# Information & Technology

Information & Technology	159
Department of Innovation & Technology	
DoIT Operations	
Enterprise Applications	169
Digital Engagement & Services	170
Core Infrastructure	171
Data & Analytics	172
Broadband & Digital Equity	173

# Information & Technology

### Santiago Garces, Chief Information Officer

#### **Cabinet Mission**

The mission of the Information and Technology Cabinet is to provide systems and technologies that develop and support department personnel with information relative to their operations, support strategic planning, promote effective resource management, enhance customer service and promote internal and external electronic and voice communications.

Operating Budget		Total Actual '20	Total Actual '21	Total Approp '22	Total Budget '23
	Department of Innovation & Technology	43,067,318	41,223,734	40,245,350	41,944,648
	Total	43,067,318	41,223,734	40,245,350	41,944,648
Capital Budget Expenditures		Actual '20	Actual '21	Estimated '22	Projected '23
	Department of Innovation & Technology	6,431,381	7,011,940	26,403,347	25,581,200
	Total	6,431,381	7,011,940	26,403,347	25,581,200
External Funds Expenditures		Total Actual '20	Total Actual '21	Total Approp '22	Total Budget '23
	Department of Innovation & Technology	4,238,912	4,217,837	6,852,539	6,997,141
	Total	4,238,912	4,217,837	6,852,539	6,997,141

# Department of Innovation & Technology Operating Budget

#### Santiago Garces, Chief Information Officer, Appropriation 149000

#### **Department Mission**

The Department of Innovation and Technology is the City's enterprise wide technology services organization providing solutions that enable our business partners across all City departments. DoIT's primary day-to-day responsibility is to ensure that the networks, desktop computers, e-mail systems, and applications that support the business of City government are continuously available and operating effectively. DoIT embraces its responsibility to help manage costs through difficult financial times by continuously improving the cost structure of the City's technology without compromising service. Our commitment to being environmentally responsible is often synergistic with these economic and service responsibilities.

#### **Selected Performance Goals**

#### **Enterprise Applications**

• Increase productivity through high-quality IT support.

#### **Digital Engagement & Services**

- Ensure the city's digital services are accessible to all residents.
- Promote engagement between city and residents.

#### **Core Infrastructure**

- Enhance cyber security.
- Increase productivity through high-quality IT support.

#### **Data & Analytics**

Provide consistent access to data.

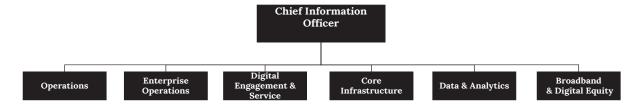
#### **Broadband & Digital Equity**

• Promote broadband adoption and decrease barriers to digital access.

Operating Budget	Program Name	Total Actual '20	Total Actual '21	Total Approp '22	Total Budget '23
	DoIT Operations	4,892,533	8,774,018	5,772,496	3,436,041
	Enterprise Applications	18,607,315	14,031,034	13,162,774	14,474,521
	Digital Engagement & Services	1,480,100	1,628,294	1,765,515	2,263,130
	Core Infrastructure	15,454,772	15,253,048	15,713,401	19,370,083
	Data & Analytics	2,185,950	1,153,342	2,050,510	1,672,004
	Broadband & Digital Equity	446,648	383,998	1,780,654	728,869
	Total	43,067,318	41,223,734	40,245,350	41,944,648
External Funds Budget	Fund Name	Total Actual '20	Total Actual '21	Total Approp '22	Total Budget '23
Ziitoi Itai I airab Zaabot	I unu Ivame	Total fictual 20	Total Actual 21	Total Approp 22	Total Budget 25
2.1100.1111.1 111110 2111600					J
Zinor ini r unus Zungov	21st Century Access Fund	4,179,586	4,149,586	4,400,000	4,560,000
Zinorina ranas Zaagoo	21st Century Access Fund BAIS Modernization	4,179,586 0	4,149,586 0	4,400,000 1,375,000	4,560,000 1,375,000
Zinorius ruinus Zungov	21st Century Access Fund	4,179,586	4,149,586	4,400,000	4,560,000
2	21st Century Access Fund BAIS Modernization Digital Equity/Smart City	4,179,586 0 54,726	4,149,586 0 38,251	4,400,000 1,375,000 1,077,539	4,560,000 1,375,000 1,062,141
	21st Century Access Fund BAIS Modernization Digital Equity/Smart City New Urban Mechanics	4,179,586 0 54,726 4,600 4,238,912	4,149,586 0 38,251 0 4,217,837	4,400,000 1,375,000 1,077,539 0 6,852,539	4,560,000 1,375,000 1,062,141 0 6,997,141
Operating Budget	21st Century Access Fund BAIS Modernization Digital Equity/Smart City New Urban Mechanics	4,179,586 0 54,726 4,600	4,149,586 0 38,251 0	4,400,000 1,375,000 1,077,539	4,560,000 1,375,000 1,062,141 0
	21st Century Access Fund BAIS Modernization Digital Equity/Smart City New Urban Mechanics	4,179,586 0 54,726 4,600 4,238,912	4,149,586 0 38,251 0 4,217,837	4,400,000 1,375,000 1,077,539 0 6,852,539	4,560,000 1,375,000 1,062,141 0 6,997,141

Total 43,067,318 41,223,734 40,245,350 41,944,648

# Department of Innovation & Technology Operating Budget



#### **Description of Services**

The Department of Innovation and Technology (DoIT) improves the delivery of government services to the public through the effective management of the City's existing and emerging technologies. DoIT introduces innovative technologies and processes designed to drive efficiency into government operations. DoIT also provides professional project management and business analysis services, in addition to maintaining the hardware and software platforms necessary to support the daily technical and communication operations of the City. Personnel skilled in programming, analysis, hardware and software support, training, communications, and general technology consulting work with user departments on enhancing and maintaining their information systems.

