



FY21 Budget Update

Grace Connolly

Director, Administration & Finance

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Budget Schedule

- FY20 Budget
 - RF1 completed on October 31st
 - RF2 scheduled for completion by April 24th
 - Year end close June 30th
- FY21 Budget
 - Maintenance budget submitted on January 3rd
 - Budget proposals submitted on January 13th
 - New initiatives, revenue proposals, operational reforms, savings opportunities
 - External budgets due to COB February 3rd

Maintenance Request

- Reflect FY20 operations in terms of FY21 costs
- Review possible realignments during this period
 - Staff transfers and consolidations
 - Streamlining business processes
 - Shared service models
 - Reduce fragmentation and duplication of effort
 - Enhancing managerial controls

Updated Maintenance Budget

Bureau	FY20 Adopted	FY21 Maintenance	Variance	% Change
ORS/BRS	7,885,846	8,126,140	240,294	3.05%
CAFH	12,700,475	12,905,271	204,796	1.61%
CIB	5,497,452	5,728,033	230,581	4.19%
EMS	62,069,171	69,303,674	7,234,503	11.66%
HSB	7,046,089	7,512,486	466,397	6.62%
IDB	4,826,947	5,103,929	276,982	5.74%
PHSC	14,647,847	14,904,090	256,243	1.75%
ADMIN	10,994,212	9,560,038	(1,434,174)	-13.04%
PROPERTY	4,720,073	4,883,442	163,369	3.46%
EMS Revenue	38,812,684	37,780,532	(1,032,152)	-2.66%
Total City Appropriation	91,575,428	100,246,572	8,671,143	9.47%

