O'MALLEY AND THEN COUNCILOR EDWARDS. >> THANK YOU, MADAM CHAIR. I LOVE SEEING THAT BALLOON BEHIND OUR COUNCIL PRESIDENT. ONCE AGAIN, HAPPY BIRTHDAY, COUNCILOR JANEY, AND MANY, MANY HAPPY RETURNS. >> THANK YOU SO MUCH. >> YOU'RE WELCOME. GOOD MORNING, SUPERINTENDENT. GREAT TO SEE YOU ALL REMOTELY. I'M JUST GOING TO CHECK THROUGH ALL OF MY QUESTIONS -- OR ONE AT A TIME MIGHT BE A BETTER WAY. LOVE SEEING THE BUDGET LINE ITEM FOR 25 NEW CUSTODIANS. WILL THAT FIGURE BE ABLE TO PAY FOR 25 SALARIES? THAT SEEMS LOW WHEN YOU FACTOR IN THE BENEFITS. >> IT WILL. IT IS INTENDED TO PROVIDE A FULL-TIME NIGHT CUSTODIAN AT ALL OF OUR SCHOOLS THAT DON'T HAVE THE NIGHT CUSTODIAN NOW. WE HAVE STAFF TIME TO CLEAN THE SCHOOLS OVERNIGHT AND HAVE THEM READY TO GO FIRST THING IN THE MORNING. OBVIOUSLY, THIS IS AN AREA OF INVESTMENT. WE WILL BE CONSIDERING OUR DEPLOYMENT OF RESOURCES AMID THE-- BUT HAVE MORE CUSTODIAL STAFF AVAILABLE FOR SCHOOLS. >> I THINK IT'S FABULOUS. I THINK IT'S GREAT. JUST TO BE CLEAR, THE 25 NEW POSITIONS, ARE SOME OF THOSE

SHIFTING OVERTIME TO EXISTING **POSITIONS**? >> IT'S 25 F.T.E. SO IT WILL BE MOVING A NUMBER OF POSITIONS FROM PART TIME TO FULL TIME. SO IT WON'T BE A NET NUMBER OF NEW POSITIONS IN THAT WAY. >> WILL THAT MEAN THAT EVERY SCHOOL WILL HAVE AT LEAST TWO CUSTODIANS? ONE DAY TIME AND ONE NIGHT TIME? >> I BELIEVE SO. >> OBVIOUSLY, THE LARGER SCHOOLS WOULD HAVE MULTIPLE CUSTODIANS. >> WE'LL CONTINUE TO MAKE SURE THERE'S AN ALLOCATION. THERE ARE A NUMBER OF POSITIONS WE'RE ADDING, BUT WE'RE RAISING THE MANAGEMENT OF WHAT THE SCHOOLS HAVE, WHILE DIFFERENTIATING AND ADDING FOR THE BIGGER SCHOOLS WITH HIGHER NEED. >> GREAT, THAT'S TERRIFIC, THANK YOU. AND TO THAT END, AS WE TALK ABOUT SORT OF PREPARING THE SCHOOLS AND MAKING SURE THEY'RE CLEAN-- AND I APOLOGIZE. I STEPPED OUT FOR A MOMENT SO YOU MAY HAVE TALKED ABOUT THIS, BUT I THINK IT'S RELEVANT-- SORRY, MY PHONE IS RINGING. HAS THERE BEEN TALK ABOUT DOING STAGGERED DAYS AS WE RETURN IN THE FALL TO LIMIT THE NUMBER OF STUDENTS? >> THERE ARE A LOT OF OPTIONS IN THE FALL THAT WE'RE LOOKING AT IN TERMS OF HOW STUDENTS COME BACK FOR REOPENING. BUT THERE HAVE BEEN NO DECISIONS MADE. WE ARE WEIGHING ALL OPTIONS. AND AS YOU KNOW, AS THE SITUATION EVOLVES, HOW THE SUMMER GOES WILL REALLY INFORM WHAT WE CAN DO. BUT WE'RE WORKING ON MULTIPLE CONTINGENCY PLANS. >> SURE, NO, UNDERSTOOD. AND, OBVIOUSLY, THINGS ARE CHANGING DAILY, AND IT'S TOO

EARLY TO CERTAINLY -- I KNOW YOU'RE AWARE OF IT. THOSE WATCH REGULAR ALSO LIKELY AWARE OF IT, THEY'RE WATCHING THE CITY BUDGET HEARING. AND A NUMBER OF DISTRICTS, BOTH IN MASSACHUSETTS AND THE EAST COAST HAVE BEEN LOOKING AT -- OR HAVE DECIDED TO DO STAGGERED SCHOOL DAYS TO REDUCE THE NUMBER OF STUDENTS. IT'S SOMETHING WE SHOULD BE COGNIZANT OF AND CERTAINLY HAVE THE POTENTIAL WAY TO ADDRESS THINGS AS WE GO BACK IN SEPTEMBER. I KNOW WE'LL STAY CONNECTED ON THAT. THE MADISON PARK HIGH SCHOOL --YOU HAVE BEGUN THE NATIONWIDE SEARCH FOR THE NEW HEADMASTER FOR MADISON PARK. WHICH WE'RE VERY EXCITED ABOUT AND LOOKING TO SEE A STRONG EDUCATOR TO FILL THAT POSITION. **IT'S UNLIKELY THAT POSITION WILL BE FILLED BEFORE SEPTEMBER, I** ASSUME? >> WE'RE STRIVING FOR IT TO BE FILLED BY THE START OF SCHOOL, BUT WE ALSO HAVE STRONG TRANSITION PLANS WITH THE CURRENT STAFF THERE. AS YOU KNOW, BRETT HIGGINS, THE CURRENT HEADMASTER. WILL BE WORKING AT BOTH COMPLEXES AS WE TRY TO HAVE MORE SEAMLESS OPPORTUNITIES AT MADISON PARK, AS WELL AS THE FORMER EXECUTIVE DIRECTOR, KEVIN McCASKILL WHO WILL ALSO BE AT THE SCHOOL AS WE TRANSITION. >> SO THE DESIRE IS TO FILL THE POSITION BY THE SEPTEMBER. IF NOT, YOU'VE GOT A GOOD TEAM IN PLACE TO SERVE IN AN **INTERRISM CAPACITY--**>> THE SAME TEAM WILL BE THERE TO SUPPORT THE SCHOOL AS WE TRANSITION. >> PERFECT. PERFECT. NOW, I THINK I ASKED THIS IN ONE OF OUR WORKING SESSIONS BEFORE

THIS HEARING, AND IT'S MORE OF A CURIOSITY. I DON'T THINK THE UNIVERSE OF STUDENTS WHO MAY FALL INTO THIS CATEGORY, BUT IT'S SOMETHING I'VE BEEN THINKING ABOUT. GIVING THE FACT THAT THE COST OF COLLEGE IS SO EXORBITANT. THE ADAMS SCHOLARSHIP IS AWARDED FOR STUDENTS WHO SCORE HIGHLY ON ALL THREE LEVELS-- THREE CONGRATULATIONS OF MCAS. AND SO WITH MCAS BEING CANCELED FOR THIS SPRING, IS THERE AN **OPPORTUNITY FOR THOSE STUDENTS** WHO MAY HAVE BENEFITTED FROM SCORING WELL ON THAT TEST TO THEN GET A HEAVILY REDUCED **COLLEGE SCHOLARSHIP?** >> WE'RE CURRENTLY WAITING ON GUIDANCE FROM THE STATE ON THE THE... SCHOLARSHIP, SO WE DON'T HAVE ANY GUIDANCE FROM THEM YET. >> TO BE CLEAR, IT'S NOT A B.P.S. PROGRAM. IT'S A STATE PROGRAM, ONE I THINK WE ALL SUPPORT WHOLEHEARTEDLY, SO THAT'S GOOD THAT YOU GUYS ARE AWARE OF THAT. I WOULD BE CURIOUS. PLEASE LET US KNOW IF YOU HEAR ANYTHING. LIBRARIES, I KNOW THIS IS SOMETHING WE ALL FEEL VERY, VERY PASSIONATELY ABOUT. AT OUR B.P.L. HEARING LAST WEEK-- OR TWO WEEKS AGO. PERHAPS-- IT WAS NOTED FOR THE FIRST TIME. OBVIOUSLY. IN HISTORY, THERE WERE MORE DIGITAL TITLES TAKEN OUT OF THE LIBRARY THAN PHYSICAL BOOKS, OBVIOUSLY BECAUSE THEY HAVE BEEN CLOSED FOR A NUMBER OF MONTHS NOW. I WONDER IF THERE HAVE BEEN ANY TALKS THROUGH YOUR OFFICE OF LIBRARY SERVICES ON INCREASING EXPENDITURES TO BUYING TITLES AND ACCESS TO DIGITAL TITLES. PARTICULARLY AS YOU ALL, WORKING IN CONCERT WITH THE CITY AND THE-- HAVE BEEN ABLE TO PROVIDE OUR STUDENTS WITH HOME BOOKS AND WAYS FOR STUDENT TO READ

E-BOOKS.

HAS THERE BEEN A DISCUSSION OF GROWING THE BUDGET OR EXPENDITURES FOR DIGITAL TITLES FOR SCHOOL LIBRARIES? >> I WAS JUST SPEAKING WITH MR. LEONARD JUST THE OTHER DAY. AND WE HAVE A MEETING COMING UP TO DISCUSS HOW WE CAN PARTNER AND LOOK AT OPPORTUNITIES COMING UP. BUT WE DON'T HAVE THOSE PLANS IN PLACE AT THIS TIME. >> AGAIN, OF EVERYTHING ON YOUR PLATE, THIS PROBABLY WOULDN'T BE IN THE TOP 500. BUT I JUST THINK IT'S SOMETHING THAT WE SHOULD BE MINDFUL OF, THAT SORT OF THE LIBRARY AS WE KNOW IT SPACE MAY BE SOMEWHAT DIFFERENT IN THE YEARS AHEAD, BOTH AS A RESULT OF THE PANDEMIC, AND THE FACT THAT PEOPLE ARE GETTING BOOKS AND LEARNING REMOTELY DIFFERENTLY. I THINK THIS COULD BE AN INTERESTING OPPORTUNITY, SO I'D LOVE TO STAY IN CONTACT WITH YOU ON THIS AND PERHAPS THERE COULD BE AN INTERESTING HEARING DOWN THE LINE. THIS ISN'T THE MOST IMPORTANT THING WE'LL TALK ABOUT, BUT I THINK THERE ARE MERIT IN KEEPING A CLOSE CONTACT AS WE HAVE MORE STUDENTS LEARNING REMOTELY AND CONTINUING TO LEARN REMOTELY. >> I WOULD ADD, COUNCILOR O'MALLEY, IF I COULD, THERE ARE TWO ELEMENTS OF OUR LIBRARIES THAT WE THINK OF WHEN WE KEEP TALKING ABOUT THE CULTURALLY LINGUISTICALLY SUSTAINING FACTORS. I THINK ONE OF THE THINGS WE WANT TO MAKE SURE THAT STUDENTS HAVE ACCESS TO ARE TEXTS THAT ARE REPRESENTATIVE OF THEIR CULTURES. THAT MEANS AN INVESTMENT IN MATERIALS IN OUR LIBRARIES. WE'RE ALSO LOOKING AT PROFESSIONAL DEVELOPMENT FOR

LIBRARY TEAM MEMBERS, FACULTIES,

AND SCHOOL LEADERS SO THAT THEY KNOW HOW TO ADDRESS CULTURAL BIASES IN TEXTS AND ENSURE ACCESS TO CULTURALLY RELEVANT TEXTS. I DON'T THINK IT'S AS LOW AS YOU PLACED IT IN TERMS OF OUR ACCESS TO AUTHENTIC TESTS FOR ALL STUDENTS. >> DON'T MISUNDERSTAND ME. I WAS TALKING ABOUT INCREASING THE BUDGET SPECIFICALLY FOR LICENSING OF ELECTRONIC TITLES AS OPPOSED TO THE HARD-COVER BOOKS. SO YOUR POINT IS ONE THEY ABSOLUTELY AGREE WITH. THIS IS VERY, VERY IMPORTANT, AND I THINK THE WAY WE LOOK AT ALL RESOURCES FOR STUDENTS, FACULTY, AND STAFF IS A UNIQUE **OPPORTUNITY FOR MOVING TO** DIGITAL. THANK YOU, MADAM CHAIR. I SEE YOU WAVING THE GAVEL. THAT'S ALL FOR NOW. >> NEXT UP IS COUNCILOR EDWARDS AND THEN COUNCILOR MEJIA. MEJIA. COUNCILOR EDWARDS. >> THANK YOU VERY MUCH. I HAVE TO GET THE NAME RIGHT, IT'S "EQUITY ROUNDTABLE?" I HAD THE PLEASURE OF PARTICIPATING IN ONE WITH MY STAFF AT THE HARVARD. I'M JUST CURIOUS THE QUESTIONS ABOUT ACCESS TO ONLINE DATA, HOW THEY'RE LOGGING ON. AND I JUST WANTED THEM TO EXPOSE OTHER THINGS. AND AS MANY PEOPLE MAY NOT KNOW, THE HARVARD KHAN IS THE MOST DIVERSE SCHOOL IN THE DISTRICT IN TERMS OF HAVING NUMBERS OF EQUAL AMOUNT OF RACIAL GROUPS. MAYBE THAT'S ME BRAGGING. IT'S A VERY DIVERSE SCHOOL. IT WAS WONDERFUL TO SEE HOW THE BREAKDOWN BY RACE WHO WAS LOGGING IN. AND BASED ON RACIAL GROUP, AGE GROUP. I THOUGHT IT WAS IMPORTANT THAT

THE PARENTS THOUGHT THEIR CHILDREN'S NEEDS WERE BEING MET. IT CAME BACK, BASICALLY, THE MAJORITY OF THE PARENTS FELT COMFORTABLE WITH THEIR KIDS. AND THEY BROKE THAT DOWN BY RACE AS WELL. THIS IS TO MY COLLEAGUES OUT THERE. SLIP INTO AN EQUITY ROUNDTABLE. I'M VERY EXCITED TO GO INTO MORE, AND I WILL TRY TO GO TO EACH ONE OF MY SCHOOLS AND SIT DOWN AND HEAR THE DATA. WHAT I DON'T WANT-- I DON'T INTEND TO DO THAT JUST TO BE VOYEURISTIC TO SEE WHAT'S GOING WRONG. BUT AS MUCH AS THE SCHOOL MAY NOT BE PART OF THE HARVARD/KENT, I WANT THE SCHOOLS TO TALK TO EACH OTHER AND I HEAP THE B.P.S. IS PROVIDING THAT OPPORTUNITY TO LEARN FROM EACH OTHER. BUT SEEING HOW THE TEACHERS ARE CHECKING IN. SEEING HOW THEY'RE LOOKING AT BREAKDOWNS, I'M VERY HAPPY I WENT. AND I HOPE PEOPLE WILL GO. IT BROKE DOWN BY LANGUAGE, SO IT WAS GREAT. I LEARNED ABOUT THE E.L.L. THERE ARE KIDS, ALSO, WITH SPECIAL NEEDS, AND THEY'RE LOGGING IN AT HIGHER RATES. SO I'M VERY HAPPY. AND SO I WILL CONTINUE TO CHECK IN ON THOSE. AND IF I FIND THAT I'M NOT HAPPY, I WILL CERTAINLY CALL YOU UP, SUPERINTENDENT, AS WELL. ON SOME THINGS I DO HAVE **QUESTIONS ABOUT, AND THAT'S** INFRASTRUCTURE. NOT NOW, BUT BEFORE THE END OF THIS, COULD YOU GET US A NUMBER OF HOW YOUR BUDGET HAS CHANGED--OR WILL NEED TO CHANGE-- BECAUSE OF COVID? ONE INFRASTRUCTURE QUESTION I HAVE IS WE'RE ABLE TO GIVE OUT FOOD TO PEOPLE ON A REGULAR BASIS. WHY WOULD WE STOP THAT?