# Department History

Personnel Services	FY20 Expenditure	FY21 Expenditure	FY22 Appropriation	FY23 Adopted	Inc/Dec 22 vs 23
51000 Permanent Employees	13,321,482	13,132,213	13,764,504	14,257,728	493,224
51100 Emergency Employees 51200 Overtime	6,001 307,077	8,930 361,308	50,138 218,000	50,138 218,000	0
51600 Unemployment Compensation	23,057	0	0	0	0
51700 Workers' Compensation Total Personnel Services	12.657.617	12 502 451	14.022.642	14 525 866	402.224
	13,657,617	13,502,451	14,032,642	14,525,866	493,224
Contractual Services	FY20 Expenditure	FY21 Expenditure	FY22 Appropriation	FY23 Adopted	Inc/Dec 22 vs 23
52100 Communications 52200 Utilities	798,166	512,334	505,000	571,160 0	66,160
52400 Snow Removal	0	0	0	0	0
52500 Garbage/Waste Removal	0	0	0	0	0
52600 Repairs Buildings & Structures 52700 Repairs & Service of Equipment	0 1,755,603	0 2,349,053	0 2,616,606	0 2,241,514	275 002
52800 Transportation of Persons	62,356	2,349,033 4,671	21,600	21,600	-375,092 0
52900 Contracted Services	9,208,506	6,565,891	3,459,916	2,810,591	-649,325
Total Contractual Services	11,824,631	9,431,949	6,603,122	5,644,865	-958,257
Supplies & Materials	FY20 Expenditure	FY21 Expenditure	FY22 Appropriation	FY23 Adopted	Inc/Dec 22 vs 23
53000 Auto Energy Supplies	0	0	0	0	0
53200 Food Supplies 53400 Custodial Supplies	0	0	0	0	0
53500 Med, Dental, & Hosp Supply	0	0	0	0	0
53600 Office Supplies and Materials	7,005	14,926	6,700	6,700	0
53700 Clothing Allowance 53800 Educational Supplies & Mat	2,250 0	2,000	2,000	3,250 0	1,250 0
53900 Misc Supplies & Materials	42,041	229,161	33,000	33,000	0
53900 Misc Supplies & Materials Total Supplies & Materials	42,041 51,296	229,161 246,087	33,000 41,700	33,000 42,950	1,250
			,		-
Total Supplies & Materials  Current Chgs & Oblig  54300 Workers' Comp Medical	51,296	246,087	41,700	42,950	1,250
Total Supplies & Materials  Current Chgs & Oblig  54300 Workers' Comp Medical 54400 Legal Liabilities	51,296  FY20 Expenditure  0 0	246,087  FY21 Expenditure  0 0	41,700  FY22 Appropriation  0 0	42,950  FY23 Adopted  0 0	1,250 Inc/Dec 22 vs 23 0 0
Total Supplies & Materials  Current Chgs & Oblig  54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans	51,296  FY20 Expenditure	246,087  FY21 Expenditure  0	41,700  FY22 Appropriation	42,950  FY23 Adopted  0	1,250 Inc/Dec 22 vs 23 0
Total Supplies & Materials  Current Chgs & Oblig  54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification	51,296  FY20 Expenditure  0 0 0 0 0 0 0	246,087  FY21 Expenditure  0 0 0 0 0 0 0	41,700  FY22 Appropriation  0 0 0 0 0 0 0 0	42,950  FY23 Adopted  0 0 0 0 0 0 0	1,250 Inc/Dec 22 vs 23  0 0 0 0 0 0 0
Total Supplies & Materials  Current Chgs & Oblig  54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account	51,296  FY20 Expenditure  0 0 0 0 0 0 0 0	246,087  FY21 Expenditure  0 0 0 0 0 0 0 0 0	41,700  FY22 Appropriation  0 0 0 0 0 0 0 0 0 0	42,950  FY23 Adopted  0 0 0 0 0 0 0 0	1,250 Inc/Dec 22 vs 23  0 0 0 0 0 0 0 0
Total Supplies & Materials  Current Chgs & Oblig  54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification	51,296  FY20 Expenditure  0 0 0 0 0 0 0	246,087  FY21 Expenditure  0 0 0 0 0 0 0	41,700  FY22 Appropriation  0 0 0 0 0 0 0 0	42,950  FY23 Adopted  0 0 0 0 0 0 0	1,250 Inc/Dec 22 vs 23  0 0 0 0 0 0 0
Total Supplies & Materials  Current Chgs & Oblig  54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges	51,296  FY20 Expenditure  0 0 0 0 0 0 16,326,231	246,087  FY21 Expenditure  0 0 0 0 0 0 17,026,744	41,700 FY22 Appropriation  0 0 0 0 0 0 0 18,646,972	42,950  FY23 Adopted  0 0 0 0 0 0 20,717,562	1,250 Inc/Dec 22 vs 23  0 0 0 0 0 0 2,070,590
Total Supplies & Materials  Current Chgs & Oblig  54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges Total Current Chgs & Oblig	51,296  FY20 Expenditure  0 0 0 0 0 0 16,326,231 16,326,231	246,087  FY21 Expenditure  0 0 0 0 0 17,026,744 17,026,744	41,700 FY22 Appropriation  0 0 0 0 0 0 0 18,646,972 18,646,972	42,950  FY23 Adopted  0 0 0 0 0 0 20,717,562 20,717,562	1,250 Inc/Dec 22 vs 23  0 0 0 0 0 2,070,590 2,070,590
Current Chgs & Oblig  54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges Total Current Chgs & Oblig  Equipment  55000 Automotive Equipment 55400 Lease/Purchase	51,296  FY20 Expenditure  0 0 0 0 0 0 16,326,231 16,326,231 FY20 Expenditure  0 840,149	246,087  FY21 Expenditure  0 0 0 0 0 17,026,744 17,026,744  FY21 Expenditure  0 511,462	### 41,700  FY22 Appropriation  0 0 0 0 0 0 18,646,972 18,646,972  FY22 Appropriation  0 895,914	42,950  FY23 Adopted  0 0 0 0 0 20,717,562 20,717,562 FY23 Adopted  0 988,405	1,250  Inc/Dec 22 vs 23  0 0 0 0 0 2,070,590 2,070,590 Inc/Dec 22 vs 23  0 92,491
Current Chgs & Oblig  54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges Total Current Chgs & Oblig  Equipment  55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment	51,296  FY20 Expenditure  0 0 0 0 0 0 16,326,231 16,326,231 FY20 Expenditure  0 840,149 0	246,087  FY21 Expenditure  0 0 0 0 0 17,026,744 17,026,744  FY21 Expenditure  0 511,462 0	### 41,700  FY22 Appropriation  0 0 0 0 0 0 18,646,972 18,646,972  FY22 Appropriation  0 895,914 0	42,950  FY23 Adopted  0 0 0 0 0 20,717,562 20,717,562 FY23 Adopted  0 988,405 0	1,250  Inc/Dec 22 vs 23  0 0 0 0 0 0 2,070,590 2,070,590 Inc/Dec 22 vs 23  0 92,491 0
