

Planning Council Meeting

Brian Holliday, Chair
Kathy Lituri, Chair-Elect

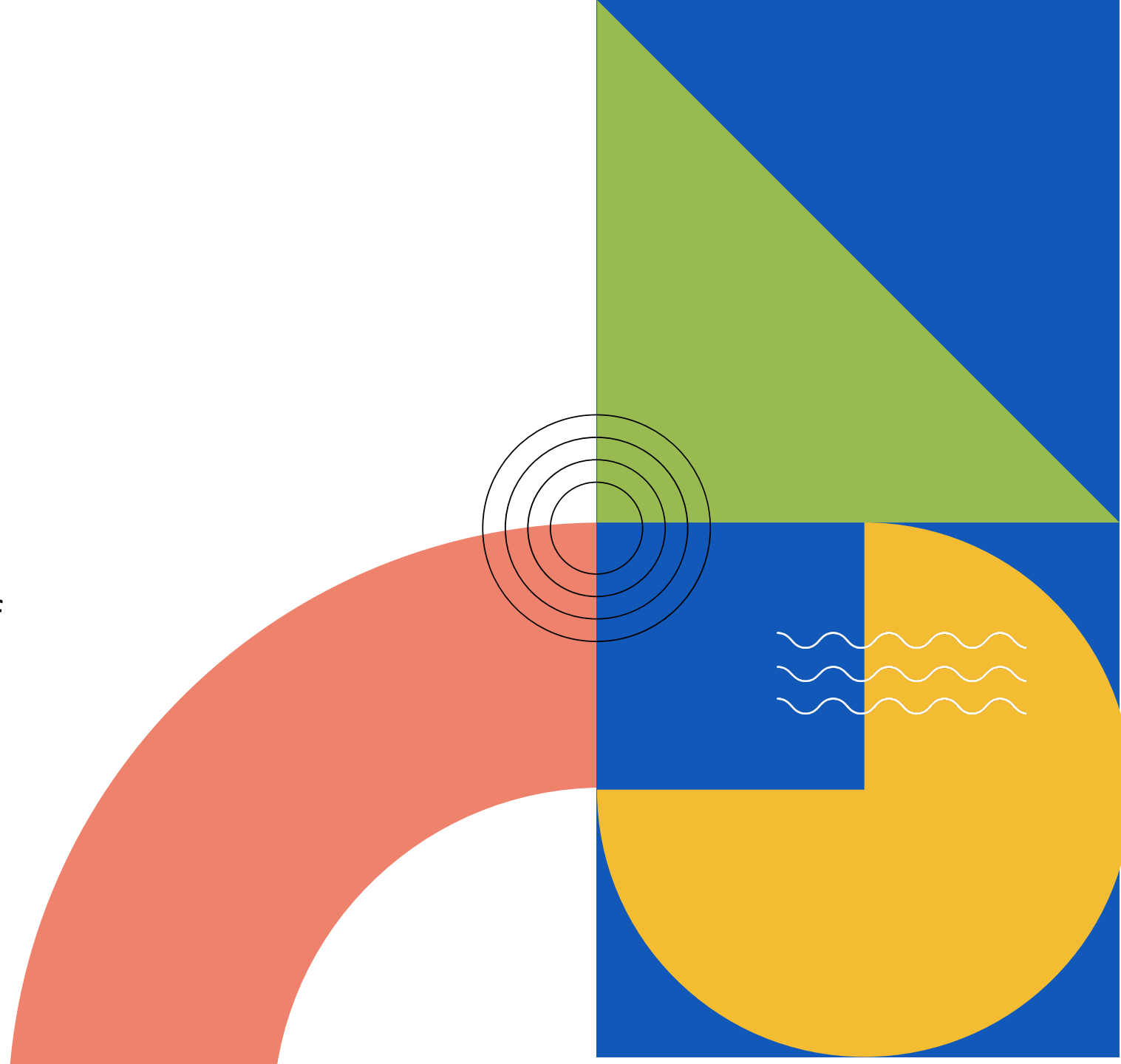
February 11, 2021



Moment of silence



At this moment, let's take a moment of silence in remembrance of those who came before us, those who are present, and those who will come after us. before an audience.



Attendance



P H O N E

State your name for the
record



C O M P U T E R
L A P T O P

No need to state, it is
recorded

Overview

TODAY'S AGENDA
DISCUSSION TOPICS

-
- Approve January meeting minutes
 - Subcommittee updates



Approving meeting minutes

January 14, 2021

Steps in approving minutes:

