

Capital Planning

INTRODUCTION

The \$4.5 billion FY26-30 Capital Plan makes critical investments in the City's infrastructure in every Boston neighborhood: new and renovated schools, streets, public artworks, climate resilience improvements, green infrastructure, affordable housing, parks, and playgrounds. Taken together, these projects will support Boston's dynamic economy and improve quality of life for residents by encouraging affordability, increasing access to opportunity, promoting a healthy environment and public realm.

Multi-year anticipated bond issuances are expected to increase by 1% over the FY25-29 Capital Plan, which remains within a framework of fiscal responsibility and adherence to our debt management policies. As a result, the FY26-30 Capital Plan looks to maximize our bond dollars as well as our outside funding sources – other City funding, available federal funding, and State grants like Chapter 90 and our continued partnership with the Massachusetts School Building Authority.

The investments made in the FY26-30 Capital Plan are closely aligned with the City's long-term planning efforts, and other strategic priorities, ensuring that our investments follow the forward-looking plans of our user departments:

- Supporting the Boston Public Schools' Long-Term Facilities Plan, both through state of good repair investments and the construction of new schools and renovations to facilitate mergers and consolidations. This means investments for new construction with the MSBA Core and ARP programs, City investment in

facility and reconfiguration needs, and strategic reserves for future projects identified through strategic planning and community engagement.

- Making transportation and public works investments in our Streets to make streets that are safer and welcoming for all users, travel that is more reliable and predictable, and quality transportation choices that improve access to interconnect our neighborhoods for all modes of travel. The City has successfully won several large federal grants for intersection reconfiguration and major corridor reconstructions, but absent receipt of the funds the City is still committed to maximizing our investments in ways that make our streets safe and usable.
- Preparing for climate change by incorporating green infrastructure into our street, parks, and facility projects, and by continuing to develop and implement plans for coastal and storm water resilience. Our Coastal Resilience Reserve and ongoing planning efforts with the Army Corp of Engineers place the City in a strong position to begin coastal construction projects over the next decade.
- Construction and renovation of the City's civic buildings, focusing on libraries, community centers, and City Hall, to ensure that constituents have access to high quality public space.
- Supporting the Percent for Art Program and the City's commitment to the arts by setting aside 1% of the City's annual capital borrowing for the commissioning of public art.

FY26-FY30 EXPENDITURES

The City is responsible for maintaining a large inventory of capital assets, including roads, bridges, schools, parks, libraries, public safety equipment, and more. The City's capital investments enhance our neighborhoods, improve mobility, support the academic agenda of our schools and reinforce public safety with quality emergency response tools.

With City planning efforts guiding many of the investments in this plan, projects in the FY26-30 Capital Plan are grouped within the investment initiatives below.

Education

The City is committed to modernizing Boston's Public Schools' infrastructure. With City bond funds and a strong working relationship with the Massachusetts School Building Authority (MSBA), the Capital Plan includes 47 projects and programs with a total budget over \$1.1 billion.

Implementation of the Long-Term Facilities Improvements Plan for Boston Public Schools will result in new school buildings and major transformations, reconfigurations to predominantly align schools with preK-6 and 7-12 pathways, and increased investments district-wide for all school buildings and communities. Funds have been appropriated to facilitate the implementation of the plan, and include improvements to the Lincoln building, Hennigan, Frederick, Lyon Upper building, Excel building, Cleveland building, and Brighton High.

The new Shaw-Taylor School and new Ruth Batson Academy have both been accepted into the MSBA core program. BPS has also submitted a MSBA application for Madison Park Technical Vocational High School.

The new \$111 million Carter School is currently under construction in partnership with the MSBA and is on track to be ready for students in September 2025.

The City will also continue district-wide state of good repair investments in bathroom upgrades and renovations, radiator covers, new water fountains and associated plumbing, pool repairs, elevator upgrades, school yards, life safety and security improvements, and technology infrastructure, as well as leveraging the MSBA accelerated repair program to fund roof, window, and HVAC repairs. The MSBA's ARP program now accepts applications for heat pump construction, allowing the City to participate in HVAC improvements while staying in compliance with the Fossil Fuel Free Executive Order.

The FY26-30 Capital Plan sustains and supports planning for large-scale projects coming out of the BPS capital engagement process. The FY26-30 Capital Plan projects over \$900 million in BPS-related spending over the next five years.

Transportation

Drawing on City, State, and Federal resources, the Capital Plan makes targeted investments to make our city's infrastructure safe, reliable, and open to all users. In particular, we are investing in a state of good repair for our bridges, roads, and sidewalks; investing in high-risk areas and intersections to ensure that our neighborhood streets are safe for pedestrians and cyclists; and undergoing intensive planning exercises to later conduct full-scale reconstructions of major arterials. Driven by these core goals of safety, reliability, and access, the Capital Plan focuses on several key investments.

The FY26-30 Capital Plan continues to make significant investments to ensure that the City's streets and sidewalks are accessible, reliable, and safe for all. The City plans to invest nearly \$136 million to the reconstruction and resurfacing of our streets and ensuring our sidewalks are in a good state of repair and accessible for all residents across every neighborhood. The plan integrates funds for ADA Ramp

improvements and compliance into the sidewalk and roadway reconstruction annual programs, ensuring that all major projects on roadways provide compliant ramps as part of the investment. These investments are made based on data-driven assessments, ensuring that the City is investing first and foremost where the need is.

The FY26-30 Capital Plan also prioritizes significant safety investments across the City. Over \$10 million is planned for continued investment in Safe and Reliable Streets, supporting anti-congestion efforts across the City through data collection, safety, and public realm improvements. The Safety Surge program will continue to deliver traffic calming speedhumps in neighborhoods City-wide after installing over 800 speedhumps in 2024 alone. In addition, the City plans to make systemic safety improvements to traffic signals at 50 locations across the City through the Safety Surge program with the help of federal funding. Finally, the Plan invests in safety improvements in specific neighborhood zones, including traffic calming interventions in Lower Roxbury, Mt Pleasant St, Lost Village, Jones Ave, Wood Ave, and other select neighborhoods. Although the Vision Zero: Neighborhood Slow Streets capital project is drawing to a close, the City is committed to continuously making neighborhood-based infrastructure improvements across Boston.

The City plans to continue pursuing holistic improvements to entire arterials and primary corridors. Major upgrades to Cummins Highway in Mattapan continue to progress. \$31.5 million in construction is expected to be completed in 2026, which will transform the street with traffic improvements, new sidewalks and pedestrian ramps, upgraded street lighting, and new trees and green infrastructure.

Planning and design efforts continue for Blue Hill Avenue from Mattapan Square to

Grove Hall, featuring a center running bus lane, expanded sidewalks, bike facilities, and safer driving conditions. This reconstruction would transform the street and improve the bus reliability for the 37,000 daily riders along that corridor, making the experience safer and smoother for the residents and commuters who depend on it. This project is possible through a collaborative budget of City, MBTA, and federal dollars, and the MBTA and City are continuing to work with our federal partners to ensure funding and construction of this transformative project.

The FY26-30 Capital Plan commits \$12.5 million in match funding to transform three key routes in Roxbury (Warren Street, Melnea Cass Blvd., and Malcolm X Blvd.) into multimodal complete streets that center pedestrians, transit, and bike infrastructure to reduce air and noise pollution and improve safety and reliability. The \$12.5 million City commitment is a match for a federal grant (formerly RAISE), that the City won in 2023, and we continue to pursue the utilization of these funds.

We are also continuing to collaborate with the MBTA on the second phase of the Columbus Avenue center running bus lane to extend from Jackson Square to Ruggles Station. This extension will continue to provide enhanced reliability and service for key bus routes, expand the sidewalk and bike infrastructure, and improve safety on the road. While the MBTA is managing most of the project, the City will be adding enhanced features to the project, including green infrastructure, traffic calming, and bike facilities to nearby neighborhood streets.

The City plans to keep making key investments in its bridges. \$50 million is being invested in the FY26-30 Capital Plan towards the City's bridge maintenance program. Work on the Bill Russell Bridge (formerly known as the North Washington Street Bridge) is concluding in FY26. Demolition and eventual reconstruction of

the Northern Avenue Bridge is expected to move forward. And, additional capital is being deployed to neighborhood bridges such as Cambridge Street Bridge, McArdle Bridge, Austin Street Bridge, and the bridges on the Fort Point Channel.

By investing in asset management programs for our bridges, street lights, ramps, and pavement markings, among other assets, Boston will continue targeting a state of good repair that ensures the safe and reliable movement of people across the City.

Technology

The City is dedicated to delivering exceptional City services by leveraging investments in technology. In FY26, the City will continue securing its networks, websites and technological systems to modern standards, refining and replacing legacy systems, and expanding public and organizational broadband capabilities. The City will devote funding to focus areas including: Core Infrastructure, Enterprise Applications, Digital Engagement and Service Delivery, Data Analytics, and Broadband and Digital Equity.

The City will continue work on a revitalization of Boston 311, the City's constituent request management system. The project will modernize BOS:311 by moving from a legacy system to a cloud-based service that will improve security, reliability, and enhance the experience for the public and the call center employees. Development and integration with a new asset and order management system in Streets, Parks, and other cabinets will further improve the constituent and municipal employee experience with our case management systems. The Department of Innovation and Technology is also working on developing software solutions to unify Identity and Access Management for residents, vendors, businesses, and all other users of Boston.gov and associated platforms. All of

this will serve to improve Boston's constituent services.

Open Space

Boston is committed to strengthening our existing park system and investing in new open spaces. Through the use of City capital dollars and leveraging external funds, the City continues to take action in implementing Boston's open space goals using previously underutilized spaces that have become essential recreational infrastructure for the health and well-being of Boston.

Neighborhood open spaces remain a core focus of the Park and Recreation department's capital work. We continue to develop family- and kid-friendly environments that promote opportunities to play everywhere.

In support of these goals, the Parks and Recreation Department has almost 100 projects in the FY26-30 Capital Plan. These include a significant number of projects to renovate and upgrade playgrounds across the City. Some of these are actively in construction, such as Ryan Playground, Flaherty Playground, Ringer Playground, Murphy Playground, and Clifford Playground. The plan also includes the implementation of the Franklin Park and Boston Common master plans as well as Phase 5 of the major work to revitalize Harambee Park. And, the department has multiple projects focused on important state of good repair investments such as repairs to retaining walls, improvements to pathways, upgrades to field lights, artificial turf replacement, and other general parks improvements.

In the FY26-30 Capital Plan, the Parks and Recreation Department continues to take important steps to increase Boston's climate readiness, through innovative resiliency projects at Ryan Playground, Moakley Park, and Fort Point Channel Park. The project at the Mary Ellen Welch

Greenway is expected to make significant progress in FY26 and will implement Green Stormwater Infrastructure (GSI) to decrease rainwater runoff during storm events and complement open spaces by expanding biodiversity, beautification, and ornamental value. At the Condor Street Urban Wild, another project will address the potentially damaging effects of sea level rise and storm volatility. The planned work will improve visitor experience and safety and enhance the quality of water and aquatic wildlife habitat in the immediate area of Chelsea Creek.

One hundred percent of Bostonians live within a ten-minute walk of a park, but those spaces are only truly equitable if they serve the diverse needs of all our residents. The City recognizes the need for inclusive design across Boston and will continue to address equity in all neighborhoods. In furtherance of that goal, the City is continuing the expansion of its tree canopy, with \$7.5 million planned expenditures over the next 5 years, building on \$2.5 million already invested through FY24.

Energy and Environment

The FY26-30 Capital Plan includes investments to support a healthy environment, reduce energy consumption and greenhouse gas emissions, and prepare for climate change. These long-term planning efforts and early action items are essential for protecting the safety and vitality of existing residents, businesses, and institutions, and for ensuring the implementation of continued growth and development. In FY26, the City will once again continue its capital commitment to the Army Corp of Engineers lead Climate Ready Boston Harbor Study, an in-depth study of the feasibility of measures along and within Boston Harbor to reduce the vulnerability of Boston to coastal flooding and sea-level rise.

The City is also maintaining a \$75 million Coastal Resilience Reserve budget in the

Capital Plan. The City will use this budget to provide the local match for state, federal, or other grants that it may be awarded over the next few years. The City is proud to have won grant awards for the Carlton Wharf and Lewis Street Mall project in East Boston, and design funds for Moakley Park in South Boston. The City is continuing to pursue other State and Federal grant opportunity for other projects where feasible.

In FY26-30, the Climate Resilience Reserve, a separate reserve from the Coastal Resilience Reserve, will support adding climate resilience features to existing projects. For example, a play lot renovation project could become more resilient through the addition of a storm water retention system. If the project budget cannot accommodate the additional scope, the Resilience Reserve can be used to fund the improvements without sacrificing the project's original goals. This reserve has been successfully deployed to support additional project scope at Copley Square, Codman Square, and Ryan Playground.

The FY26-30 Capital Plan includes planning funds for land management investments in the 29 urban wilds across the City. The urban wilds protect land with natural wetland resources or steep and rocky areas as a natural resource in the City, helping promote biodiversity and offering respite for residents. Future capital investments include planting new trees and other vegetation, installing boardwalks and paths, removing debris, adding and improving signage, and completing surveys to improve land management best practices. In FY26, the City will begin to implement its initiative to improve the energy efficiency of municipally-owned exterior lights. The first projects will include an upgrade of the track and field lighting at English High School, the conversion of at least seven gas streetlamps to LED lights in Bay Village, and additional gas lamp conversions over the next few years.

Renew Boston Trust has systematically identified energy projects in the City's 300+ buildings to lower energy bills and to reduce emissions. The City finances the program through general obligation bonds.

Work on Renew Boston Trust Phase 3C will continue in FY26 to fully decarbonize two of the City's elementary schools: JFK Elementary and Otis Elementary. The JFK Elementary project will provide a first of its kind geothermal heat pump system for the school.

Civic Buildings

Boston proudly maintains a large network of libraries and community centers, which play a vital role in fostering community engagement and provide essential resources to our residents. These civic buildings facilitate community participation and offer a wide range of education, recreational, and social services that enhance the quality of life for our community members. The FY26-30 Capital Plan continues Boston's commitment to providing state of the art facilities to every neighborhood.