Current Chgs & Oblig  54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges Total Current Chgs & Oblig  Equipment  55000 Automotive Equipment 55400 Lease/Purchase	51,296  FY20 Expenditure  0 0 0 0 0 0 16,326,231 16,326,231 FY20 Expenditure  0 840,149	246,087  FY21 Expenditure  0 0 0 0 0 17,026,744 17,026,744  FY21 Expenditure  0 511,462	### 41,700  FY22 Appropriation  0 0 0 0 0 0 18,646,972 18,646,972  FY22 Appropriation  0 895,914	42,950  FY23 Adopted  0 0 0 0 0 20,717,562 20,717,562 FY23 Adopted  0 988,405	1,250  Inc/Dec 22 vs 23  0 0 0 0 0 0 2,070,590 2,070,590 Inc/Dec 22 vs 23  0 92,491
Current Chgs & Oblig  54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges Total Current Chgs & Oblig  Equipment  55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment	51,296  FY20 Expenditure  0 0 0 0 0 0 16,326,231 16,326,231 FY20 Expenditure  0 840,149 0 367,394	246,087  FY21 Expenditure  0 0 0 0 0 17,026,744 17,026,744  FY21 Expenditure  0 511,462 0 505,041	41,700  FY22 Appropriation  0 0 0 0 0 0 18,646,972 18,646,972  FY22 Appropriation  0 895,914 0 25,000	42,950  FY23 Adopted  0 0 0 0 0 20,717,562 20,717,562 FY23 Adopted  0 988,405 0 25,000	1,250  Inc/Dec 22 vs 23  0 0 0 0 0 2,070,590 2,070,590 Inc/Dec 22 vs 23  0 92,491 0 0 0
Current Chgs & Oblig  54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges Total Current Chgs & Oblig  Equipment  55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment Total Equipment	51,296  FY20 Expenditure  0 0 0 0 0 16,326,231 16,326,231 FY20 Expenditure  0 840,149 0 367,394 1,207,543  FY20 Expenditure	246,087  FY21 Expenditure  0 0 0 0 0 17,026,744 17,026,744 17,026,744  FY21 Expenditure  0 511,462 0 505,041 1,016,503  FY21 Expenditure	41,700  FY22 Appropriation  0 0 0 0 0 0 18,646,972 18,646,972 18,646,972  FY22 Appropriation  0 895,914 0 25,000 920,914  FY22 Appropriation	42,950  FY23 Adopted  0 0 0 0 0 20,717,562 20,717,562 20,717,562  FY23 Adopted  0 988,405 0 25,000 1,013,405  FY23 Adopted	1,250  Inc/Dec 22 vs 23  0 0 0 0 0 0 2,070,590 2,070,590 Inc/Dec 22 vs 23  0 92,491 0 0 92,491 Inc/Dec 22 vs 23
Current Chgs & Oblig  54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges Total Current Chgs & Oblig  Equipment  55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment Total Equipment  Other  56200 Special Appropriation 57200 Structures & Improvements	51,296  FY20 Expenditure  0 0 0 0 0 16,326,231 16,326,231  FY20 Expenditure  0 840,149 0 367,394 1,207,543	246,087  FY21 Expenditure  0 0 0 0 17,026,744 17,026,744  FY21 Expenditure  0 511,462 0 505,041 1,016,503	41,700  FY22 Appropriation  0 0 0 0 0 18,646,972 18,646,972 FY22 Appropriation  0 895,914 0 25,000 920,914	42,950  FY23 Adopted  0 0 0 0 0 20,717,562 20,717,562  FY23 Adopted  0 988,405 0 25,000 1,013,405	1,250  Inc/Dec 22 vs 23  0 0 0 0 0 2,070,590 2,070,590  Inc/Dec 22 vs 23  0 92,491 0 0 92,491
Total Supplies & Materials  Current Chgs & Oblig  54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges Total Current Chgs & Oblig  Equipment  55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment Total Equipment  Other  56200 Special Appropriation 57200 Structures & Improvements 58000 Land & Non-Structure	51,296  FY20 Expenditure  0 0 0 0 0 16,326,231 16,326,231  FY20 Expenditure  0 840,149 0 367,394 1,207,543  FY20 Expenditure  0 0 0 0 0 0	246,087  FY21 Expenditure  0 0 0 0 0 17,026,744 17,026,744  FY21 Expenditure  0 511,462 0 505,041 1,016,503  FY21 Expenditure  0 0 0 0 0 0 0	### 41,700  FY22 Appropriation  0 0 0 0 0 0 18,646,972 18,646,972  FY22 Appropriation  0 895,914 0 25,000 920,914  FY22 Appropriation  0 0 0 0 0 0 0 0 0 0 0	42,950  FY23 Adopted  0 0 0 0 0 20,717,562 20,717,562  FY23 Adopted  0 988,405 0 25,000 1,013,405  FY23 Adopted  0 0 0 0 0 0 0 0	1,250  Inc/Dec 22 vs 23  0 0 0 0 0 0 2,070,590 2,070,590  Inc/Dec 22 vs 23  0 92,491 0 0 92,491 Inc/Dec 22 vs 23
Current Chgs & Oblig  54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges Total Current Chgs & Oblig  Equipment  55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment Total Equipment  Other  56200 Special Appropriation 57200 Structures & Improvements	51,296  FY20 Expenditure  0 0 0 0 0 16,326,231 16,326,231 FY20 Expenditure  0 840,149 0 367,394 1,207,543  FY20 Expenditure	246,087  FY21 Expenditure  0 0 0 0 0 17,026,744 17,026,744 17,026,744  FY21 Expenditure  0 511,462 0 505,041 1,016,503  FY21 Expenditure  0 0 0 0	### 41,700  FY22 Appropriation  0 0 0 0 0 0 18,646,972 18,646,972  FY22 Appropriation  0 895,914 0 25,000 920,914  FY22 Appropriation  0 6 0 0 0 0 0 0 0 0	42,950  FY23 Adopted  0 0 0 0 0 20,717,562 20,717,562 20,717,562  FY23 Adopted  0 988,405 0 25,000 1,013,405  FY23 Adopted  0 0 0	1,250  Inc/Dec 22 vs 23  0 0 0 0 0 0 2,070,590 2,070,590 Inc/Dec 22 vs 23  0 92,491 0 0 92,491 Inc/Dec 22 vs 23