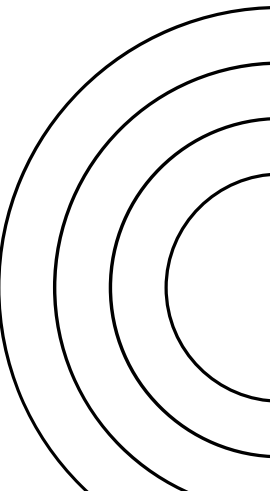
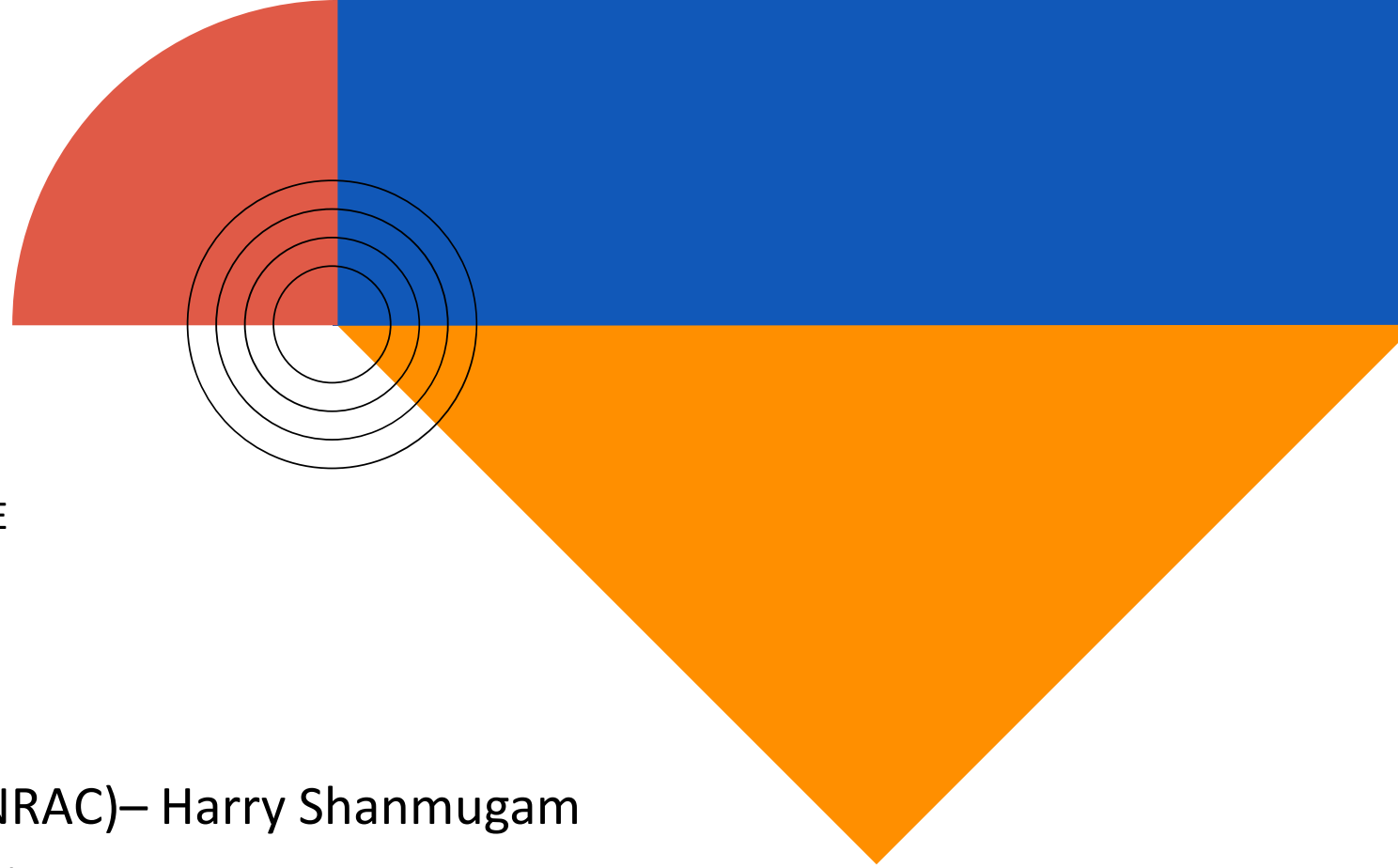
- Review minutes
- Make a first and second motion to approve minutes
- Vote (Zoom poll)
- All in Favor: Yes, I approve the minutes
- Opposed: No, I do not approve the minutes
- Abstention: Decline to vote



Subcommittee updates

INFORMATION PERTAINING TO THE
COUNCIL'S WORK

-
- Needs, Resources, and Allocations (NRAC)– Harry Shanmugam
 - Membership and Nominations (MNC) – Robert Giannasca
 - Service, Priorities, and Evaluation (SPEC) – Patrick Baum
 - Consumer Committee - Tim Young
 - Executive Committee – Brian Holliday