I UNDERSTAND CURING THE DAY, KIDS ARE BACK IN SCHOOL FULL TIME. BUT IT'S CLEAR THAT WE HAVE-- WE HAVE A MASSIVE FOOD DISPARITY ISSUE. AND I DON'T KNOW WHY WE WOULD STOP THAT. I'M SO HAPPY WE STARTED THE NEW LUNCH ROOM AND HAVING FRESH FOOD AVAILABLE. ONE THING IS THE PROPORTIONS FOR THIRD GRADERS ARE TOO BIG, AND THEY THREW THE FOOD AWAY AFTERWARDS. SO HERE WE ARE IN A SITUATION NOW. I'M BEGGING B.P.L. TO FIGURE OUT CONTINUING A WAY TO GIVE OUT FOOD BEFORE AND AFTER SCHOOL TO HELP OUT A LOT OF FOOD-INSECURE FAMILIES. I'M PUTTING IT OUT THERE. WE'RE DOING IT. I DON'T KNOW WHY WE WOULD STOP IT. THAT'S ONE. GOING SPECIFICALLY INTO THE DISTRICTS. I SAW THAT, YOU KNOW, WITH THE EDWARDS AND THE REDESIGN, AND LOOKING AT THE WAY WE'RE GOING **TO BE MOVING FORWARD IN THE 7-12** IN EAST BOSTON, ALL THE WAY TO SIXTH GRADE, I'M EXCITED ABOUT HOW THE BUDGET LOOKS. I THINK THE DISTRICTS TALKING TO EACH OTHER, I DO SEE HOW WE ARE ALSO SAVING B.P.S. MONEY BY BEING MORE EFFICIENT WITH OUR LEARNING. AND I WANTED TO THANK YOU FOR THAT. I THINK THERE WAS A LOT OF CONVERSATION ABOUT THAT, AND I WANT TO THANK YOU FOR THAT UPON BUT I AM CURIOUS IN TERMS OF THE EDWARDS DESIGN, OR KALEIDOSCOPE, OR ANY OTHER THING. HOW ARE YOU ENGAGING IN HELPING BE A PART OF THAT DESIGN? I HAVE THOUGHTS ABOUT THE EDWARDS. THEY WANT TO BE A TRADE SCHOOL. THEY WANTED TO BE AN UPPER

SCHOOL AND CHARLES TOWB COMING INTO IT. PLEASE THE \$500,000 GOING INTO THE DESIGN, ENGAGE US EARLY ON. I UNDERSTAND THEY'RE LOT OF CALLS ABOUT THE PRINCIPAL IN CHARLESTOWN, AND WE'RE GETTING A NEW ONE. AND THE PRINCIPAL HAS BEEN AMAZING IN CHARLESTOWN. WHAT HE HAS DONE WITH THAT SCHOOL. AGAIN, I'M ASKING HOW WE ARE GOING TO ENGAGE? I THINK IT HELPS. I SEE YOU RAISED YOUR EYEBROWS CHAIRMAN BOK, SO I WILL TURN IT OVER TO BRENDA TO TALK ABOUT **ENGAGEMENT IN THOSE ISSUES--**KALEIDOSCOPE, CHARLESTOWN, AND THE EDWARDS. >> FIRST, LET ME SAY THANK YOU SO MUCH FOR ATTENDING THE EQUITY ROUNDTABLE. IT'S A POINT OF PRIDE FOR ME AND OUR TEAM AND THE DISTRICT AT THE ROUNDTABLES, AS WELL AS THE SCHOOL-BASED EQUITY ROUNDTABLE. THIS IS WHERE WE TAKE A PROBLEM OF PRACTICE AND ASK OUR SCHOOL COMMUNITY AND OUR PARTNERS WITHIN THE COMMUNITY TO REALLY HELP US RESOLVE THAT, FOR INSTANCE, 46 KIDS DIDN'T HAVE A LAPTOP, STILL, AND THEY RALLIED THE WHOLE COMMUNITY TO GET THEM THE LAPTOP. SO THAT'S THE QUALITY OF THOSE EQUITY ROUNDTABLES. THANK YOU FOR THAT. WE ARE WORKING ON OUR DATA DASH FORWARD EVERY DAY SO WE CAN HAVE PUBLICLY ACCOUNTABLE, TRANSPARENT DATA FOR THE PUBLIC. **IT'S EASIER TO PROVIDE** STUDENT-LEVEL DATA. IT'S MUCH HARD TORE PROVIDE THAT IN A WAY MORE PUBLICLY. AND WE'RE WORKING ON THAT NOW AND HOPEFULLY WE'LL HAVE SOMETHING VERY SHORTLY HERE. AS FOR FOOD AND SUMMER MEALS, WE ARE GOING TO CONTINUE. WE JUST RECEIVED A WAIVER FROM

THE FEDERAL GOVERNMENT TO CONTINUE UNTIL AUGUST 31. SO THAT IS ALSO A HUGE PRIORITY FOR US AND HAS BEEN A TOP PRIERPT OF THE MAYOR'S AND ACROSS THE ENTIRE CITY. AS YOU KNOW, THE ENTIRE CITY HAS SERVED OVER ONE MILLION MEALS, AND B.P.S. HAS SERVED OVER 575,000, AS WELL AS 100,000 OF THOSE DOOR-TO-DOOR FOR SPECIAL NEEDS STUDENTS. IN TERMS OF THE KALEIDOSCOPE EFFORT, I'M MEETING WITH THE MAYOR-- THE COMMISSIONER TOMORROW. AND AS YOU KNOW, WE WERE WORKING ON THAT PLANNING PRIOR TO COVID. WE PUT A LITTLE BIT OF A STOP ON IT BECAUSE WE HAVE BEEN BUSY MOVING FORWARD WITH IT. AND SO WE'LL COMMENCE THAT NOW, AND GET STARTED ON THAT, AND I'LL HAVE MORE INFORMATION ON THAT. FINALLY,... TOO MANYAS IS ABSOLUTELY FABULOUS, AND AM HAPPY THAT HE WILL HELP US WITH THE MERGER. SO THANK YOU FOR THAT. >> THANK YOU. >> THANK YOU SO MUCH, COUNCILOR EDWARDS. NEXT UP, COUNCILOR MEJIA AND THEN COUNCILOR AROYA. COUNCILOR MEJIA. >> GOOD MORNING. GOOD TO SEE YOU ALL. THANK YOU FOR YOUR THOROUGH PRESENTATION. WE'RE GOING TO GO WITH QUESTIONS. ROUND ONE. CHAIRWOMAN BOK, I'M ASSUMING WE HAVE A FEW ROUNDS, RIGHT? >> YES. >> ALL RIGHT. SO ONE OF THE GOALS OF ACCELERATED LEARNING IS TO MAKE SURE EVERY SCHOOL HAS A SAFE SPACE TO LEARN AND THRIVE. HOWEVER, THERE IS A DECREASE IN GUIDANCE AND EXTRACURRICULAR ACTIVITY FUNDING.

HOW DO YOU SUPPORT LEARNING? >> EXTRACURRICULAR ACTIVITY, THE DECLINE IN BUDGET THAT YOU'RE REFERENCING, IS SORT OF AN ART FASKT WAY WE DO BUDGETING, AND THE PROGRAM CODE FOR EXTRACURRICULARS. IT'S RELATIVELY SMALL. I THINK THE NUMBER WAS OUT OF 170K, THERE WAS A 70K DECREASE IN THAT PROGRAM CODE. MOST OF OUR EXTRACURRICULAR ACTIVITIES ARE CODED IN A VARIETY OF DIFFERENT WAYS--PARTNERSHIP DOLLARS. PARTNERSHIP FUNDS IS THE BIGGEST AREA. AND EXTRACURRICULARS THROUGH SPORTS AND ATHLETICS, WE HAVE A SEPARATE PROGRAM CODE. SO THERE'S NOT AS BIG OF A CHANGE IN OUR EXTRACURRICULAR STRATEGY AS THAT ONE SORT OF DATA POINT WOULD SUGGEST. AND AS PART OF OUR MULTI-YEAR INVESTMENT, THE SUPERINTENDENT IN PARTICULAR IS THINKING ABOUT HOW DO WE EXPAND ACCESS TO ENRICHING EXTRACURRICULAR ACTIVITIES 7-12. WE WANT TO BE ABLE TO EXPAND MIDDLE-SCHOOL PROGRAMS. WE WANT TO BE ABLE TO EXPAND J.V. AND FRESHMAN PROGRAMS TO CREATE A MORE ENRICHING ATHLETIC EXPERIENCE. **IT'S PART OF THE OVERALL 7-12** STRATEGY. THERE'S NOT A BIG INVESTMENT IN FY-21, BUT WE ANTICIPATE BEING ABLE TO REORGANIZE AND DEPLOY MORE RESOURCES IN FUTURE YEARS. >> OKAY, THANK YOU. SO I ONLY I WANT TO TRY TO MAKE SURE I GET THROUGH ALL MY QUESTIONS. SO I APPRECIATE YOUR THOROUGHNESS, BUT IF WE CAN TIGHTEN THAT UP A LITTLE BIT. I CAN GET THROUGH ALL MY QUESTIONS. THAT WILL BE GREAT. IN THE PRESENTATION YOU MENTIONED THE ETHNICS STUDIES. I APPRECIATE THE CONCEPT, BUT I

KNOW ETHICS STUDIES CAN BE VIEWED AS A SILO. WHAT ARE YOU BEING-->> THAT'S A MUCH LONGER ANSWER THAN THE TIME I THINK YOU WANT ME TO TAKE. BUT I DO WANT YOU TO KNOW THAT WE ARE WORK ON FRAMEWORKS WITH UMASS BOSTON, AND THAT WILL PROVIDE THE FRAMEWORK FOR ETHNIC STUDIES, AS WELL AS ALL OUR ACADEMIC WORK. SO THERE'S A DEEP LEVEL OF FOCUS ON ETHNIC, CULTURAL, AND LINGUISTIC HERITAGE WITHIN THE ACADEMIC PROGRAM. EVEN IN OUR NEW LITERACY ADOPTION. THAT WAS A BIG PIECE OF IT AS WELL. BUT ETHNIC STUDIES IS A DISWREAT COURSE WE'RE TALKING ABOUT WHICH WILL BE DESIGNED WITH B.T.U. AND THE UMASS BOSTON OFFICE. >> SEE, THAT'S EXACTLY-- YOU'VE GOT THIS. NOW, ONE OTHER QUESTION. SOMETHING NEAR AND DEAR TO ME AS I WAS ONE OF THOSE KIDS AND ENDED UP DROPPING OUT AND GOING BACK TO SCHOOL. **REALLY STRUGGLING RIGHT NOW** DURING THIS REMOTE LEARNING. I'M CURIOUS WHAT IS PUT IN PLACE? >> THIS IS A VERY DIFFICULT AND CHALLENGING AREA FOR US, AND WE HAVEN'T YET GOTTEN IT RIGHT. BUT EVEN IN THIS REMOTE LEARNING WE HAVE BEGUN TO FIND STUDENTS WHO ARE NOT ENGAGING AND WORK WITH THEM. IN THIS PARTICULAR BUDGET, I THINK THE TWO ITEMS THAT ARE GOING TO MOST IMPACT THAT IS THE INCREASE IN SOCIAL WORKERS. YOU'LL HEAR MORE ABOUT THAT IN THE SECOND HALF, THE AFTERNOON PRESENTATION. BUT I THINK THAT'S WHAT'S GOING TO HELP US WITH OUR PROGRAM. SO M.P.S.S., FAMILY SUPPORT AND PARTNERSHIPS, URE SOCIAL WORKERS. >> EXCELLENT. AND I HAVE TWO MORE QUESTIONS. I'M GOING TO TALK TO YOU ABOUT

THE DUAL-LANGUAGE PROGRAMS. I'M CURIOUS, DO YOU KNOW WHERE THOSE PROGRAMS ARE GOING TO BE LOCATED. IN WHAT SCHOOLS? >> SO WE DON'T KNOW THE CAPE VERD 1 YET. WE KNOW THE VAWMENT K1 WILL BE MOVING TO K2 NEXT YEAR. WE'RE STILL TRYING TO DETERMINE WHERE IT WILL BE LOCATED NEXT. THAT'S MOSTLY ABOUT A FACILITY PROBLEM. AND THEN ASSIGNMENTS OF PROGRAMS AND SPACE. SO WE DON'T HAVE THE ANSWERS TO THAT QUITE YET. WE ARE WORKING ACTIVELY TO FIND A SOLUTION. >> DO YOU KNOW WHEN WE WILL KNOW? >> WE'RE WORKING ON IT ACTIVELY **RIGHT NOW.** HOPEFULLY WE WILL KNOW-- WE HAVE A WHOLE YEAR. SO WE KNOW FOR SURE NEXT YEAR THE PROGRAM WILL **BE-- FOR THE VIETNAMESE PROGRAM.** AND THE CAPE VERDEAN WE'RE PLANNING RIGHT NOW FOR A '21-'22 OPENING HOPEFULLY. >> AND DO YOU HAVE ANY UPDATES ON WHAT'S GOG WITH BILINGUAL **PROGRAMMING**? >> WE'RE CURRENTLY IN THE PROCESS RIGHT NOW OF AN AUDIT. THEY ARE WORKING ON DOINGAB DOING AN AUDIT. OBVIOUSLY, THAT HAS TO BE REMOTE, SO THERE ARE REMOTE INTERVIEWS AND OTHER THINGS GOING ON. THAT'S WHERE WE'RE AT RIGHT NOW, TO BETTER UNDERSTAND OUR ASSIGNMENT SYSTEM, WHICH WE REALLY THINK IS THE CRUX OF THE PROBLEM. >> OKAY.I SEE THE GAVEL. I WANT TO ASK ONE MORE QUESTION **BEFORE I GET GAVELED OUT OF THIS** SITUATION. I'M CURIOUS ABOUT WORK COURSES. I WAS ONE OF THE KIDS ON THAT TRACK. SO WHEN I THINK ABOUT EXCELLENCE

FOR ALL, I BELIEVE IT SHOULD BE "ALL" AND "ALL" MEANING ALL. I THINK ALL KIDS, REGARDLESS OF THEIR ENTHUSIASM FOR LEARNING. SHOULD BE ON A TRACK, AND IT SHOULDN'T JUST BE INDIVIDUAL SCHOOLS. I FEEL LIKE WE NEED TO-- I'M JUST CURIOUS ABOUT WHAT THAT LOOKS LIKE UNDER THIS ADMINISTRATION. I'M STILL TRYING TO WRAP MY HEAD AROUND THAT CONCEPT. YOU CAN PROVIDE SOME INSIGHT? >> YES. I PROBABLY HAVE A SIMILAR VIEW AS YOU DO WITH OPPORTUNITY AND ACCESS FOR ALL. I THINK YOU SEE THAT WITH THE ADDITION OF THE SPECIALS THAT WE'LL BE ADDING TO OUR SCHOOLS. THE ADDITION OF THE ELEMENTARY SCIENCE AT THE ELEMENTARY LEVELS, I THINK THOSE ARE SOME OF CORE PIECES, AS WELL AS SOME OF THE LANGUAGES AND **OPPORTUNITIES FOR THE ETHNIC** STUDIES IN LINGUISTICS, BACKGROUND. I THINK ALL OF THAT CURRICULUM WORK IS GOING TO HAPPEN, AND WE CAN SEE IT WITH THE LITERACY OPTION AS THE FIRST STEP IN THE WAY WE'RE MOVING FORWARD. >> THANK YOU, THANK YOU SO MUCH. >> THANK YOU, COUNCILOR MEJIA. NEXT UP, COUNCILOR ARROYO, AND THEN COUNCILOR FLYNN. THANK YOU, COUNCILOR ARROYO. >> I'M GOING TO TRY TO ASK THE **QUESTIONS IN A WAY TO GET** THROUGH THEM IN THE FIRST ROUND. MY FIRST QUESTION IS HOW MUCH OF THE BUDGET IS DIRECTED TOWARDS NONSTATE-MANDATED TESTING? DO YOU HAVE THAT INFORMATION? >> I COULD GET IT FOR YOU. I DON'T KNOW IF MR. CUTER HAS THAT RIGHT NOW. HOW MUCH WE SPEND ON--->> IT WOULD BE THE AMOUNT WE SPEND ON BOTH THE EXAM SCHOOL COSTS, AND THEN YOU'RE TALKING ABOUT HOW MUCH WE SPEND ON