The new BCYF Dorchester Community Center in Grove Hall is on track to break ground in FY26. When completed, this new center will be the only stand-alone facility in Dorchester, the largest neighborhood in the City. BCYF stand-alone facilities are important community resources, and the new Grove Hall center will build on the existing shared BCYF-BPS Centers in Dorchester. In FY26, design work will continue on the new North End Community Center, leveraging State funds. A new expanded study will begin to explore how to best advance the Jackson Mann Community Center in Allston-Brighton, building on the programming study and engagement that was conducted previously and exploring alternative land use options. And, improvements and repairs to the Tobin Community Center will continue to progress, delivering accessibility and HVAC

improvements to allow the center to function as a cooling center during hot summer months.

The FY26-30 Capital Plan also makes a \$283 million investment in the Boston Public Library system, with new library buildings planned for at least five branches.

The Fields Corner Branch will begin construction in the end of FY25, bringing a brand-new home for the library by summer 2027. The new home of the Chinatown Branch is planning to break ground in spring 2025; this project is part of the City's Housing with Public Assets initiative, which leverages public projects to forward the construction of new housing. This strategy is also being contemplated for the West End and Uphams Corner branches, with design and feasibility underway.

Design will conclude on the Egleston and South End Branches, and construction funding is available for both buildings. Additional work to identify needs and investment opportunities is underway at the Hyde Park and Connolly Branches.

The City is also committed to making investments in existing library facilities to ensure that buildings remain in good condition for constituents. Projects in the FY26-30 plan include a new roof on the Brighton Library and both HVAC repairs and roof repairs at the Central Library.

Housing

The City combines General Fund dollars with federal grants, state grants, and developer fees to leverage a wide variety of sources to invest in the creation and preservation of affordable housing citywide. The FY26-30 Capital Plan continues the City's commitment to development of City-owned land for housing, open space, and commercial use. These investments include three major housing projects that are underway: BHA Charlestown, Mildred C. Hailey Phase 1, and the Mary Ellen McCormack Redevelopment.

BHA Charlestown is progressing well, with the first new building containing 102 income-restricted units completed and construction on the second building expected to start in FY26. The first two buildings of the public-private redevelopment of the Mildred C. Hailey development are expected to be completed in FY26. Demolition for the next two buildings will also start in FY26.

The first new building in the redevelopment of Mary Ellen McCormack in South Boston is expected to break ground in FY26. When completed, Phase 1 of the project will comprise of 1,365 units of new mixed-income housing (572 of which are affordable replacement units), 69,000 square feet of community and retail space, 2.3 acres of open space, and approximately 520 parking spaces.

Arts and Culture

The Mayor's Office of Arts and Culture Percent for Art Program is an important initiative, bringing permanent, public art to improve municipal spaces for constituents across the City. The FY26-30 Capital Plan continues the City's investment in the program, investing one percent of its planned FY26 bond issuance to support public art projects. New public artwork advanced as a result of this initiative includes sculptures at City Hall, Boston Arts Academy, and the new Ruggles Corridor; murals at the Vine Street BCYF Center, Malcolm X Park, and the Carter School; and projections, pavers, and sculptures in Copley Square.

This year's plan will allow projects such as the Chinatown Worker Statues Project, a memorial for Cocoanut Grove in Statler Park, and the Legacy of Frederick Douglass project in Roxbury to progress towards completion.

Economy

As a \$4.5 billion investment in the City's assets, the Capital Plan supports economic growth in Boston by creating construction jobs and investing in infrastructure that unlocks economic activity. From the establishment of a contract for construction to the completion of a project, the City is ensuring that the location and partnerships on work is advancing our commitment to equity and supporting all Bostonians. Whether infrastructure improvements to Nubian Square's main streets or awarding bids to minority and women owned businesses, the Capital Plan works to ensure that the economy of all our neighborhoods is supported.

Public Health & Safety

The FY26-30 Capital Plan includes key improvements, repairs, and renovations of public health and safety buildings and infrastructure across the Fire, Police, EMS, and Public Health Commission departments

The FY26-30 Capital Plan invests in multiple fire stations in neighborhoods across Boston. These capital investments will improve fire protection and emergency services that are vital to neighborhood safety. Projects in the plan include HVAC repairs at Engine 10, exterior repairs at Engine 9, and fire detection and alarm system upgrades at seven fire stations across the City. The new Engine 17 facility is complete and Phase 2 of the project is underway to build a new fueling station, additional parking, and landscape improvements. The Plan also encompasses projects for study of potential rebuilds of additional fire stations including Engine 3, Engine 8, and Engine 18.

The Capital Plan continues the City's investment in the Fire Department's annual apparatus replacement program, and maintains funding for the replacement of three of the Fire Department's boats, which

are expected to be delivered by the end of 2025.

The FY26-30 plan focuses on state of good repair investments for the Police Department. These include repairs to roofs and envelopes at stations C-6, C-11, E-13, and E-18, as well as elevator repairs to stations D-4 and A-1. Ongoing upgrades to the Police radio system are expected to be completed in FY26. Finally, replacement of the current E-911 battery backup system is underway.

The Capital Plan includes continuing work on the \$123 million investment of radio and communication infrastructure improvements for the EMS, Fire, and Police radio systems. This investment improves the reliability and service of the radio systems for our first responders.

Construction of a new EMS Station in the Seaport is underway and is expected to make significant progress in FY26. The Capital Plan includes capital dollars for the repair and upkeep of the buildings on Long Island so they can be used in the future development of the recovery campus.

The City is also focused on key state of good repair investments in the FY26-30 plan including repairs to the Northampton Square garage and upgrades to the HVAC systems at 201 River Street, Woods-Mullen, and Finland Buildings.

A major renovation of 26 Court Street, an important administrative municipal office building located downtown, near City Hall, will be completed in FY26.

Government Effectiveness

The City has multiple projects in the FY26-30 Capital Plan to repair and modernize City Hall, which will improve the building and plaza for the workers and constituents that use this crucial municipal space. These projects include repairs and upgrades to the HVAC system, design and construction of a new four stop elevator to replace the broken escalators between the second and third floors, and Phase 2 of major improvements and repairs to the south side of City Hall Plaza.

FY25 Expenditure Allocation

The City estimates FY26 capital expenditures from all sources will total \$759.3 million (see Figure 2).

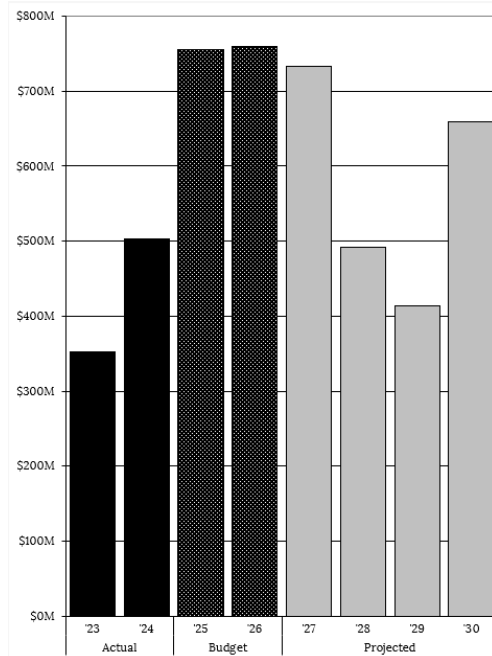


Figure 1 – Capital Expenditures, FY23-FY30

All projects in the Capital Plan are categorized as New Construction, Major Renovation, State of Good Repair, Equipment/Technology, or Planning. The City tracks the overall distribution of these categories to maintain a balance between the upkeep of existing assets and the expansion or introduction of new ones.

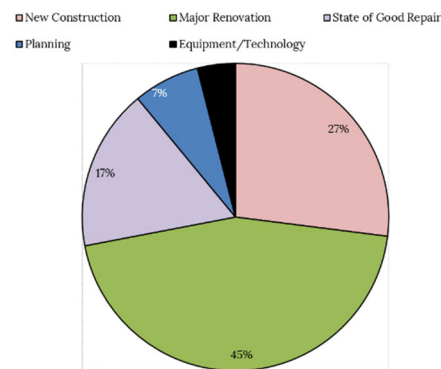


Figure 2 – Capital Expenditure Allocation, FY26-30 Capital Plan

New Construction represents projects that involve building new facilities or wholly transforming a roadway or park. New Construction projects represent about 27% of the Capital Plan. New Construction projects in the FY26-30 Capital Plan include the Carter School, the Chinatown and Fields Corner Libraries, the Grove Hall Community Center, and a new EMS Station in the Seaport. These projects are critical to make Boston a world-class city with 21st century amenities for our workers and residents.

Major Renovation projects represent significant changes to existing assets. This category includes projects like the renovations to the Clougherty Pool and Bathhouse, the modernization of the 311 and Asset Management systems, park renovations at Copley Square and Clifford Playground, and the City's Safety Surge and Neighborhood Slow Streets traffic calming programs. These projects make up about 45% of the Plan, and represent the largest portion of our capital investment.

State of Good Repair projects maintain the good working condition of our existing assets, allowing them to continue functioning appropriately without service disruptions. State of Good Repair projects represent 17% of the planned capital spending over the next five years. A significant portion of this investment is dedicated to the City's sidewalk, ramp, and roadway resurfacing program. In compliance with the Americans with Disabilities Act, the City of Boston is making a substantial commitment to ensuring that all of our ramps and curb cuts are ADA compliant. These renovations happen as part of all sidewalk or roadway reconstruction, projects, and costs for this investment are embedded with those programs.

Equipment/Technology represents projects that involve upgrades or maintenance of technological assets like radio equipment and communications

infrastructure, as well as the purchase and refurbishment of equipment like bikeshare bikes and Fire Department apparatus. Equipment/Technology projects represent about 4% of the Capital Plan.

Planning includes investments in master plans, comprehensive studies, and citywide assessments. These projects represent about 7% of the Capital Plan. It includes projects like the Southwest Neighborhood Transit Action Plan, the Boston Common and Franklin Park Master Plans, and much of our coastal resilience studies.

FINANCING THE FY26-FY30 CAPITAL PLAN

The Capital Plan is financed with general obligation bonds issued by the City, other City funds, and State, Federal, and private grants.

General Obligation (G.O.) Bonds

General obligation bonds represent 78% of all project funding. This year's plan assumes \$1.7 billion in new general obligation borrowings over the next five years. This borrowing level remains sustainable within the City's debt affordability policy. G.O. Bonds form the backbone of the City's capital revenue.

State and Federal Funds

State and Federal financing represent 16.0% of all project funding. State programs such as the School Building Assistance program, Chapter 90, and the Transportation Improvement Program, provide key resources for Boston's Capital Plan. Funds for capital financing are currently estimated at \$299 million from State programs and \$416 million from Federal programs.

School Building Assistance Program

The School Building Assistance (SBA) program, administered by the

Massachusetts School Building Authority (MSBA), is an important revenue source for school renovation and construction.

Annually, the MSBA accepts new project requests from cities, towns, and school districts, and if a project is ultimately approved, the MSBA pays 40% to 80% of eligible project costs.

The MSBA operates two major programs – the Core Program and the Accelerated Repair Program (ARP). Major renovation and new construction projects are funded through the Core Program. The ARP funds roof, boiler, and window replacement projects in school buildings that are otherwise sound.

The City has three projects in the Core Program. The Carter School is currently in construction, and the Shaw/Taylor and Ruth Batson projects have both been accepted into the initial project phase. The City has also submitted the Madison Park Technical Vocational High School for consideration.

For the Carter School, the MSBA has approved a maximum project grant totaling \$30.6 which supports 27.5% of the \$111.4 million project budget.

The City is working through several roof, boiler, and window replacement projects through the MSBA's Accelerated Repair Program. Construction is currently underway on the 2022 repairs, and the next set of repairs under the 2024 program are currently in design. The City has also reserved additional funds into the future for our 2025 submission, if we are accepted.

Transportation Infrastructure Enhancement Fund

An Act was approved in August of 2016 that establishes oversight and regulation by the Department of Public Utilities over transportation network companies. As part of its oversight, the Transportation Infrastructure Enhancement Fund was established. Annually each transportation

network company is required to submit a per-ride assessment of \$0.20 based on number of rides in previous year and half of the assessment. These funds are proportionately distributed to cities and towns based on the number of rides that originated within the city or towns with the funding used to address the impact of the transportation network services on municipal roads, bridges, and other transportation infrastructure. The fee will be discontinued on January 1, 2027.

The FY26-30 Capital Plan includes \$19.5 million in revenue from this source.

Chapter 90 Funds

Administered by the Massachusetts Highway Department, Chapter 90 funds are allocated by formula through State bond authorizations and through the State budget to all cities and towns in the Commonwealth. The City uses Chapter 90 funds for a variety of public works projects. Primarily, the City relies on Chapter 90 to support its annual roadway resurfacing and reconstruction programs, which includes the construction of ADA compliant ramps. The City has also used Chapter 90 for sidewalk reconstruction and for the launch of the Safety Surge speed hump program. The Cummins Highway reconstruction is funded by Chapter 90 funds. Boston annually receives about \$14.7 million in Chapter 90 funds. With the Governor's proposed increase in Chapter 90 allocation, the City would see a \$3 million growth in our allocation, up to \$17.7 million. The FY26-30 Capital Plan assumes level funding for planning purposes. The Massachusetts Fair Share amendment has also delivered \$5 million annually of additional infrastructure funding for Boston. In FY24 and FY25, the City received the apportionment automatically into the existing Chapter 90 contract with MassDOT.

Transportation Improvement Program (TIP)

The Transportation Improvement Program is a statewide road and bridge construction advertisement program developed under the management of the Massachusetts Department of Transportation (MassDOT). It includes both local and State-owned roads and bridges. The TIP's funding sources include State-issued general obligation bonds and Federal funds made available through the Federal Highway Administration and other Department of Transportation agencies.

Other Funds

Other Funds is a revenue category that includes both City and non-City sources.

City sources of Other Funds include transfers from the Surplus Property Fund and the Parking Meter Fund. These funds are utilized to support the City's bond funding for certain projects. The Parking Meter Fund in particular is a significant source of investment for Boston's infrastructure improvements.