POLL

KNOWLEDGE CHECK

Liz Rios, Planning Council Support

P R E S E N T A T I O N

FY21 STANDARDS OF CARE

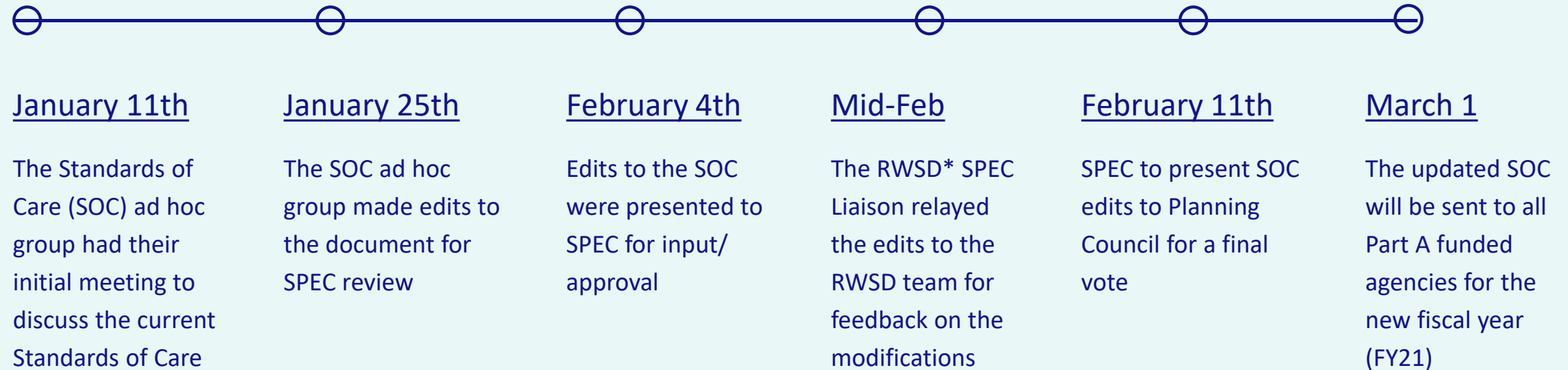
Patrick Baum, SPEC Vice Chair
Tim Mercier

Edits to the FY21 Standards of Care

On behalf of the
Services, Priorities and Evaluations
Committee

Patrick Baum & Tim Mercier

Standards of Care Ad Hoc Timeline



*RWSD | Ryan White Services Division

Standards of Care Edits



Proposed Edits



RWSD Response
to questions



Vote

Proposed Edits

Please refer to the handout in
Basecamp

Section I: Universal Standards

The standards are intended to help Ryan White Part A funded agencies meet the needs of their clients, and therefore need to be consumer-focused.

Subrecipients should be encouraged to exceed these standards/minimum requirements and the objectives of the Universal Service Standards should ensure that subrecipients meet the following objectives. *The quality of service and materials given to a patient during telehealth encounters must be similar to in- person visits and must be culturally and linguistically appropriate.*

Section 2.1 - Intake

- Within 14 days of initial contact with a client, the agency must perform an intake. Intake includes the collection of identifying information and the completion of the intake Patient Rights and responsibilities, Consent to receive services, confidentiality policy and patient grievance procedures.
- Assess client language needs at intake and ensure client access to all services, materials, and communication in preferred language.

Section 2.1B Rights and Responsibilities and Grievance Policy

Agency works with client to determine mode of service delivery, based on client preference at the time of scheduling appointment.

**If the agency does not offer in-person services in a given period due to an emergency, staff will work to support client access to services via alternative service modalities.*

Section 3.5 Service Delivery Space

Configures physical spaces and establishes protocols that ensure services provided are private, whether in in-office, mobile, or telehealth modalities.

Section 6.1 File Security

The Ryan White Part A funded agency must meet all mandatory file maintenance and data security requirements and standards. These requirements include the documentation of engagements between the client and provider, policies pertaining to electronic and paper file security, telehealth policies, quality assurance activities related to the maintenance of files and the archiving of files.

Any
additional feedback?

VOTE

Motion to Approve the Standards of Care as Modified

Summary of Motion

Vote to approve the modified Standards of Care as initially edited by the ad hoc group and finalized by SPEC, RWSD and Planning Council for FY21

Yes	I agree with the motion
No	I do not agree with the motion
Abstain	I wish not to vote

