## Mid-term Strategic Initiatives

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<th>OUTREACH</th>
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<td>- Expand public health outreach to be proactive, 24/7, and citywide</td>
<td>- Expand drop-in problem-solving*</td>
<td>- Provide new model of low-threshold, transitional shelter + housing at six sites in Boston through FY23*</td>
<td>- Increase access to rapid re-housing*</td>
<td>- Continue wrap-around teams on the street</td>
<td>- Update dashboard</td>
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<tr>
<td>- Launch Citywide Encampment Response and service Engagement (CERVE) Team</td>
<td>- Create access to web-based resource list*</td>
<td>- Launch Shelter Transformation – Phase 1</td>
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<td>- Conduct citywide audit to identify sites for housing + recovery services*</td>
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<td>- Create community-led engagement teams*</td>
<td>- Increase access to low-threshold daytime spaces*</td>
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<td>- Engage community around plan</td>
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Long-Term Public Health Strategic Outlook

Long-term Strategic Initiatives

OUTREACH

- Coordinate across outreach teams to maximize impact

SERVICE NAVIGATION

- Policy agenda: Treatment and corrections systems should ensure individuals leave with a plan for shelter or housing and with identification
- Continue efforts across Boston to expand access to essential recovery and homeless services*

LOW-THRESHOLD SHELTER + HOUSING

- Identify and sustain locations for low-threshold, transitional shelter + housing in Boston
- Launch Shelter Transformation – Phase 2
- Policy agenda: Work with the State to expand low-threshold shelter + housing across Massachusetts

PERMANENT HOUSING

- Make Street 2 Home a permanent pathway for chronically unsheltered
- Increase permanent supportive housing in Boston for individuals with substance use disorder
- Work with State to increase permanent supportive housing across Massachusetts for individuals with substance use disorder
- Partner treatment programs and housing search agencies

HARM REDUCTION

- Roll out mobile methadone in Boston*
- Collaborate with community health centers to expand harm reduction and move towards expanding to all health care settings*
- Policy agenda: Work with the State to improve continuity through treatment system for unsheltered individuals with substance use disorder
- Partner treatment programs and housing search agencies

RECOVERY SUPPORTS

- Bring wrap-around teams from the street to support newly housed individuals and advocate with the state to expand these teams across Massachusetts (policy agenda)*
- Create low-threshold work opportunities
- Create job + life skills training for newly housed individuals

WORKFORCE

- Launch initiative to support and grow diverse behavioral health workforce
- Build the harm reduction skills of the workforce
- Policy agenda: Partner with federal and state government to increase behavioral health reimbursement

ADDITIONAL DELIVERABLES

- Launch anti-stigma campaign
- Assess and improve equity in access and outcomes
- Develop public-private partnership with the business community
- Collaborate to create regional agenda for harm reduction + recovery supports

CERVE team = Citywide Encampment Response and service Engagement team
DHCD = MA Dept of Housing and Community Development
EHS = State Executive Office of Housing and Human Services
PSH = permanent supportive housing
SUD = substance use disorder
LI = Long Island
EC = Engagement Center
SSP = syringe service program
HR = harm reduction
* = signal actions that directly promote decentralization