>> BASICALLY, THERE WERE A NUMBER OF-- I'M A B.P.S. PRODUCT, BUT THERE ARE A NUMBER OF EXAMINATIONS THAT WE GIVE FOR ALL KINDS OF DIFFERENT REASONS, BUT THEY'RE NOT STATE MANDATED. SO I'M LOOKING FOR WHAT THE COSTS OF THOSE NONSTATE-MANDATED EXAMINATIONS ARE AT ALL LEVELS, AS WELL AS THE MATERIALS THAT GO ALONG WITH THAT. THERE'S THE TEACHING EDITION, THE FOREIGN GUIDE-- ALL OF THE THINGS THAT ARE ATTACHED TO THOSE THINGS. JUST WHAT THAT IS IN THE BUDGET, HOW MUCH OF OUR BUDGET IS NONSTATE-MANDATED TESTING AND WHAT THAT AMOUNT IN DOLLAR FIGURES IS. IF YOU DON'T HAVE IT NOW, I'M HAPPY TO GET IT LATER. THAT'S FINE. >> WE'LL PRIDE YOU WITH THAT INFORMATION. >> THANK YOU. >> THERE IS ADDITION IN THE BUDGET FOR PAYING FOR THE S.A.T., FOR OUR STUDENTS TO HAVE-- AS AN EQUITY MEASURE FOR US TO REMOVE THAT BARRIER. >> I THINK THAT'S FANTASTIC. THE OTHER QUESTIONS I HAVE ARE ALL SORT OF -- LET ME ASK THIS. WHAT IS THE DETERMINATION THAT GOES INTO WHETHER OR NOT A SCHOOL PARTICIPATES IN EXCELLENCE FOR ALL? WHY WOULDN'T THAT BE SOMETHING THAT'S AVAILABLE AT ALL SCHOOLS **RIGHT NEW, EAR IS IT?** OR IS IT? >> WE DID SELECT SCHOOLS FOR A PILOT SO WE COULD SCALE THE PROGRAM. I THINK IN OTHER CASES, SCHOOLS THAT HAVE A.W.C. PROGRAM IN THE FIRST COHORT -- I'M THINKING OF THE CURLEY SCHOOL EXAMPLE-- WERE ABLE TO OPT INTO THE EXCELLENCE FOR ALL AND PHASE OUT-- LOOK TO PHASE OUT IN FAVOR OF E.F.A. IN THE LAST FEW YEARS. AND THEN I THINK THERE IS AN

INVESTMENT IN PROFESSIONAL DEVELOPMENT THAT COMES ALONG WITH E.F.A. SO WE'RE BALANCING SCHOOLS LAUNCHING E.F.A. WITH THE OTHER INITIATIVES. OUR TRANSFORMATION STRATEGY IS FOCUSED THIS YEAR ON TWO MAJOR AREAS OF PROFESSIONAL **DEVELOPMENT-- THIS IS OVERSIMPLIFYING THIS OF COURSE--**FIRST IS LITERACY INSTRUCTION. K-8 LITERACY INSTRUCTION, IMPROVING LITERACY THROUGHOUT ALL GRADES. **EXCELLENCE FOR ALL IS 4-6.** AND WE'RE TALKING ABOUT. ALSO. EXPANDING OUR PROFESSIONAL DEVELOPMENT AND SUPPORT AROUND CREATING MULTI-TIERED SYSTEMS OF SUPPORT, AND DOING A HOLISTIC BEHAVIORAL MODEL. THERE'S A CERTAIN EXTENT IN WHICH WE HAVE TO PRIORITIZE PEOPLE'S TIME AND FOCUS AND SORT OF SEQUENCE THE CHANGE OF EVENTS IN ANY GIVEN SCHOOL. >> AND THE NEXT TWO ARE BUDGET-RELATED, QUICK ANSWERS. THERE'S A 28% DECREASE IN ELEMENTARY SCHOOLS FROM FISCAL YEAR '21 TO FISCAL YEAR '21. AND ON THE ELEMENTARY EDUCATION **GRADE 5 BUDGET BEING REDUCED BY** 14%. IF YOU COULD JUST GIVE ME SOME BACKGROUND ON WHAT THAT'S ABOUT? >> THOSE ARE MOSTLY JUST MORE HOUSEKEEPING THAN ANYTHING ELSE. SO GRADES-- THE OFFICE OF ELEMENTARY SCHOOL JUST HAS TO DO WITH THE WAY SOME OF THE ORGANIZATIONAL OF WORK AROUND **B.P.S. AND OTHER SCHOOL SUPPORT,** WHERE THAT WORK IS SITTING IN DIFFERENT PLACES IN THE ORGANIZATION. AND THEN. AS WE CONTINUE TO DO THINGS LIKE DUAL LANGUAGE, IT TAKES THE PLACE OF EXISTING HOMERUNS, ELEMENTARY EDUCATION GRADES 1-5 REPRESENT HOME RUNS. ROOMS. YOU CAN, OF IT AS A DECREASE IN A HOME ROOM BECAUSE ENROLLMENT

IS DECREASING. BUT IN OTHER CASES, IT'S BECAUSE ENROLLMENT IN A GENERAL EDUCATION HOME ROOM IS BEING REPLACED BY INCLUSION OR SOMETHING ELSE. >> THANK YOU. AND THEN, FINAL -- AND THIS IS MORE JUST OF A VISION QUESTION ---I WENT TO B.P.S. I WENT TO THE EXAM SCHOOLS. I WAS IN ADVANCED CLASSES FROM ABOUT SECOND GRADE ON. MY QUESTION HERE IS WE'VE HAD A LOT OF CONVERSATION ON THE GROUND, BUT, ALSO, I THINK IT'S WELL KNOWN THAT THERE'S A SENSE THAT B.P.S. IS SORT OF A TWO-TIERED SYSTEM, AND THE EXAM SCHOOL PROCESS SORT OF **REINFORCES THAT.** YOU GET THESE THREE EXAM SCHOOLS THAT ARE PRETTY MUCH EXAM SCHOOLS FOR A LOT OF FOLKS. AND IF YOU DON'T MAKE IT INTO THE EXAM SCHOOL. THERE'S NO CLEAR CHOICE AS TO WHERE TO GO AFTER THAT, IF THAT'S YOUR GOAL. AT LEAST THAT WAS TRUE DURING MY TIME COMING UP. HAS THERE EVER BEEN ANY DISCUSSION OR IS THERE ANY DISCUSSION ABOUT WHETHER OR NOT WE MAKE A CHANGE TO THE EXAM SCHOOL STRUCTURE AND WE DON'T HAVE THEM? I KNOW THEY HAVE A PRETTY STRONG ALUMNI BASE. BUT IT STRIKES ME AS DEEPLY INEQUITABLE THAT WE HAVE THREE TOP SCHOOLS THAT ESSENTIALLY GET MORE RESOURCES, HAVE THE BEST OF THE BEST, LEAVE THE REST TORG SCHOOLS. IS THERE ANY DISCUSSION ABOUT THAT, ABOUT WHAT WE DO LONG TERM IN THE FUTURE MOVING FORWARD ABOUT SORT OF THAT INHERENT INEQUITY THAT COMES FROM HAVING THREE EXAM SCHOOLS IN OUR SYSTEM? >> THANK YOU FOR THAT QUESTION. YOU KNOW, ACTUALLY, I'M SEWER EXCITED TO PRESENT THE HIGH

SCHOOL REDESIGN NEXT WEEK TO THE SCHOOL COMMITTEE. AND I THINK THAT HAVING MORE HIGH-QUALITY SCHOOLS THROUGHOUT THE ENTIRE DISTRICT IS MY GOAL. AND I THINK THAT'S THE GOAL OF ALL OF US. AND SO I LOOK FORWARD TO PRESENTING THAT NEXT WEEK. >> THANK YOU. I LOOK FORWARD TO SEEING THAT. WITH THAT, THAT'S ALL MY OUESTIONS. I DON'T NEED A SECOND ROUND--THIS ONE. THANK YOU. THANK YOU, MADAM CHAIR. >> THANK YOU SO MUCH, COUNCILOR ARROYO. NEXT UP IS COUNCILOR FLYNN, AND THEN IT WILL BE COUNCILOR MICHAEL FLAHERTY. COUNCILOR FLYNN. >> THANK YOU, COUNCILOR BOK, AND THANK YOU, SUPERINTENDENT, FOR BEING HERE AND FOR YOUR TEAM AS WELL. SUPERINTENDENT. IN TERMS OF SUPPORT FOR E.L., FOR STUDENTS WITH SPECIAL NEEDS, HOW IS LANGUAGE -- HOW ARE WE SUPPORTING AND LIMB PLEMENTING THAT PROGRAM? DO WE HAVE TEACHERS SPEAKING THE LANGUAGES, AND ALSO ABLE TO COMMUNICATE WITH THE FAMILIES AS WELL? AND WHAT TYPE OF CHALLENGES DO WE HAVE MAKING SURE THAT OUR E.L.L. STUDENTS WITH SPECIAL NEEDS RECEIVE THE EDUCATION THAT THEY NEED AND DESERVE, BUT ALSO THAT WE'RE ABLE TO EFFECTIVELY COMMUNICATE WITH THE FAMILY AS WELL? >> THIS IS ACTUALLY A STRUGGLE FOR US IN TERMS OF REALLY MEETING THE NEEDS OF STUDENTS WHO ARE BOTH E.L. AND SPECIAL ED. THAT WOULD BE ONE OF THE PARTICULAR THINGS WE LOOK AT IN THE AUDIT, SO WE CAN HAVE PLANS FOR HOW WE CAN BETTER SERVE OUR

STUDENTS WHO ARE E.L. AND SPECIAL ED. THERE ARE SOME ONGOING EFFORTS TO WORK WITH THEM, IN TERMS OF TEACHER LICENSE AND BACKGROUND, OR LINGUISTIC CAPACITY OF THE TEACHER. BUT THAT'S NOT ACROSS THE BOARD. WE STILL HAVE A LOT MORE WORK TO DO, QUITE HONESTLY, COUNCILOR FLYNN. >> THANK YOU, SUPERINTENDENT. I'M JUST GOING THROUGH SOME OF MY NOTES HERE. THE CARES ACT. AND OTHER ITSELF FEDERAL PROGRAMS, ARE WE MAKING SURE THE CARES ACT AND OTHER FEDERAL **RESOURCES ARE GETTING DIRECTLY** TO THE SCHOOLS AND TO TEACHERS AND THE CLASSROOMS? ANY CHALLENGES THAT WE'RE HAVING? >> I APPRECIATE THAT QUESTION. AND NATE MIGHT WANT TO JUMP IN A LITTLE BIT WITH SOME OF THE CARES ACT. BUT JUST IN TERMS OF THE OVERALL FLEXIBILITIES WE'VE BEEN ABLE TO GET TO THE STATE. ONE IS THE FOOD TO BE ABLE TO DO THE SUMMER FEET OF FEEDING PROGRAM, WHICH LENDS US A LOT MORE FLEXIBILITY IN HOW WE SERVE MEALS TO OUR STUDENTS AND HOW WE COUNT THOSE MEALS. AND WE'VE BEEN ABLE TO SERVE TO NOT JUST ONLY BOSTON PUBLIC SCHOOL STUDENTS BUT SERVE THE ENTIRE CITY OF BOSTON'S CHILDREN, WHICH IS WONDERFUL. I'M SEWER EXCITED ABOUT THE PROGRAM THAT GIVES FAMILIES \$5.70 A DAY FOR EVERY CHILD THAT THEY HAVE. WE WANT TO MAKE SURE THAT INFORMATION GETS OUT, THAT THEY CAN CALL OUR HELP LINE, BOSTON PUBLIC SCHOOLS. PARENTS CAN MAKE SURE YOU HAVE YOUR E.B.T. CARD, AND FLEXIBILITY IN HOW WE WORK WITHURE PARTNERS AND HOUSE 73 OF OUR HOMELESS STUDENTS PERMANENTLY WITH THE HOUSING

**VOUCHERS, AS WELL AS 86 VOUCHERS** THAT ARE CURRENTLY HAVING OUR HOMELESS STUDENT WHO WERE IN SHELTER PRIOR. SO THOSE ARE SOME WAYS THAT WE'VE BEEN ABLE TO USE SOME OF THE FLEXIBILITY THEY'VE GIVEN US WITH SOME OF OUR CITY PARTNERSHIP. WE'RE VERY PROUD OF THIS WORK THAT WE'RE DOING. AND NATE MIGHT BE ABLE TO SPEAK TO WHAT WE ANTICIPATE COMING FROM THE STATE AROUND THE STIMULUS. >> I WOULD JUST ALSO NOTE THAT A LOT OF THE SUPPORTS THAT WE'RE THINKING ABOUT IN TERMS OF FLEXIBILITY HAVE TO DO WITH THE REMOTE FLEXIBILITIES, HAVE TO DO WITH THE REMOTE LEARNING PLAN AND IN THE FALL IN PREPARATION FOR SUPPORTING THE STUDENTS AND DOING THE ACADEMIC RECOVERY WORK THAT IS NECESSARY. ONE PIECE OF THE CARE'S ACT FUNDING THAT IS IMPORTANT TO HIGHLIGHT FOR THE COUNCIL, THE FEDERAL GOVERNMENT PUT ON THERE AN ABILITY TO WAIVE WHAT IS CALLED THE MAINTENANCE OF EFFORT PROVISION. WHAT THAT MEANS, WHEN WE GET TITLE 1 FUNDING, WE HAVE TO FIND AN AGREEMENT THAT SAYS WE'RE NOT GOING TO CUT LOCAL TAXES FOR TITLE 1 FUNDING. THE TITLE 1 FUNDING IS EXPECTED TO SUPPLEMENT LOCAL TAXES. NOT REPLACE IT. THE CARES ACT DOES HAVE A PROVISION THAT ALLOWS STATES AND MUNICIPALITIES TO BASICALLY SUPPLANT THAT FUND. WE'RE CONCERNED ABOUT THE STATE'S ABILITY TO MAINTAIN OUR CHAPTER 70 FUNDING. IT'S SOMETHING THAT WE WANT EVERYBODY TO BE VIGILANT OF AND COMMUNICATE WITH STATE REPS ABOUT. IF THE STATE OFFSETS THE CARES ACT FUNDING WITH CUTS TO CHAPTER

70, WE'RE NO LONGER PREPARED IN THE FALL. WE'RE WAITING FOR GUIDANCE FROM THE STATE ON THAT. WE WANT TO MAKE SURE OF THIS SPECIFIC NOTE FOR YOU THAT WE'RE WATCHING THAT. THAT'S WHY WE'RE NOT ABLE TO MAKE BETTER PROJECTIONS AROUND SPENDING AND WHAT WE'RE GOING TO DO WITH THE CARES ACT. WE'RE GOING TO WATCH THE STATE. THE STATE IS IN A MUCH MORE PRECARIOUS SITUATION THAN THE CITY IS. THE CITY IS MUCH STRONGER. THAT'S WHY THEY CAN MAINTAIN THEIR COMMITMENT TO THE FY-21 BUDGET AND THE APPROPRIATION THAT WE WERE GIVEN BEFORE COVID HIT. >> THANK YOU, NATE. JUST WANT TO FOLLOW UP. YOU KNOW. MAKING SURE THAT. YOU KNOW, WE CERTAINLY -- DATA IS IMPORTANT, CAPTURING DATA. MAKING IT MORE DIFFICULT FOR OUR TEACHERS TO CAPTURE THE DATA DURING A PERIOD OF TIME WHEN THEY SHOULD BE TEACHING IS A CONCERN. I WANT TO MAKE SURE THAT THE TEACHERS TEACH AND WE'RE NOT SPENDING ALL OF THE TIME ON DATA OR OTHER ASSIGNMENTS THAT THEY NEED TO DO. THEN MY LAST POINT, NOT RUNNING GOING TO AUSTERITY MODE. NO STAFF REDUCTIONS, ET CETERA. MAKING SURE THAT, YOU KNOW, OUR CHILDREN AND OUR TEACHERS HAVE THE RESOURCES TO DO AN EFFECTIVE JOB. >> OUR FY-21 BUDGET IS A SIGNIFICANT INVESTMENT RESOURCES AND STOCKS FOR SCHOOLS. WE'RE EXTENDING NEEDS ON SOCIAL WORKERS. WE'RE CONTINUING TO MONITOR THAT. WE'RE ALSO CONTINUING TO THINK ABOUT OUR FLEXIBILITIES GOING INTO THE FALL, TO RESPOND TO THE COVID PLAN THAT IS BEING

DEVELOPED.