P R E S E N T A T I O N

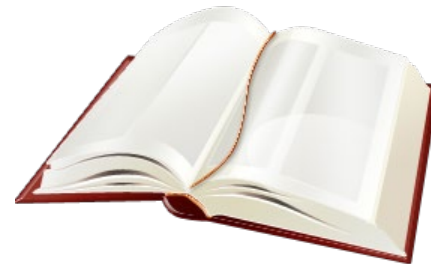
FY22 FUNDING PRINCIPLES

Catherine Weerts, NRAC

Needs, Resources & Allocations Committee

FY22 Funding Principles

February 11, 2021

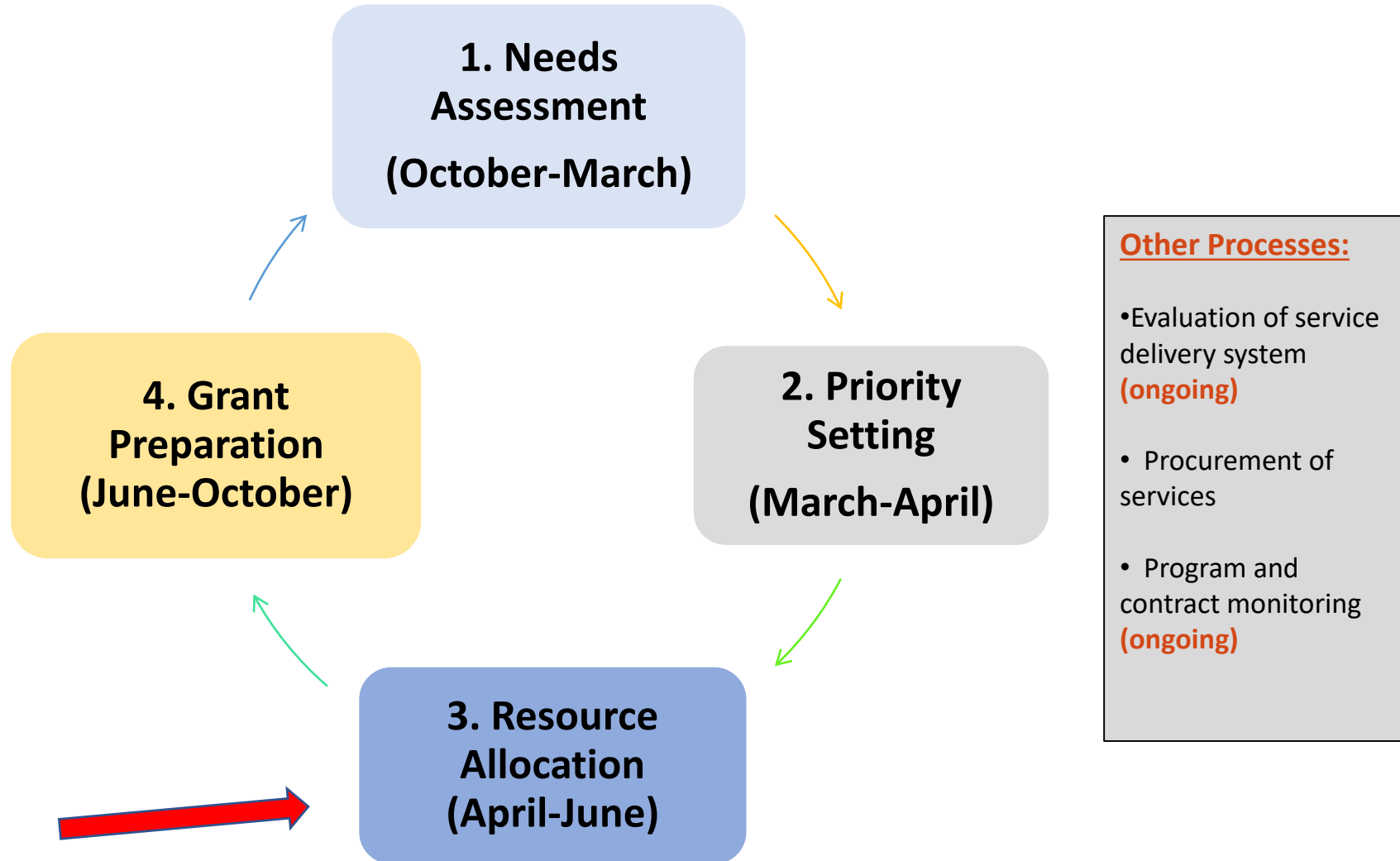




What are the Funding Principles?

- Overall directives guiding the work of the Needs, Resources and Allocations Committee (NRAC), allocation process, recommendations, and implementation of the Council's funding scenarios.
- The funding principles have evolved over the past 20+ years to better reflect the values of the Council, respond to changes in the epidemic and guide the council's processes for the allocation of Ryan White Part A Funds.

Where Do the Funding Principles Fit In?



Who Uses the Funding Principles?

NRAC

- Uses as a guide for the funding scenarios for all funding recommendations NRAC presents to the Planning Council

BPHC (the recipient)

- Uses when contracting for services
- Embeds in the language of any Request For Proposals (RFP)
- Embeds in the grant application to HRSA
- Uses in the agency monitoring process




Funding Principles Background




- There are 13 Funding Principles
- Not presented in any order of importance
- Each has equal weight


FY22 Proposed Funding Principles

- Services funded by Part A should provide for fair, equitable and just access for all persons with HIV/AIDS throughout the EMA.
 - Services should meet essential needs of consumers as defined by credible and timely data/needs assessments.
 - Providers funded by Part A should seek input from and/or participation by consumers as critical in reaching their decisions.
- 
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FY22 Proposed Funding Principles

- Providers must be able to demonstrate relevant, established ties to the affected populations they serve. Such ties may be shown through staffing, language/cultural competency, community involvement, and site of services.
 - Providers should demonstrate a commitment to prevent and mitigate stigma to the extent possible within their environments.
 - Providers should be required to demonstrate optimal collaborations.
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FY22 Proposed Funding Principles

- Providers should be encouraged to seek out and maximize the use of all funding sources, rather than solely relying on Part A.
 - Providers must demonstrate a willingness to provide services to all affected populations and an ability to provide appropriate services to the populations they target.
 - Providers should encourage and support self-advocacy among consumers.
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FY22 Proposed Funding Principles

- Providers should design programs tailored to the needs of the population served; to this end, staffing qualifications should not be needlessly inflated to exclude persons from affected populations, who have the requisite skills, from being employed in service delivery.
- Funding decisions should be made in such a way as to encourage the development/maintenance of high quality, user-friendly, innovative services.
- To ensure continuity of services, there should be a preference for organizations that provide services within the priority areas and demonstrate linguistic/cultural competency and appropriateness.