# Department Personnel

Title	Union Code	Grade	Position	FY23 Salary	Title	Union Code	Grade	Position	FY23 Salary
	Couc					Couc			
Admin Asst (Election)	SE1	06	1.00	68,714	Director of MIS	CDH	NG	1.00	185,508
Asst Manager-DataProcessing	SE1	04	5.00	394,552	DP Sys Anl	SE1	06	19.00	1,531,301
Broadband Digital Equity Advocate	SE1	06	1.00	71,801	Exec Asst (Mgmt Info Svcs)	EXM	14	1.00	149,334
Chief Data Officer	EXM	14	1.00	149,334	Exec.Assistant	SE1	12	1.00	145,197
Chief Digital Officer	EXM	14	1.00	119,092	Executive Secretary	SE1	06	1.00	94,473
Chief Inform & Security Officer	· EXM	NG	1.00	175,481	Head_Clerk	SU4	12	1.00	40,187
Chief of Enterprise Application	EXM	14	1.00	119,092	Management Analyst (Asd/Admin)	SE1	06	1.00	82,189
Chief of Staff.	EXM	11	1.00	101,020	Mgmt_ Analyst	SU4	15	1.00	70,870
Chief Technology Officer	EXM	14	1.00	149,334	Prin Data Proc Systems Analyst	SE1	10	23.00	2,701,904
Data Proc Equip Tech (Mis/Dpu	SU4	15	9.00	562,094	Prin Dp Sys Anl-DP	SE1	11	10.00	1,304,646
Data Proc Proj Mgr (Asn Svc)	SE1	10	1.00	131,820	Prin Research Analyst	SE1	06	1.00	63,088
Data Proc Sys Analyst I	SE1	07	3.00	311,423	Prin_Admin_Assistant	SE1	08	1.00	76,565
Dep CTO (Chief Technology Offer)	EXM	12	1.00	135,428	Principal_Clerk	SU4	10	1.00	37,168
Dir - Operations	EXM	11	1.00	99,231	Sr Computer Operator	SU4	13	1.00	58,286
Dir of Finance & Procurement	EXM	10	1.00	87,958	Sr Data Proc Sys Analyst	SE1	08	49.00	4,823,865
Dir of Performance Management	EXM	10	1.00	98,985	Sr Data Proc Sys Anl (Ads/Dpu)	SE1	10	14.00	1,716,375
Director of Human Resources	EXM	09	1.00	113,658	Sr Management Analyst	EXM	08	1.00	78,228
					Sr Programmer	SU4	15	2.00	121,668
					Total			160	16,169,869
					Adjustments				
					Differential Payments				0
					Other				237,858
					Chargebacks				0
					Salary Savings				-2,150,000
					FY23 Total Request				14,257,727