I THINK THOSE ARE ALL CRITICALLY IMPORTANT. ON THE TOPIC OF DATA TRACKING, I THINK THERE'S A REAL BALANCE BETWEEN GETTING A LOT OF DATA. REALLY RICH DATA THAT PAINTS A CLEAR PICTURE AND THE TIME IT TAKES TO ENTER AND VIEW THAT DATA. AND SO WE ARE WORKING ON THAT. AS I MENTIONED IN THE OUTSET, ONE OF THE THINGS WE'RE LOOKING AT, THINK ABOUT ACCOUNTABILITY. DOING PROGRESS MONITORING. WE DEVELOPED REALLY SIMPLE TOOLS FOR OUR MONITORING THAT AT TIMES -- IT'S NOT AS ROBUST --WE'RE TRYING TO BALANCE THE AMOUNT OF TIME THAT WE KNOW OUR EDUCATORS ARE WORKING A ABOVE AND BEYOND TO TRY TO PROVIDE ONLINE HIGH QUALITY CONTENT IN WAYS THAT THEY HAVE NEVER DONE **BEFORE AND MANAGING THEIR** FAMILIES AT HOME AND OTHER **RESPONSIBILITIES.** WE APPRECIATE THAT SORT OF ADVOCACY ON YOUR PART TO MAKE SURE THAT WE'RE BEING CONSCIOUS OF THAT. >> THANK YOU, NATE. ONE FINAL POINT. NOT A QUESTION. ONE OF THE BEST PROGRAMS OF BOSTON PUBLIC SCHOOLS RUNS IS THE JROTC PROGRAM. I SEE IT IN SOUTH BOSTON. IT'S ONE OF THE MOST DIVERSE PROGRAMS. THE KIDS ARE LEARNING LEADERSHIP SKILLS, CITIZENSHIP, BECOMING GOOD CITIZENS, ENGAGING IN THE COMMUNITY. IT'S GREAT TO SEE WHAT A WONDERFUL, GREAT GROUP OF STUDENTS WE HAVE ACROSS THE CITY. MANY OF THEM ARE ENGAGED IN THE JROTC PROGRAM THAT IS A PROGRAM THAT IS VERY IMPORTANT TO SO MANY STUDENTS AND THEIR FAMILIES.

AGAIN, THANK YOU,

SUPERINTENDENT. >> THANK YOU SO MUCH, COUNCILLOR FLYNN. NEXT UP IS COUNCILLOR MICHAEL FLAHERTY AND THEN MY QUESTIONS. COUNCILLOR FLAHERTY. >> THANK YOU. MADAM CHAIR. I DON'T WANT TO BE REPETITIVE. WE HAD SOME QUESTIONS IN THE WORKING SESSION. I'M NOT QUITE SURE ALL WERE ANSWERED. I WANT TO MAKE SURE THAT WE HAVE SUFFICIENT FUNDING FOR THE YOUNGER STUDENTS. I KNOW THAT THEY PLAYED A PIVOTAL ROLE IN HELPING GET YOUNGER STUDENTS IN THE TEACHER'S -- ORIENTED TO USE THE **TECHNOLOGY DURING COVID-19.** WANT TO SEE HOW WE CAN EXPAND THE EXCELLENCE FOR ALL. WANT TO MAKE SURE THAT WE HAVE MORE ACCESS. EXPAND THE ACCESS TO ADVANCED CLASSES ACROSS THE CITY. ALSO, GET AN ASSESSMENT WITH RESPECT TO REQUESTS THAT WERE MADE BY A SCHOOL PRINCIPAL THAT WENT UNFULFILLED IN THE LAST BUDGET CYCLE. I'M A STRONG SUPPORTERS OF SITE AUTONOMY AND HOLD OUT FOR PRINCIPALS. MAKE SURE THE TEACHERS HAVE THE TOOLS. WANT TO MAKE SURE THAT WE'RE HONORING THOSE REQUESTS SO THAT THERE'S NO EXCUSES. LIKE A LOT OF MY COLLEAGUES, I HAVE QUESTIONS AS TO WHETHER OR NOT THERE'S ANY PLANS TO UTILIZE THE CARES ACT FUNDING FOR REMOTE LEARNING TO HELP STUDENTS AT HOME. A CRITICAL JUNCTURE AS WE'RE LOOKING TO COME UP WITH A **COVID-19 RESPONSE. BUT AS OUR** CONSTRUCTION STARTS BACK UP AND THE MEN AND WOMEN AND GET BACK UP AND RUNNING, MADISON PARK COULD PLAY A ROLE IN BEING A FEEDER SYSTEM TO ALL OF THOSE HIGH PAYING JOBS AND BENEFITS

AND ANNUITIES. WE'LL MISS AN OPPORTUNITY IF WE DON'T MAKE SURE THAT THOSE KIDS ARE READY. WANT TO SEE WHAT WILL HAPPEN TO THE CARES ACT THERE. KEEP THE TRAIN ON THE TRACT THERE FOR THE KIDS. THAT'S IT IN A NUTSHELL, MADAM CHAIR. SOME OF MY QUESTIONS WERE IN THE WORKING SESSION. THAT WAS ADDED. >> THANK YOU, COUNCILLOR FLAHERTY. WE ARE WORKING CURRENTLY WITH THE CITY ON THE JOBS PROGRAM FOR STUDENTS. BOTH FOR REMOTE LEARNING AND REMOTE JOBS. SO WE ARE IN PLANNING STAGES WITH THAT. WE WOULD PROBABLY ACCESS SOME OF OUR CARES FUNDING FOR THAT. WE THINK THERE'S AN OPPORTUNITY HERE LIKE YOU SUGGEST. WE'RE DOING PLANNING WITH THE CITY PARTNERS ON THAT. I THINK WE TALKED ABOUT EXPANDING ACCESS EARLIER. WE CAN PROVIDE MORE WRITTEN COMMENTS AND HOW WE PLAN OUR EXPANDING OUR ACCESS TO ACCELERATED LEARNING. ALSO, THE LIBRARY TECH CENTERS, I THINK I'LL HAVE NATE RESPOND TO THAT QUESTION. >> I WANT TO ADD THAT ALL THE VOCATIONAL PROGRAMS HAVE ONLINE INSTRUCTIONAL PROGRAMMING. WE'RE THINKING ABOUT HOW WE **PROVIDE THE HANDS-ON OPPORTUNITIES FOR STUDENTS OVER** THE SUMMER. WORKING WITH SOME OF OUR --WE'RE CONTINUING TO THINK OF INNOVATIVE WAYS. IN TERMS OF THE LIBRARY INVESTMENTS, COME OFF EARLIER. YOU KNOW, WE DO NOT FUND LIBRARIES AS A STAND ALONE INVESTMENT. IT'S EMBEDDED IN FUNDING. AS PART OF THE MULTIYEAR

EXPANSION AND DISCUSSION AROUND WHAT EVERY SCHOOL GETS. THE TOPIC OF LIBRARIANS COMES UP OFTEN.

THAT WILL BE PART OF OUR LOOK IN FY-22 OR 23 TO THINK ABOUT WHAT IS THE MINIMUM ACCESS TO SORT OF LIBRARY STAFF, BUT THEN ALSO AS WAS BROUGHT UP EARLIER, LIBRARY -- COUNCILLOR O'MALLEY TALKING ABOUT ACCESS TO DIGITAL LIBRARIES AND DIGITAL CONTENT. AS STUDENTS GET MORE ACCESS TO CONTENT, THEY NEED MUCH MORE HELP IN CURE RATING AND SHIFTING THROUGH THE CONTENT. THAT IS THE ROLE OF LIBRARIANS AND NOT JUST PROVIDING YOU WITH WHAT IS HELPING YOU TO NAVIGATE WHAT CAN BE OVERWHELMING AMOUNTS OF INFORMATION AND TEACHES YOU TO BE GOOD CONSUMERS OF INFORMATION. THAT'S SOMETHING THAT WE THINK ABOUT AS PART OF OUR ACADEMIC PROGRAMMING AND WILL LOOK AT IN FUTURE YEARS. >> JUST CAN'T EMPHASIZE, I HEARD FROM TEACHERS, KINDERGARTEN, FIRST, SECOND GRADE, IT WAS --THEY PLAYED A PIVOTAL ROLE IN HELPING. THERE WAS ADDITIONAL HURDLES AS ONE WOULD IMAGINE WITH YOUNGER STUDENTS THAT OLDER STUDENTS DID NOT PRESENT. IF I HEARD IT ONCE. I HEARD IT A

DOZEN TEAMS.

THE TECHS GOT THE ROLLERS ON THE TRACK.

WE'RE NOT SURE WHAT THE FALL WILL LOOK LIKE.

AS THE SUPERINTENDENT HAS BEEN REFERENCING IN THIS HEARING, WE MAY NEED TO PAY ATTENTION TO THE SPECIALIST.THANK YOU FOR THE WORK YOU'RE DOING. APPRECIATE YOUR ATTENTION TO

DETAIL IN THE COVID-19 RESPOND AND GIVING FEEDBACK FROM COLLEAGUES AND FOLKS IN THE

CLASSROOM.

>> GREAT.

THANK YOU SO MUCH, COUNCILLOR

FLAHERTY. I'LL DO MY QUESTIONS AND GO BACK TO THE TOP. AGAIN. WANT TO THANK THE SUPERINTENDENT AND HER TEAM FOR BEING HERE. MY FIRST QUESTION IS ABOUT EDUCATION AND KIND OF WHAT THE STATE OF IT AND ASPIRATIONS ARE FOR IT IN THE DISTRICT. I KNOW THAT WE HAVE A BUNCH OF **ONE-OFF PROGRAMS WITH PARTNERS** IN VARIOUS SCHOOLS. THERE'S 12th GRADE. A BUNCH OUR EIGHTH GRADERS DO SOME OF IT. I USED TO TEACH CIVICS THROUGH ONE OF THOSE PARTNER PROGRAMS IN DEARBORN. WHAT I SAW AT THE TIME, A DECADE AGO, HOW PATCH WORK SUPPORT WAS. IT'S REALLY IMPORTANT FOR YOUNG PEOPLE. I'D LOVE TO HEAR FROM THE SUPERINTENDENT THAT YOUR VISION ON THAT FRONT AND WHERE WE ARE. >> YES. SO I COULD HAVE TO GET BACK TO YOU ON THE ACADEMIC PIECES OF THE CIVICS. IT'S ALSO INCLUDED IN OUR MATH CORE REQUIREMENTS. AGAIN, PRESENTING ON THAT NEXT WEEK. I ALSO WAS A SOCIAL STUDY TEACHER AND TAUGHT CIVICS. ITS REALLY IMPORTANT TO ME THAT WE'RE TEACHING CIVICS AND HUMANITIES ALTOGETHER. SO I'LL GET BACK TO YOU ON THAT ANSWER. >> GREAT. AND I ALSO WAS CURIOUS ABOUT --I'M EXCITED TO SEE THE ETHNIC STUDIES ELECTIVE. I WAS WONDERING IF WE'RE THINKING ABOUT DEVELOPING ADVANCED HISTORY AND SOCIAL STUDIES ELECTIVES BESIDES THE CIVIC STUDIES PROGRAM. >> YES. THERE'S COURSES AND ADVANCED PLACEMENTS FOR A.P. PUSH AND OTHER PROGRAMS THAT WILL BE

INCORPORATED. >> SO PROBABLY WOULD END THOSE EXISTING CURRICULUMS RATHER THAN DOING NEW ONES OURSELVES? >> THERE'S EXISTING CURRICULUM FOR INTERNATIONAL BACCALAUREATE. >> CAN YOU SPEAK MORE -- I WANT TO GO BACK TO THE SCIENCE EDUCATION POINT. I'VE BEEN HARDENED -- I HAVE SCIENCE IN MY DISTRICT AND I'VE SEEN HOW GREAT THEIR SUPPORT FOR SOME OF OUR SCHOOLS CAN BE. I JUST WANT TO UNDERSTAND LIKE WHERE ARE WE IN TERMS OF ELEMENTARY SCHOOL STUDENTS BEING EXPOSED TO SCIENCE AND WHERE ARE WE GOING IN TERMS OF WHAT PROPORTION OF OUR STUDENTS ARE GETTING THAT SPECIAL? >> I DON'T HAVE THE PROPORTION OF THAT. MY TEAMS WILL TELL YOU HOW MANY SCIENCE AND ELEMENTARY TEACHERS THAT WE HAVE. I DO KNOW IT'S NOT ENOUGH. I WOULD LOVE TO SEE THE ELEMENTARY SIDE EVERY DAY. SO I THINK THAT THERE ARE SOME LIMITATIONS IN TERMS OF THE ABILITY TO PREP FOR THOSE CLASSES AND TO HAVE TEACHERS WITH PROFESSIONAL DEVELOPMENTS. SO WE'RE WRAPPING UP THE ELEMENTARY SCIENCE AT THIS TIME. BUT THEY'RE NOT GETTING AS MUCH AS I WOULD LIKE CURRENTLY. AND WE HAVE TO INTRODUCE THEM TO THAT AND GIVE THEM OPPORTUNITIES FOR SPECIAL DEVELOPMENT, MANAGEMENT OF MATERIALS. WHEN YOU DO THAT, WE HAVE CROSS KITS THAT GO OUT TO OUR SCHOOLS AND THEY DO EXPERIMENTS. THERE'S MORE COMING AROUND THE ELEMENTARY SCIENCE FOCUS THE NEXT SEVERAL YEARS. >> I WOULD ADD THAT THESE PROGRAMS ARE BUILDING EXCELLENT EDUCATORS OF SCIENCE. 200 TEACHERS WILL BE PARTICIPATING IN PROFESSIONAL DEVELOPMENT AND SUPPORTED SCIENCE AND INSTRUCTIONAL

PEDAGOGY. >> I THINK ALSO, YOU KNOW, THERE'S SOME WORK DONE AT THE U.P. LEVEL. TOO. SO WE'LL BE GLAD TO GIVE YOU MORE INFORMATION ABOUT OUR FOCUS CURRICULUM AND THE ALIGNMENT OF SCIENCE AND WHAT WAS DELIVERED TO OUR K-2 STUDENTS. >> SORRY FOR THIS NAIVE QUESTION. ARE ALL STUDENTS EXPOSED TO SOME SCIENCE? I KNOW WE'RE NOT OFFERING IT AS A DAILY THING BUT THEY'RE ALL GETTING SOME. >> YES. I HAVE WALKED EVERY SCHOOL BUILDING BUT NOT ALL THE SCIENCE SCHEDULES. I TYPICALLY -- JUST FROM MY PREVIOUS EXPERIENCE, CHILDREN DON'T GET SCIENCE EVERY DAY LIKE MIDDLE AND HIGH SCHOOL BUT THEY'RE GETTING USED TO THE SCIENCE CONCEPTS THROUGHOUT THE WEEK. >> MANY OF OUR ELEMENTARY SCHOOL SCIENCES ARE TAUGHT LIKE A SEPARATE CLASS. IT'S EMBEDDED IN THE CURRICULUM. ONE EXAMPLE THAT I'VE SEEN, SCIENCE TAUGHT ACROSS MULTIPLE DISCIPLINES. STUDENTS ARE DOING LESSON PLANNING ON THE ECOSYSTEM OF THE SALMON. SO THEY DRAW SALMON AS PART OF THEIR ART LESSON. THEY LEARN ABOUT THE BODY AND LEARN ABOUT THE DIFFERENT MATERIALS, TEXTURES AND SCALES. THEN READING ABOUT THE INSTRUCTION AND WRITING ABOUT THE SALMON. DOING DRAMATIC PLACE TO ACT OUT THE LIFE CYCLE. THAT'S SCIENCE BEING TAUGHT ACROSS. THERE'S MULTIPLE WAYS TO THINK ABOUT THE INTEGRATION OF SCIENCE ACROSS, INTEGRATION OF WRITING THAT APPLIES TO CIVICS AS WELL. WHEN WA USE THESE DISCIPLINES TO

INTEREST STUDENTS AND LEARN ABOUT WRITING AND LITERACY, WE HAVE AN INTEGRATED CURRICULUM. THERE'S A LOT OF TEACHING. WE'RE TALKING ABOUT RECOGNIZING OUR POCKETS OF EXCELLENT IN THE DISTRICT AND RAISING THE LEVEL OF RIGOR AND CONSISTENCY ACROSS ALL OF OUR SCHOOLS. >> THAT'S SO IMPORTANT. I THINK IT'S TOTALLY TRUE THAT YOU CAN BE TAUGHT INTEGRATIVELY AND BY A HOMEROOM TEACHER. YOU KNOW, THE REALITY IS, DECIDES MONEY, THAT'S THE OTHER CURRENCY FOR OUR STUDENTS. IF YOU DON'T PRIORITIZE IT, YOU DON'T EDUCATING SCIENTIFICALLY WITH KIDS. SO INTERESTED IN THAT. I DO HAVE SOME CORRECTIONS. ELLIOT IS IN COUNCILLOR EDWARDS DISTRICT. SHE TEXTED ME. I HAVE A LARGE NUMBER OF -- AS WE ALL KNOW. I HAVE VERY FEW PUBLIC SCHOOLS IN MY DISTRICT BELOW THE HIGH SCHOOL LEVEL. I HAVE MANY FAMILIES WHO ARE LISTENING IN. THAT'S MY TIME UP. THE TIME IS ABOUT TO GO OFF. >> COUNCILLOR BOK. CAN I ADD ONE MORE THING ABOUT CIVICS? >> SURE. >> MANY OF OUR SCHOOLS HAVE PROGRAMS IN THEIR SCHOOLS AND CURRICULUM AS WELL AS POSITIVE **BEHAVIOR INTERVENTION SUPPORT** WHERE THEY TEACH CITIZENSHIP IN THE SCHOOL BUILDING AND BUILD THE SCHOOL CULTURE. SO JUST LETTING YOU KNOW IT'S NOT EXACTLY CIVICS BUT IT'S A PRACTICE OF -- EMBEDDED THE SCHOOL CULTURE. >> GREAT TO KNOW. NO. I THINK A LOT OF TEACHING CIVICS IS ABOUT EMPOWERING STUDENTS AND THINKING THEMSELVES AS ACTIVE AGENTS IN THEIR COMMUNITY. ALL RIGHT. WE'RE GOING TO GO BACK TO THE

## TOP.

I BELIEVE THAT WILL -- BACK TO ESSAIBI-GEORGE AND THEN COUNCILLOR CAMPBELL. IF YOU DON'T HAVE ANY SECOND ROUND QUESTIONS, JUST SEND ME A KNOW SO I KNOW NOT TO CALL ON YOU.