FY22 Proposed Funding Principles

Staff funded by Part A may not solicit or accept personal gifts, travel, meals, or entertainment with a value in excess of \$50, from any pharmaceutical company or any person or entity that provides or is seeking to provide goods or services to Part A funded agencies, or that does business with, or is seeking to do business with, a Part A funded agency. Faculty, clinicians, or staff funded by Part A who are expected to participate in meetings of professional societies as part of their continuing professional education should be aware of the potential influence, both direct and indirect, of pharmaceutical companies on these meetings and should use discretion in evaluating whether and how to attend or participate in these educational events, lectures, legitimate conferences and meetings.

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Questions?



VOTE – Motion to Approve FY22 Funding Principles

Summary of Motion:

Vote to approve the FY22 Funding Principles document as written, and reviewed by the Needs, Resources & Allocations Committee.

YES - You agree with NRAC's recommendation

NO - You do not agree with NRAC's recommendation

ABSTAIN - You wish not to vote on the motion

P R E S E N T A T I O N

CLINICAL QUALITY MANAGEMENT (CQM) UPDATE

Sarah Kuruvilla, BPHC

Clinical Quality Management Program Update Boston EMA Planning Council

RYAN WHITE SERVICES DIVISION, INFECTIOUS DISEASE BUREAU

BOSTON PUBLIC HEALTH COMMISSION

FEBRUARY 11, 2021



Purpose & Objectives

- Anchor the Planning Council in the basics of Ryan White Clinical Quality Management Program (CQM)
- Communicate updates to the Planning Council on CQM accomplishments and challenges of FY 2020
- Share future directions of the Ryan White CQM Program with the Planning Council

What is Clinical Quality Management?

Quality

EFFICIENCY – Eliminate waste of time and effort

EFFECTIVENESS – Accomplish the intended purpose

EQUITY – Ensure that opportunities for health are accessible to all

SATISFACTION – As measured by the consumer

Clinical Quality Management (CQM)

Quality Assurance

A broad spectrum of activities aimed at ensuring compliance with minimum quality standards

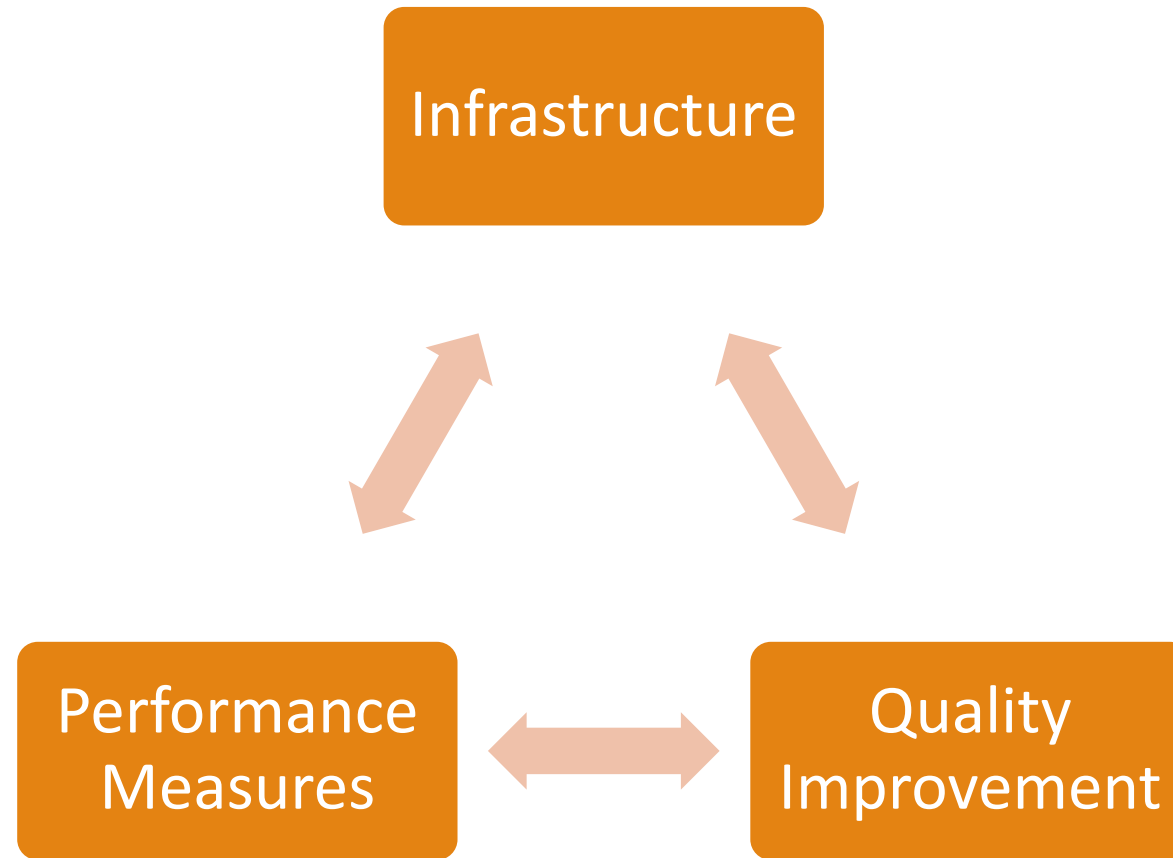
Quality Improvement

A deliberate process to continuously improve efficiency, effectiveness, equity, and satisfaction in the current system