# External Funds History

Personnel Services	FY20 Expenditure	FY21 Expenditure	FY22 Appropriation	FY23 Adopted	Inc/Dec 22 vs 23
51000 Permanent Employees	48,571	4,129	88,643	80,922	-7,721
51100 Emergency Employees	0	0	0	0	0
51200 Overtime 51300 Part Time Employees	0	0	150,000 0	150,000 0	0
51400 Health Insurance	4,392	401	13,296	12,138	-1,158
51500 Pension & Annuity	1,071	0	7,978	7,283	-695
51600 Unemployment Compensation	0	0	0	0	0
51700 Workers' Compensation 51800 Indirect Costs	0	0	0	0	0
51900 Medicare	692	58	1,285	1,173	-112
Total Personnel Services	54,726	4,588	261,202	251,516	-9,686
Contractual Services	FY20 Expenditure	FY21 Expenditure	FY22 Appropriation	FY23 Adopted	Inc/Dec 22 vs 23
52100 Communications	0	33,663	10,000	10,000	0
52200 Utilities	0	0	0	0	0
52400 Snow Removal 52500 Garbage/Waste Removal	0	0	0	0	0
52600 Repairs Buildings & Structures	0	0	0	0	0
52700 Repairs & Service of Equipment	0	0	0	0	0
52800 Transportation of Persons	0	0	0	0	0
52900 Contracted Services Total Contractual Services	4,184,186 4,184,186	4,179,586 4,213,249	5,536,337 5,546,337	5,690,625 5,700,625	154,288 154,288
Supplies & Materials	FY20 Expenditure	FY21 Expenditure	FY22 Appropriation	FY23 Adopted	Inc/Dec 22 vs 23
		· ·		· · · · ·	
53000 Auto Energy Supplies 53200 Food Supplies	0	0	0	0	0
53400 Custodial Supplies	0	0	0	0	0
53500 Med, Dental, & Hosp Supply	0	0	0	0	0
53600 Office Supplies and Materials	0	0	15,000	15,000	0
53700 Clothing Allowance 53800 Educational Supplies & Mat	0	0	0	0	0
53900 Misc Supplies & Materials	0	0	0	0	0
Total Supplies & Materials	0	0	15,000	15,000	0
Current Chgs & Oblig	FY20 Expenditure	FY21 Expenditure	FY22 Appropriation	FY23 Adopted	Inc/Dec 22 vs 23
54300 Workers' Comp Medical	0	0	0	0	0
54400 Legal Liabilities	0	0	0	0	0
54600 Current Charges H&I 54900 Other Current Charges	0	0	1,030,000	1,030,000	0
Total Current Chgs & Oblig	0	0	1,030,000	1,030,000	0
Equipment	FY20 Expenditure	FY21 Expenditure	FY22 Appropriation	FY23 Adopted	Inc/Dec 22 vs 23
55000 Automotive Equipment	0		0		0
33000 Automotive Equipment				()	
	0	0	0	0	
55400 Lease/Purchase 55600 Office Furniture & Equipment	0	0	0 0	0	0
55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0
55400 Lease/Purchase 55600 Office Furniture & Equipment	0	0 0	0 0	0 0	0 0
55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0
55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment Total Equipment  Other  56200 Special Appropriation	0 0 0 0	0 0 0	0 0 0 0	0 0 0 0	0 0 0 0
55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment Total Equipment  Other  56200 Special Appropriation 57200 Structures & Improvements	0 0 0 0 0 <b>FY20 Expenditure</b>	0 0 0 0 0 <b>FY21 Expenditure</b>	0 0 0 0 0 <b>FY22 Appropriation</b>	0 0 0 0 0 <b>FY23 Adopted</b>	0 0 0 0 0 Inc/Dec 22 vs 23
55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment Total Equipment  Other  56200 Special Appropriation 57200 Structures & Improvements 58000 Land & Non-Structure	0 0 0 0 0 <b>FY20 Expenditure</b> 0 0	0 0 0 0 0 <b>FY21 Expenditure</b> 0 0	0 0 0 0 0 <b>FY22 Appropriation</b>	0 0 0 0 0 <b>FY23 Adopted</b> 0 0	0 0 0 0 Inc/Dec 22 vs 23
55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment Total Equipment  Other  56200 Special Appropriation 57200 Structures & Improvements	0 0 0 0 0 <b>FY20 Expenditure</b>	0 0 0 0 0 <b>FY21 Expenditure</b>	0 0 0 0 0 <b>FY22 Appropriation</b>	0 0 0 0 0 <b>FY23 Adopted</b>	0 0 0 0 1 Inc/Dec 22 vs 23

## External Funds Personnel

Title	Union Code	Grade	Position	FY23 Salary	Title	Union Code	Grade	Position	FY23 Salary
Special Asst II	MYO	11	1.00	80,922	Temporary Mayoral Staff	TMS	NG	1.00	
					Total			2	80,922
					Adjustments				
					Differential Payments				0
					Other				0
					Chargebacks				0
					Salary Savings				0
					FY23 Total Request				80,922

## Program 1. DoIT Operations

Sheila Lee, Manager, Organization 149100

### **Program Description**

The Operations program provides project management, business consulting services, and administrative support to agencies so that they can effectively develop and maintain new IT applications and improve service delivery through effective integration of innovative technology solutions.

Operating Budget		Actual '20	Actual '21	Approp '22	Budget '23
	Personnel Services Non Personnel	1,704,483 3,188,050	1,630,258 7,143,760	1,935,665 3,836,831	1,828,289 1,607,752
	Total	4,892,533	8,774,018	5,772,496	3,436,041

## Program 2. Enterprise Applications

Vacant, Manager, Organization 149200

#### **Program Description**

This program provides an integrated technology culture to select and develop information technologies that enable and support critical citywide, crosscutting agency business processes. Enterprise programs include Geographic Information Systems (GIS), Enterprise Resource Planning (PeopleSoft), Constituent Relationship Management (CRM) Asset Management, Permitting, Tax and Youth and Human Services Systems.

Operating Budget	Actual '20	Actual '21	Approp '22	Budget '23
Personnel Services Non Personnel	5,565,643 13,041,672	5,582,106 8,448,928	5,692,300 7,470,474	5,644,577 8,829,944
Total	18,607,315	14,031,034	13,162,774	14,474,521

#### Performance

Goal: Increase productivity through high-quality IT support

Performance Measures	Actual '20	Actual '21	Projected '22	Target '23
% of Application support requests closed on-time	65%	66%	73%	72%

# Program 3. Digital Engagement & Services

Julia Gutierrez, Manager, Organization 149300

#### **Program Description**

This program provides constituents access to government from home "online instead of in line" through innovative web based eGovernment technologies. It also oversees the City's cable franchise(s) by enforcing contractual and regulatory obligations for the operators, produces government and education access television, and advocates for customers in disputes with cable operators.