COUNCILLOR ESSAIBI-GEORGE. >> THANK YOU, MADAM CHAIR. THANK YOU FOR THAT EXTENDED CONVERSATION AROUND SCIENCE. I THINK THE SCIENCE CURRICULUM IS IMPORTANT ESPECIALLY AS WE THINK ABOUT ADDING AND MAKING SURE THAT MORE OF OUR CHILDREN HAVE ACCESS TO SCIENCE AT THE HIGH SCHOOL LEVEL.

THE MORE THAT WE CAN DO IN THE EARLY GRADES TO BUILD NOT JUST A GOOD FOUNDATION OF SCIENCE EDUCATION BUT A LOVE FOR SCIENCE EDUCATION.

IN MY YEARS IN BOSTON HIGH AND TALKING TO A NUMBER OF OTHER TEACHER WHOSE ARE INVOLVED IN A.P. SCIENCE OR EDUCATION, THAT ENVIRONMENTAL SCIENCE IN PARTICULAR.

OUR KIDS LOVE THEM.

THE FOUNDATIONAL KNOWLEDGE IS VERY WEAK.

THAT IS BECAUSE SCIENCE TEACHERS DON'T NECESSARILY HAVE THEIR OWN CLASSROOM SPACE WHERE THEY CAN CREATE SOME REAL LAB SPACE, GO OFF IN SHARING CLASS ROOMS OR PART OF A TRAVELING CLASSROOMS. AND THAT DOESN'T BODE WELL FOR A DEEPER SCIENCE CURRICULUM AND **OPPORTUNITY FOR INSTRUCTION.** SO THANK YOU FOR THAT. THANK YOU FOR THE DEDICATION TO IMPROVING SCIENCE EDUCATION ACROSS THE BOARD. MY QUESTIONS AND COUNCILLOR FLAHERTY TOUCHED ON THEM IN HIS ROUND. VOCATIONAL TECHNICAL ED IN THE CITY AND IN PARTICULAR AT MADISON PARK. WE'LL HAVE A CHANGE IN SCHOOL LEADERSHIP. TALK ABOUT IT EARLIER.

IN HER DISCUSSIONS, TALK ABOUT

THE PLANS FOR MADISON. HOW DO WE AVOID FEELING LIKE WE'RE STARTING FROM SCRATCH. YOU KNOW. HOW ARE WE WORKING TO DOUBLE DOWN ON IMPROVING STAFF AND STUDENT MORALE AND ENCOURAGING THAT SCHOOL AND THE STUDENT BODY IN PARTICULAR, THE SCHOOL COMMUNITY, TO BE ALL IT CAN BE. BECAUSE THERE'S SUCH REAL POCKETS OF INCREDIBLE **OPPORTUNITY HAPPENING AT** MADISON. I'VE USED THE STUDENTS IN THE **GRAPHIC DESIGN FOR EXAMPLE TO DO** SOME OF THE WORK. I'VE VISITED THE SCHOOL A NUMBER OF TIMES AND MET WITH THE STUDENTS AND TEACHERS AND PARENTS IN THE COMMUNITY. THERE'S SO MUCH LOVE AND PASSION FOR SUCCESSFUL PROGRAMMING AT MADISON. I WONDER HOW WE CAN GET TO A POINT THAT WE'RE SEEING SIGNIFICANT GROWTH AND REACHING THE POTENTIAL THAT MADISON HAS. I THINK THROUGH OUR WORK ON THE COUNCIL THE LAST FEW YEARS, WE **RECOGNIZE THERE NEEDS TO BE AN** ADMISSIONS POLICY. WE RECOGNIZE THERE NEEDS TO BE A FACILITIES PLAN AND INVESTMENT THROUGH BUILD BPS THERE. SO IF YOU CAN EXTEND COMMENTS ABOUT MADISON AND WHAT WE CAN SEE THROUGH HIGH SCHOOL REDESIGN AND IN THE OTHER AREAS. I KNOW'S GONE ON A LITTLE BIT HERE. JUST EXCITED ABOUT THE **OPPORTUNITY THAT THAT PRESENTS** TO THE DISTRICT AND FOR THE KIDS THAT ATTEND OR WOULD ATTEND THAT SCHOOL IN PARTICULAR. THANK YOU, MADAM CHAIR. >> I'M EXCITED ABOUT MADISON PARK AND HELPING TO SHAPE AND WORK WITH THE NEW HEAD MASTER AND THE ENTIRE COMMUNITY THERE. THE TEACHER AND STAFF AND **BROADER COMMUNITY STAKEHOLDERS** TO REALLY DEVELOP A VISION FOR

MADISON PARK OVER THE NEXT YEAR THAT WE CAN IMPLEMENT IN THE 20, 21 SCHOOL YEAR WHEN WE GO 7-12 THAT WILL INVOLVED LOOKING AT WHAT THE SUCCESSES ARE ALREADY. WE KNOW IT DOES HAVE INCREASING ENROLLMENT, WHICH IS A POSITIVE SIGN TO THE SCHOOL. WE ALSO HAVE IT AS PART OF OUR TRANSFORMATION SCHOOL. SO TEACHERS WILL BE GETTING PROFESSIONAL DEVELOPMENT AROUND A.P. STRATEGIES AND AROUND **RIGOROUS OPPORTUNITIES.** WE'RE GOING TO BE LOOKING AT THEIR CAREER PATHWAYS AND CAREER PROGRAMMING AND ALIGNMENT TO BUSINESS. THE BUSINESS PARTNERSHIP DID A STUDY THIS PAST MAY ON THE CURRENT TRENDS IN BOSTON AND MASSACHUSETTS. SO WE'LL BE DIGGING DEEPER INTO THAT. AND THEN I THINK QUIET HONESTLY, MADISON PARK NEEDS A P.R. FIRM. I THINK WE NEED TO START TELLING THE STORY OF THE GREAT WORK THAT IS ACTUALLY HAPPENING THERE. CERTAINLY IT'S HAPPENING IN POCKETS AND WE WANT IT TO HAPPEN MORE GENERALLY ACROSS THE ENTIRE SCHOOL AND THE CAMPUS AND THE EDUCATIONAL COMPLEX THERE. MALCOLM X BOULEVARD IN ROXBURY. WE NEED TO GET BETTER AT TELLING THE STORY. THAT'S PART OF THE PLAN AS WELL AS WE MOVE FORWARD. NOT ONLY WILL WE START DEVELOPING THE VISION BUT WE'RE GOING TO START CELEBRATING THE SUCCESSES OF MADISON AND START BUILDING A WINNING SPIRIT THERE. >> I WANT TO START SEEING SIGNS ON JOB SITES OR CONSTRUCTION AND OUR LAB BUILDINGS ACROSS THE CITY THATS IS MADISON PARK GRADS WORK HERE. WE NEED TO SEND A MESSAGE TO THE PUBLIC THAT WE TO GREAT THINGS FOR OUR KIDS. HELP THEM BE SUCCESSFUL AND POCKETS OF WEAKNESS THAT WE NEED TO IMPROVE

AND STRENGTHEN ACROSS THE BOARD. I SEE THE GAVEL. THANK YOU FOR THAT. THANK YOU FOR YOUR INTEREST IN WHAT IS HAPPENING AT MADISON. >> THANK YOU, COUNCILLOR ESSAIBI-GEORGE. NEXT UP IS COUNCILLOR CAMPBELL AND THEN COUNCILLOR BREADON. COUNCILLOR CAMPBELL? >> THANK YOU. SO JUST FOLLOWING UP ON THE **QUESTIONS AND I GET THAT THE** BUDGET LINE ITEM IS SHIFTED TO ANOTHER DEPARTMENT. BUT DOES THIS BUDGET SPECIFICALLY EXPAND AND CONTINUES? AND ESA HAS PROVEN TO BE BENEFICIAL. YOU KNOW, WE'VE DONE A LOT OF LISTENING SESSIONS IN THE PAST. SUPERINTENDENT CHANG TALKED ABOUT THE INEQUITIES THAT EXISTED. AND ANOTHER QUESTION IS I NOTICED PRE-K HAS INCREASED ENROLLMENT. KINDERGARTEN ENROLLMENT IS DOWN. SO WONDERING WHAT IS HAPPENING THERE. AND THEN MY LAST QUESTION, WHICH I THINK I'LL PROBABLY RUN OUT OF TIME. WHEN IT COMES TO MORE BIG PICTURE ACADEMICS AND CURRICULUM, WHAT PIECES, WHAT ROLES DOES CENTRAL OFFICE OWN AND WHAT DOES INDIVIDUAL SCHOOLS OWN? SO WHO IS IN CHARGE OF WHAT? THANK YOU. >> SO ON THE TOPIC OF ESA, AND I'VE WORKING ON MY BREVITY HERE, THERE IS AN EXPANSION OF ESA IN THIS NEXT BUDGET. THERE'S NOT AN INCREASE OF SCHOOLS THAT ARE DOING EFA. THERE'S NOT AN EXIT STRATEGY TO **REPLACE THE PROGRAM IN FY-21** BUDGET. BUT THERE'S A PROGRAM AT THE **BRADLEY SCHOOL DO MAKE THEIR K-6** PROGRAM WORK, WHICH WILL NOT

HAVE AN EFFECT ON THE HUMANA PROGRAM, THIS IS ABOUT BET AREA LINING THE SCHOOLS TO DEMAND. WE HAVE SEEN A DECREASE IN DEMAND FROM A TO C PROGRAMS AS FAMILIES ARE STARTING TO CHOOSE A STATE AND THEIR SCHOOL. I KNOW FOR MANY YEARS IN THE AWC PROGRAM, YOU HAD TO LEAVE YOUR ELEMENTARY SCHOOL PROGRAM AND CHANGE TO A NEW ELEMENTARY SCHOOL. SO WE'RE SEEING FAMILIES PREFER TO MAINTAIN ENROLLMENT IN A SINGLE SCHOOL K-6. THE SECOND QUESTION THAT YOU HAVE --- I SHOULD HAVE WRITTEN IT DOWN. >> WE DID ADD THE SPECIALISTS AND THE WAY THAT WE'RE APPROACHING EFA IS DIFFERENT. WE'VE EMBEDDED IT WITH AN ACADEMIC DEPARTMENT BECAUSE WE ADDED THE ADDITIONAL POSITIONS. IT'S SIMILAR TO EXPANDING BUT NOT PICKING SCHOOLS. >> THE SECOND THING YOU ASKED ABOUT WAS K-2 ENROLLMENT. WE HAVE SEEN A DECREASE IN K-2 ENROLLMENT. WE THINK THIS IS MOSTLY RELATED TO DEMOGRAPHIC DECLINES IN THE CITY, IN THE STATE AND IN THE REGION. FAMILIES ARE HAVING LESS CHILDREN LATER IN LIFE. WE CONTINUE TO MONITOR K-2 AND FIRST GRADE ENROLLMENT. AS YOU KNOW. USED TO BE THAT WE WOULD SEE ABOUT A 10% UPTICK BETWEEN K-2 AND FIRST GRADE. FIRST GRADE IS THE FIRST OF THE YEAR THAT YOU HAVE TO ENROLL YOUR STUDENT, YOUR CHILD IN SCHOOL. IT'S COMPULSORY, REQUIRED FOR SIXTH GRADE. WE ALSO SAW K-1 AND K-2 BECAUSE **K-2 BECAME THE UNIVERSAL** GUARANTEE. WE GUARANTEED EVERYBODY ACCESS AND ALSO BECAUSE WE HAVEN'T HAD AS MUCH ACCESS IN K-1. WE'RE STARTING TO SEE THAT THAT

GAP IS DECREASING AND THAT REALLY WHEN WE ENROLL STUDENTS. WE WANT TO ENROLL THEM IN K-1. FAMILIES ARE MAKING THEIR CHOICE IN K-1 ABOUT WHERE THEY WANT TO ENROLL LONGER TERM. SO WE'RE CONTINUING TO PARTNER WITH THE BOSTON PLANNING AND DEVELOPMENT AGENCY TO UNDERSTAND BROADER DEMOGRAPHIC TRENDS. WHAT EFFECT, IF ANY, LARGER TRENDS AND HOUSING COSTS AND NEIGHBORHOOD COMPOSITION REALLY ARE EFFECTING OUR ENROLLMENT. BUT AT THIS POINT. IT'S PURE LA SPECULATIVE. I WANT TO STOP THERE. I DON'T KNOW IF THERE'S ANYTHING YOU WANT TO ADD ON THAT. >> I THINK WE NEED A DEEPER CITY ON OUR CHOICE SYSTEM. I THINK FAMILIES THAT DON'T GET THEIR FIRST OR SECOND CHOICE TO MAKE OTHER CHOICES. YOU KNOW, JUST HONESTLY, THIS IS WHAT I HEARD IN MY STRATEGIC PLAN AS I WENT AROUND. THAT FAMILIES WANT TO BE CLOSE TO HOME. THEY WANT TO HAVE HIGH QUALITY SCHOOLS IN THEIR NEIGHBORHOODS AND PART OF THE WORK THAT WE'RE DOING WITH OUR 33 TRANSFORMATION SCHOOLS WILL HELP THOSE NUMBERS HOPEFULLY AS PEOPLE HAVE MORE CONFIDENCE IN THEIR NEIGHBORHOOD SCHOOLS AS WELL. >> AND IN TERMS OF THE ROLE OF CURRICULUM, I THINK THERE'S --WHAT WE HAVE IN BOSTON IS A STRONG HISTORY OF AUTONOMY. SCHOOLS THAT HAVE OPTED OUT OF CENTRAL SERVICES. IN SOME WAYS, THAT WAS CREATED SO SCHOOLS WERE OPTING OUT OF CENTRAL SERVICES TO CREATE SOMETHING NEW. I'M THINKING OF BOSTON ARTS ACADEMY AND THE NEED TO CREATE RIGOROUS ARTS CURRICULUM OR SCHOOLS THAT HAVE GONE AND TRIED TO CREATE A DUEL LANGUAGE CURRICULUM LIKE THE MARGARITA. THEN WE HAVE SCHOOLS THAT WERE

