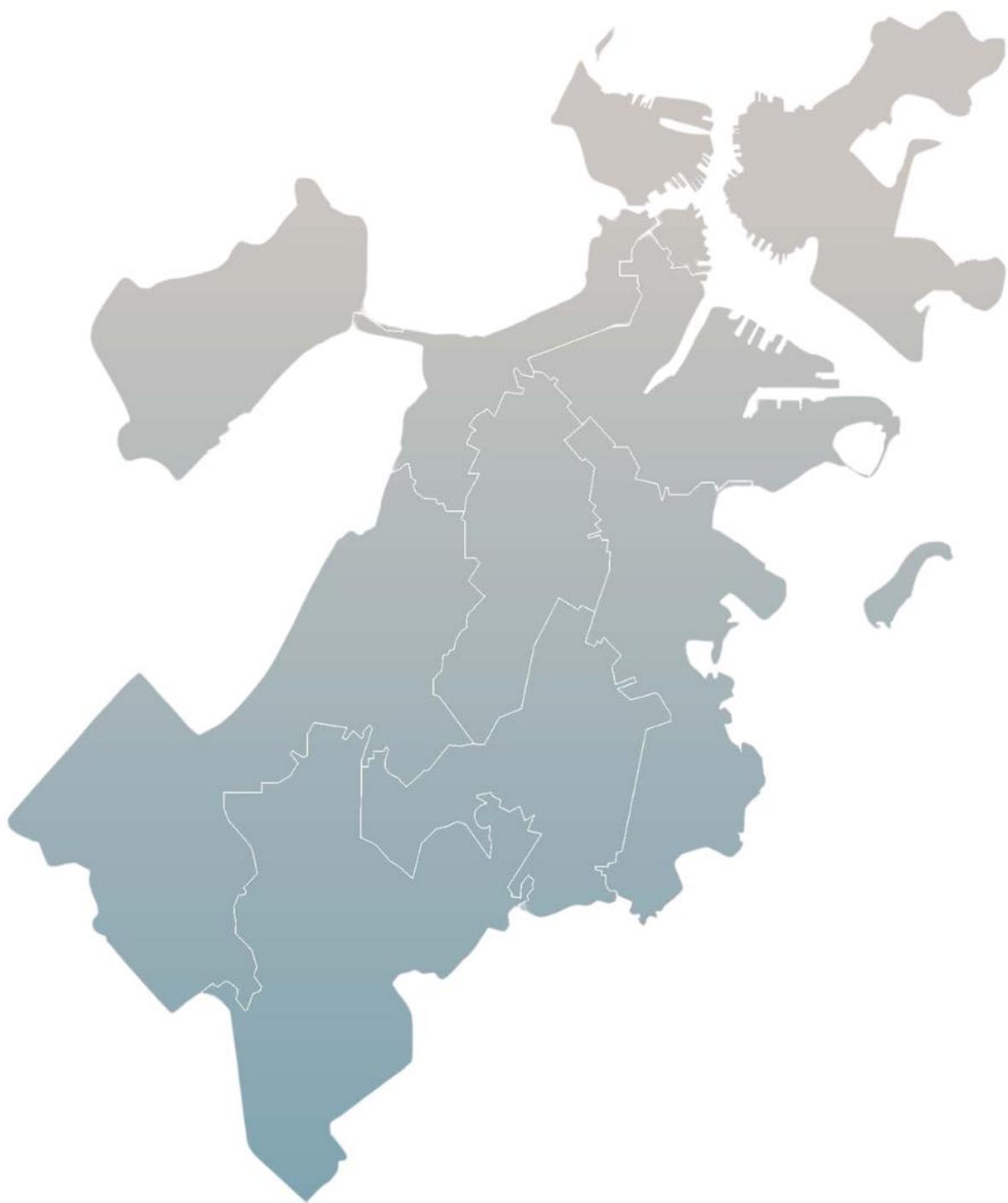


# Boston Board of Health

January 21, 2026

## AGENDA

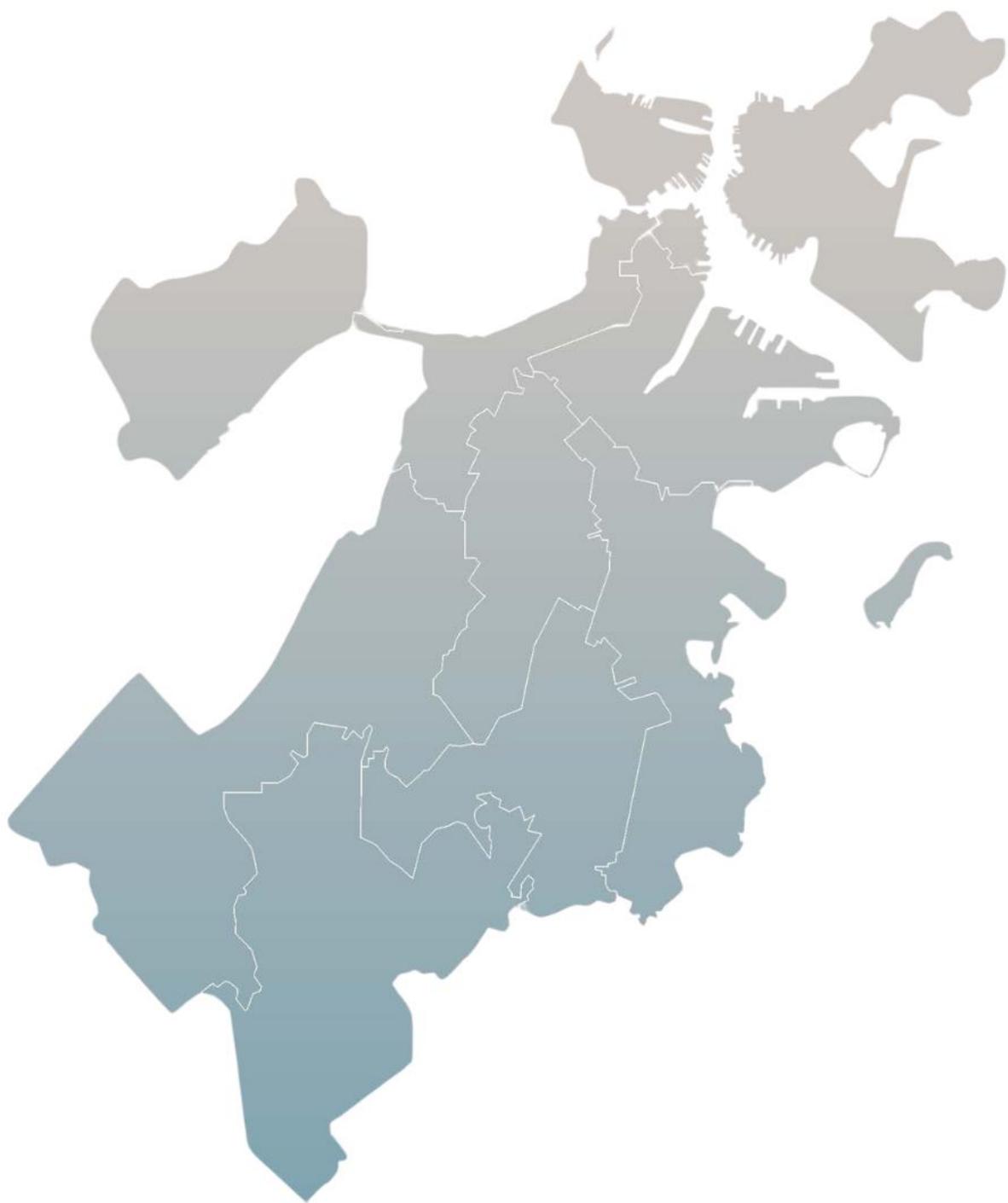
1. Chairperson's Remarks
2. Executive Office Report
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5. Boston Community Health Improvement Plan, 2025-2028
6. Adjourn