Operating Budget	Actual '20	Actual '21	Approp '22	Budget '23
Personnel Services Non Personnel	870,294 609,806	783,328 844,966	855,702 909,813	1,041,450 1,221,680
Total	1,480,100	1,628,294	1,765,515	2,263,130

### Performance

**Goal:** Ensure the city's digital services are accessible to all residents

Performance Measures	Actual '20	Actual '21	Projected '22	Target '23
Boston.gov Accessibility score	60	63	75	73

**Goal:** Promote engagement between city and residents

Performance Measures	Actual '20	Actual '21	Projected '22	Target '23
Boston.gov search engine optimization score	82	80	82	83
Newsletter open rates across all City newsletters	41	39	45	44
Number of unique visitors to boston.gov	7,503,454	8,244,106	7,019,025	10,000,000
Social media referrals to Boston.gov	471,257	372,493	424,079	500,000

# Program 4. Core Infrastructure

Daniel Rothman, Manager, Organization 149400

#### **Program Description**

Core Infrastructure is responsible for the development and maintenance of City technology systems, data storage, and networks. Functional areas include server and mainframe technology, network and telecommunications, security, and electronic communication services.

Opera	iting Budget		Actual '20	Actual '21	Approp '22	Budget '23
		Personnel Services Non Personnel	4,408,506 11,046,266	4,528,658 10,724,390	4,148,983 11,564,418	4,415,540 14,954,543
		Total	15,454,772	15,253,048	15,713,401	19,370,083
Perfo	rmance					
Goal:	Enhance cyber secu	ırity				
		Performance Measures	Actual '20	Actual '21	Projected '22	Target '23
		2-factor authentication enrollment % (Citywide) Security Awareness training completion % (Citywide)	63	86 78	85 85	88 80
Goal:	Increase productivi	ty through high-quality IT support				
		Performance Measures	Actual '20	Actual '21	Projected '22	Target '23
		% of Technical support requests closed on-time	76%	75%	70%	80%

## Program 5. Data & Analytics

Stefanie Costa Leabo, Manager, Organization 149500

### **Program Description**

Use data and analytics to improve quality of life and the effectiveness of government operations. By providing technology and business support, we aim to create a modern, data-driven, responsive City government. We have worked on a variety of initiatives to improve performance and accountability (CityScore, BFD shift swap dashboard) and to deliver services more effectively (signal timing optimization, moving day trash collection).

Operating Budget	Actual '20	Actual '21	Approp '22	Budget '23
Personnel Services Non Personnel	662,572 1,523,378	594,283 559,059	919,588 1,130,922	1,058,891 613,113
Total	2,185,950	1,153,342	2,050,510	1,672,004

Performance

**Goal:** Provide consistent access to data

Performance Measures	Actual '20	Actual '21	Projected '22	Target '23
Data Pipeline Reliability	93	92	91	92

## Program 6. Broadband & Digital Equity

Michael Lynch, Manager, Organization 149600

#### **Program Description**

Work towards a future where every resident and business has access to affordable broadband internet, and the skills and equipment to make use of it. We support a variety of digital equity and public access initiatives, and work to provide both regulatory oversight for our cable TV providers and to lower the barriers to entry in Boston's broadband market.

Operating Budget	Actual '20	Actual '21	Approp '22	Budget '23
Personnel Services Non Personnel	446,119 529	383,818 180	480,404 1,300,250	537,119 191,750
Total	446,648	383,998	1,780,654	728,869

#### Performance

**Goal:** Promote broadband adoption and decrease barriers to digital access

Performance Measures	Actual '20	Actual '21	Projected '22	Target '23
Number of households provided digital equity tools	3,500	3,500	3,500	3,500

## External Funds Projects

#### 21st Century Access Fund

### **Project Mission**

The 21st Century Access Fund is used to support Public, Educational or Governmental (PEG) access services pursuant to Section 53F3/4 of Chapter 44 of the Massachusetts General Laws funded provided through cable television franchise agreements.

#### **BAIS Modernization**

#### **Project Mission**

BAIS Modernization funding is drawn from existing special revenue (E-Rate) and non-recurring revenue (Indirect) funds and supports upgrades to the City's Enterprise Resource Planning financial and human capital systems. While the majority of the project is backed by a capital investment, this supplementary funding will pay for software, staffing, contracted services, telecommunications, and supplies costs incurred between the project's kickoff in FY21 and its planned completion in FY23.

### Digital Equity/Smart City

#### Project Mission

The Digital Equity/Smart City grant is provided by Verizon Wireless and will provide \$1 million for the City to provide for digital equity grants and an additional \$500 thousand for the City to hire a Smart City Fellow for up to four years. The fellow will be a technologist for the public realm who will lead the planning and execution of the \$4.7 million Verizon Smart Communities program. The fellow will work closely with the Streets Cabinet and the Department of Innovation and Technology (DoIT) to identify Verizon Smart Communities technologies and services that have 1) demonstrated proven value for addressing community challenges and 2) can be used to improve safety for vulnerable users of the public right of way and quality of life in Boston.

# Department of Innovation & Technology Capital Budget

#### Overview

Capital investment in technology enables the City to work more efficiently at a lower cost; to be more responsive to citizens; and to provide convenience for Boston's residents, businesses and visitors. Ongoing and new initiatives will build upon this progress, ensuring the City remains competitive and coordinated in computer information and communication technology.

#### **FY23 Major Initiatives**

- Expansion of the City's fiber optic network (BoNet) will continue in FY23. The fiber network will connect additional Boston Public School buildings.
- An increased investment in Cyber Security and Resiliency will further build out the city's multi-layered defenses and ensure continuity of operations and data recovery in the event of a disaster.
- In Enterprise Applications, DoIT will continue developing Constituent Relationship Management tools and expanding usage to more departments, as well as pursue solutions that improve IT operations and support citywide.
- In Digital Service Delivery and Engagement, DoIT will continue modernization of multiple digital tools and public applications to improve the experience of users engaging with the city online.