Clinical Quality Management

The coordination of activities aimed at improving patient care, health outcomes, and patient satisfaction among PLWH/A

Ryan White CQM Program

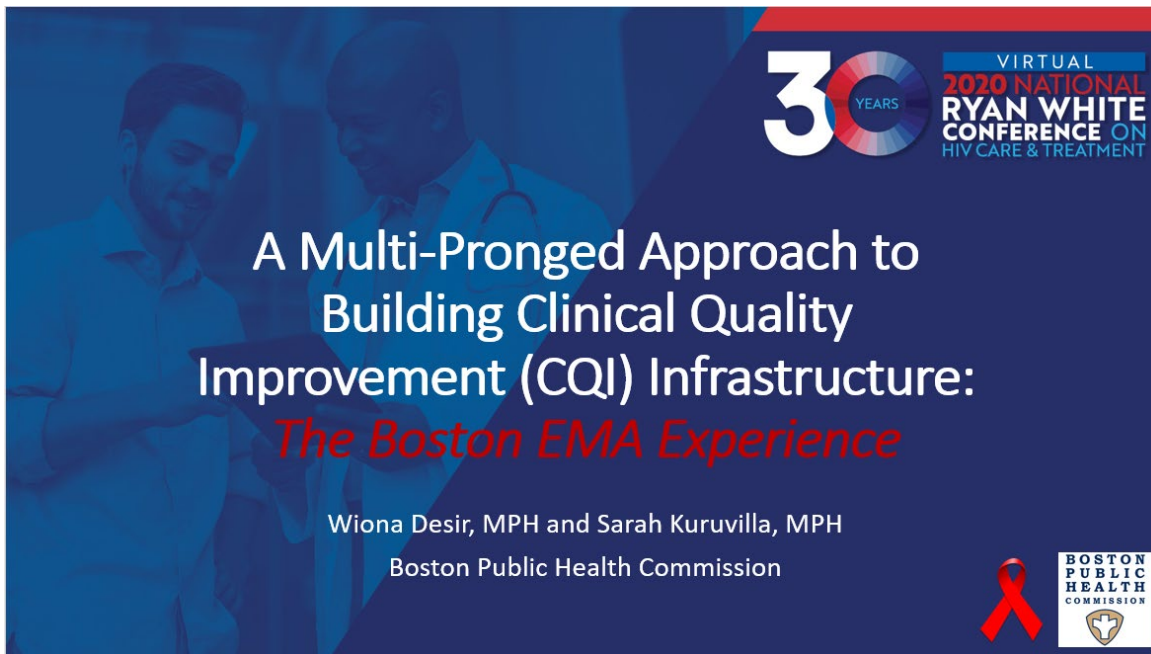


FY20 CQM Program Updates

ACCOMPLISHMENTS OF THIS FISCAL YEAR





2020 National Ryan White Conference



30 YEARS
2020 NATIONAL RYAN WHITE CONFERENCE ON HIV CARE & TREATMENT

A Multi-Pronged Approach to Building Clinical Quality Improvement (CQI) Infrastructure: *The Boston EMA Experience*

Wiona Desir, MPH and Sarah Kuruvilla, MPH
Boston Public Health Commission



Clinical Quality Improvement (CQI) Mini-Grant Pilot Project – Boston EMA

Wiona Desir, MPH and Sarah Kuruvilla, MPH
PI: Kalie Keating, BS, MPH
Boston Public Health Commission

Background

The Boston Public Health Commission (BPHC) funds 33 subrecipients in the Boston Eligible Metropolitan Area (EMA) to provide Ryan White Part A services.

Initially, BPHC directed most Clinical Quality Improvement (CQI) resources to CQI staff, trainings, and technical assistance.

- 100% of subrecipients attended an introductory QI training
- 40% of subrecipients attended an advanced QI training

Trainings increased knowledge and sparked creative QI project ideas, but providers identified a lack of QI funding as a barrier to implementing QI projects.

In response, BPHC reallocated some QI funds to give providers "seed money," in the form of mini-grants, to provide additional resources for the implementation of QI projects.



Design/Method

In May 2019, BPHC launched a CQI mini-grant pilot project. After developing a mini-grant application, review process, and allocation process, CQI staff informed subrecipients of the mini-grant opportunity through a webinar and electronic communication.

Subrecipients had the opportunity to submit mini-grant proposals on a rolling basis. The CQI staff team and committee evaluated proposals based on feasibility and the following core elements:

- Summary of the proposed QI project and intended improvement goals
- Description of the agency's QI infrastructural and improvement capacity
- Plan to measure performance

CQI Mini-Grant Process Map



Results

12 subrecipients received a QI mini-grant of \$5,000-\$25,000. Mini-grant awardees were required to participate in regular QI coaching/TA calls, share documented progress, and submit a final project summary. All awardees completed QI projects.