OPTING OUT BECAUSE OF THEIR PERCEIVED PERCEPTION OF QUALITY SUPPORT THAT THEY WERE GETTING FROM THE CURRICULUM OFFICE. OUR K-1-2, THE FOCUSED CURRICULUM. IS AN INTERESTING EXAMPLE OF THAT WE PROVIDE HIGH QUALITY RIGOROUS AND HIGH QUALITY SUPPORT FOR CURRICULUM. YOU SEE A LOT OF SCHOOLS INCLUDING THE AUTONOMOUS SCHOOLS OPTING IN TO DISTRICT SUPPORT. SO OUR K-8 LITERACY INVESTMENT, OUR INVESTMENT IN SCIENCE CURRICULUM. IS STARTING AS A **DISTRICT REQUIREMENT FOR 33** TRANSFORMATION SCHOOLS BECAUSE WE'RE COMPELLED TO INTERVENE WHERE WE'RE NOT SEEING THE LEVEL OF QUALITY THAT WE NEED. WE'RE ALREADY STARTING TO GET SIGNS THAT SCHOOLS ARE WANTING TO OPEN INTO THIS. THEY'RE RESPONDING TO THE **QUALITY OF SERVICES.** SO THAT'S WHY I SAY WHAT WE WANT TO DO IS PROVIDE HIGH QUALITY SERVICES. EVERY SCHOOL BE SORT OF FOOLISH NOT TO CHOOSE. THEN IT'S NOT MANDATING. IT'S EVERYONE IS ON BOARD BECAUSE THEY RECOGNIZE THE QUALITY. OUR TEAM IS ORGANIZING AND PREPARING TO DELIVER THAT HIGH OUALITY. >> THANK YOU. I WANT TO GO ON THE RECORD. I KNOW IT'S GOING TO BE DIFFERENCE LOOKING FORWARD GIVEN COVID-19 AND THE BUDGET. BUT I REALLY LOVE TO SEE THAT CONTINUE TO BE EXPANDED. MORE FOLKS HAVE ACCESS TO THAT GIVEN THE RESULTS, PARTICULARLY FOR STUDENTS OF COLOR AND FOR AWC. [INAUDIBLE] THANK YOU, COUNCILLOR BOK. >> GREAT. THANK YOU SO MUCH, COUNCILLOR CAMPBELL. NEXT UP IS COUNCILLOR BREADON

AND THEN COUNCILLOR PRESIDENT JANEY. >> THANK YOU. HERE I AM. YES. I'M CURIOUS, I KNOW HE THIS IS PROBABLY NOT THE FORUM TO TALK ABOUT THIS, BUT AS YOU CAN IMAGINE, SUPERINTENDENT CASSELLIUS, THE SITUATION IS WEIGHING ON PEOPLE'S MIND QUICKLY. I WANT TO ECHO COUNCILLOR EDWARDS' PLEA THAT WE HAVE A VIGOROUS PUBLIC CONVERSATION ABOUT THE PLANNING FOR WHAT IS HAPPENING AND WITH JACKSON MANN. THE UNCERTAINTY IS RAISING A LOT OF QUESTIONS, A LOT OF STRESS ON FAMILIES. AND I HOPE WE CAN GET A CLEAR PATH TO MOVING FORWARD IN A TIMELY FASHION. I REALLY WORRY THAT -- YOU SAID THAT MADISON PARK NEEDED TO DO A BETTER JOB OF PUBLIC RELATION P.R. I THINK BOSTON PUBLIC SCHOOLS IN GENERAL NEEDS TO DO A BETTER JOB WITH P.R. WE HAVE SOME TREASURES AND SOME CREDIBLE TEACHERS. WE NEED TO DO A LOT TO BOLSTER PUBLIC CONFIDENCE THAN WHAT WE'RE DOING AND WHERE WE'RE GOING AND WHAT CAN BE ACHIEVED IN OUR SYSTEM. MANY ARE LEAVING THE CITY BECAUSE OF THE UNPREDICTABILITY OF THE ASSIGNMENT PROCESS. THAT IS SOMETHING THAT WE CAN DO A LOT TO IMPROVE. AND THE OTHER QUESTION I HAD WAS. IS THERE ANY PLAN TO HAVE --[INAUDIBLE] -- WHAT IS HAPPENING AT THE JACKSON MANN AND THIS TIME NEXT YEAR, MANY FAMILIES ARE ASKING IF THEY CAN HAVE A SIXTH GRADE AND CONTINUE THROUGH SIXTH GRADE. THAT'S ALL I HAVE FOR NOW. >> THANK YOU, COUNCILLOR.

AS FOR JACKSON MANN, WE HAD A **RIGOROUS PROCESS GOING WITH THE** COMMUNITY AND WE WERE IN THE PROCESS OF THE SURVEY. WE ISSUED THE SURVEY IN APRIL DURING THE COVID EVEN TO ELICIT MORE RESPONSES AND WE'RE PLANNING ON RESTARTING THAT COMMUNITY ENGAGEMENT PROCESS AS SOON AS WE CAN. WITHIN THE NEXT SEVERAL WEEKS WE SHOULD BE CONVENING SOME MORE CONVERSATIONS AROUND THE FIRST. SECOND WEEK OF JUNE. WE'RE TRYING TO GET INTO THE REMOTE LEARNING. AS FOR P.R., I AGREE. THE WHOLE DISTRICT COULD USE P.R. WE'LL WORK ON THAT WITH THE COMMUNICATIONS TEAM AND OUR PARTNERS OUTSIDE. IN TERMS OF THE WINSHIP, I THINK WE'RE IN THE PLANS FOR SIXTH GRADE AT WINSHIP. WE JUST NEED TO CONTINUE TO LOOK AT THE OVERALL PLANS FOR THE COMMUNITY BEFORE WE MAKE THAT COMMITMENT. SO WE'LL BE WORKING WITH THE COMMUNITY ON BOTH OF THOSE SCHOOLS. >> VERY GOOD. THANK YOU. >> THANK YOU, COUNCILLOR BREADON. NEXT UP IS COUNCILLOR JANEY AND THEN COUNCILLOR O'MALLEY. COUNCILLOR JANEY? >> THANK YOU SO MUCH. JUST WANTED TO BUILD ON SOME OF THE -- SOME OF MY EARLIER COMMENTS AND COMMENTS FROM MY COLLEAGUES. YOU KNOW, CERTAINLY SHARE THE CONCERNS AROUND MADISON. WON'T GO INTO DETAIL THERE'S. COUNCILLOR WU AND ESSAIBI-GEORGE HAVE INVESTED A LOT OF TIME. WE WANTED TO AFFIRM THE NEED FOR ADMISSIONS POLICIES THERE, AFFIRM THE NEED FOR LOOKING AT HOW WE FUND MADISON AND THE NEED TO REVISE.

HAVE A NEW FUNDING STRATEGY FOR MATSON. THEN JUST CONFIRM ABOUT THE CHANGES. A NEW HEAD MASTER COMING, MAKING SURE THAT PARENTS AND STUDENTS AND EDUCATORS ARE PART OF THAT CONVERSATION AND THAT THEY ARE ON BOARD WITH THAT AND THE CHANGES WITH KEVIN. I'VE HAD CONVERSATIONS WITH YOU, SUPERINTENDENT. VERY IMPORTANT THAT WE DON'T SEE DISRUPTIONS. WE'VE HAD A LOT OF GAINS ADD MADISON OVER THE YEARS. AND I WANT TO CONTINUE TO SEE THOSE GAINS. SO I'M GOING TO MOVE ON FROM THAT. BUT I ALSO WANTED TO COME BACK TO COUNCILLOR ARROYO'S COME MONTHS AROUND MANN SCHOOL AND POINT OUT ONCE AGAIN. THE 2016 ACHIEVEMENT GAP POLICY THAT WAS ADOPTED BY THE SCHOOL COMMITTEE BACK IN 2016 THE LITERALLY CALLED FOR THE REVISION OF THE ADMISSIONS POLICY OF THE EXAMS SCHOOL SO THAT THERE IS DIVERSITY. I WANT TO POINT THAT OUT. THAT CAN BE FOUND UNDER **OBJECTIVE 5.4.** I'M GOING TO PUT THE LINK AND THE CHAT AND GOING TO ASK CENTRAL STAFF TO MAKE SURE THAT THIS POLICY GETS SHARED WITH THE PUBLIC. SO WE WANT TO REMIND US ALL OF THAT. LIKE TO UNDERSTAND WHERE WE ARE AND MEETING THAT GOAL. >> THIS IS REVISING THE **ADMISSIONS POLICY AS THE 2016 OPPORTUNITY ACHIEVEMENT GAP SETS** TO DO. ARE WE MOVING TOWARD THAT GOAL? IS THERE A PLAN IN PLACE? >> SO THANK YOU FOR YOUR COMMENTS ON MADISON PARK. I WILL CONTINUE TO WORK WITH YOU IN THE COMMUNITY ON THAT VISION FOR THE SCHOOL AND ALSO ON THE

TRANSITION FOR KEVIN. I MENTIONED A LITTLE BIT ABOUT THAT EARLIER. I WON'T GO ON. SECONDLY, WE DO HAVE THE NEW RFP IN PLACE FOR THE NEW TESTS. WE BELIEVE THAT PART OF THE **RECOMMENDATIONS WAS TO PROVIDE** FOR A FAIRER AND BETTER ANTI-BIASSED EXAM THAT WAS VALIDATED. SO WE ANTICIPATE HAVING SOME OF THOSE -- WE HAVE THREE BIDDERS ON THAT RFP. SO THAT WILL THEN TAKE -- WE'LL BE ABLE TO MAKE THAT PUBLIC PROBABLY THE SECOND WEEK OF JUNE. AND THEN NOW WE'RE IN REMOTE LEARNING. AND BECAUSE WE'RE IN REMOTE LEARNING, WE DON'T HAVE THE SAME GRADING PROCEDURES THAT WE HAD FOR GPA. WE'LL HAVE TO TAKE THAT UNDER ADVISEMENT AND BEGIN TO LOOK AT OUR ADMISSIONS POLICY AND COME UP WITH SOLUTIONS FOR HOW WE CAN FAIRLY ASSESS OUR STUDENTS' GPAs AND GRADING PRACTICES. >> VERY IMPORTANT STEPS, SUPERINTENDENT. THANK YOU. I WOULD ALSO LIKE TO REFERENCE THIS POLICY ONCE AGAIN UNDER **OBJECTIVE 4.2 THAT CALLS FOR** DECOLONIZED CURRICULUM. I SAW THE SLIDE DECK, THERE WAS A SLIDE DECK ABOUT NEW ELECTIVES COMING. I WANT TO MAKE THE IMPORTANT POINT THAT WE'RE NOT REALLY TALKING ABOUT ELECTIVES. WE'RE TALKING ABOUT CORE CURRICULUM. SO IT'S IMPORTANT IF WE ARE SERIOUS ABOUT HAVING THE CLFP. DID I GET ALL OF THE ACRONYMS **RIGHT**? WHEN WE TALK ABOUT A DECOLONIZED CURRICULUM, IT'S UNDERSTANDING THAT WE CAN'T CONTINUE TO CENTER ONE EXPERIENCE AND THEN SCRAP OTHER EXPERIENCES AS ELECTIVES.

I WANT TO HIGHLIGHT -- I APPRECIATE NEW COURSES ARE COMING. WE STILL NEED TO RETHINK THE STRATEGY OF HOW WE OFFER THEM. I WANT TO GO ON WITH SOME **OUESTIONS.** I WANTED TO MAKE THAT POINT. >> AS A TEACHER MYSELF. I TAUGHT AFRICAN AMERICAN HISTORY. YOU KNOW, I THINK THAT YOU CAN TEACH IN THE CORE ETHNIC STUDIES AND CULTURALLY RELEVANT MATERIALS OUTSIDE OF THE **ELECTIVES --**>> ABSOLUTELY. I'M AFFIRMING ALL OF THAT. SO WHAT I HOPE TO SEE IS GETTING **BEYOND JUST OFFERING ELECTIVES** THAT ADDRESS THAT. BUT YOU'RE ABSOLUTELY RIGHT. ABSOLUTELY. THAT'S WHAT I HOPE TO SEE OVERALL. THERE'S OPPORTUNITIES BEYOND SOCIAL STUDIES. BEYOND HISTORY. IT'S THAT CULTURAL PROFICIENCY THAT IS NEEDED THROUGHOUT. BUT THANK YOU FOR SAYING THAT. I HAD A FEW MORE QUESTIONS GIVEN THE TOPICS THAT WE'RE COVERING TODAY. AGAIN, I APPRECIATE ALL OF THE WORK THAT FOLKS ARE DOING WITH ART. I WANTED TO SEE -- I SAW THERE WERE 24 POSITIONS. THOSE ARE FTES, RIGHT? THEY ARE? >> IN SOME CASES, IT'S AN **EXPANSION OF -- INCREASING THE** AMOUNT OF OUR SCIENCE AND PE THAT TEACHERS OR STUDENTS WILL OVERSEE THROUGHOUT THE SCHOOL DAY. >> SO THEN ON THE MASS CORE, I'M INTERESTED IN WHERE WE ARE ON THAT. AND HOW MANY ARE -- HOW MANY SCHOOLS ARE IN COMPLIANCE OR HOW MANY STUDENTS ARE GETTING ACCESS TO THE CURRICULUM. I NOTED THERE WAS A STUDY SOME YEARS AGO THAT POINTED OUT THAT

WHEN IT CAME TO BLACK AND LATINO BOYS SPECIFICALLY AND THIS WAS THE CCE STUDY FOR THAT, PEOPLE RECALL -- I DON'T KNOW. 2014. ANYWAY, AT THAT TIME JUST LOOKING AT BOYS, IT WAS FOR WHITE, IT WAS 41% ASIAN WAS 45. FOR BLACK IT WAS 19. TO LATINO, IT WAS 16. THAT WAS COMPLETION RATE FOR THE MATH CORE CURRICULUM. I'D BE INTERESTED WHERE WE ARE NOW. NOT JUST LOOKING AT THE BOYS BY THE GIRLS AND HOW WE ARE JUST MOVING TOWARDS GETTING MORE ACCESS. WE THINK THIS IS IMPORTANT. >> YEAH, IT IS IMPORTANT. WE'VE LOOKED AT THE GAP AND ALSO BY SCHOOL AND RACE. SO WE SHOULD GET TO THAT INFORMATION ON WHO IS NOW CURRENTLY AND A LOT OF THAT IS THAT THEY HAVE -- THEY'RE MISSING THE ART OR THE CE. THAT'S BEEN THE BIGGEST FINDING. OUR STUDENTS ARE MISSING THAT. OTHERS DON'T OFFER THE ADVANCED COURSES OR THINGS LIKE THAT. WE WANT TO MAKE SURE -->> SO THE PROVISIONS IS DIRECTLY RELATED -- THE 24 FCE THAT I MARKED -->> FOR THE ARTS? >> YES. >> THOSE ARE TRANSFORMATION SCHOOLS. >> THANK YOU, MADAM CHAIR. I KNOW I'M OVER TIME. THAT'S IT FOR ME. >> GREAT. THANK YOU. COUNCILLOR JANEY. NEXT WILL BE COUNCILLOR MEJIA. AND THEN IT -- I'M SO SORRY. IT'S COUNCILLOR EDWARDS AND THEN COUNCILLOR MEJIA. I JUMPED. COUNCILLOR EDWARDS AND THEN COUNCILLOR MEJIA. THANKS. >> THANK YOU.