Capital Budget Expenditures	Total Actual '20	Total Actual '21	Estimated '22	Total Projected '23
Total Department	6,431,381	7,011,940	26,403,347	25,581,200

#### CITYWIDE REVENUE MODERNIZATION

### **Project Mission**

Planning and design of a centralized collections system to maximize City revenue.

Managing Department, DoIT Status, To Be Scheduled

Location, N/A Operating Impact, No

Authorizations					
				Non Capital	
Source	Existing	FY23	Future	Fund	Total
City Capital	650,000	0	0	0	650,000
Grants/Other	0	0	0	0	0
Total	650,000	0	0	0	650,000
Expenditures (Actual and Plann	ed)				
	Thru				
Source	6/30/21	FY22	FY23	FY24-27	Total
City Capital	0	0	325,000	325,000	650,000
Grants/Other	0	0	0	0	0
Total	0	0	325,000	325,000	650,000

#### CORE TECHNOLOGY INFRASTRUCTURE

### **Project Mission**

Install hardware platforms to run applications supporting City business. Scope includes equipment refresh for DWDM and BoNet equipment refresh, VoIP, firewall modernization, SQL environment recovery, and 700 MHz radio equipment and firmware.

Managing Department, DoIT Status, Annual Program

Location, N/A Operating Impact, Yes

Authorizations					
				Non Capital	
Source	Existing	FY23	Future	Fund	Total
City Capital	12,669,773	0	0	0	12,669,773
Grants/Other	0	0	0	0	0
Total	12,669,773	0	0	0	12,669,773
Expenditures (Actual and Planned	)				
	Thru				
Source	6/30/21	FY22	FY23	FY24-27	Total
City Capital	3,743,741	2,926,032	6,000,000	0	12,669,773
Grants/Other	0	0	0	0	0
Total	3,743,741	2,926,032	6,000,000	0	12,669,773

### CYBER SECURITY AND RESILIENCY

#### **Project Mission**

Implement solutions to manage and mitigate cyber security risks. **Managing Department**, DoIT **Status**, Annual Program

Location, N/A Operating Impact, Yes

Authorizations							
				Non Capital			
Source	Existing	FY23	Future	Fund	Total		
City Capital	8,668,049	0	0	0	8,668,049		
Grants/Other	0	0	0	0	0		
Total	8,668,049	0	0	0	8,668,049		
Expenditures (Actual and Pl	Expenditures (Actual and Planned)						
	Thru						
Source	6/30/21	FY22	FY23	FY24-27	Total		
City Capital	3,193,216	1,836,833	3,638,000	0	8,668,049		
Grants/Other	0	0	0	0	0		
Total	3,193,216	1,836,833	3,638,000	0	8,668,049		

### DATA ANALYTICS

#### **Project Mission**

Invest in data analytic tools, technologies, and processes to empower data-driven management. **Managing Department**, DoIT **Status**, Annual Program

Location, N/A Operating Impact, No

Authorizations					
				Non Capital	
Source	Existing	FY23	Future	Fund	Total
City Capital	4,765,516	0	1,865,649	0	6,631,165
Grants/Other	0	0	0	0	0
Total	4,765,516	0	1,865,649	0	6,631,165
Expenditures (Actual and Planned	)				
	Thru				
Source	6/30/21	FY22	FY23	FY24-27	Total
City Capital	2,232,747	1,133,418	765,000	2,500,000	6,631,165
Grants/Other	0	0	0	0	0
Total	2,232,747	1,133,418	765,000	2,500,000	6,631,165

#### DIGITAL SERVICE DELIVERY AND ENGAGEMENT

#### **Project Mission**

Implement digital technology solutions that better engage residents with government.

Managing Department, DoIT Status, Annual Program

Location, Citywide Operating Impact, No

Authorizations					
				Non Capital	
Source	Existing	FY23	Future	Fund	Total
City Capital	8,433,296	0	978,609	0	9,411,905
Grants/Other	0	0	0	0	0
Total	8,433,296	0	978,609	0	9,411,905
<b>Expenditures (Actual and Planned</b>	1)				
	Thru				
Source	6/30/21	FY22	FY23	FY24-27	Total
City Capital	3,377,431	1,281,274	1,253,200	3,500,000	9,411,905
Grants/Other	0	0	0	0	0
Total	3,377,431	1,281,274	1,253,200	3,500,000	9,411,905

#### ENTERPRISE APPLICATIONS

#### **Project Mission**

Identify and procure enterprise business applications that enhance productivity and improve City business operations.

Managing Department, DoIT Status, Annual Program

Location, N/A Operating Impact, Yes

Authorizations								
					Non Capital			
	Source	Existing	FY23	Future	Fund	Total		
	City Capital	27,000,000	0	0	0	27,000,000		
	Grants/Other	0	0	0	0	0		
	Total	27,000,000	0	0	0	27,000,000		
Expenditu	ıres (Actual and Plan	ned)						
		Thru						
	Source	6/30/21	FY22	FY23	FY24-27	Total		
	City Capital	13,776,995	1,423,005	800,000	11,000,000	27,000,000		
	Grants/Other	0	0	0	0	0		
	Total	13,776,995	1,423,005	800,000	11,000,000	27,000,000		

### ERP SYSTEM UPGRADE

### **Project Mission**

Investment in key City-wide systems including an upgrade for BAIS Financials application and tools, and a tools and PUM upgrade for BAIS HCM.

Managing Department, DoIT Status, Implementation Underway

Location, N/A Operating Impact, Yes

Authorizations							
					Non Capital		
Sc	ource	Existing	FY23	Future	Fund	Total	
Ci	ity Capital	15,654,000	0	0	0	15,654,000	
G	rants/Other	0	0	0	0	0	
To	otal	15,654,000	0	0	0	15,654,000	
Expenditure	s (Actual and Plann	ed)					
		Thru					
Sc	ource	6/30/21	FY22	FY23	FY24-27	Total	
Ci	ity Capital	1,262,318	7,391,682	7,000,000	0	15,654,000	
G	rants/Other	0	0	0	0	0	
To	otal	1,262,318	7,391,682	7,000,000	0	15,654,000	

#### FIBER NETWORK EXPANSION

#### **Project Mission**

Invest in and expand BoNet infrastructure, including extending the fiber network's reach to additional BPS schools and providing public Wi-Fi opportunities.