Other Funds Summary
(in millions)

	\$ Amount
Parking Meter Fund	166.53
Surplus Property Fund	89.65
Utility Grants	7.10
BPDA	13.80
Fund for Parks	1.02
Other	11.68
Total	\$289.78

Figure 3 – Other Funds Summary, FY26-30

Non-City sources of Other Funds include mitigation fund grants from the Boston Planning and Development Agency for roadway construction or other capital projects, as is the case with Harrison Avenue. Other Funds also include incentive rebates provided by utilities to carry out energy efficiency projects.

CAPITAL PLANNING PROCESS

Capital needs and resource availability are assessed annually through a capital planning process that results in a five-year Capital Plan. The first year of the spending plan constitutes the City's capital budget. Expenditures against this budget are closely monitored throughout the year. To emphasize the balance between needs and resource availability, the budget document (in Volumes 2 and 3) includes both capital authorizations and expenditure projections for each project.

Development of the FY26-30 Capital Plan focuses on two primary sources: department need, and the newly completed Facility Condition Assessment.

Every year, departments have an opportunity to submit requests to the Office of Budget Management for projects within the five-year Capital Plan. These requests may be for new projects, enhanced scope or supplementary funds of existing projects, or identification of projects that are complete or no longer a priority to the City. The requests may include facility, infrastructure, equipment, technology, or planning needs.

These project requests include cost estimates, descriptions of the proposed scope, and an associated narrative description of how the request aligns with department and City priorities.

Once all submissions are received by OBM, they are evaluated together in a holistic manner. As part of the review and evaluation, OBM considers a number of factors, including location of the project and the impacted communities, alignment with any existing long-term planning efforts, adherence to City of Boston policy and priorities, and any compliance for legal mandates or critical health and safety needs.

Impact on the Operating Budget is also considered, to determine if the successful

implementation of the capital project would require additional staff, utility, or other contract obligations; evaluation within OBM across the Capital and Operating teams is critical to successful strategic investment plans. OBM also considers the capital eligibility of a request under Chapter 44 Section 7 of Massachusetts General Laws, and any potential private uses of the investment which could impact our tax-exempt financing strategy.

Historically, facility requests are submitted by the managing departments for needs within their portfolio. Beginning this year, the City has leveraged the vast amount of data produced by the Facility Condition Assessment (FCA) to provide the foundation of data-driven facility investment decisions.

Working closely with Operations Cabinet, the FCA data was filtered and analyzed to find projects with critical system needs, prioritizing health and safety, and filtering out potential projects at locations that are included within an existing capital project (for example, deferring envelope repairs at a fire station that is slated for renovation).

Once a list of potential projects was determined, OBM and Operations staff met with the user departments to cross check requests they had made with projects identified by the FCA. This allowed the City to include projects that the FCA didn't flag as urgent, or to remove FCA projects if the department's facility manager preferred to deprioritize them.

Although this process takes a data-driven approach, it still necessarily includes a strong human subjective review.

Once a set of facility projects was identified, OBM worked closely with the Public Facilities Department to consider project costs and ensure compliance with the City's Fossil Fuel Free Executive Order.

This process will be iterated upon over the course of FY26 and the City intends to continue utilizing the FCA data to make

facility-based investment and planning decisions for future capital plans.

New capital requests that are recommended for funding are placed into a multi-year spending plan along with previously authorized projects; this is the new five-year Capital Plan. Funding need is then evaluated across all projects, and OBM determines which projects require new loan order authorization, which is then submitted to City Council. These loan orders provide the legislative authority for the City to spend and borrow for certain capital improvements. Without new loan order authorization, many projects in the Capital Plan will still proceed, but without new funding many projects would be forced to pause.

The FY26-30 Capital Plan includes 390 new and continuing projects, and proposes \$463 million in new bond authorization that would fund 94 projects.

Descriptions of all 390 projects can be found in Volumes 2 and 3 of the Budget. Project descriptions include authorization period, funding sources, projected expenditures, scope of work summary, neighborhood, and an indication of whether or not the project generates a near-term operating budget impact.

Operating Budget Impacts

Determining the impact that proposed capital investments will have on the City's operating budget (personnel, contracted services, equipment and utilities) is essential to the capital budgeting process. Many capital projects, such as those that replace aged or outdated equipment with modern, more efficient versions, save the City money in future operating costs; others, such as those that allow the City to expand programming or establish a stronger presence in different neighborhoods, may entail future operating costs. Understanding the balance between future savings and future costs resulting

from these capital projects is vital to maintaining the City's long-term financial health.

In Volumes 2 and 3 of these documents, each capital project summary indicates whether or not there is an operating impact associated with the project.

While most capital projects can be assumed to have a marginal impact on energy savings or personnel demands, only those projects that will likely result in an increase or decrease in a budget appropriation are included here.

Savings

The Capital Plan supports investments that will decrease operating expenses by reducing costs associated with emergency repairs, maintenance of old systems, and energy inefficiency. A substantial portion of the Capital Plan is focused on these types of basic facility improvements.

Over the past several years, the City has invested in energy saving programs through the Renew Boston Trust program. This initiative, which is currently concluding Phase 3c through a Boston Public Schools capital project, has made energy efficiency improvements in the form of more efficient lighting fixtures and energy systems as well as building envelope improvements to minimize energy loss.

The program has also overseen the replacement of various municipal roofs and the installation of solar panels through Power Purchase Agreements (PPA).

Much of the work through the RBT program has focused on electrifying buildings, providing savings by converting utility costs from more costly fossil fuel systems to electricity. As utility rates change for electricity, natural gas, or other fossil fuel sources, the City's relative utility costs can vary based on market conditions.

The City's Fossil Fuel Free Executive Order, which requires new or renovated energy

systems to convert to electric systems, expands the underlying premise of the RBT program to every major facility capital project.

Costs

Increases in operating expenses expected as a result of capital projects are primarily driven by two areas: an expansion of the City's IT infrastructure and the addition of buildings to the City's portfolio.

The ongoing \$123 million investment in public safety radio system upgrade projects will require the procurement of compatible handheld units and related technology to achieve optimal functionality. The majority of these costs impact the City's lease/purchase program, primarily for public safety departments and the Boston Public Health Department.

Many of the projects identified in the Department of Innovation and Technology (DoIT)'s capital budget replaces legacy systems, and in some cases, they include an expansion of infrastructure, as well. Annual licensing fees to support the ongoing maintenance and upgrades of new software is typically required, and additional personnel are sometimes needed to ensure the new software meets the City's needs.

As new buildings are brought online, there are additional utility, staffing, and maintenance costs that the City must incur. Ensuring that these costs are understood and planned on is critical in making facility planning decision.

DEBT MANAGEMENT POLICIES AND DEBT IMPLICATIONS OF THE PLAN

Effective debt management ensures that the City can meet its capital infrastructure and facility needs. Debt management requires a series of decisions about the amount, timing, purposes and structure of debt issuance. Long-term debt related to capital investment has two main purposes:

(1) It finances acquisition, construction, repair, and renovation of City-owned buildings and equipment that are necessary to provide public services; and

(2) It finances infrastructure improvements to ensure the City's continued growth and safe roadway conditions.

The Treasury Department manages all borrowings according to the City's debt management policies. These policies address issues such as debt affordability and limitations on the level of variable rate debt the City will use. The City's goals are to rapidly repay debt, maintain a conservative level of outstanding debt, and ensure the City's continued positive financial standing with the bond market.

Key components of the debt management policies ensure that:

- combined net direct debt does not exceed 3% of taxable assessed value;
- at least 35-40% of the overall debt is repaid within five years and 65-70% within ten years;
- annual gross debt service costs do not exceed 7% of general fund expenditures;
- variable rate debt does not exceed 20% of the City's total currently outstanding bonded debt (the City has no variable debt).

For further discussion of the City's financial policies and management controls, refer to the chapter on Financial Management.

In FY24, the City completed a \$250 million direct placement of general obligation debt with a 10-year maturity; the sale closed January 25, 2024.

The City is currently in process for an estimated \$450 million negotiated sale of general obligation debt with a maximum 20-year maturity. The sale is planning to close in FY25.

Between FY26 and FY30, the City expects to issue \$1.7 billion in bonds to support its capital program. In FY26, the City expects to issue general obligation bonds totaling \$510.5 million. The tables at the end of this chapter detail the City’s forecasted debt service and summarize its current debt obligations.

The City’s gross debt service requirement will remain under 7% of total General Fund expenditures through FY30 (See Figure 4).

The City’s current overall debt burden (net direct debt of \$1.6 billion to assessed property value) is approximately 0.74% as of March 1, 2025. The City’s net direct debt per capita currently stands at approximately \$2,489 as of March 1, 2025.

rating at Aaa, the highest possible grade. In April 2023, Standard & Poor’s assigned its AAA long-term rating to Boston’s 2023 general obligation bonds. A bond rating is a statement of credit quality and is analyzed when determining the interest rate that should be paid for a municipality’s bonds. A higher bond rating translates into lower interest rates and real dollar savings for the City.

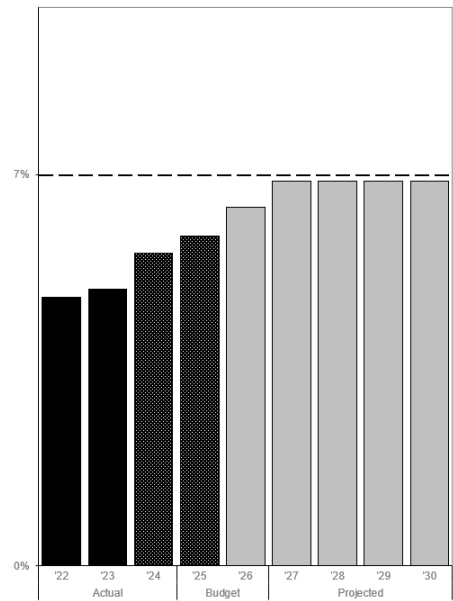


Figure 4 – Net Debt Service as a Percent of Total General Fund Expenditures FY23-FY30

Boston has been conservative about assuming long-term debt and aggressive about retiring debt expeditiously. Over 40% of the City’s outstanding debt will be retired within the next five years.

These policies contribute to the City’s overall bond rating. In May 2024, Moody’s Investors Service reaffirmed Boston’s credit

Capital Project Financing

Fiscal Years 2026 - 2030

	Existing Authorization	FY26 Authorization	FY27-30 Authorization	State	Federal	Other	Total
Boston Centers for Youth and Families	189,675,000	4,400,000	-	22,000,000	-	-	216,075,000
Boston Public Library	157,370,400	67,200,000	58,610,000	-	-	-	283,180,400
Boston Public Schools	722,339,991	194,950,000	189,093,700	41,108,626	-	2,000,000	1,149,492,317
Department of Innovation and Technology	81,206,000	1,500,000	-	-	-	-	82,706,000
Emergency Management	1,500,000	-	-	-	-	-	1,500,000
Environment Department	11,965,805	-	75,000,000	500,000	4,133,500	1,350,000	92,949,305
Fire Department	108,064,624	6,640,000	5,000,000	-	-	-	119,704,624
Mayor's Office of Housing	148,000,000	6,750,000	-	-	-	25,000,000	179,750,000
Office of Arts & Culture	25,180,000	4,300,000	-	-	-	145,000	29,625,000
Parks and Recreation Department	243,436,571	23,281,000	331,836	4,500,000	30,987,200	60,618,123	363,154,730
Planning Department	28,400,000	7,000,000	5,000,000	-	-	1,000,000	41,400,000
Police Department	74,557,000	1,870,000	-	-	-	-	76,427,000
Property Management Department	345,630,000	40,900,000	-	-	-	1,500,000	388,030,000
Public Health Commission	85,450,000	250,000	2,000,000	-	-	-	87,700,000
Public Works Department	275,998,546	75,686,922	102,008,144	178,797,664	303,085,018	121,093,050	1,056,669,344
Transportation Department	79,802,483	23,673,321	-	51,925,570	78,032,532	77,076,569	310,510,475
Total	2,578,576,420	458,401,243	437,043,680	298,831,860	416,238,250	289,782,742	4,478,874,195

City of Boston

Outstanding Principal by Purpose as of March 1, 2025

<u>Purpose for Which Issued:</u>	Outstanding @ March 1, 2025	Percent of Total Outstanding Debt
General Purpose	1,340,198,250	82.4%
MCWT	9,007,475	0.6%
Economic Development	7,376,568	0.5%
State Urban Development	56,056,297	3.4%
Schools	30,193,287	1.9%
Public Buildings	111,951,178	6.9%
Public Works	72,477,577	4.5%
Cemeteries	21,843	0.0%
TOTAL:	\$ 1,627,282,475	100.0%

	Actual FY23	Actual FY24	Projected FY25	Projected FY26	Projected FY27	Projected FY28	Projected FY29	Projected FY30
Total Principal:	139,767,869	170,792,818	193,503,094	208,663,700	225,951,087	230,031,675	236,065,845	241,989,827
Total Interest:	62,297,978	70,104,185	100,107,203	99,266,413	112,839,560	119,369,982	123,569,960	128,540,052
(1) Total:	202,065,847	240,897,003	293,610,296	307,930,113	338,790,647	349,401,657	359,635,805	370,529,879
Less: Revenue Deemed Available from Related Sources:								
(2) Premium, Subsidies, Other	1,917,520	1,462,551	991,640	504,411	0	0	0	0
Renew Boston Trust - Energy Savings	973,003	982,733	0	0	0	0	0	0
Accrued Interest	0	0	0	0	0	0	0	0
(3) 1010 Massachusetts Avenue Project	2,089,269	0	0	0	0	0	0	0
(4) Pension Management System	640,475	45,394	45,376	0	0	0	0	0
Sinking Fund for November 2009 QSCB	0	0	20,000,000	0	0	0	0	0
Plus: Interest on Temporary Loan Notes and Additional Items:								
Revenue Anticipation	0	0	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000
Cost of Issuance	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
Lease Payment for Bolling Municipal Building	0	0	0	0	0	0	0	0
(5) Sinking Fund for Nov., 2009 QSCB	1,454,545	1,454,545	363,637	0	0	0	0	0
Total Debt Service/Budget Summary:	198,400,126	240,360,871	276,436,916	310,925,702	342,290,647	352,901,657	363,135,805	374,029,879
Less Additional Adjustments:								
School Construction Assistance	0	0	0	0	0	0	0	0
Total Net Debt Service Requirements:	198,400,126	240,360,871	276,436,916	310,925,702	342,290,647	352,901,657	364,098,262	364,098,262

NOTES:

FY23 - \$350,000,000 in general obligation bonds with a 20-year maturity and a true interest cost of 3.175%; the sale closed May 3, 2023.