Examples of QI projects:

- 50% of projects focused on strengthening the use of client satisfaction surveys
- 42% focused on increasing care engagement and retention
- 8% focused on increasing Hepatitis A and STI screening rates and reducing client intake documentation time


Examples of QI project results:

- Increased engagement in client satisfaction survey from 16% to 50%
- Increased documented immunity to Hepatitis A from 78% to 90%
- Decreased gaps in a medical visits by 25%
- Decreased client intake documentation time from 4 hours to 1.5 hours
- Increased client care engagement from 88% to 100%

All mini-grant awardees completed a survey designed to evaluate their experience with the mini-grant pilot process.

- 79% of respondents thought the mini-grant was extremely or very valuable
- 86% will recommend the CQI mini-grant to other subrecipients
- 93% of respondents were satisfied with the overall mini-grant process

"As a non-profit, the mini grant has helped us with items that we have no funds for but impact our daily flow. It has helped with staff time and the development of different processes." – 2019 Mini-Grant Recipient



"One thing that would be helpful in the future is the allowance for grant recipients to use the money for projects that might not yet have reached the point of outcome measurement. There are some critically important programs here that would greatly benefit from financial support in earlier stages of the quality improvement cycle. We are grateful for any help we can get!" – 2019 Mini-Grant Recipient

Challenges/Limitations

- Buy-in and participation of subrecipients in mini-grant process due to competing priorities and limited capacity
- Time required to process QI mini-grant proposals, determine allocations, and distribute funds to agencies
- Capacity of CQI program coordinators to oversee administration of mini-grants (i.e. budget revisions, award process, etc.)

Conclusions

CQI mini-grant funding is a valuable tool to promote:

- Increased subrecipient engagement in CQI activities
- Enhanced CQI capacity across subrecipients
- Improved quality of services

Subrecipient feedback from the FY19 pilot project is guiding improvements to the FY20 CQI mini-grant process.

Please contact us for more information and sample documents.

Ryan White Part A Funded by HRSA
Boston Public Health Commission
Email: cam@bphc.org
Website: www.bphc.org/rwvd
Phone: 617-534-2370



2021 QI* Culture Assessment

- 28 respondents out of 33 funded subrecipients = 85% response rate
- 2021 Median Overall Score = 14
 - 2018 Median Overall Score = 14
- 2021 Average Overall Score = 14.3
 - 2018 Average Overall Score = 12.6

*Quality Improvement

Section I: Infrastructure

Measure	Yes	No	N/A/ Unknown
A. The organization has a current, written CQM or QI Plan. <i>RD: If yes, please attach RW-funded program QI plan or organization-wide QI plan.</i>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
B. Senior leaders actively participate in RW-program QI discussions. <i>'Senior leaders' refers to staff responsible for the success of the RW-program.</i>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
C. A Clinical Leader actively participates in RW-program QI discussions.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
D. Clients actively participate in RW-program QI discussions. <i>This may include participating in meetings, surveys, focus groups, etc.</i>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
E. The RW program has an active QI team or actively participates in the organization QI team. <i>This may include but is not limited to participating in meetings, planning or executing QI projects, etc.</i>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Section IV: Improvement Success

Measure	Yes	No	N/A/ Unknown
A. The team shares RW-program data/results with external stakeholders. <i>Stakeholders may include but are not limited to: other programs within your organization, your funding agency, partner organizations, newsletters to clients, etc.</i>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
B. The team has made substantial (at least 10% from baseline) improvements in RW process measures within the past 12 months. <i>For example, the percentage of people receiving preventative services.</i>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
C. The team has made substantial improvements (at least 10% from baseline) in RW client health outcomes (defined in the Boston EMA CQM plan). <i>For example, the percentage of patients who achieve viral suppression.</i>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
D. Successful changes have been adopted across the organization/department. <i>RD: If yes, please attach written documentation of adoption. This may include but is not limited to, updated policies, protocols, procedures, etc.</i>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
E. Improvement activities and results have been shared with other Boston EMA Part A funded agencies.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Section II: Performance Measures

Measure	Yes	No	N/A/ Unknown
A. The improvement of HIV clinical outcomes is aligned with the organizational strategic priorities/plan.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
B. The organization routinely collect consumer/client satisfaction surveys. <i>This may refer to your organization overall if the surveys include responses from the RW population, or the RW-program.</i>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
C. The organization acts on consumer/client satisfaction survey results. <i>RD: If yes, please attach meeting minutes/improvement storyboard or other relevant document that demonstrates this measure in the last twelve months.</i>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
D. The RW-funded program monitors/tracks internal process, as well as outcome measures, aligned with the Boston EMA CQM Plan .	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
E. The RW-program shares performance measures with program staff.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Section III: Improvement Capacity

Measure	Yes	No	N/A/ Unknown
A. At least 50% of RW-funded program staff have been introduced to QI concepts and/or methodology.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
B. At least one RW staff member is proficient at analyzing data and identifying trends.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
C. At least two RW-based quality improvement projects have been completed in the last 12 months. <i>RD: Please attach any (and all) completed PDSA forms/improvement storyboard/other relevant documents that demonstrate this measure.</i>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
D. QI expectations are incorporated in the job description of all RW-funded staff.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>