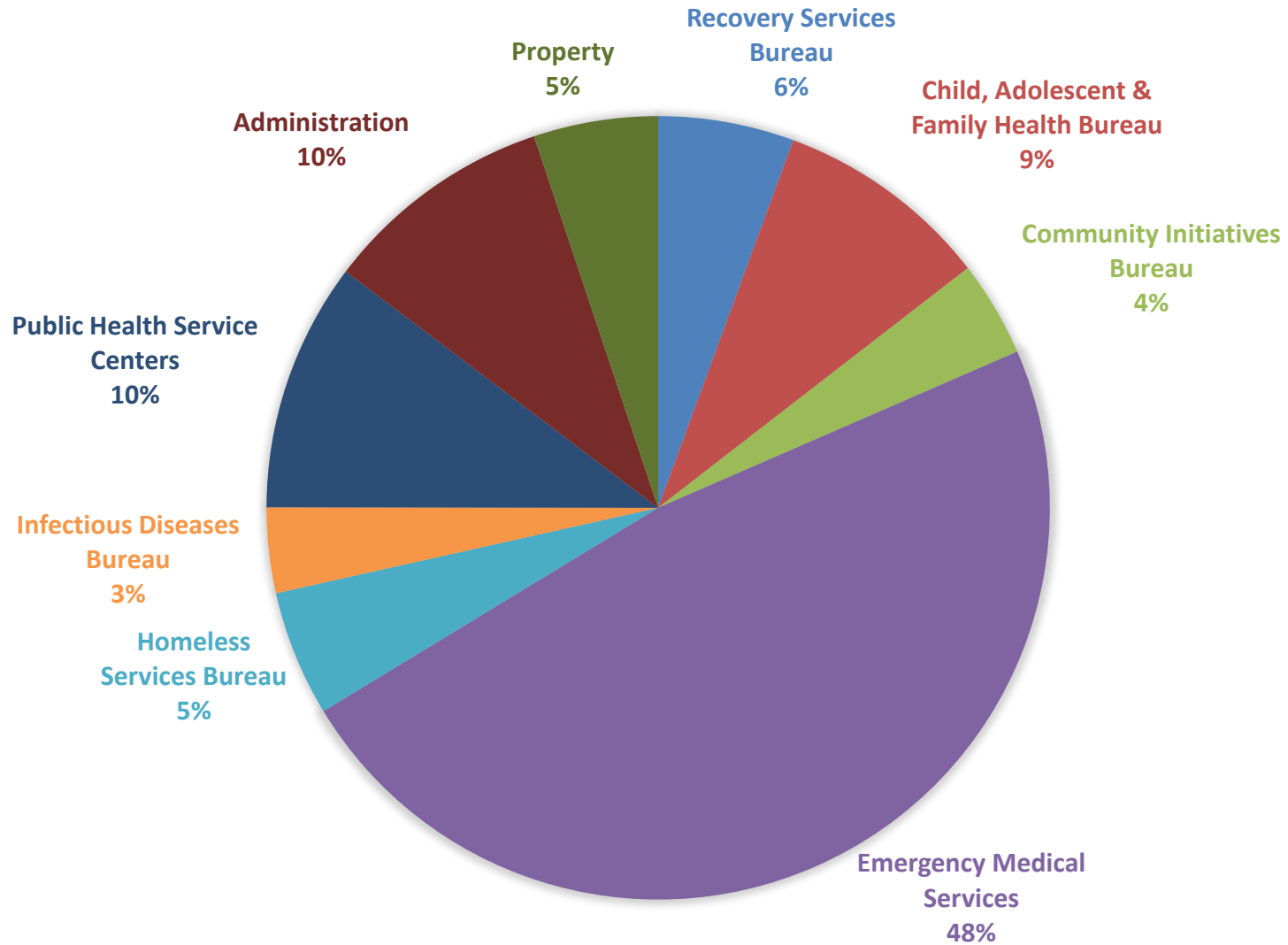
OBM Adjustment Summary

- Decrease EMS overtime and fringe
- Increase EMS projected revenue
- Increase EMS lease purchase
- Decrease overall fringe rate across Commission
- Required 1% non-personnel reduction

OBM Adjustment Summary

FY21 Budget Submission	\$107,833,369
Decrease EMS overtime and fringe	(\$2,337,000)
Increase EMS projected revenue	(\$531,182)
Increase EMS lease purchase	\$12,045
Decrease overall fringe rate across Commission	(\$2,250,000)
Required 1% non-personnel reduction	(\$230,660)
Updated Maintenance Budget	\$102,496,572

DISTRIBUTION OF CITY EXPENSES BY BUREAU



Budget Proposals

- Operational reforms
 - Planning efforts
 - Operational audits
 - Departmental experience
 - Service and program demand changes
 - One-time investments must show ROI and implementation steps
- Savings proposals
 - 3% Non-personnel savings = \$684K

New Initiatives

- New initiatives/investments
 - Analysis to show measurable progress toward specific goals
 - Priority for projects that:
 - Will have a significant positive impact relative to the investment;
 - Target the vision of a thriving, healthy, and innovative city;
 - Support the implementation of Imagine Boston 2030
 - Leverage other spending and resources

New Initiatives - Non-EMS/BRS

- Increase IT security budget and Staff
- Increase officer presence at Northampton Square
- Enhanced population-level data and information acquisition
- Increase staff for tobacco prevention and control program
- Increase funding for violence prevention capacity building

New Initiatives - Non-EMS/BRS

Investment Proposals - General	Operating Amount	Head Count
IT Staff and Information Security	\$ 1,142,420	3
Tobacco Program Staff and Non-personnel	\$ 284,620	2
Improved Public Safety Services for the Northampton Square area	\$ 1,003,605	11
Enhanced Health of Boston Population-Level Data and Information Acquisition	\$ 216,100	-
Violence Prevention Capacity Building	\$ 723,854	1
Total	\$ 3,370,599	17

New Initiatives - EMS/BRS

- Essential EMS equipment replacement
- Innovation grants for harm reduction and recovery support
- Respite housing for on-street population

New Initiatives - EMS/BRS

<u>Investment Proposals - EMS and BRS</u>	<u>Operating Amount</u>	<u>Head Count</u>
EMS Essential Equipment Replacement	\$ 1,210,165	-
Innovation Grants for Community-based Providers	\$ 1,000,000	1
Respite Housing for On-street Population	\$ 1,746,570	14
Total \$	3,956,734	15

Revenue Proposals

- Revenue
 - Estimates consistent with service levels in maintenance budget
 - Maximizing existing revenue streams
- Increase retailer permit fees for 21+ retailers and smoking bars
 - Anticipated \$160K increase in revenue

Capital Budget

- Addresses urgent needs while planning strategically for the city's future
- Facilities projects
 - Public Facilities Department feasibility site visits and data collection ongoing
- IT and Equipment projects

Capital Budget Proposals

- Solar panels for SEFC and new roofs for Miranda-Creamer
- 211 River Street roof, floors, repointing
- Northampton Square garage drainage system repair
- Finland windows and envelope
- 201 River Street windows and air conditioning
- Miranda-Creamer ventilation and air conditioning

EMS Capital Budget Proposals

- EMS & Public Safety radio replacement
- EMS training facility
- EMS station – Seaport District
- EMS facilities needs assessment

Timeline

10/31/19	FY20 RF1 submitted to the City
01/03/20	FY21 maintenance budget submitted to the City
01/13/20	FY20 proposals submitted to the City
01/17/20	Capital requests submitted to City
02/03/20	FY21 external funds budget due to the City
March	COB OBM budget meetings, board presentation and vote, submit to Mayor
April	Changes resulting from mayoral review
April	FY20 RF2 due to the City
May	Final Board approval, City Council hearings
June	All staff meetings to review FY20 budget



Questions?