FY24 - The City issued \$250 million in general obligation bonds with a 20 year maturity and true interest cost of 3.956%; the sale closed January 25, 2024.

Assumptions:

FY25 - Assumes General Obligation debt issuance of \$450 million with a 20 year maturity and an interest rate of 5.0%.

FY26 - Assumes General Obligation debt issuance of \$511 million with a 20 year maturity and an interest rate of 5.0%.

FY27 - Assumes General Obligation debt issuance of \$341 million with a 20 year maturity and an interest rate of 5.0%.

FY28 - Assumes General Obligation debt issuance of \$272 million with a 20 year maturity and an interest rate of 5.0%.

FY29 - Assumes General Obligation debt issuance of \$319 million with a 20 year maturity and an interest rate of 5.0%.

FY30 - Assumes General Obligation debt issuance of \$269 million with a 20 year maturity and an interest rate of 5.0%.

(2) Under the American Recovery and Reinvestment Act of 2009 (ARRA), in 2010 and 2011, the City issued Tax Benefitted Bonds which are entitled to receive subsidy payments from the Federal Government. The IRS has released subsidy reduction notifications since March of 2013, reducing the expected annual subsidy.

An estimated subsidy reduction to ARRA-related issuances of 5.7% per year from FY2022 through FY2028 has been applied in response to IRS withholding notifications.

(3) Debt Service Costs will be offset by charging City departments for the space they occupy.

(4) Debt Service Costs will be offset by semi-annual payments from the Retirement Board.

(5) Quarterly payments of principal in the amount of \$363,636.36 are currently being made to the paying agent with respect to the City's outstanding \$20 million G.O. Qualified School Construction Bonds, 2009 Series A, which were issued as tax credit bonds that do not earn interest. These funds are kept in escrow until the Bonds mature on September 15, 2024.

Project Name	Scope of Work	Status	Neighborhood	Total Project Budget
Boston Centers for Youth and Families				
BCYF Allston Community Center	Develop building program and assess siting options for a new community center in Allston/Brighton.	Study Underway	Allston / Brighton	4,125,000
BCYF Clougherty Pool	Replace existing pool, pool deck, pool filtration system, and renovate existing bath house building.	In Construction	Charlestown	35,500,000
BCYF Curley Phase II	Make repairs to the plumbing, floors, and replace the roof.	New Project	South Boston	500,000
BCYF Dorchester Community Center	Design and construct a new community center in Grove Hall based on the recent programming study.	In Construction	Dorchester	65,000,000
BCYF Hyde Park Community Center	Interior and exterior building renovation including improvements to athletic facilities, redesign of the front entrance, window and door replacements, and other facility upgrades to enable using the facility as a sheltering site year-round.	In Design	Hyde Park	1,000,000
BCYF Johnson Community Center Renovations	Study to assess scope of interior and exterior improvements for a renovation of the community center.	To Be Scheduled	Mission Hill	250,000
BCYF North End Community Center	Design and construct a new North End Community Center.	In Design	North End	88,000,000
BCYF Roslindale Community Center	Interior and exterior building renovation including improvements to athletic facilities, redesign the front entrance, window and door replacements, and other facility upgrades to enable using the facility as a sheltering site year-round.	To Be Scheduled	Roslindale	1,000,000
BCYF Security and Technology Upgrades	Improvements to technology infrastructure and security systems including cameras at all stand alone sites.	Implementation Underway	Citywide	2,000,000
BCYF Tobin Community Center Improvements	Renovations to the Tobin Community Center, including accessibility improvements and AC work in the gym space.	In Design	Mission Hill	4,200,000
BCYF Tobin Community Center Retaining Wall	Repair or replace the retaining wall adjacent to the BCYF Tobin Community Center.	In Design	Mission Hill	1,800,000
Orchard Gardens Community Center Upgrades	Repairs to the HVAC and plumbing systems.	New Project	Roxbury	700,000
Pool Repairs	Renovate and upgrade locker rooms and pools including filtration systems, pool liners, and dehumidification and HVAC systems at various BCYF/BPS pool facilities.	Annual Program	Citywide	5,000,000
Youth Budget Round 10	Engage youth across the City to create a capital "Youth Budget", using participatory budgeting methods.	Implementation Underway	Citywide	1,000,000

Project Name	Scope of Work	Status	Neighborhood	Total Project Budget
Boston Centers for Youth and Families				
Youth Budget Round 4	Engage youth across the City using participatory budgeting methods. Projects include a performing and visual arts studio, a digital billboard displaying resources for homeless youth, and a future media center.	Implementation Underway	Citywide	1,000,000
Youth Budget Round 5	Engage youth across the City using participatory budgeting methods. Project include a youth wi-fi lounge and adding solar panels on city buildings.	Implementation Underway	Citywide	1,000,000
Youth Budget Round 6	Engage youth across the City using participatory budgeting methods. Projects include water bottle refill stations in parks, recycling and trash bins along streets, and installing solar-powered benches with USB charging stations at bus stops.	Implementation Underway	Citywide	1,000,000
Youth Budget Round 7	Engage youth across the City using participatory budgeting methods. Projects include planting trees around the city, investing in improvements at the Woods Mullen Shelter, and investing in local urban farming.	Implementation Underway	Citywide	1,000,000
Youth Budget Round 8	Engage youth across the City to create a capital "Youth Budget", using participatory budgeting methods.	Implementation Underway	Citywide	1,000,000
Youth Budget Round 9	Engage youth across the City to create a capital "Youth Budget", using participatory budgeting methods.	Implementation Underway	Citywide	1,000,000
Boston Planning and Development Agency				
CNY Flagship Wharf Bulkhead Restoration	Restore bulkhead at the Charlestown Navy Yard's Flagship Wharf between Pier 4 and Pier 5.	New Project	Charlestown	4,000,000
Harrison Avenue BWSC Operations	Study and design a garage to facilitate development of existing parking lots into mixed income housing and open space.	To Be Scheduled	South End	1,000,000
Little Mystic Open Space / Harborwalk	Extend Harborwalk along the edge of Little Mystic Channel on property owned by the BPDA. City funds will be used to complete the design. The Harborwalk extension will connect with the new Chelsea Street crossing to the Charlestown Navy Yard.	To Be Scheduled	Charlestown	1,000,000
Long Wharf Resilience Solutions	Study and design of the entirety of an immediate flood pathway from North End to East India Row in the Downtown/North End neighborhoods. This is an expansion of the ongoing resilience work at Long Wharf.	In Design	Downtown / Government Center	3,000,000
Long Wharf Resiliency Improvements	Design and engineering work for the resilience needs of Downtown and the North End, to advance the solutions outlined in Climate Ready Boston. The project includes stabilizing the east face seawall.	In Design	Downtown / Government Center	6,000,000

Project Name	Scope of Work	Status	Neighborhood	Total Project Budget
Boston Planning and Development Agency				
Pier 10 Park Ferry Terminal	Develop design plans to create a ferry service from Pier 10 to North Station for more reliable transit services in the Raymond L. Flynn Marine Park.	In Construction	South Boston	500,000
RLFMP Fid Kennedy Realignment	Design, engineering, and reconstruction of Fid Kennedy Avenue into a designated industrial trucking route for the RLFMP.	In Design	South Boston	5,000,000
RLFMP South Jetty and Bulkhead Rehabilitation	Construction of a replacement bulkhead and jetty near Drydock 3. Project includes demolition and removal of existing South Jetty.	In Construction	South Boston	7,900,000
RLFMP Streetscape Improvements	Design and construction of improvements to the streets and sidewalks in the RLFMP to meet City standards including sidewalk widening, ADA compliance, and multimodal transportation infrastructure.	In Design	South Boston	5,000,000
RLFMP Wharf 8/Pier 10 Improvements	Design and engineering work for the resilience needs of South Boston and Seaport, to advance the solutions outlined in Climate Ready Boston, specifically in the area of Wharf 8 and Pier 10 for improvements of existing waterfront structures.	In Design	South Boston	5,000,000
Sail Boston Berthing	Improvements and capital repairs to piers and wharfs in the Raymond L. Flynn Marine Park (RLFMP) and the Charlestown Navy Yard (CNY).	New Project	Multiple Neighborhoods	3,000,000
Boston Public Library				
Brighton Library Roof	Replace the roof at the Brighton Library.	New Project	Allston / Brighton	1,200,000
Central Library Façade Study and Repairs	Perform a study of the condition of the facades of the Johnson and McKim buildings and make repairs as needed.	Study Underway	Back Bay	400,000
Central Library HVAC	Replacement of the Central Library's Ventilation Air-Handling Units and Hydronic Pumps.	New Project	Back Bay	4,000,000
Central Library Roof	Make critical repairs to portions of the roof at the Central Library.	New Project	Back Bay	2,000,000
Central Library: McKim Fire Panel	Upgrade the McKim Building fire panel.	In Construction	Back Bay	5,270,400
Central Library: McKim Master Plan	Initial design and study of implementation of the McKim Master Plan.	To Be Scheduled	Back Bay	50,000,000
Chinatown Branch Library	Design and construct a new branch library that supports the needs of the neighborhood and reflects the Boston Public Library's Compass Principles.	In Construction	Chinatown	32,000,000
Codman Square Branch Library	Conduct a facility assessment and develop a building program that reflects the BPL's Compass Principles and supports the needs of the neighborhood. Design and construct a new branch library.	To Be Scheduled	Dorchester	26,300,000

Project Name	Scope of Work	Status	Neighborhood	Total Project Budget
Boston Public Library				
Connolly Branch Library	Upgrade and replace mechanical systems, windows, roof, and waterproof façade. Assess space programming.	To Be Scheduled	Jamaica Plain	575,000
Egleston Square Branch Library	Design and construct a new branch library that supports the needs of the neighborhood and reflects the Boston Public Library's Compass Principles.	In Design	Roxbury	31,510,000
Fields Corner Branch Library	Design and construct a new branch library that supports the needs of the neighborhood and reflects the Boston Public Library's Compass Principles.	In Construction	Dorchester	30,900,000
Hyde Park Branch Library	Upgrade boiler, windows, roof, and façade repairs. Assess space programming.	To Be Scheduled	Hyde Park	500,000
North End Branch Library	Assess the existing interior and exterior physical conditions and systems according to how ably the branch can accomplish the Compass principles; develop and implement an improvement plan.	To Be Scheduled	North End	1,475,000
Research Collections Preservation and Storage Plan	A planning study for the storage, preservation and security of the BPL's research collections.	To Be Scheduled	Citywide	300,000
South Boston Branch Library Study	Conduct a facility assessment and develop a building program that reflects the BPL's Compass Principles and supports the needs of the neighborhood. Design and construct a new branch library.	To Be Scheduled	South Boston	250,000
South End Branch Library	This project will conduct a facility assessment, review neighborhood goals, develop an updated building program that reflects the BPL's strategic vision supporting the future needs of the neighborhood, and support additional interior improvements.	In Design	South End	32,500,000
Upham's Corner Library	Design and construct a new branch library that supports the needs of the neighborhood and reflects the Boston Public Library's Compass Principles.	In Design	Dorchester	32,000,000
West End Branch Library	Design and construct a new branch library. Develop a building program that reflects the Boston Public Library's Compass Principles and supports the needs of the neighborhood.	In Design	West End	32,000,000
Boston Public Schools				
21st Century Interior Improvements	Improve interior spaces at various schools to promote a 21st century learning experience, including lighting, security, classroom technology, and wayfinding.	Annual Program	Citywide	1,000,000

Project Name	Scope of Work	Status	Neighborhood	Total Project Budget
Boston Public Schools				
Allston Elementary School Design	Develop a building program and design for the construction of a new preK-6 school to be located on the site of the Jackson Mann School.	To Be Scheduled	Allston / Brighton	10,150,000
ARP 2022: Boilers, Roof, Windows at 4 Schools	Replace boilers at Holland High School of Technology and the Haley School; replace roof at the Henderson Upper School; and replace windows at The English High School, in conjunction with the MSBA Accelerated Repair Program.	In Construction	Multiple Neighborhoods	18,496,175
ARP 2024: Windows, Doors, and Roofs at 8 Schools	Replace the roof at the O'Donnell and Kenny and Windows and Doors at the Adams, Murphy, Chittick, Gardner Pilot, Everett, and Lyndon K-8 as part of the MSBA Accelerated Repair Program.	In Design	Multiple Neighborhoods	1,500,000
Bathroom Improvements at Various Schools	Renovate bathrooms in schools across the district.	Annual Program	Multiple Neighborhoods	26,000,000
Blackstone School Pool	Renovate the pool at the Blackstone School.	To Be Scheduled	South End	2,000,000
Blackstone School Renovation	Study and design of major renovations to the Blackstone School.	To Be Scheduled	South End	20,000,000
BPS: Capital Maintenance	Core maintenance work in various schools, including electrical, HVAC, masonry, and window repairs.	Annual Program	Citywide	18,000,000
BPS: MSBA ARP Reserve	Reserve for future MSBA Accelerated Repair Program projects.	Annual Program	Citywide	89,093,700
Bradley School Envelope	Repair masonry, windows, and doors.	In Construction	East Boston	5,300,000
Brighton High School	Improvements to the auditorium and other state of good repair needs in the building.	New Project	Allston / Brighton	2,000,000
Building Envelope Repairs at Various Schools	General envelope repairs at schools across the district to improve energy efficiency and keep the structure in a state of good repair.	Annual Program	Citywide	10,000,000
Carter School	Design and construct, in conjunction with the MSBA, a new school building that include spaces for beneficial and critical instructional activities, including aquatic, physical, creative arts, and multi-sensory therapies.	In Construction	South End	111,380,185
Door Alarms Upgrades at 6 Schools	Safety and security upgrades to the door alarms at the Charlestown High School, Curley, Blackstone, Condon, Higginson-Lewis, and Harvard Kent Schools.	In Design	Multiple Neighborhoods	1,200,000
Dorchester Field House Site Improvements	Exterior ground improvements to the new Dorchester Field House.	New Project	Dorchester	2,000,000
Drinking Water Upgrades at Various Schools	Upgrade plumbing and fixtures to expand the availability of drinking water at various schools.	Annual Program	Citywide	10,360,000
East Boston School Study	Study to design a future school facilities in East Boston.	To Be Scheduled	East Boston	500,000