# Executive Office Report

*January 21, 2026*

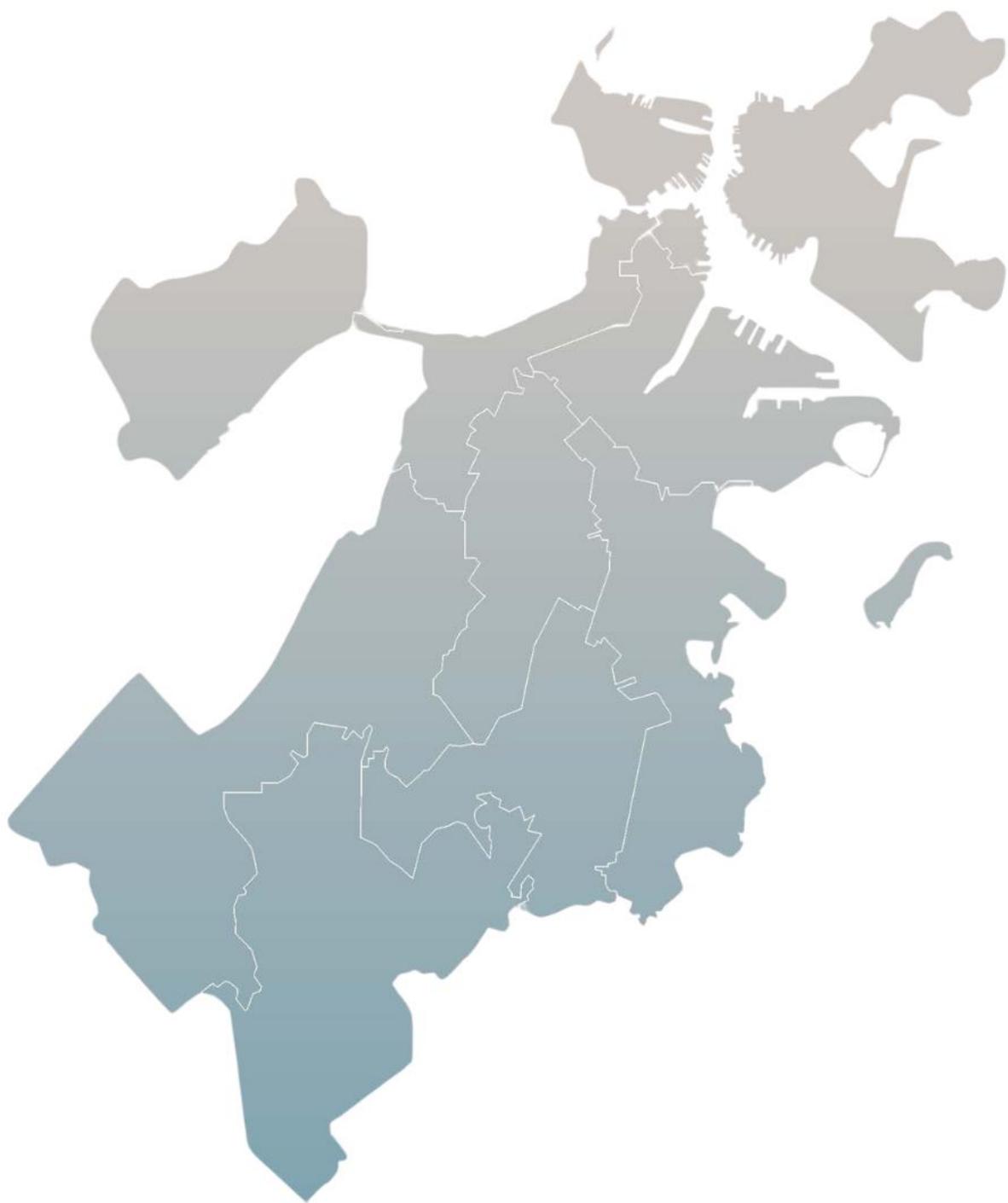




# Approval of Minutes

*By roll call vote*





# FY27 Budget Update

Chris Valdez, Budget Director



# FY27 Budget Timeline

1/12/26	FY27 initial draft maintenance budget submitted to the City along with capital requests.
1/21/26	January Board Meeting with Budget Process Update
February 2026	FY27 external fund budgets due to City
January – March 2026	Further meetings with OBM and Mayor's Office about potential revisions to draft FY27 maintenance budget
3/11/26	Board meeting to review and vote to submit FY27 maintenance budget to the Mayor for review and approval
May 2026	City Council hearing
6/10/26	Final Board vote to approve FY27 budget

# FY27 Budget

- Proposed FY27 Maintenance Budget is \$151,970,027. This preliminary figure is a 4.1% increase over FY26's final amount of \$145,926,750.
- The primary driver of the increase is the Commission's share of the pension liability along with other fringe obligations. Beyond this, costs were generally controlled to align with the Mayor's budget reduction goals.
- The draft budget will be shared with the Board once complete and will be covered in more detail at the March Board meeting.
- Office of Budget Management did not accept new investment proposals from departments this year.