Managing Department, DoIT Status, Implementation Underway

Location, Various neighborhoods Operating Impact, Yes

Authorizations								
				Non Capital				
Source	Existing	FY23	Future	Fund	Total			
City Capital	14,020,523	0	0	0	14,020,523			
Grants/Other	0	0	0	0	0			
Total	14,020,523	0	0	0	14,020,523			
Expenditures (Actual and Pla	nned)							
	Thru							
Source	6/30/21	FY22	FY23	FY24-27	Total			
City Capital	9,155,259	3,615,264	1,000,000	250,000	14,020,523			
Grants/Other	0	0	0	0	0			
Total	9,155,259	3,615,264	1,000,000	250,000	14,020,523			

### FY19 IT INVESTMENT PROPOSALS

### **Project Mission**

Identify and procure IT solutions for City departments. **Managing Department,** DoIT **Status,** Implementation Underway **Location,** N/A **Operating Impact,** Yes

Authorizations							
				Non Capital			
Source	Existing	FY23	Future	Fund	Total		
City Capital	3,664,741	0	0	0	3,664,741		
Grants/Other	0	0	0	0	0		
Total	3,664,741	0	0	0	3,664,741		
Expenditures (Actual and Planned)							
	Thru						
Source	6/30/21	FY22	FY23	FY24-27	Total		
City Capital	1,385,170	279,571	500,000	1,500,000	3,664,741		
Grants/Other	0	0	0	0	0		
Total	1,385,170	279,571	500,000	1,500,000	3,664,741		

#### FY20 IT INVESTMENT PROPOSALS

#### **Project Mission**

Identify and procure IT solutions for City departments.

Managing Department, DoIT Status, Implementation Underway

Location, N/A Operating Impact, Yes

Authorizations							
					Non Capital		
S	Source	Existing	FY23	Future	Fund	Total	
	City Capital	1,000,000	0	0	0	1,000,000	
	Grants/Other	0	0	0	0	0	
T	Гotal	1,000,000	0	0	0	1,000,000	
Expenditure	es (Actual and Planne	d)					
		Thru					
S	Source	6/30/21	FY22	FY23	FY24-27	Total	
	City Capital	612,603	237,397	150,000	0	1,000,000	
	Grants/Other	0	0	0	0	0	
T	Гotal	612,603	237,397	150,000	0	1,000,000	

### FY21 IT INVESTMENT PROPOSALS

#### **Project Mission**

Identify and procure IT solutions for City departments.

Managing Department, DoIT Status, Implementation Underway Location, N/A Operating Impact, Yes

Authorizations							
				Non Capital			
Source	Existing	FY23	Future	Fund	Total		
City Capital	1,500,000	0	0	0	1,500,000		
Grants/Other	0	0	0	0	0		
Total	1,500,000	0	0	0	1,500,000		
Expenditures (Actual and Planned)							
	Thru						
Source	6/30/21	FY22	FY23	FY24-27	Total		
City Capital	184,943	115,058	600,000	599,999	1,500,000		
Grants/Other	0	0	0	0	0		
Total	184,943	115,058	600,000	599,999	1,500,000		

#### FY22 IT INVESTMENT PROPOSALS

#### **Project Mission**

Identify and procure IT solutions for City departments. **Managing Department**, DoIT **Status**, To Be Scheduled **Location**, N/A **Operating Impact**, Yes

Authorizations						
				Non Capital		
Source	Existing	FY23	Future	Fund	Total	
City Capital	500,000	0	0	0	500,000	
Grants/Other	0	0	0	0	0	
Total	500,000	0	0	0	500,000	
Expenditures (Actual and Planned	1)					
	Thru					
Source	6/30/21	FY22	FY23	FY24-27	Total	
City Capital	0	0	300,000	200,000	500,000	
Grants/Other	0	0	0	0	0	
Total	0	0	300,000	200,000	500,000	

### FY23 INVESTMENT PROPOSALS

### **Project Mission**

Identify and procure IT solutions for City departments. **Managing Department**, DoIT **Status**, New Project **Location**, N/A **Operating Impact**, Yes

Authorizations					
				Non Capital	
Source	Existing	FY23	Future	Fund	Total
City Capital	0	500,000	0	0	500,000
Grants/Other	0	0	0	0	0
Total	0	500,000	0	0	500,000
Expenditures (Actual and Planned)					
	Thru				
Source	6/30/21	FY22	FY23	FY24-27	Total
City Capital	0	0	250,000	250,000	500,000
Grants/Other	0	0	0	0	0
Total	0	0	250,000	250,000	500,000

#### TRUNKED RADIO SYSTEM

#### **Project Mission**

Design and implementation of upgrades to the trunked radio system. **Managing Department,** DoIT **Status,** Implementation Underway **Location,** N/A **Operating Impact,** No

Authorizations							
				Non Capital			
Source	Existing	FY23	Future	Fund	Total		
City Capital	5,740,000	416,000	0	0	6,156,000		
Grants/Other	0	0	0	0	0		
Total	5,740,000	416,000	0	0	6,156,000		
<b>Expenditures (Actual and Plan</b>	ned)						
	Thru						
Source	6/30/21	FY22	FY23	FY24-27	Total		
City Capital	270,000	730,000	3,000,000	2,156,000	6,156,000		
Grants/Other	0	0	0	0	0		
Total	270,000	730,000	3,000,000	2,156,000	6,156,000		