Project Name	Scope of Work	Status	Neighborhood	Total Project Budget
Boston Public Schools				
Elevator Upgrades at Various Schools	General elevator improvements and upgrades at various schools across the district, including size, speed, and safety.	Annual Program	Citywide	6,000,000
Holland School Pool	Renovate the pool at the Holland School.	Study Underway	Dorchester	2,000,000
HVAC Repairs at Various Schools	HVAC repairs and upgrades at various schools.	Annual Program	Citywide	10,000,000
Implementation of Long-Term Facilities Plan at Several Schools	Improvements at several school buildings identified in the Long Term Facilities Plan, including the Lincoln building, Hennigan, Frederick, Lyon Upper building, Excel building, and Cleveland building.	New Project	Citywide	125,000,000
John F. Kennedy School Fire Alarms	Repair and upgrade the fire alarm system.	To Be Scheduled	Jamaica Plain	705,000
Kennedy Academy Envelope	Repair roof, masonry, windows, and doors.	To Be Scheduled	Mission Hill	1,892,212
King K-8 School Renovation	Study and design of the King K-8 School to result in major renovations and improvements.	To Be Scheduled	Dorchester	5,000,000
Long-term Facilities Improvements	Funding for the design and construction of school facilities related to the implementation of Boston Public School's long-term facilities plan.	To Be Scheduled	Citywide	100,000,000
Madison Park Fire Pumps	Replace the fire pumps at Madison Park Technical Vocational High School.	In Construction	Roxbury	2,765,000
Madison Park Technical Vocational High School Design	Design to begin major redesign and renovation of Madison Park Technical Vocational HS.	Study Underway	Roxbury	100,000,000
Mather School Envelope	Repair roof, masonry, windows, and doors.	In Construction	Dorchester	4,420,000
Mattahunt School	Safety upgrades at the Mattahunt Elementary School and exterior lighting work at the BCYF Center walkway/entrance.	In Construction	Mattapan	16,000,000
Mel King Academy Design	Programming and design study for renovations of the Mel King Academy.	To Be Scheduled	South End	20,257,000
O'Donnell School Yard Improvements	Improvements to the playground and school yard.	In Design	East Boston	700,000
P. J. Kennedy School Renovation	Replace boilers, install new fire sprinklers, and a new elevator to make the school building more accessible.	In Construction	East Boston	22,793,045
Philbrick-Sumner Merger at Irving Building	Upgrade the former Irving School building to support the merger of the Philbrick and Sumner schools.	In Construction	Roslindale	90,770,000
Pool Upgrades and Repairs at Various Schools	General pool upgrades and repairs at various schools to keep the assets in a state of good repair.	Annual Program	Citywide	10,000,000
Property Acquisition for Schools	Identify and acquire property throughout the city that could be used for the building of new schools.	To Be Scheduled	Citywide	4,000,000

Project Name	Scope of Work	Status	Neighborhood	Total Project Budget
Boston Public Schools				
Radiator Covers at Various Schools	Replace radiator covers at various schools.	Annual Program	Citywide	3,000,000
Renew Boston Trust Phase 3C	HVAC improvements and efficiencies at the Otis School and installation of a geothermal heating system at JFK School.	In Construction	Multiple Neighborhoods	23,710,000
Roof Repairs at Various Schools	Replace roofs at schools across the district.	New Project	Citywide	10,000,000
Roxbury Elementary School Study	Develop a building program for the design and construction of a new preK-6 school.	To Be Scheduled	Roxbury	150,000
Ruth Batson Academy	Study and design for renovations to the Ruth Batson Academy in conjunction with the MSBA Core program.	Study Underway	Dorchester	50,000,000
School Yard Improvements	Design and construct school yard improvements including new play structures, safety surfacing, and landscaping.	Annual Program	Citywide	6,000,000
Security and Life Safety System Upgrades at Various Schools	Security-related improvements at various schools, including installing or upgrading PA and alarm systems.	Annual Program	Citywide	7,200,000
Security Cameras	Installation of security cameras in multiple schools across the City.	Implementation Underway	Citywide	25,000,000
Shaw School and Taylor School Study and Design	Study and design for a consolidated school, combining the Shaw and Taylor schools. If selected, the project may be implemented in conjunction with the MSBA school building construction program.	Study Underway	Mattapan	50,000,000
Technology Infrastructure	Upgrades to technology infrastructure in support of 21st century learning.	Annual Program	Citywide	14,000,000
West Roxbury Education Complex	Design study to demolish and rebuild the West Roxbury Education Complex as a comprehensive 7-12 school.	To Be Scheduled	West Roxbury	18,150,000
White Stadium Renovation	Design and construct a new East Grandstand for BPS athletics including new locker rooms and support facilities.	In Construction	Roxbury	91,000,000
Department of Innovation and Technology				
311 Modernization	Upgrade the front and back ends of the BOS:311 system to modernize the software architecture for improved security and provide usability and access improvements.	Implementation Underway	Citywide	6,000,000
Citywide Revenue Modernization	Planning and design of a centralized collections system to maximize City revenue.	To Be Scheduled	Citywide	650,000
Core Technology Infrastructure	Install hardware platforms to run applications supporting City business. Scope includes equipment refresh for DWDM and BoNet equipment refresh, VoIP, firewall modernization, SQL environment recovery, and 700 MHz radio equipment and firmware.	Annual Program	Citywide	12,500,000

Project Name	Scope of Work	Status	Neighborhood	Total Project Budget
Department of Innovation and Technology				
Cyber Security and Resiliency	Implement solutions to manage and mitigate cyber security risks.	Annual Program	Citywide	10,500,000
Data Analytics	Invest in data analytic tools, technologies, and processes to empower data-driven management.	Annual Program	Citywide	9,000,000
Digital Service Delivery and Engagement	Implement digital technology solutions that better engage residents with government.	Annual Program	Citywide	8,400,000
Enterprise Applications	Identify and procure enterprise business applications that enhance productivity and improve City business operations.	Annual Program	Citywide	27,000,000
Trunked Radio System	Design and implementation of upgrades to the trunked radio system.	Implementation Underway	Citywide	6,156,000
Unified Constituent Identity and Access Management	Begin work on creating a unified Identity and Access Management system for constituents of Boston to improve security and access of online Boston municipal services.	Implementation Underway	Citywide	2,500,000
Emergency Management				
Emergency Operations Center	A programming and siting study for the development of an emergency operations center.	To Be Scheduled	Citywide	1,500,000
Environment Department				
Border Street Resilience	Plan a resilient coastal solution for Border Street in East Boston.	Study Underway	East Boston	1,500,000
Climate Ready Boston Harbor Study	Support the development of a study that will examine the feasibility of measures along and within the Boston Harbor to reduce vulnerability of coastal flooding due to sea level rise caused by climate change.	Study Underway	Multiple Neighborhoods	5,700,000
Climate Ready Boston Phase 3	Climate resilience planning for City neighborhoods and municipal facilities affected by climate change.	Study Underway	Citywide	491,720
Climate Resilience Reserve	Reserve for climate resilient capital investments.	Annual Program	Citywide	3,879,585
Coastal Resilience Reserve	Funding reserve that will be used to provide matching funds as needed for state, federal, or other grant programs and to support budget increases of coastal resilience projects that may be necessary.	To Be Scheduled	Multiple Neighborhoods	75,000,000
Gas Lamp and Outdoor Lighting Conversion Program	Identify energy retrofit project opportunities for City owned light fixtures.	In Construction	Citywide	3,850,000
Moakley Park Connectors	Design of connection walking paths to Moakley Park from adjacent neighborhoods.	In Design	South Boston	2,178,000
Urban Wilds Land Management Plan	Develop an Urban Wilds conservation and land management plan to establish criteria to prioritize future capital renovations, land acquisition, and management priorities for existing properties.	To Be Scheduled	Citywide	350,000

Project Name	Scope of Work	Status	Neighborhood	Total Project Budget
Fire Department				
Dive Boat	Replace the department's current dive boat.	Implementation Underway	Citywide	1,700,000
Emergency Generator Replacement	Design and engineering for the replacement of backup generators at Engines 7, 16, 22, and 28.	To Be Scheduled	Multiple Neighborhoods	1,000,000
Energy Management System Upgrades	Design and implement building energy management system upgrades at firehouses across the City, providing improved control over energy use and improved efficiency of systems.	New Project	Citywide	750,000
Engine 17 Phase 2	Design and construction of fueling station, additional parking, landscaping improvements, and demolition of the existing Engine 17 fire station.	In Design	Dorchester	5,000,000
Engine 18	Programming and design for a new fire station to replace the existing station.	To Be Scheduled	Dorchester	3,000,000
Engine 21 Structural Improvements	Repair granite block retaining wall and demolish structurally deficient porch at Engine 21.	In Design	Dorchester	1,000,000
Engine 3	Design and construct a new fire station.	In Design	South End	3,000,000
Engine 37	Design and construct a new fire station.	To Be Scheduled	Fenway / Kenmore	3,000,000
Engine 8 Study	Study and design renovations or replacement of Engine 8.	New Project	North End	250,000
Engine 9 Exterior Repairs	Make structural repairs to the apron and other parts of the facade at Engine 9.	In Design	East Boston	375,000
Fire Boat	Replace the "Damrell", the department's current 70 foot fire boat.	Implementation Underway	Citywide	7,100,000
Fire Boat (Replace Norman Knight)	Purchase a new harbor patrol boat to replace the department's boat named the Norman Knight.	Implementation Underway	Citywide	1,192,124
Fire Detection Improvements at 7 Fire Stations	Improvements to the fire detection and suppression systems at Engines 2, 16, 29, 37, 53, 55, and Headquarters.	New Project	Multiple Neighborhoods	1,000,000
Fire Equipment FY26	Purchase new fire apparatus for FY26-FY29 as scheduled in the Apparatus Replacement Plan.	Implementation Underway	Citywide	3,777,500
Fire Equipment FY27-30	Purchase new engines and ladders for Boston Fire as scheduled in the Apparatus Replacement Plan.	New Project	Citywide	9,000,000
Fire Headquarters Programming Study	Programming and siting study for a new Fire Department headquarters building.	Study Underway	Citywide	2,000,000
Fire Radio System Upgrades	Design and implementation of upgrades to the Fire radio system.	Implementation Underway	Citywide	46,000,000
Fuel Pump Tank Replacement	Replace fuel tanks at various fire stations.	To Be Scheduled	Citywide	720,000
FY25 Fire Equipment	Purchase new engines and ladders for Boston Fire.	Implementation Underway	Citywide	4,000,000

Project Name	Scope of Work	Status	Neighborhood	Total Project Budget
Fire Department				
HVAC Repairs at Engine 10	Make HVAC repairs and upgrades at Engine 10.	To Be Scheduled	Downtown / Government Center	1,040,000
Moon Island Seawall	Design for infrastructure improvements to seawall adjacent to the Fire Department Training Academy.	In Design	Harbor Islands	15,800,000
Seaport Fire Station	Programming and design for a new firehouse located in the Seaport.	To Be Scheduled	South Boston	4,000,000
Tech Rescue Water/Plumbing access	Install water and sewer infrastructure to the tech rescue training site at Moon Island.	To Be Scheduled	Harbor Islands	5,000,000
Mayor's Office of Housing				
BHA Charlestown	Investment that supports the redevelopment of the Bunker Hill Housing Development. The initial phase includes 236 affordable units and over the life of the project will produce 1,010 affordable units.	In Construction	Charlestown	30,000,000
BHA Retrofit	Conduct energy efficiency retrofits at various BHA sites across Boston by electrifying HVAC systems and replacing natural gas stoves appliances, and electrifying other energy systems.	To Be Scheduled	Citywide	50,000,000
Dudley Street Public Plaza	Construction of public plaza in Nubian Square.	New Project	Roxbury	850,000
Elevator Modernization	Modernization of elevators at public housing sites to promote accessibility, ensure redundancy, and reduce vulnerability to outages, heat, or environmental hazards.	To Be Scheduled	Multiple Neighborhoods	4,000,000
Mary Ellen McCormack Redevelopment	Phase One comprises 1,365 units of new mixed-income housing (572 of which are affordable replacement units), 69,000 sq. ft. of community and retail space, 2.3 acres of open space, and approx. 520 parking spaces.	In Construction	South Boston	20,000,000
Mildred C. Hailey Phase 1 Redevelopment	The project will consist of a total of ~690 apartments which will include the 1-to-1 replacement of the existing 253 public housing units and the construction of ~435 new affordable and upper middle-income apartments.	In Construction	Jamaica Plain	22,000,000
Mildred C. Hailey Preservation	Renovate existing BHA housing units including plumbing, ventilation, windows, and other building repairs.	In Construction	Jamaica Plain	52,000,000
Parker Street Retaining Wall	Replace retaining wall in Mission Hill neighborhood.	New Project	Mission Hill	900,000
Office of Arts & Culture				
Art Signage Upgrades	Design, fabricate, and install custom interpretative signage for numerous artworks across the City.	Implementation Underway	Citywide	100,000