# FY27 Budget

# Questions?

**2025 - 2028**

# **Boston Community Health Improvement Plan**

## **Planning Process Update**

Krystal Garcia  
Tibrine da Fonseca  
January 2026



**BOSTON COMMUNITY  
HEALTH COLLABORATIVE**



# Agenda

- Purpose of a CHIP
- Update on CHIP Planning Process
- CHIP Priority Areas, Goals, and Key Strategies
- How to Get Involved



*Mattapan Square Farmer's Market*



# Timeline of CHIP Planning

## Spring 2025

CHNA Report Completed & Prioritization Process



## Summer/Fall 2025

CHIP Priorities Established  
CHIP Development Sessions



## Winter 2026

CHIP Implementation  
Committees Kick Off



## Summer 2025

CHNA Dissemination (Community  
Data Gallery Walks, Community  
Partner Meetings)



## Fall 2025

CHIP Strategy Discussions  
Report Production



# What is the CHIP & Why It Matters

- A 3-year **community-driven roadmap** aligning cross-sector partners around shared health priorities.
- Builds directly from the 2025 CHNA, grounding CHIP in **community voice and data**.
- Focuses on **community-identified priorities**, and structural drivers of health inequities.
- **Supports coordination** across organizations, identify opportunities for deeper collaboration.

Framework for Action

Informs development of community health plans, policies, and coordinated actions

Shared Priorities

Advance Policies and Systems Change

Guide funders and community partners in aligning resources

Promote a Health in All Policies Approach



# Role of BPHC in Community Health Improvement Plan

Convene and Engage Community



Co-lead and Facilitate Steering Committee and CHIP Subcommittees



Align Existing plans and strategies



Track and Report on Progress and Outcomes



# Boston Community Health Collaborative Community Outreach

## Fall 2024 – Spring 2025

- Collected **1,866** Community Priority Survey Responses
- Hosted **13** Focus Groups Engaging **90** Residents and Org Partners
- Over **40** Community Events Attended

## Spring 2025

- Hosted **1** Public Webinar of CHNA Findings
- Hosted **1** Webinar to BPHC Staff
- Hosted **1** Community Prioritization Meeting

## Summer 2025

- **6** Community Data Walks of CHNA Data (local libraries, health centers, community partner events)
- CHIP Planning Launch

## Fall 2025

- Over **60** organizational partners and public health practitioners provided input on CHIP strategies



# Strategic alignment with Live Long and Well

## Live Long and Well Agenda



# CHIP PRIORITY AREAS

**Access to Healthy and Affordable Foods**  
*Advancing a coordinated food system and stable nutrition supports*

**Access to Care**  
*Strengthening pathways to care, coverage, community support*

**Housing**  
*Increasing Access to Safe, Stable, Healthy Affordable Homes*

**Economic Mobility & Opportunity**  
*Supporting Pathways to stability, good jobs, and wealth-building*



## Priority Area: Housing



*Goal: Everyone in Boston has a home that brings peace of mind and ability to thrive.*

*“Housing cost is so prohibitive so **people have to make choices about what to pay for**. These days, [people do not want] to push back if [they are] living in substandard housing out of fear of losing housing.”*

–Sector focus group participant, 2025 Boston CHNA



# Core Strategies: Housing

## Homeownership

### Education and navigation & displacement prevention

- Improve referral & resource coordination.
- Partnerships with economic mobility programs

## Preservation & Production of Affordable, Healthy Housing

### Systems Coordination

- Policy & Systems
- Investments in cross-sector partnerships
- Strengthen coalitions
- Housing quality improvements and anti-displacement

## Climate & Healthy Housing

### Alignment & Sustainability

- Weatherization and Energy Efficiency
- Climate Adaptation

## Housing Stability

### Navigation, Stabilization & Coordination

- Invest in flexible cash assistance, training, tenant engagement
- Strengthen cross-sector coordination and mobilization of resources
- Policy & Systems