FY 2020 QI* Mini-Grant Program

- 7 agencies funded for 8 QI projects
- Funding Period: November 1, 2020 – February 28, 2021
- Awards range from \$4,000 to \$20,000
- Subrecipients' proposals underwent rigorous internal and peer review by the BPHC CQM team and CQM Committee peers, respectively
- Projects focused on increasing client engagement, retention, and satisfaction; reducing gaps in medical visits; streamlining referral processes; expansion of telehealth capacity to improve quality of care in COVID-19 pandemic

*quality improvement



Ryan White CQM Committee

- 12 members
- Representatives from MDPH and NHDHHS
- Comprised of providers, consumers, other stakeholders
- Met 5 times this year, virtually
- Provided input and feedback on:
 - FY 21-23 CQM Plan
 - Performance Measures and Data Displays
 - QI Culture Assessment
 - QI Training
 - FY 20 Mini-Grants



Process Mapping for Quality Improvement

RYAN WHITE SERVICES DIVISION, INFECTIOUS DISEASE BUREAU
BOSTON PUBLIC HEALTH COMMISSION
FEBRUARY 17, 2021



INTRODUCTION TO QUALITY IMPROVEMENT

RYAN WHITE SERVICES DIVISION
BOSTON PUBLIC HEALTH COMMISSION

QI* Training Workshops

- 3 trainings in FY20
- 35 participants in Introduction to Quality Improvement trainings
- Process Mapping for QI training coming up on February 17th!

*quality improvement



Other Accomplishments of FY20

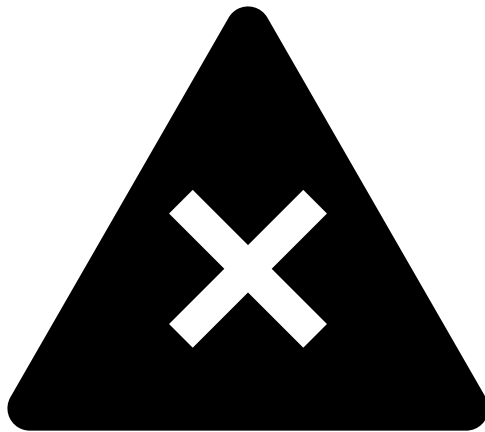
Provided technical
assistance

Attended 2020 IHI
Open Forum
Conference

Began planning
changes to
e2Boston database

FY20 CQM Challenges & Future Directions

Challenges



- Some CQM activities on hold, April through August due to COVID-19 pandemic
- Limited program capacity
 - Staff turnover
 - Hiring
 - Accelerated project timelines and limited staff capacity

Future Directions

- A new CQM Plan for FY 2021-23!
- Quality Improvement learning collaboratives
- FY 2021 Quality Improvement Mini-Grants
- CQM capacity building on subrecipient and system-wide level
- Provider-level quality improvement work + System-wide quality improvement work

Future Directions

- TA Office hours
- Optimizing the use of data displays
- Restructuring of CQM Committee meetings in response to evaluations
- Relaunching the CQM EMA Newsletter
- Increasing consumer involvement in CQM
- Centering health equity

Thank You!

QUESTIONS??



Agency Updates

MAYOR'S OFFICE OF HEALTH AND HUMAN
SERVICES

Melissa Hector

MA DEPARTMENT OF PUBLIC HEALTH,
OFFICE OF HIV/AIDS

Barry Callis

NH DEPARTMENT OF HEALTH AND
HUMAN SERVICES, NH CARE PROGRAM

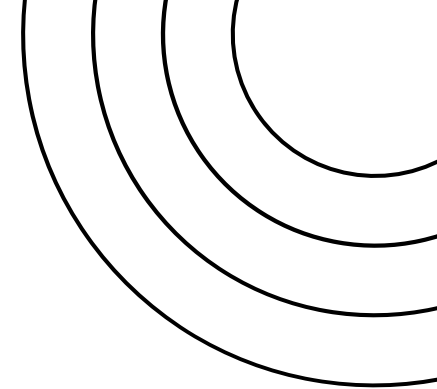
Cindi Bell

MA OFFICE OF MEDICAID

Alison Kirchagasser

BOSTON PUBLIC HEALTH COMMISSION

Katie Keating

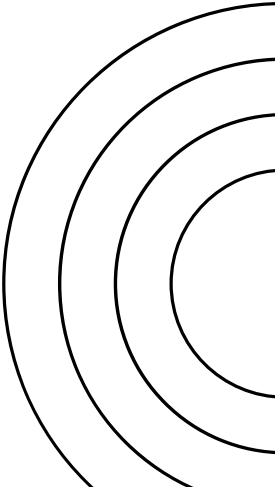




Announcements

SHARE WITH THE COUNCIL

This is your chance to spread the word about community events, research studies, or other resources that are related to the Planning Council's work.





Thank you!

DO NOT FORGET TO SUBMIT YOUR EVALUATION!!!!