Project Name	Scope of Work	Status	Neighborhood	Total Project Budget
Office of Arts & Culture				
Book Mark'd	Fabricate and install a bronze sculpture of books for the entrance of the Mattapan Branch Library.	To Be Scheduled	Mattapan	250,000
Chinatown Worker Statues Project	Design, fabricate, and install four bronze figures on four separate sites in the Chinatown neighborhood of Boston.	In Construction	Chinatown	1,000,000
Cultural Center Study	Conduct a needs assessment, programming, and siting assessment for the development of a neighborhood-based facility that could support local events and activities and also sustain local cultural identities.	To Be Scheduled	Multiple Neighborhoods	125,000
Emergent Memory (Cocoanut Grove Memorial)	Design, fabrication, site preparation, and installation of public art in Statler Park.	In Construction	Bay Village	450,000
Park Plaza Monument/Memorial	Select an artist who will design, manage the fabrication and the installation of a new artwork to be installed on the site formerly occupied by the Emancipation Group statue in Park Plaza.	In Design	Bay Village	500,000
Percent for the Arts	One percent of the City's annual planned bond issuance is designated for the commissioning of permanent, public art in municipal spaces. Site selection will be coordinated with projects in the capital plan.	Annual Program	Citywide	26,650,000
The Legacy of Frederick Douglass	Fabricate and install a bronze figure grouping and construct a plaza honoring Frederick Douglass in Douglass Square.	In Construction	Roxbury	550,000
Parks and Recreation Department				
Animal Shelter	Develop a building program and assess siting options.	To Be Scheduled	Roxbury	5,100,000
Artificial Turf Replacement	Annual program to replace artificial turf fields. High priority projects include Charlestown High School, Saunders Stadium at Moakley Park, and multi-purpose fields at East Boston Memorial Park.	Annual Program	Citywide	9,250,000
Back Bay Fens Pathways	Rehabilitate pathways at the Back Bay Fens to improve accessibility and site conditions.	In Construction	Fenway / Kenmore	7,500,000
Barry Playground	Upgrade field and sports lighting, install new drinking fountains, accessibility improvements, renovate seawall, and elevate the Harborwalk.	In Design	Charlestown	400,000
Bay Village Neighborhood Park	Comprehensive park renovation and addition of new plantings, park furniture, and interpretive feature describing neighborhood history.	In Construction	Bay Village	675,000
Billings Field	Design a comprehensive park renovation including fields, courts, and other park infrastructure.	In Construction	West Roxbury	12,600,000
Boston Common Frog Pond	Improvements to the Frog Pond at Boston Common.	Study Underway	Beacon Hill	250,000

Project Name	Scope of Work	Status	Neighborhood	Total Project Budget
Parks and Recreation Department				
Boston Common Master Plan	Develop a master plan to bring the nation's oldest public park to the level of excellence commensurate with its historical importance and use by the City's residents and visitors.	Implementation Underway	Beacon Hill	18,970,000
Boston Common Mayor's Walk	Design and construct a mid-block crossing on Charles Street at the Mayor's Walk to restore and clarify park edges and entrances, and improve Mayor's Walk surface, seating, and drainage.	In Design	Beacon Hill	1,420,000
Boston Common Parkman Bandstand	Design and construct improvements to the stone masonry and metal railings, and install an accessible ramp to create ADA access.	In Design	Beacon Hill	1,860,000
Boston Common Restroom Pilot Location at VIC	Purchase restroom trailer for seasonal installation at the VIC.	New Project	Back Bay	100,000
Boston Common Shaw Accessibility	Create ADA accessible and general pedestrianized improvements at the Shaw Memorial on the Boston Common.	In Construction	Beacon Hill	500,000
Boston Common Tadpole Play Lot	Revitalize the Boston Common playground including new play equipment, safety surfacing and site furnishings.	In Design	Beacon Hill	3,000,000
Buckley Playground	Design and construct a comprehensive park renovation, including courts, and passive area.	New Project	South Boston	160,000
Bussey Brook Meadow Trail at Arnold Arboretum	Repair and extension of walking paths, wetland habitat restoration and improvements to Bussey Brook flood retention capacity.	In Design	Jamaica Plain	600,000
Byrne Playground	Renovate park including play lots, courts, and passive areas.	In Design	Dorchester	2,370,000
Ceylon Park	Design of park improvements including upgrades to artificial turf, sports lighting, basketball court, playgrounds, splash pad, spectator seating, and accessibility.	In Design	Roxbury	4,675,000
Christopher Columbus Park	Playground renovation including play structure, safety surfacing, fencing, lighting, site furnishings, pathway repairs, drainage, signage, and green infrastructure to mitigate future sea level rise.	In Design	North End	3,500,000
Christopher Lee Playground Play Area	Renovate play area equipment, surfacing, and drainage.	New Project	South Boston	80,000
Clifford Playground	Develop design for a comprehensive park renovation.	In Construction	Roxbury	14,000,000
Codman Square	Implementation of redesign of Codman Square Park.	In Construction	Dorchester	2,119,300
Commonwealth Avenue Mall: Kenmore Block	Design for improvements to include new pathways, a plaza area, lighting, site furnishings, utilities, stormwater infrastructure, irrigation, and plantings including trees.	In Design	Fenway / Kenmore	2,375,000

Project Name	Scope of Work	Status	Neighborhood	Total Project Budget
Parks and Recreation Department				
Condor Street Urban Wild	Improve water quality and aquatic wildlife habitat in the immediate area of Chelsea Creek, structural safety improvements to a shoreline viewing pier, improve surfacing of concrete walking paths, and create new path connections to improve summit access.	In Design	East Boston	760,000
Copley Square Park	Complete park redesign to optimize resiliency to high traffic events and storm-water.	In Construction	Back Bay	18,850,000
Coppens Square	Design and construction of park improvements including replacement of the Mayor Theodore Lyman fountain that was removed in 1951.	In Design	Dorchester	1,475,000
Court Renovations	Annual program to rehabilitate tennis, basketball, and street hockey courts citywide.	Annual Program	Citywide	3,720,000
Cutillo Park	Design for a comprehensive park renovation including drainage, play lot, courts, passive areas, pathways, landscaping, site furnishings and infrastructure.	In Construction	North End	2,064,959
Daisy Field at Olmsted Park	Park renovation including two softball fields, pathways, and LED sports lighting.	In Design	Jamaica Plain	1,140,000
Dog Recreation Areas at Various Parks	Expand dog recreation facilities throughout the City.	Annual Program	Citywide	500,000
Doherty Park Accessibility Improvements	Design a welcoming and accessible pedestrian plaza on Bunker Hill Street.	To Be Scheduled	Charlestown	150,000
Dorchester Park Pathways	Mill and repave existing paved walkways in Dorchester Park.	In Construction	Dorchester	2,320,000
Dudley Town Common	Improvements to Dudley Town Common to support the use of this neighborhood "Common" for gathering and civic uses.	In Design	Roxbury	1,270,000
English High Field	Renovate the track and inner field at English High School.	In Construction	Jamaica Plain	655,000
Evergreen Cemetery Admin Building	Repairs to the roof, exterior walls, and sanitary drain lines.	New Project	Allston / Brighton	450,000
Fidelis Way	Renovate park including playground, safety surfacing, water play, paving, entrances and pathways, and minor repairs to basketball courts.	In Design	Allston / Brighton	2,645,000
Field House Programming Study	Study and design of facility and programming improvements at Billings Field Fieldhouse and Lee Playground Fieldhouse.	To Be Scheduled	Multiple Neighborhoods	125,000
Field Lights at Various Parks	Upgrade park field lights at various locations including Hemenway Park and Fallon Field.	Annual Program	Citywide	4,000,000
Flaherty (William F.) Playground	Upgrade play lot.	In Construction	Jamaica Plain	3,430,000
Fort Point Channel Park	Design and implementation of a signature, climate resilient waterfront park along the Fort Point Channel. Federal funding is anticipated.	In Design	South Boston	20,000,000

Project Name	Scope of Work	Status	Neighborhood	Total Project Budget
Parks and Recreation Department				
Franklin Park Bear Dens	Repairs and other improvements necessary to secure and provide safe and compliant public access to the Bear Dens area of Franklin Park.	In Construction	Roxbury	900,000
Franklin Park Circuit Drive Safety Improvements	Design safety and stormwater improvements for Circuit Drive.	In Design	Roxbury	500,000
Franklin Park Dog Park	Site selection and design documents for a dog recreation space and tennis facilities in Franklin Park.	To Be Scheduled	Roxbury	50,000
Franklin Park Elma Lewis Feasibility Study	Feasibility study to develop the needs of the Elma Lewis Playhouse.	Study Underway	Roxbury	750,000
Franklin Park Master Plan	Develop a master plan that will enhance historic Franklin Park as a keystone park in the geographical heart of the City.	Implementation Underway	Multiple Neighborhoods	16,740,000
Franklin Park Peabody Circle	Design improvements to Peabody Circle that create a welcoming and functional park entrance that coordinates with ZNE, and the Blue Hill Avenue and Columbia Road Transportation Action Plans.	To Be Scheduled	Roxbury	300,000
Franklin Park Shattuck Tennis Courts	Design for increased tennis court capacity and other improvements at the Shattuck Tennis Courts and Grove.	In Construction	Multiple Neighborhoods	4,660,000
General Parks Improvements	Replace fencing, pavement, court lighting, and other infrastructure improvements needed.	Annual Program	Citywide	4,971,000
Geneva Cliffs Urban Wild	Reprogram Geneva Cliffs from an Urban Wild to a city park with playground, passive seating, walking paths, and accessible entrances.	In Design	Dorchester	2,000,000
Greenhouses at Franklin Park	Renovation and heating system upgrades for BPRD's greenhouse facility.	To Be Scheduled	Roxbury	750,000
Harambee Park Phase 5	Design and construct improvements to the netball court with fencing, build a tennis court, and separate sewer and drain lines as required by BWSC.	In Design	Dorchester	1,510,000
Hardiman Playground	Develop design for a complete renovation of the play area.	In Design	Allston / Brighton	100,000
Historic Cemeteries	Ongoing program of repairs in designated historic cemeteries located throughout the City.	Annual Program	Multiple Neighborhoods	2,000,000
Jamaica Pond Boathouse Study	Programming study for Jamaica Pond Boathouse.	To Be Scheduled	Jamaica Plain	500,000
Jefferson Playground	Ball field improvements, renovate playground, resurface basketball court, seating, and drainage improvements. Convert ball field lighting to LED for energy efficiency.	In Design	Jamaica Plain	350,000

Project Name	Scope of Work	Status	Neighborhood	Total Project Budget
Parks and Recreation Department				
Mary Ellen Welch Greenway	Design of comprehensive park improvements including sea level rise mitigation, stormwater management upgrades, improvements to pathways, furnishings, plantings and murals.	In Construction	East Boston	4,300,000
McKinney Playground	Partial implementation of the master plan including ball field renovations and pathway improvements.	In Design	Allston / Brighton	5,185,000
McLaughlin Playground	Design improvements to the play area, basketball court, plaza, accessible pathways, and fields.	To Be Scheduled	Mission Hill	300,000
McLean Playground	Improvements to basketball court and nearby areas to improve accessibility and access to the site.	In Design	East Boston	1,410,000
Millennium Park	Design and construction of play lot improvements, pathway repaving, and installation of modular bathroom facilities.	In Construction	West Roxbury	5,275,000
Millennium Park Restroom Building	Design and construct permanent bathroom facilities for the park.	To Be Scheduled	West Roxbury	250,000
Moakley Park	Implementation of master plan for Moakley Park. This project will redesign the park including climate resilience features to mitigate flood risk.	In Design	South Boston	60,346,965
Moakley Park O&M Building	Design a new operations and maintenance building as part of Phase 1 park improvements.	In Design	South Boston	1,050,000
Mount Hope Cemetery Paving Improvements	Survey and design to prioritize roadway and landscape improvements at Mt. Hope Cemetery.	Implementation Underway	Mattapan	300,000
Mozart Park Playground & Art Setting	Design improvements to the play area and site permanent location for proposed artwork.	In Design	Jamaica Plain	170,000
Mt. Hope Cemetery Facilities	Repairs and replacements of portions of the HVAC and sanitation systems.	New Project	Roslindale	600,000
Murphy Playground	Renovation of park including refurbishing field, new rain garden and drinking water infrastructure, upgraded lighting, and condition repairs to the retaining wall surrounding the park.	In Construction	Jamaica Plain	3,000,000
Odom Serenity Garden	Design park improvements in conjunction with MOH for a park named in memory of Steven P. Odom.	In Construction	Dorchester	956,123
Open Space Acquisition	Acquire property suitable for preservation and use as public open space.	Annual Program	Citywide	10,000,000
Park Accessibility Improvements	Install companion seating, communication boards, sensory play spaces, and other accessibility elements at 19 parks across the city.	New Project	Multiple Neighborhoods	300,000
Park Planning Studies	Planning and related landscape design services including: capital phasing plans, development of standard details and specifications and miscellaneous planning services.	Annual Program	Citywide	247,383

Project Name	Scope of Work	Status	Neighborhood	Total Project Budget
Parks and Recreation Department				
Penniman Road Play Area	Design for a comprehensive park renovation including drainage, play lot, courts, passive areas, pathways, landscaping, site furnishings and infrastructure.	In Design	Allston / Brighton	2,320,000
Poplar Gate Path	Design and reconstruct the path south of Poplar Gate in the Arboretum in conjunction with an Arboretum led project on the gate itself.	In Construction	Multiple Neighborhoods	935,000
Porzio Park Play Area	Design improvements to the play area and splash pad.	To Be Scheduled	East Boston	200,000
Public Garden Lagoon	Improvements to the soil quality in the bottom of the lagoon. Second phase to repair and backfill missing, destroyed, and leaking granite coping surrounding the lagoon.	In Design	Beacon Hill	2,000,000
Public Garden Tool House	Design of facility upgrades at the Public Garden Tool Shed.	In Design	Beacon Hill	8,610,000
Quincy Street Play Area	Renovation to an active recreation park including full basketball court, café tables, and four exercise stations.	In Design	Roxbury	1,030,000
Ramsay Park Ballfield	Ball field renovations including irrigation, site utilities, seating, backstop, fencing, and site furnishings.	In Construction	South End	1,994,000
Remote Control at Court Lights	Convert court timers to remotely controlled lighting systems.	New Project	Citywide	750,000
Renovations at Municipal Golf Courses	Improve drainage, paving, and other miscellaneous items at the William Devine and George Wright Golf Courses.	Annual Program	Roxbury	2,300,000
Retaining Wall Repairs	Make repairs to retaining walls at Jamaica Pond, Arnold Arboretum, and Copp's Hill Terrace.	New Project	Multiple Neighborhoods	600,000
Ringer Playground	Design of recommendations from the master plan.	In Construction	Allston / Brighton	3,100,000
Rogers Park Phase 1	Phase 1 improvements of Rogers Park Master Plan including renovations to the baseball and softball fields, perimeter fence, new LED sports lighting and a perimeter walking pathway with improved park entrances.	In Design	Allston / Brighton	300,000
Ronan Park	Renovate park including full upper terrace, playground, safety surfacing, water play, paying, entrances, and basketball courts.	In Design	Dorchester	2,350,000
Ronan Park Wall Repair	Rebuild the wall on the southern property line.	In Design	Dorchester	500,000
Ryan Playground	Design for a comprehensive park improvements to ball fields, playground, basketball court, parking area, harbor walk, lighting, and green infrastructure to mitigate future sea level rise caused by climate change.	In Construction	Charlestown	27,600,000