## Priority Area: Economic Mobility and Inclusion



*Goal: Everyone in Boston has access to resources and opportunities to build generational wealth and succeed in their chosen path to economic stability and mobility.*

*“I think there’s a tremendous amount we could be doing to help young people, newcomers, and a number of adults in the 25-35 range who may not have completed workforce pathways and credentials.”*

– Interview Participant, 2025 Boston CHNA



# Core Strategies: Economic Mobility and Opportunity

## Workforce Pathways

### Career Access & Advancement

- Workforce Training & Apprenticeships
- Career Exposure and Mentorship
- Policy & Systems

## Place-Based Economic Mobility

### Systems Coordination & Integrated Services

- Cross-Sector Collaboration
- Place-based Initiatives
- Integrated Service Delivery

## Small Business & Entrepreneurship

### Business Growth & Sustainability

- Access to Capital
- Technical Assistance
- Business Development

## Affordable Childcare Access

### Access, Stability & Coordination

- Childcare Availability and Affordability
- Provider Support and Workforce Development
- Data-Informed Planning



## Priority Area: Access to Care



*Goal: Everyone in Boston has access to welcoming, supportive, connected, affordable health and mental health care when and where they need it.*

*“Fostering community based and community led programming... The community in Boston is ready to serve and support one another.”*

– Sector Focus Group, 2025 Boston CHNA



# Core Strategies: Access to Care

## Care Navigation & Coverage

### Navigation, Enrollment & Health Literacy

- Patient Navigation and Coordination
- Coverage Enrollment and Renewal
- Health Literacy and Education
- Reducing Administrative Burden

## Community-Based Preventive Care

### Community-Based and Preventive Services

- Mobile and Neighborhood-Based Care
- Community Care Infrastructure
- Preventive Screenings
- Data-Informed Service Delivery

## Mental and Behavioral Health Care

### Accessible, Coordinated Services

- Community-Based Mental Health Care
- Screening & Referral Pathways
- Care Coordination and Continuity
- Supports for people experiencing homelessness



## Priority Area: Access to Affordable, Healthy Food



*Goal: Everyone in Boston has easy and dignified access to enough culturally relevant, affordable, and nutritious food and related resources in their community.*

*“I used to get \$60/month in Food Stamps, and I would use it all on all of the basics – healthy fruits and vegetables – but now I only receive \$20. With \$20 I can only buy 3 things and then there’s nothing left.”*

– Focus Group Participant, 2025 Boston CHNA



# Core Strategies: Access to Healthy and Affordable Food

## Access to Nutrition Supports

### Protecting & Strengthening Enrollment

- Advance policy and systems change to expand equitable access.
- Increase enrollment through culturally relevant, accessible, and dignified pathways.

## Food Access & Navigation

### Strengthening Access to Nutritious Food Resources

- Strengthen outreach and frontline navigation.
- Expand food access points.
- Strengthen and sustain Food as Medicine initiative.
- Improve coordination of food storage, logistics, distribution.

## Partnerships and Food Systems

### Alignment & Sustainability

- Engage in local and state coalitions advancing aligned strategies.
- Support community led food access and environmental sustainability.

## Food Security Data

### Data for Equity & Action

- Leverage cross-sector SDOH and food security data.
- Strengthen alignments and elevate community insights to inform coordinated action.



# Opportunities to CHIP In!

*How organizations can contribute to CHIP planning & action for healthier, thriving communities.*

- **Align Programs** – Share ways with the project team that your programs or initiatives align with CHIP priorities and strategies.
- **Uplift Progress** – Consider joining a CHIP priority area subcommittee (meet bimonthly, 2026) to plan together with cross-sector partners and highlight ways that your organization is contributing to strategies.
- **Identify Gaps** – Help identify gaps or areas where additional collaboration is needed.
- **Support Collective Impact** – Identify opportunities to align on measurement of impact metrics, to demonstrate collective impact.



# What's Next



Partner Engagement



2026 Work Plan  
Development



Implementation and  
Continuous Monitoring



*Take the CHIP Partner Interest Survey!*





Thank  
you!

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