I JUST WANTED TO -- I HAD A **OUESTION SPECIFICALLY AND I** DIDN'T KNOW IF IT WAS MARKED ABOUT THE DIFFERENCE IN BUDGET DAY TO COVID THAT YOU'RE GOING TO BE ASKING FOR. I DON'T KNOW IF YOU HAVE THAT NUMBER. I'M CURIOUS ABOUT WHAT THE DIFFERENCE IS GOING TO BE. I'M ALSO -- I UNDERSTAND RIGHT NOW THAT WE'RE ALLOWING CONSTRUCTION OF SCHOOLS TO HAPPEN. WE'RE ALLOWING SCHOOLS -- I'M SEWER USE IF ANY OF THE CONSTRUCTION PLANS HAVE HAD TO ADJUST FOR OUR SCHOOLS IN TERMS OF -- I DON'T KNOW IF THERE'S MORE SCHOOLS GOING UP. ARE YOU CHANGING HOW OR IF THERE'S GOING TO BE THE METAL DETECTORS, HOW PEOPLE WILL BE EXAMINED COMING IN AND OUT OF THE BUILDING. ARE YOU PROVIDING PUMPS THROUGHOUT THE BUILDING, PLANNING FOR SCREENS. SCHOOLS ARE TRULY CIVIC PLACES. WE HAVE PEOPLE MEET THERE ALL THE TIME. AFTER SCHOOL, ARE YOU GOING TO ALLOW THE PUBLIC TO MEET? I'M CURIOUS ABOUT YOUR COVID **RESPONSE AND YOUR NUMBERS BEHIND** IT. >> YES. WE'RE OPENING. WE'RE JUST START TO LOOK AT ALL OF THOSE. MENTIONED EARLIER, WORKING TO WORK COORDINATING WITH THE CITY ON WHETHER OR NOT OUR RESPONSE WILL BE AND WHAT OTHER PRECAUTIONS WE NEED TO TALK, HOW MUCH PPE WILL WE HAVE TO ORDER, HAND SANITIZING, SEPARATION, FACILITY USE. ALL OF THAT IS BEING CONSIDERED AS WELL AS TRANSPORTATION OF OTHER OPERATIONS. NUTRITION SERVICES AND HOW IS THAT GOING TO LOOK DIFFERENT. HOW DO MASTER SCHEDULES NEED TO

LOOK DIFFERENT FOR OUR STUDENTS. AS YOU CAN IMAGINE, IT'S HIGHLY COMPLICATED. IT WAS HARD TO CLOSE BUT EVEN HARDER TO REOPEN. A BIG PART OF THAT IS ALSO BEING VERY TRANS WITH THOSE REOPENING PLANS AND BUILDING THE CONFIDENCE IN PARENTS THAT THEY'LL SEND THEIR CHILDREN AND TEACHERS WILL WANT TO COME TO WORK. >> RIGHT. SO I GUESS -- WHEN YOU RESPOND BACK WITH THE NUMBERS FOR HOW MUCH YOU NEED, I'D LIKE TO KNOW IF YOU INTEND TO TAKE A RESPONSE FROM ANOTHER PART OF BPS' BUDGET OR ARE THERE ADDITIONAL FUNDS FROM THE CITY IN GENERAL? YOU PRESENTED A BUDGET BASED ON CURRENT NEEDS. THEN COVID HAPPENED. I CAN IMAGINE WE'LL NEED ADDITIONAL THINGS AND ADDITIONAL INFRASTRUCTURE. MY CONCERN IS IT WOULD TAKE FROM SOMETHING ELSE IN THE BPS BUDGET. ARE YOU GOING TO PARTNER WITH **PRIVATE ACTORS?** IS THE RESILIENCY FUND GOING TO HELP? SOMETHING ELSE THAT ISN'TS GOING TO WARRANT US ROBBING PETER TO PAY PAUL. >> I BELIEVE GOING TO LET HIM SPEAK TO THAT, TO THE STIMULUS FUNDING THAT WE'RE ANTICIPATING. >> YEAH, I WOULD SAY I THINK IT'S NOT ANY ONE OF THOSE. IT'S A COMBINATION OF ALL OF THEM. SO ONE OF THE THINGS WE DID WHEN WE EVALUATED THE LAST FEW MONTHS, WHAT THE SPENDING PLANS WERE FOR FY-20 AND WHAT THAT TOLD US ABOUT OUR NEEDS IN FY-20. TO CREATE FLEXALITY FOR NEXT YEAR. WE KNEW SUMMER WOULD BE A TIME TO EXPAND REMOTE LEARNING. THAT'S A BIG COST FOR US, TO EXPAND REMOTE LEARNING FOR

STUDENTS. AND SO WE'RE LOOKING TO MAKE INVESTMENTS IN THAT WAY. THE FINAL DETAILS ARE STILL BEING WORKED OUT. ONE OF THE WAYS WE PAID FOR THAT IS BY SHUTTING DOWN SPENDING ON MATERIALS THAT WE KNEW WE WOULDN'T NEED THIS YEAR. OF COURSE, THERE'S CERTAIN PROGRAMS -->> IS THAT FROM THE BUDGET OR -->> YEAH, THE TRANSPORTATION, THERE WERE SAVINGS WITHIN TRANSPORTATION. HAVING TO DO SOME OF THE MAINTENANCE COSTS OF BUSES AND FUEL COSTS. WE'VE MAINTAINED ALL OF OUR EMPLOYEES. SO THAT'S A BIG COST. FOOD SERVICE PROGRAM IS ANOTHER PLACE WHERE WE'RE SEEING HIGH COSTS BECAUSE WE'RE NOT SERVING MEALS BUT STILL MAINTAINS EMPLOYEES. WHICH WE SHOULD DO. WE'RE CONTINUING TO DO. IT'S JUST A SIGNIFICANT COST FOR US. AND I SAID THIS EARLIER BUT DOING TO SAY IT EVERY TIME THE CARES ACT COMES UP. WE'RE CLOSELY MONITORING WHAT THE STATE IS DOING WITH CHAPTER 70 FUNDING. THE STATE MAY OFFSET CARES ACT FUNDING WITH CHAPTER 70. IF THAT HAPPENS, INSTEAD OF ADDING THINGS, WE'LL HAVE TO THINK OF WAYS TO CONTINUE TO MAYBE MAKE SOME TRADE-OFFS THAT WILL BE THE BIGGEST SORT OF TRADE-OFF THAT WE HAVE TO MAKE. **OUR PLANS FOR FY-21 ARE TO** CONTINUE TO HOLD ALL SCHOOLS WHOLE. WE RECOGNIZE EVEN IF THEY'RE WORKING REMOTELY FOR ALL OR PART OF THE FALL, THAT INSTRUCTIONAL FACILITATORS WILL BE MORE IMPORTANT THAN EVER AND SOCIAL WORKERS ARE MORE IMPORTANT THAN EVEN.

THESE ARE RESOURCES THAT WE HAVE TO HAVE AVAILABLE. THERE'S NO HIRING FREEZES IN PLACE. WHEN PEOPLE RAISE CONCERNED ABOUT ROBBING PETER TO PAY PAUL. WE DON'T HAVE CONCERNS TO CUT FOR OTHER SERVICES. WE'LL LOOK AT REDEPLOYING CENTRAL SERVICES TO BEST ADAPT TO OUR STRATEGY GOING INTO THE FALL. >> I SEE THE GAVEL. I APPRECIATE THE ANSWER. FOR FOLLOW UP, COULD YOU GIVE TO THE SHARE WOMAN OR MYSELF OR BOTH OF US WHAT YOU -- THE EXPECTED ESTIMATED DOLLAR AMOUNT IN INCREASE THAT WE'LL NEED? I UNDERSTAND CHAPTER 70. ASSUME EVERYTHING STILL COMES TOGETHER AND I ASSUME YOU STILL NEED THE MONEY TO RETRO-FIT THE SCHOOLS TO DO CERTAIN THINGS. YOU'LL NEED ADDITIONAL FUNDS. WHAT IS THAT AMOUNT AND THEN THE SECOND PART IS IF WE AREN'T FUNDED THE WAY WE NEED TO BE FUNDED, WHAT WOULD YOU -- WHAT IS YOUR BREAK DOWN OF WHERE YOU'LL START TO REDUCE FUNDS IN BPS? IT'S REALLY TO APPRECIATE -- I WANT TO SAY THANK YOU, NATE, FOR NEEDING THE SOCIAL WORKERS AND THE TEACHERS. WHAT I HEAR FROM YOU THAT IS NOT EVEN ON THE THOUGHT OF THE CHOPPING BLOCK. BUT THERE WILL BE A BLOCK IF WE DON'T GET THIS MONEY. I HATE TO ASK YOU DO A PARADE OF DEPLORABLES, BUT WHAT IS THE WORST CASE SCENARIO? IDO. THANK YOU VERY MUCH, MADAM CHAIR. I CAN FOLLOW UP WITH YOU. NATE AND SUPERINTENDENT CASSELLIUS. **IT'S VERY IMPORTANT FOR ME TO** GET THAT INFORMATION. >> THANK YOU, COUNCILLOR EDWARDS. WE'LL FOLLOW UP ON THAT.

AGREE THAT WE NEED TO UNDERSTAND THE WHOLE PICTURE OF HOW BPS NEEDS TO BE SUPPORTIVE. I'LL ADD MY TWO CENTS FROM THE WAYS AND MEANS CHAIR SAYING THAT I THINK WE ALL NEED TO BE ADVOCATING WITH OUR STATE COLLEAGUES ABOUT THE IMPORTANCES OF RETAINING LOCAL AID. IT'S GENERAL LOCAL AID AND THE CHAPTER 70 LOCAL AID. IT'S EXTREMELY IMPORTANT. WE WOULD -- THERE'S A LOT OF THINGS THAT WE'RE EXCITED ABOUT HERE THAT WOULD BE AT RISK. JUST WANT TO PUT THOSE TWO CENTS. NEXT UP IS COUNCILLOR MEJIA AND THEN IT'S COUNCILLOR O'MALLEY. COUNCILLOR MEJIA. YOU'RE MUTED STILL. >> THANK YOU. YES. **REALLY QUICK.** THANK YOU AGAIN FOR ALL OF YOUR HARD WORK. A FEW QUESTIONS WITH TRANSPARENCY. I HAD A QUESTION BEFORE HANDS. CURIOUS HOW VO TECH PROGRAMS ARE BEING CREATED AND TRADE JOBS IN THE CITY. WONDERING WHAT INVESTMENTS ARE MADE ON THAT FRONT. >> WE'LL BE LOOKING AT THE MIDDLE SCHOOL AND HIGH SCHOOL CAREER PATHWAY WORK AND BASING THAT ON HIGH QUALITY INDUSTRY JOBS ACROSS THE REGION. THERE WAS A STUDY THAT WAS JUST DONE LAST MAY THAT WAS PRESENTED. GIVING THAT OVER TO BOTH KEVIN McCASKILL AND THE HIGH SCHOOL TEAM. >> SO NOW I'M CURIOUS ABOUT THRIVE BY FIVE. WHAT IS THE BUDGET ALLOCATED FOR THIS OUTREACH? >> I DON'T HAVE AN ANSWER FOR THAT. >> I'M NOT FAMILIAR WITH THAT ONE. I HAVE TO GET BACK.

I APOLOGIZE. >> THAT'S OKAY. WHAT HAS BPS DONE TO PROTECT THE DATA ON PREREGISTRATION -->> SAY AGAIN. >> RIGHT NOW PARENTS UTILIZE DIGITAL FORMS FOR PREK **REGISTRATION.** WHAT IS BEING DONE TO PROTECT THAT DATA? >> ALL THE DAY THAT COLLECTED FROM THAT IS STORED ON BPS SERVERS, THE WAY WE STORE ALL OF OUR OTHER SENSITIVE DATA. **OIP IS WORKING VERY CLOSELY WITH** THE TEAM TO MAKE SURE THAT THAT IS PROTECTED IN THE SAME WAY IT WOULD BE IF IT WAS ENTERED IN OUR SYSTEM AT THE REGISTRATION CENTERS. [INAUDIBLE] >> WHAT HAS THE RESPONSE BEEN FOR PRE-K AND ENGLISH? IT'S ALLOWED US TO TRACK LANGUAGE AND OUTREACH. I'M CURIOUS WHAT TRACKING MECHANISM, IF ANY EXISTS, FOR FOLKS WITH OTHER LANGUAGES? >> WE CONTINUE TO MONITOR IS **REGISTRATION AND DO COMPARISONS** BETWEEN THIS YEAR AND LAST YEAR AND REALLY PRIOR YEARS TO SEE. THE REGISTRATIONS ARE DOWN RELATIVE TO PRIOR YEARS. AND YOU KNOW, THAT COULD BE A NUMBER OF DIFFERENT FACTORS. ONE, OF COURSE, PEOPLE AREN'T MOVING AROUND. SO PEOPLE MAY NOT BE COMING TO THE CITY AT THE SAME RATE THAT WE'VE SEEN IN PRY YEARS. FAMILIES MAY BE WAITING TILL THINGS OPEN BACK UP. THE WELCOME CENTERS HAVE BEEN CLOSED. SO WE'RE CONTINUING TO LOOK AT WAYS TO DO BETTER OUTREACH. YOU KNOW. LAST YEAR THE SUBJECT HAD THE REGISTRATION ON THE GO, THE MOBILE REGISTRATION. OBVIOUSLY WE WON'T BE ABLE TO DO THAT IN THAT WAY THIS YEAR. WE'LL BE THINKING OF CREATIVE WAYS TO DO OUTREACH TO THOSE

FAMILIES. I WANT TO KNOW THAT WE HAVE GOTTEN SOME NATIONAL RECOGNITION FOR OUR ABILITY TO WORK WITH AND IDENTIFY LANGUAGE NEEDS OF OUR STUDENTS. OUR ENGLISH LANGUAGE LEARNERS. AND OTHER CITIES ARE STARTED TO REACH OUT TO US TO ADOPT THAT PROCESS. WE'VE BEEN WORKING TO CREATE NEW WAYS OF DOING LANGUAGE ASSESSMENT VIRTUALLY AND TO DO THAT. OUR TEAM HAS HAD -- IT WAS A PROCESS THAT WAS VERY MUCH AN **IN-PERSON PROCESS FOR ASSESSING** LANGUAGE. SO TRY TO CREATE THAT ONLINE PROTOCOLS TO BE ABLE TO GET ASSESSMENTS ACCURATE FOR FAMILIES TO MAKE SURE THAT THEY ACCESS THE PROGRAMS IN THE FALL, HAS BEEN SOMETHING INTERESTING TO WATCH. OUR TEAM HAS DONE INCREDIBLE WORK ON THAT. >> I WAS CURIOUS ON HOW WE USE LIBRARIES TO REACH OUT TO STUDENTS THAT SPEECH A LANGUAGE OTHER THAN ENGLISH. WHAT RESOURCES ARE AVAILABLE FOR ENGLISH LANGUAGE AND WHAT IS THE STATUS OF OUR LIBRARY TO CREATE FAMILY WORKSHOPS, INCLUDING EMERGENCY OUTREACH PROGRAMS. HOW IS THIS PLAN IMPACTED BY THE PANDEMIC? >> WE'VE DONE A LOT OF WORK WITH OUR COMMUNITY LIBRARIES AND SCHOOLS. TEACHERS HAVE BEEN USING THEM. I SAID HOW THE MEETING WITH DAVID LEONARD TO LOOK AT HOW WE **BROADEN OUR PARTNERSHIPS WITH** LIBRARIES TO LOOK AT HOW WE CAN MEET ELs. MUCH BETTER WITH NEW COLLABORATIONS. IF YOU HAVE NEW IDEAS, SEND THEM TO ME. COUNCILLOR. I CAN THEN BRING THOSE UP TO DAVID AND DISCUSS THEM. >> YEAH.

THANK YOU FOR THAT. MY LAST QUESTION BECAUSE I KNOW I HAVE A TWO-MINUTE WARNING FOR THE GAVEL. I'M GOING ---[INAUDIBLE] I FEEL LIKE FOR ME, I DIDN'T GO -- I APPRECIATE THE ACADEMICS. I'M MORE CURIOUS IN THE PATHWAYS, CREATING PATHWAYS. I'M JUST WONDERING WHAT EFFORTS ARE BEING MADE TO STRENGTHEN THE FEEDING PATTERN THAT NOT ALL ROADS NEED TO FEED INTO AN -- I GUESS WHAT I'M TRYING TO GET AT, I FEEL LIKE WE PUT A LOT OF ENERGY INTO EXAM SCHOOLS AND NOT EVERYBODY WANTS TO GO TO ONE AND NOT EVERY CHILD WILL GET INTO ONE. I'M CURIOUS ABOUT WHAT LANGUAGE WE'LL BE USING MOVING FORWARD. >> THAT'S PART OF THE HIGH SCHOOL REDESIGN WORK THAT WE'RE GOING TO BE DOING IN THE FUTURE. JUST HOW WE'RE GOING TO BE LOOKING AT ALL HIGH SCHOOLS ACROSS THE DISTRICT. SO LOOK FOR MORE INFORMATION ABOUT THAT IN THE UPCOMING HEARING. >> IN TERMS OF MARKETING -->> MARKETING. >> ALSO CURIOUS ABOUT INCREASING THE QUALITY OF OTHER SCHOOLS. >> AND THAT'S WHAT IS IN THIS ACCELERATION AGENDA THAT YOU HAVE SEEN PRESENTED TODAY ABOUT ADDING THOSE ADDITIONAL COUNCILLOR, ADDING ADDITIONAL CURRICULUMS FOR STUDENTS IN ALL OF THESE COMPREHENSIVE HIGH SCHOOLS. AND THEN EXPANDING 7-12 TO THE PATHWAYS SO THAT IT'S VERY CLOSE TO PARENTS AND THEY KNOW WHEN THEIR STUDENTS ARE GOING TO GET AND YOU HAVE A HIGH LEVEL OF QUALITY IN ALL THE NEIGHBORHOODS. >> THANK YOU. >> I ALSO WANTED TO MENTION REALLY QUICK, I GOT A REMINDER