Project Name	Scope of Work	Status	Neighborhood	Total Project Budget
Parks and Recreation Department				
Ryan Playground Field House	Design repairs to the fieldhouse including foundations repairs and waterproofing, updating electrical, new roof, and replace windows and doors.	To Be Scheduled	Charlestown	75,000
Safety Surfacing Replacement	Upgrade and replace safety surfacing at various City parks.	Annual Program	Citywide	4,000,000
Savin Hill Park Courts	Design improvements to the existing sport courts that address drainage and accessibility.	To Be Scheduled	Dorchester	165,000
St. James Street Park	Renovation to a small park and playground.	In Design	Roxbury	1,250,000
Street Tree Planting	Ongoing program of street tree planting throughout the City.	Annual Program	Citywide	10,000,000
Tebroc Street Play Area	Renovate playground including new play equipment, surfacing, seating, improve drainage and infiltrate stormwater, and protect and expand tree canopy.	In Design	Dorchester	1,000,000
Town Field Study	Comprehensive park improvements including a new competition softball field, multi-purpose field, basketball court, tennis court, play area, splash pad, and walking path.	In Design	Dorchester	500,000
Trotter School Park Playground	Design improvements to the play area, basketball courts, and gateway.	To Be Scheduled	Roxbury	165,000
Urban Wilds	Renovate walls, walkways, and signage within urban wilds owned by the Environment Department and the Parks and Recreation Department.	Annual Program	Citywide	2,000,000
Walsh Park	Develop a comprehensive park master plan that will guide future capital investments.	In Construction	Dorchester	4,010,000
Watson Park	Develop design plans for a set of passive parks.	In Design	South End	100,000
Webster Ave Playground	Improvements to playground include upgrades to accessibility, preserving and protecting trees, infiltrating storm water where feasible.	To Be Scheduled	North End	470,000
Police Department				
911 Battery/UPS/PDU Backup	Replace E-9-1-1 battery/UPS/PDU backup system.	Implementation Underway	Citywide	2,075,000
A1 Elevator Replacement	Repair or replace elevators at A-1 station.	New Project	Downtown / Government Center	1,000,000
Communications Infrastructure Upgrades	Design and implementation of upgrades to the Police radio system.	Implementation Underway	Citywide	53,794,000
Computer Aided Dispatch System Upgrade	CAD upgrades to match the RMS system replacement and allow for interoperability between CAD and RMS.	Implementation Underway	Citywide	3,301,000
District B-3 Station Study	Programming study to evaluate space requirements for the District B-3 station.	To Be Scheduled	Mattapan	100,000

Project Name	Scope of Work	Status	Neighborhood	Total Project Budget
Police Department				
District D-4 Station Elevator	General repairs.	In Construction	South End	1,000,000
Evidence/Archives/Central Supply Study	Program and siting study for new facility to house evidence management, archives, and central supply functions.	To Be Scheduled	Citywide	75,000
Moon Island Gun Range	Renovate the outdoor rifle range training facility on Moon Island including improved drainage.	In Construction	Harbor Islands	4,000,000
Police Facility Signage	Design and installation of upgraded signage at BPD facilities.	In Design	Citywide	1,000,000
Records Management Replacement	Replace existing records management system.	Implementation Underway	Citywide	2,850,000
Server Room Backup Cooling	Install emergency backup cooling systems to headquarters server room.	Study Underway	Roxbury	1,000,000
Special Operations Unit Facility Upgrades	Study to evaluate relocation of the EOD Unit.	To Be Scheduled	Citywide	100,000
Station Facility Repairs	Capital maintenance at various BPD facilities including exterior repairs.	Implementation Underway	Multiple Neighborhoods	2,000,000
Technology Upgrades at District Stations	Software upgrades to enhance digital security at BPD locations.	Implementation Underway	Multiple Neighborhoods	1,432,000
Window and Roof Replacements at 4 Stations	Replace windows at District stations C6, C11, and E18 and roofs at C11 and E13.	In Construction	Multiple Neighborhoods	2,700,000
Property Management Department				
1010 Massachusetts Avenue	Begin design process for comprehensive renovation of 1010 Massachusetts Avenue and begin initial interior renovations.	To Be Scheduled	Roxbury	10,000,000
201 Rivermoor Street	Install new backup generator and high density shelving for City archives. Upgrade HVAC to optimize building conditions for long term storage. Relocate the Archeology Department.	In Design	West Roxbury	33,000,000
26 Court Street	Renovate building to improve envelope (roof, new windows, masonry repair) and upgrade interior.	In Construction	Downtown / Government Center	165,000,000
43 Hawkins Street	Roof replacement and exterior envelope repairs.	In Construction	Downtown / Government Center	2,000,000
Animal Shelter HVAC - 26 Mahler Road	Design and implement HVAC and building repairs to the Boston Animal Shelter facility.	In Construction	Roslindale	2,860,000
City Hall HVAC	Replace air handling units.	In Design	Downtown / Government Center	78,220,000
City Hall New Elevator	Design and install a new 4 stop elevator in City Hall, allowing movement between floors 1, 2, 3, M, and 4 to improve accessibility of the interior courtyard and transaction windows.	In Design	Downtown / Government Center	8,000,000

Project Name	Scope of Work	Status	Neighborhood	Total Project Budget
Property Management Department				
City Hall Plaza Phase 2	Continue phased plaza improvements that will expand accessibility on the South Plaza; waterproofing and masonry repairs to the plaza and the Dock Square garage.	In Design	Downtown / Government Center	50,000,000
Faneuil Hall and Sam Adams Park	Repair masonry, address drainage issues and create an accessible walkway. Install permanent decorative wrought iron gates around the basement windows and restore the bronze fixtures.	In Construction	Downtown / Government Center	2,150,000
Municipal Facility Repairs	Building renovations at various municipal buildings including City Hall and 1010 Massachusetts Avenue.	Implementation Underway	Multiple Neighborhoods	30,000,000
Old State House	Design accessibility improvements as part of a larger renovation at the Old State House building.	In Construction	Downtown / Government Center	500,000
Strand Theatre	Make repairs to the loading dock, marquee, and audio system.	New Project	Dorchester	1,500,000
Veronica Smith Senior Center	Replace HVAC system.	In Construction	Allston / Brighton	4,800,000
Public Health Commission				
201 River Street HVAC	Upgrade HVAC for improved heating, cooling, and ventilation systems.	To Be Scheduled	Mattapan	4,850,000
EMS Radio System Upgrades	Design and implement upgrades to the EMS radio system.	Implementation Underway	Citywide	23,215,000
EMS Seaport Station	Design and construction of a new EMS station.	In Construction	South Boston	16,000,000
Franklin Park Ambulance Station	Study for new Boston EMS station within Franklin Park.	To Be Scheduled	Roxbury	200,000
HVAC Renovations at Woods Mullen and Finland Buildings	Upgrades to HVAC components at the Woods Mullen and Finland Buildings, including replacing system fans and other improvements.	New Project	Multiple Neighborhoods	250,000
Hyde Park Health Center Study	Programing and siting study for a Hyde Park area community health center.	To Be Scheduled	Hyde Park	2,000,000
IT Disaster Recovery/Business Continuity	Establish a disaster recovery site to increase disaster preparedness of BPHC's primary computer system infrastructure.	To Be Scheduled	Citywide	565,000
Long Island Facility Preservation	Repair and upkeep of buildings on Long Island that may be utilized in the development of the recovery campus.	In Construction	Harbor Islands	38,220,000
Long Island Recovery Campus	Renovate existing buildings on Long Island to support the creation of a recovery campus.	To Be Scheduled	Harbor Islands	2,000,000
Northampton Square Garage	Structural and other repairs as needed.	To Be Scheduled	Roxbury	400,000

Project Name	Scope of Work	Status	Neighborhood	Total Project Budget
Public Works Department				
Amory Street Extension and Canterbury Street	Reconstruct road, sidewalks, and lighting from Amory Street to the end and also sidewalk and safety improvements at intersection of Canterbury Street, Neponset Avenue, and Bourne Street.	In Construction	Multiple Neighborhoods	1,705,000
Austin Street Bridge	Engineering and construction work to ensure the Austin Street Bridge remains in a state of good repair.	To Be Scheduled	Charlestown	5,000,000
Belvidere / Dalton	Reconstruct the corridor of Belvidere Street, between Huntington Avenue and Dalton Street.	New Project	Back Bay	610,000
Blakemore Street Bridge	Engineering and construction work to ensure the Blakemore Street Bridge remains in a state of good repair.	To Be Scheduled	Roslindale	750,000
Boylston Street Sidewalks	Design and construct sidewalk and/or streetscape improvements on Boylston Street.	Annual Program	Back Bay	9,000,000
Bridge Repairs	Ongoing repairs at various City-owned bridges as needed to bring the portfolio of 40 bridges to a state of good repair. This includes proactive maintenance and annual maintenance.	Annual Program	Citywide	50,000,000
Brighton Streets	Replace the fencing and make sidewalk and roadway improvements along Newton Street, Vineland Street, and Riverview Road, utilizing ARPA funds.	New Project	Allston / Brighton	3,842,000
Bussey Street Reconstruction Phase I	Phase I of a reconstruction of Bussey Street in the Arboretum, which will improve sidewalk conditions, add lighting to the street, and explore adding active transportation infrastructure.	To Be Scheduled	Multiple Neighborhoods	250,000
Cambridge Street Bridge	Rehabilitate bridge, performing repairs as needed.	To Be Scheduled	Charlestown	19,632,000
Central Maintenance Facility Complex	Continued renovations to the building, garage, and grounds.	Study Underway	South Boston	7,763,000
Central Maintenance Facility Roof Replacement	Replace the roof at the central maintenance facility at 400 Frontage Road.	In Design	South Boston	5,000,000
Chinatown Sidewalk Improvements	Improve the condition of sidewalks in historic Chinatown neighborhood.	In Design	Chinatown	3,000,000
Citywide Street Safety Construction Services	Construction of street safety improvements across the City, including intersection redesign, raised crossings, speedhumps, bikelanes, and other traffic calming strategies to promote Vision Zero.	New Project	Citywide	15,000,000
Citywide Street Safety Design Services	Design and engineering for street safety improvements across the City, including intersection redesign, raised crossings, speedhumps, bikelanes, and other traffic calming strategies to promote Vision Zero.	New Project	Citywide	13,000,000

Project Name	Scope of Work	Status	Neighborhood	Total Project Budget
Public Works Department				
Columbia Road	Develop a master plan to create an active, green transportation corridor along Columbia Road that connects Franklin Park and the waterfront, via the historic Emerald Necklace.	In Design	Multiple Neighborhoods	11,000,000
Commonwealth Avenue Mall Crosswalks	Design and reconstruction seven intersections along the Commonwealth Ave Mall between Hereford Street and Berkeley Street to improve pedestrian walking experience and improve safety.	New Project	Back Bay	600,000
Commonwealth Avenue Phase 3 and 4	Design and reconstruct Commonwealth Avenue from Packard's Corner to Kelton Street, with the addition of a cycle track. State construction funding anticipated.	To Be Scheduled	Allston / Brighton	2,500,000
Commonwealth Avenue Phase 3B	Construction of pedestrian and bicyclist safety measures on Commonwealth Avenue at and near the intersection of Harvard Avenue.	To Be Scheduled	Allston / Brighton	11,000,000
Congress Street and Sleeper Street	Reconstruct Congress Street from Fort Point Channel to West Service Road and Sleeper Street to Complete Streets standards where applicable, in order to provide safe multimodal streets, including; new sidewalks, street lights, trees and street furniture.	In Construction	South Boston	10,000,000
Connect Downtown: Charles South/Tremont	Transform Charles Street and Tremont Street between Boylston Street and Herald Street into a pedestrian and bicycle-friendly street that aligns with neighborhood goals.	New Project	Multiple Neighborhoods	2,250,000
Connect Downtown: Columbus Ave Phase I	Make safety and state of good repair improvements to Columbus Avenue between Massachusetts Avenue and Clarendon Street, including upgrading curb ramps, adding raised crossings at unsignalized intersections, and upgrading striping.	New Project	Multiple Neighborhoods	1,700,000
Cummins Highway	Reconstruct road, make traffic improvements, install new pedestrian ramps, enhance bike access, install new tree plantings, and improve lighting from River Street in Mattapan Square to Harvard Street.	In Construction	Mattapan	31,306,311
District 7 Maintenance Yard	Improvements and repairs to the roof and garage, including replacement of the door and interior heating systems.	New Project	Roxbury	750,000
District Yard Improvements	Facility assessment and improvements to the City's district yards utilized by the Public Works Department.	To Be Scheduled	Multiple Neighborhoods	1,200,000
Downtown Crossing	Design improvements to the Washington Street/Summer Street/Winter Street intersections, including reconstruction of the roadway, implementation of a pedestrian zone or shared street, and security improvements.	In Design	Downtown / Government Center	2,000,000

Project Name	Scope of Work	Status	Neighborhood	Total Project Budget
Public Works Department				
East Eagle Street Shoreline	Shoreline stabilization along Chelsea Creek near East Eagle Street.	In Design	East Boston	1,184,000
Footpath and Stairways	Conduct assessment of footpaths and stairways throughout the City followed by reconstruction.	Annual Program	Citywide	4,000,000
Fort Point Channel Bridges	Engineering and construction work to ensure the three bridges over the Fort Point Channel remain in a state of good repair, including the Summer Street, Congress Street, and Moakley Bridges.	In Design	South Boston	20,000,000
Green Infrastructure Pilot Improvements	Design, engineering, and construction work to implement green infrastructure solutions in targetable locations.	In Construction	Citywide	1,600,000
Green Routes to 2 Schools	Design and construct green infrastructure based improvements on the sidewalk and roadway to create safe routes to the Trotter and Higginson-Lewis.	In Design	Roxbury	1,800,000
Harrison Avenue Improvements	Road reconstruction improvements to Harrison Avenue between East Berkeley Street and Herald Street.	In Construction	South End	6,264,050
Highland Ave District Boiler Replacement	Replace boiler.	New Project	Roxbury	1,000,000
Inventory Management Program	Purchase and implement an inventory management system for street lighting tools and supplies.	Implementation Underway	Citywide	500,000
Jones Avenue Neighborhood Improvements	Reconstruct the existing sidewalks and roadways on parts of Jones Avenue, Jacobs Street, Mascot Street, Mountain Avenue, Ballou Avenue, and Willowood Street.	In Design	Dorchester	5,200,000
Long Island Bridge	Construct a new bridge from Moon Island to Long Island.	In Design	Harbor Islands	108,758,144
Lower Roxbury Neighborhood Safety Improvements	Roadway safety and crossing improvements on Harrison Avenue, Washington Street, Shawmut Avenue, Tremont Street, and Northampton Street. Install bike lanes on Northampton Street and Shawmut Avenue.	In Construction	Roxbury	2,958,000
Massachusetts Ave. / Huntington Ave. Bridge	Engineering and construction work to ensure the overpass bridge at the intersection of Massachusetts Avenue and Huntington Avenue remains in a state of good repair.	To Be Scheduled	Fenway / Kenmore	2,000,000
Massachusetts Avenue and Melnea Cass Boulevard Intersection	Re-design the intersection of Massachusetts Avenue and Melnea Cass Boulevard to improve pedestrian, bicycle and vehicular safety.	To Be Scheduled	Multiple Neighborhoods	1,500,000
McArdle Bridge	Design phase of bridge structure rehabilitation.	In Design	East Boston	15,000,000
Moon Island Causeway	Engineering and construction work to ensure the causeway to Moon Island remains in a state of good repair.	In Construction	Harbor Islands	2,000,000

Project Name	Scope of Work	Status	Neighborhood	Total Project Budget
Public Works Department				
New Market One Ways	Redesign Massachusetts Avenue between Melnea Cass Boulevard and Theodore Glynn Way for safety improvements that improve walking, biking, and public transit access.	To Be Scheduled	Roxbury	850,000
North Washington Street Bridge	Design and construction of a new bridge that will replace the existing structure. State and federal construction funds awarded.	In Construction	Charlestown	222,521,987
Northern Avenue Bridge	Re-build the bridge and preserve certain elements of the historic structure while creating a transformative multi-modal bridge that prioritizes pedestrians and shared public space.	In Design	South Boston	46,000,000
Pleasant Street Neighborhood Safety Improvements	Roadway safety improvements on Pleasant Street from Sawyer Avenue to the intersection with East Cottage Street.	In Construction	Dorchester	2,500,000
Poplar Street Safety Improvements Phase II	Update ramps on Poplar Street and introduce safe raised crossings at five key locations, including close to a school.	New Project	Roslindale	1,500,000
Retaining Walls	Construction funds to support a multi-year capital improvement program to repair and maintain retaining walls in the public right-of-way.	Annual Program	Citywide	2,200,000
Roadway Reconstruction and Resurfacing FY25-27	Maintain citywide streets with resurfacing and reconstruction efforts.	Annual Program	Citywide	92,000,000
Shawmut Avenue Bridge	Engineering and construction work to ensure the Shawmut Avenue Bridge remains in a state of good repair.	To Be Scheduled	Multiple Neighborhoods	1,100,000
Sidewalk and Ramp Reconstruction FY25-27	Program for sidewalk reconstruction and repair including responses to 311 requests as well as planned reconstruction of brick and concrete sidewalks for the 2025, 2026, and 2027 construction seasons.	Annual Program	Citywide	43,700,000
State Street	Reconstruct road, sidewalks, and lighting from Congress Street to Rose Kennedy Greenway.	In Construction	Downtown / Government Center	8,700,000
Storm Water Pollution Study	Engineering study to identify methods to eliminate storm water pollution.	To Be Scheduled	Citywide	500,000
Street Lighting Assessment	Implement a system wide structural assessment on all City street lighting infrastructure.	Implementation Underway	Citywide	1,000,000
Street Lighting Infrastructure Upgrades and Installation	Installation of street lights in various locations.	Annual Program	Citywide	25,000,000
Street Lighting Maintenance Facility	A study to determine a location for a permanent public works street lighting facility.	To Be Scheduled	Citywide	2,500,000
Sullivan Square / Rutherford Avenue	Engineering and design services to provide for corridor-wide transportation improvements. State and federal funding anticipated.	In Design	Charlestown	210,374,852

Project Name	Scope of Work	Status	Neighborhood	Total Project Budget
Public Works Department				
Summer Street Phase 2	Continuation of Crossroads Initiative at Summer Street to improve roadway, sidewalks, street lighting, and bicyclist safety. Phase 1 scope included area from Fort Point Channel to Boston Wharf Road. Phase 2 will extend from BCEC towards South Boston.	To Be Scheduled	South Boston	600,000
Transit Project-Related Infrastructure Improvements	Design and include enhancements to MBTA driven project on city streets, including green infrastructure, bike lanes, and sidewalk enhancements.	To Be Scheduled	Citywide	10,000,000
Whittier Street Housing Development Roadways	Reconstruct roads and sidewalks in the Whittier Street housing development in conjunction with a \$30M HUD grant to revitalize the development and surrounding neighborhood.	In Construction	Roxbury	1,000,000
Wood Avenue Safety Improvements	Design and construct safety improvements along Wood Avenue and in the surrounding neighborhoods.	In Design	Hyde Park	2,000,000
Transportation Department				
Accessible Pedestrian Signals	Purchase and install APS devices for new construction, major reconstructions, and by request as outlined in the City's response to the federal mandate.	Annual Program	Citywide	1,500,000
Albany St Bike Accommodations	Construct bike facilities on Albany Street from Melnea Cass Boulevard to Frontage Road.	In Construction	South End	550,000
Bike Share Network Expansion	Expand city's bike share network to connect neighborhoods that are further from frequent, reliable rail transit and support strong demand in employment centers and commercial hubs.	Implementation Underway	Citywide	7,400,000
Bikeshare Dock Replacement	Replace portions of City's bikeshare system, including docks, kiosks and bikes.	Implementation Underway	Citywide	2,271,100
Blossom Street	Upgrades to Blossom Street including upgraded lighting, geometric changes for pedestrian safety, roadway resurfacing, and pavement markings including bicyclist accommodations.	In Design	West End	6,750,000
Blue Hill Avenue Multimodal Corridor	On Blue Hill Avenue, the creation of center-running dedicated bus lanes, redesigned Mattapan Square for improved bus connection to the MBTA station, protected bike lanes, signal changes, and sidewalks.	In Design	Multiple Neighborhoods	44,456,000
Boylston Street	Redesign and reconstruct Boylston Street from Ipswich Street south to Park Drive and the Muddy River Crossing. Build protected bike lanes, a mid-block crossing, upgraded signals, replacement lighting and new sidewalks in certain locations.	In Design	Fenway / Kenmore	10,041,351

Project Name	Scope of Work	Status	Neighborhood	Total Project Budget
Transportation Department				
Centre Street / South Street	Redesign portions of Centre Street and South Street in Jamaica Plain using a Complete Streets approach.	In Design	Jamaica Plain	1,000,000
Charles Street North	Design for a reconstructed Charles Street between Beacon Street and Cambridge Street, including bike lanes and widened sidewalks.	Study Underway	Beacon Hill	750,000
Connect Downtown: Public Garden Crossings	Advance planning and design for a Go Boston 2030 priority project that would extend the Southwest Corridor, via on-street bike facilities, to connect with major destinations in Downtown and Beacon Hill.	In Construction	Multiple Neighborhoods	7,250,000
Dedicated Bus Lanes	Transform several corridors citywide for rapid bus transit, including the construction of dedicated bus lanes on Summer Street, Boylston Street and St. James Street, and Clarendon Street.	Annual Program	Citywide	13,450,000
Dorchester Greenway Study	Plan and design a linear park through Dorchester near the covered portion of the MBTA Red Line, supported with MassTrails grant.	Study Underway	Dorchester	668,250
Eagle Square	Design for traffic flow and safety improvements in Eagle Square.	To Be Scheduled	East Boston	2,150,000
East Boston Safe Multimodal Corridors	Improve safety and accessibility along key north-south (Meridian/Border Streets) and east-west (Bennington/Saratoga Streets) corridors through quick-build pilot interventions, utilizing awarded federal funds.	New Project	East Boston	3,540,666
Egleston Square	Redesign of Egleston Square featuring widened sidewalks, median realignment, new crosswalks, raised crosswalks and neckdowns, traffic signal improvements, and rehabilitation of the sculpture garden.	In Design	Roxbury	7,910,000
Electric Charging Stations	Installation of electric vehicle charging stations at various municipal lots.	Implementation Underway	Citywide	1,550,000
Fairmount Line Urban Rail Study	Commission a technical analysis on transforming the Fairmount Commuter Rail Line to a subway-like service level.	Study Underway	Multiple Neighborhoods	790,000
Green Links	Annual program to create a connected network of pedestrian and bicycle paths that will allow more access to green open spaces.	Annual Program	Citywide	1,007,053
JFK / UMASS Station	Study improvements and create a transportation action plan for the MBTA's JFK/UMass Station area.	Study Underway	Dorchester	550,000
Lafayette Garage Repairs	Perform assessment and repairs to the Lafayette Garage.	To Be Scheduled	Downtown / Government Center	850,000
Lost Village Streets	Design and construct improvements to roads, sidewalks and signals in the Lost Village section of Charlestown.	In Construction	Charlestown	1,600,000

Project Name	Scope of Work	Status	Neighborhood	Total Project Budget
Transportation Department				
Mission Hill Transportation Planning	Planning for pedestrian improvements.	Study Underway	Mission Hill	300,000
Municipal Parking Lots	Lighting, paving, re-striping, and other upgrades to municipal parking lots Citywide.	To Be Scheduled	Citywide	1,000,000
Nubian Square Improvements	Roadway improvements from Shawmut Avenue to Harrison Avenue including six key Nubian Square intersections. The scope of work includes geometric changes, new traffic signal equipment and timing, bike lanes, and streetscape improvements.	In Design	Roxbury	17,900,000
Parking Meter Replacement	Purchase new parking meters and upgrade existing multi-space parking meters.	Implementation Underway	Citywide	7,000,000
Pavement Marking Improvements	Maintain and upgrade pavement markings citywide, including crosswalks, lane markings, and bus lanes.	Annual Program	Citywide	6,225,000
Rapid Bus Transportation Seaport	Develop an action plan and implementation program for rapid bus transit between North Station and the Seaport.	To Be Scheduled	Multiple Neighborhoods	260,000
Recharge Boston: Public EV Charging	Install a minimum of 300 EV charging ports, a combination of Level II and Level III EV chargers, across the City of Boston utilizing awarded federal funds.	New Project	Citywide	18,750,000
Reconnecting Communities	Conduct a feasibility study and initial design for a new park built on a deck over the I-90 highway and MBTA tracks between Shawmut Avenue and Washington Street.	Study Underway	Chinatown	2,400,000
Roxbury Resilient Transportation Corridors	Plan and design a transformation of three of Roxbury's central transportation corridors, Melnea Cass Boulevard, Malcolm X Boulevard, and Warren Street, into multimodal routes that center transit and active transportation.	In Design	Roxbury	32,500,000
Safe and Reliable Streets	Support anti-congestion efforts Citywide through data collection, safety and public realm improvements. Includes staff support to augment operational needs. Funded by state TNC revenue.	Annual Program	Citywide	10,327,672
Safe Routes to Schools	Provide ROW services to support a MassDOT funded SRTS project in the vicinity of the David Ellis School in Roxbury.	In Design	Multiple Neighborhoods	2,937,728
Safe Streets for All	Design and construct safety improvements at 8 specific intersections across the city, in order to mitigate unsafe travel and improve pedestrian and active transportation safety.	In Design	Multiple Neighborhoods	11,500,000

Project Name	Scope of Work	Status	Neighborhood	Total Project Budget
Transportation Department				
Safety Surge	Design, engineering, and construction work for significantly increased roadway safety infrastructure across the city, focused on speed hump construction, traffic signal work at intersections, and raised crosswalks or other ADA ramp work.	In Construction	Citywide	15,015,655
Safety Surge: Safer Signals	Make systemic safety improvements to traffic signals at 50 locations across the City. The project will focus on upgrading locations in underserved communities and on improving conditions for all roadway users along the City's High-Crash Network.	In Design	Citywide	18,000,000
Southwest Neighborhood Transit Action Plan	Study and develop a Transportation Action Plan for the southwest neighborhoods of Boston.	Study Underway	Multiple Neighborhoods	1,600,000
Thoreau Path / Canal Street	Pedestrianization of Canal Street in the Bulfinch Triangle creating a walkable route from Haymarket and Government Center to North Station, pedestrian improvements for the Thoreau Path, and a bike lane between Causeway Street and Commercial Street.	In Design	Downtown / Government Center	4,785,000
Traffic Signal Communications Improvements	Install fiber optic cable and replaces existing traffic controller units at 104 intersections to improve signal management.	Implementation Underway	Citywide	1,880,000
Traffic Signal Construction at 5 locations	Design and construct safety improvements to various traffic signals throughout the City.	In Construction	Multiple Neighborhoods	8,000,000
Traffic Signals	Provide traffic signal design services, install or upgrade existing traffic signals and controls, install new control boxes and battery backup equipment.	Annual Program	Citywide	16,000,000
Transportation Planning	Develop and test new mobility strategies that pertain to transportation demand management, electric vehicles, and neighborhood mobility hubs.	Annual Program	Citywide	1,700,000
Tremont/Columbus Phases I & II	Incorporate green infrastructure components to the State's continuation of the center-running bus lane on Columbus Avenue, and construct traffic calming infrastructure on the streets adjacent to Columbus Avenue.	To Be Scheduled	Multiple Neighborhoods	3,300,000
Vision Zero: Neighborhood Slow Streets	Design and construct Neighborhood Slow Street zones throughout the City.	In Construction	Multiple Neighborhoods	13,095,000