THAT WE HAVE AN AWARD-WINNING MULTILINGUAL LIBRARY ONLINE IF YOU HAVEN'T SEEN IT. GO TO OUR ONLINE LEARNING **RESOURCE PAGE AND SEE THE** MULTILINGUAL LIBRARY THERE. >> THANK YOU VERY MUCH. >> THANK YOU, COUNCILLOR MEJIA. NEXT UP, COUNCILLOR O'MALLEY AND THEN IT WILL BE MYSELF. COUNCILLOR O'MALLEY. >> THANK YOU, MADAM CHAIR. HELLO AGAIN. I APOLOGIZE AND APPRECIATE YOU TAKING ME BACK. I JUST WANTED TO NOTICE IN THIS ROUND OF QUESTIONS, SEVERAL MENTIONED THE EXAM SCHOOLS AND THE -- WE'RE LOOKING AT OTHER TEST VENDORS, WHICH I KNOW THE SUPERINTENDENT HAS BEEN WORKING ON. I JUST WANTED TO UNDERSCORE THAT OFTENTIMES WE'RE GIVEN THISFALSE CHOICE THAT BASED ON TEST AND GRADES OR WE CAN HAVE A TYPE OF SCHOOL THAT'S OPEN TO MORE PEOPLE AND TRULY REFLECTIVE OF THE VIBRANCY AND THE DIVERSITY OF THE CITY. I REJECT THE NOTION THAT IT'S EITHER/OR. I THINK WE CAN BOTH AND, INDEED, A TRUE MERITOCRACY IS BASED ON ACCESS BY ALL. SO I WANT TO ACKNOWLEDGE WE'VE TAKEN STEPS AND WILL NEED TO CONTINUE TO TAKE STEPS, BUT SOMETHING AS SIMPLE AS OFFERING THE TEST IN EVERY BOSTON POOL AS WE DID THE FIRST TIME THIS FALL WAS A TREMENDOUS STEP, LOOKING AT HAVING THE RUBRIC RIND UP WITH THE PRIVATE AND PUBLIC SCHOOLS PUBLIC SCHOOLS, INCREASING THE EXAM INITIATIVE WHICH WE ALL ADVOCATED FOR, THESE ARE JUST WAYS THAT WE CAN BEGIN. SO I GUESS I'M JUST SAYING THAT I CERTAINLY AGREE THAT WE NEED TO DO WHAT WE CAN, DO EVERYTHING WE CAN TO MAKE SURE THAT WE HAVE ALL THE SCHOOLS REFLECTIVE OF THE UNIVERSITY, BUT I DON'T

THINK THAT MEANS THAT WE SHOULD BE LIMITING THE NOTION OF MERIT MERIT MERIT MERIT OCRACY. BOTH THOSE SCHOOLS ARE STRENGTHEN BY ONE ANOTHER. THE MORE WE CAN DO. THE BETTER WE CAN HAVE BETTER ACCESS TO THESE SCHOOLS AND BETTER WE CAN HAVE A TRUE MERITOCRACY. WE HAVE MANY EFFORTS TO TRY TOOL LOU FOR SOME ONLINE PREPARATION AS WELL AS IN THAT THE OPPORTUNITY GIVE MORE KIDS THE OPPORTUNITY, THE AVAILABILITY OF PARTICIPATING IN THE B.S.I., THANK YOU. >> YES, COUNCILLOR. THANK YOU FOR YOUR QUESTION, AND WE ARE ACTUALLY BEGINNING TO LOOK AT REMOTE OPTIONS FOR E.S.I., AND I THINK THAT WILL ALLOW US TO EXPAND THE OPPORTUNITY. PART OF THAT IS KNOWING WHAT THE TEST IS ACTUALLY GOING TO BE SO THAT THEN WE CAN PREPARE THE STUDENTS BETTER. **OBVIOUSLY, IT IS GOING TO BE** ALIGNED TO THE MASSACHUSETTS STANDARDS BUT WE WANT TO MAKE SURE THAT WE GET THAT INFORMATION OUT TO PARENTS AND ALSO OUT TO OUR COMMUNITY MEMBERS SOT THAT WE CAN PARTNER WITH TUTORING. FOLKS WHO HAVE BEEN DOING THAT WORK FOR MANY, MANY YEARS AS WELL AS THE OPPORTUNITIES TO DO THAT OURSELVES WITH OUR OWN TEACHERS AND, ACTUALLY, WE HAVE AN ASK OUT FOR STUDENTS TO HELP US WITH STUDENT-BASED TUTORING. I DO JUST WANT TO TALK A MOMENT AT MERITOCRACY AND THE IMPACT ON EQUITY BECAUSE IT ASSUMES AN EQUAL PLAYING FIELD TO HAVE EQUAL MERITOCRACY, SO I THINK ONE OF MY JOBS AS SUPERINTENDENT IS TO REMOVE IS BARRIERS SO THERE'S AN EQUAL PLAYING FIELD FOR OUR STUDENTS. GETTING THIS TEST IS PART OF THAT. ALSO CREATING ACCESS FOR

STUDENTS, HIGH-QUALITY PRE-K OPTIONS FOR CHILDREN SO THAT THEY HAVE THE PATHWAY AND THE SAME PRIVILEGE THAT OTHER MORE WEALTHIER OF THEIR PEERS HAVE SO THAT WE DO ACTUALLY HAVE AN EQUAL OPPORTUNITY WHEN IT DOES COME TO TAKING THE TEST. SO WHEN WE TALK ABOUT MERITOCRACY, WE ALSO HAVE TO ACKNOWLEDGE THE FACT THAT THINGS ARE NOT EQUAL FOR ALL CHILDREN BECAUSE OF THEIR CIRCUMSTANCES. >> COULD NOT AGREE WITH YOU MORE STRONGLY. SUPERINTENDENT. THOSE POINTS YOU SAID THEM MORE ELOQUENTLY THAN I DID. BUT, AGAIN, BUILDING AND SITTING, PARTICULARLY OUR ELEMENTARY EDS, OUR EARLY EDUCATION PROGRAMS AND ELC, STRENGTHENING THE PATTERNS, WE CAN, IN FACT, WORK ON GREATER ACCESS WHILE MAINTAINING A STRONG, RIGOROUS, ACADEMIC PERFORMANCE ALL THROUGHOUT. SO I THINK THIS IS SOMETHING THAT WE ABSOLUTELY YOU AND I AGREE ON, THE NOTION THAT WE CAN HAVE ONE OR THE OTHER, I FLATLY **REJECT THAT.** IT'S NOT ABOUT HAVING BETTER ACCESS OR HAVING A TEST. WE SHOULD BE SUPPORTING BOTH AND STRENGTHENING BOTH. THAT'S ALL I HAVE FOR THIS ROUND, THANK YOU. >> THANK YOU SO MUCH, COUNCILLOR O'MALLEY. I'LL JUST NOTE FOR COUNCILLORS, I'M NOT PLANNING ON GOING TO THE THIRD ROUND. IF YOU HAVE A BURNING QUESTION, YOU CAN RAISE YOUR BLUEHAND. **OTHERWISE, THERE'S PUBLIC** TESTIMONY IF THERE IS ANY AND THEN CONCLUDE THE HEARING AS WE'RE ALREADY TECHNICALLY PAST THE START OF THE SECOND HEARING FOR THE DAY, AND, SO, YEAH, SO I WILL TRY TO BE QUICK. SUPERINTENDENT, I WANT TO CIRCLE BACK TO THE EARLY EDUCATION PRE-K SEATS AND WONDERING,

SPECIFICALLY, YOU MENTIONED THE SIZE 40, WHICH I THINK ARE LINED UP FOR NEXT YEAR, COMMUNITY-BASED. OUR GOALS, I KNOW THAT IT'S NOT JUST A QUESTION OF LOCATING (INDISCERNIBLE), SO ARE THESE 540 PERSPECTIVE SEATS WHERE WE'RE WORKING WITH PROVIDE TORSE BRING THEM UP TO STANDARDS OR 540 SEATS ALREADY AT THE LEVEL OF THE PROGRAM? >> THE PROCESS FOR SELECTING COMMUNITY-BASED PARTNERS FOR THE UNIVERSAL PRE-K, WE PUT IT OUT FOR ORGANIZATIONS TO SUBMIT A BID TO BE A PART OF THE PROCESS. AS PART OF THAT, WE ASK THEM WHAT THEIR CURRENT PROGRAMMING IS. THE TEAM RATES OR SORT OF **REVIEWS EACH OF THE APPLICANTS** ON THE STANDARD RUBRIC FOR PROGRAM QUALITY. THERE'S, YOU KNOW, OBVIOUSLY THE EASY THINGS LIKE SPACE CONCERNS, BUT THEN WE START TO LOOK INTO WHAT ARE THEIR CAPACITIES. WE ARE ALSO THEN PROVIDING SUPPORT, FUNDING SO THAT THEY CAN BEGIN -- ONE OF THE GAPS WE SEE IN A LOT OF COMMUNITY-BASED PROGRAMS IS THE WAY THEY PAY EMPLOYEES AND ABILITY TO RECRUIT HIGH-QUALITY STAFF, SO WE'RE PROVIDING ADDITIONAL SUPPORTS AND REOUIRING LEVELS OF **COMPENSATION FOR THOSE -- IN** THOSE PROGRAMS SO THAT'S A BIG PART OF IT. IN THE FIRST ROUND OF EXPANSION A COUPLE OF YEARS AGO, THOSE ARE

MOSTLY PROGRAMS WE THINK WERE QUALITY WITH SOME THAT WE WERE WORKING ON IMPROVING QUALITY, BUT MANY OF THEM NOW, THEY DO HAVE TO PASS THE STANDARD OF HIGH QUALITY AND/OR PROVIDING SUPPORT TO CONTINUE TO IMPROVE THE QUALITY. IT IS NOT JUST ABOUT HAVING SEATS. IT'S ABOUT HIGH-QUALITY ACCESS

TO PRE-K PROGRAMS, THE SAME HIGH

QUALITY WE WOULD HAVE AT A **B.P.S. SCHOOL.** >> I'M TRYING TO UNDERSTAND THE PROPORTIONALITY OF HOW MANY ARE ATTEND STATE AND HOW MANY WE ARE STILL COACHING ALONG IN THAT END STAGE. >> WE THINK THAT THERE'S -- THE PROGRAMS ARE HIGH-QUALITY COMING IN AND WE'RE CONTINUING TO INCREASE, THE SAME WAY HIGH **QUALITY IS NEVER AN END STATE** FOR US, IT'S A CONTINUOUS IMPROVEMENT. WE ARE SELECTING PROGRAMS WE THINK ARE HIGH-QUALITY FROM DAY ONE. THIS ISN'T ABOUT PUTTING KIDS IN A PLACE WHERE WE ARE LEARNING HOW TO GET QUALITY. AND THE PK TEACHERS HAVE MULTIPLE EXPERIENCE IN TERMS OF WORKING WITH COMMUNITY PARTNERS AND IMPROVING QUALITY INTERNALLY SO THEY BRING A LOT OF TECHNICAL ASSISTANCE AS WELL TO PROGRAMS, IF THEY ARE IMPLEMENTING NEW PROGRAMS OR NEW CURRICULUM, THIS MAY BE THEIR FIRST YEAR, BUT THERE'S A LOT OF SUPPORT FOR THAT. THERE'S ALSO QUALITY SUPPORT **GRANTS FOR A SEPARATE** DISTINCTION AND THROUGH OTHER PROGRAMS WHERE WE ARE PROVIDING ADDITIONAL GRANTS SO THAT THAT PROGRAM CAN LAND UP THE QUALITY AND WE'RE LOOKING AT FOR ALL OF THESE PROGRAMS, YOU KNOW, PLACES, THERE'S THE ONES WE'RE PUTTING IN PLACE. IT'S BOTH THE ENDS WE'RE YOVG AND EXPECTING THEM TO COME IN AT A CERTAIN LEVEL. >> YES. YEAH, NO, IT DOES SEEM LIKE IT'S A MULTI-STEP PROCESS IS MY UNDERSTANDING OF IT. AND I GUESS ANOTHER QUESTION I HAVE ON THAT AND I'M SAVING MY MAIN B.P.S. QUESTIONS FOR THE AFTERNOON, BUT I THINK, IN MY DRIBBING, COMMUNITY-BASED -- IN MY DISTRICT, COMMUNITY-BASED IS

AN OPPORTUNITY BECAUSE WE HAVE BUILD B.P.S. BUILDINGS IN MY DISTRICT AND WE LOSE FAMILIES AT THAT AGE JUNCTURE WHERE IF WE HAD A COMMUNITY-BASED SEAT FOR THEM. THEY COULD STAY. AND WE CAN ADD COMMUNITY-BASED SEATS MUCH MORE EASILY THAN WE CAN INSTANTLY ADD A SCHOOL BUILDING. BUT ONE OF THE THINGS I FOUND IS THAT THERE'S JUST A CHALLENGE WITH GOING FAR ENOUGH UPSTREAM WITH THE R.F.P. LIKE YOU NEED A PROVIDER WHO'S READY AND ABLE TO ADD THEIR SEATS OR CONVERSE THEIR SEATS TO B.P.S. ONE OF THE THINGS I'M CURIOUS ABOUT AT THE DISTRICT IS THE LOOK WITH B.P.D.A. DEMOGRAPHICS AND WHERE WE NEED -- OTHER PLACES WE'RE TRYING TO BRING ABOUT PROVIDER MARRIAGE TO HELP BUILD COMMUNITY BASED SEATS AS **OPPOSED TO THROWING IN TO SEE** WHO TEES THE TAKER. SO I WOULD LIKE TO PICK UP ON THAT. >> YES. ABSOLUTELY. WE ARE MAKING EFFORTS TO RAMP UP PROGRAMS AND PROVIDE ACCESS WHERE IT DOESN'T EXIST. WE'RE GOING BROADER DEMOGRAPHIC ANALYSIS FOR THE DISTRICT TO MAKE SURE THERE'S A GOOD MATCH BETWEEN PROGRAM SCHOOLS AND SEATS THROUGHOUT THE CITY. THE EARLY CHILDHOOD TEAM IN PARTICULAR ARE OUR TEAMS BUT ALSO WITH COMMUNITY-BASED PARTNERS. I UNDERSTAND ONE OF THE DEMANDS IN THE COMMUNITY FOR THESE PROGRAMS SO THAT WE CAN BE PROACTIVE AND PLACE THE PROGRAM. SO THEY'RE NOT JUST EXTENDING PROGRAMS BECAUSE THEY'RE READY AND AVAILABLE, THERE HAS TO BE A NEED IN THE NEIGHBORHOOD. AND WE'VE IDENTIFIED PLACES IN THE CITY THAT HAVE HIGHER NEEDS THAN OTHERS. I THINK IT'S CHALLENGING, IN ANY GIVEN THEY SHOULD THERE ARE DIFFERENT NARRATIVES, YOU KNOW,

SO I LIVE IN ROSLINDALE AND I HEAR FAMILIES TALKING ABOUT NOT GETTING THEIR FIRST CHOICE, BUT IN ROSLINDALE, OVER 75% OF FAMILIES GET A K-1 SEAT. SO IT'S INTERESTING HERE. YOU DISPROPORTIONATELY HEAR FROM THOSE WHO DON'T GET WHAT THEY WANT OR DON'T GET OFFERED ANYTHING AND YOU DON'T HEAR IT FROM THE 5% OF FAMILIES AND DOWNTOWN IS A DIFFERENT CHALLENGE TO THINK ABOUT, DIFFERENT DEMOGRAPHIC TO THINK ABOUT. BUT WE CAN TALK MORE ABOUT IT IN BUILD B.P.S. >> YEAH, WE CAN HAVE A CONVERSATION. MANY OF MY FAMILIES DON'T GET A SCHOOL LESS THAN A MILE AND A HALF FROM THEM WHEN THEY RANK THEIR CHOICES. A HUGE NUMBER AT FENWAY ARE GOING THE FIRST TIME BUT DON'T HAVE AN ELEMENTARY SCHOOL. MANY NEIGHBORHOODS THE PEOPLE ARE ASTONISHED. I THINK THAT'S MY TIME. I DON'T SEE BLUE HANDS FOR COLLEAGUES. I DON'T BELIEVE ANYONE SIGNED UP TO TESTIFY. **B.P.S. TEAM, LIKE, A HALF-HOUR BREAK BETWEEN THESE HEARINGS?** WHAT'S YOUR PREFERENCE? YES. OKAY. GREAT. WE'LL GAVEL BACK IN, WE'LL START THE SECOND HEARING LATE SO WE'LL START IT AT 1:45. GIVE EVERYBODY A BREAK, AND, AGAIN, I JUST WANT TO THANK MY COLLEAGUES. THANKS MY VICE CHAIR COUNCILLOR ESSAIBI-GEORGE FOR PINCH HITTING AT THE START OF THIS AND ALL OF YOU FOR YOUR INFORMATIVE PRESENTATION ON ACADEMICS. THIS MEETING OF THE BOSTON CITY COUNCIL WAYS AND MEANS COMMITTEE IS ADJOURNED. THANK YOU. (ADJOURNED)

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