>> >> I'M CHAIR OF WAYS AND MEANS.

TODAY IS TUESDAY, MAY 8TH.

WE ARE HERE FROM THE BOSTON PUBLIC SCHOOLS TEAM TO DISCUSS TRANSPORTATION AND FOOD SERVICES AT THIS SESSION THE 2:00 P.M. SESSION.

REMIND PEOPLE THAT THIS IS BOTH BEING BROADCAST AND RECORDED ON RCN CHANNEL 82, COMCAST 8, VERIZON 1964.

AND STREAMED AT BOSTON.GOV/CITY-COUNCIL-TV.

I'LL ASK EVERYBODY IN THE CHAMBER TO SILENCE THEIR ELECTRONIC DEVICES. AT THE CONCLUSION OF THE THERE IS SIGN-IN SHEET.

I ASK THAT YOU STATE YOUR NAME, AFFILIATION, RESIDENCE AND CHECK THE BOX IF YOU DO WISH TO PUBLICLY TESTIFY.

CIOMMO YOU CAN SIGN UP TO TESTIFY.

YOU CAN ALSO COME TO THE A DAY THAT IS DEDICATED TO PUBLIC TESTIMONY ALONE ON TUESDAY, JUNE 5TH BETWEEN HOURS OF 2:00 AND 6:00 P.M.

YOU CAN ALSO SEND BY MAIL TO THE COMMITTEE ON WAYS AND MEANS, BOSTON CITY HALL, ONE CITY HALL MRAZA BOSTON MASS, 02201.

AND E-MAIL THE COMMITTEE AT CCC.WM@BOSTON.GOV.

AS I MENTIONED EARLIER TODAY'S HEARING IS WITH THE BOSTON PUBLIC SCHOOLS DEPARTMENT OPERATIONS REGARDING FOOD SERVICE AND TRANSPORTATION AS PERTAIN TO DOCKETS 0559 THROUGH 0563.

OR FISCAL YEAR '19 OPERATING BUDGET INCLUDING ANNUAL APPROPRIATIONS FOR DEPARTMENTAL OPERATIONS, ANNUAL APPROPRIATION FOR SCHOOL DEPARTMENT, APPROPRIATION FOR OTHER POST EMPLOYMENT BENEFITS.

APPROPRIATION FOR CERTAIN TRANSPORTATION AND PUBLIC IMPROVEMENTS AND APPROPRIATION FOR CERTAIN PARK IMPROVEMENTS.

AND DOCKETS 0564-0565.

CAPITAL BUDGET APPROPRIATIONS INCLUDING LOAN ORDERS AND LEASE AND PURCHASE AGREEMENTS.

I AM JOINED BY SEVERAL OF MY COLLEAGUES I WILL INTRODUCE THEM IN ORDER OF THEIR ARRIVAL.

TO MY FAR LEFT WE HAVE CITY COUNCIL AT LARGE MICHAEL FLAHERTY.

NEXT TO HIM DISTRICT CITY DO YOU RECALL TIM MCCARTHY, CHAIR OF EDUCATION, CURL EGG.

TO MY F.A.R.- -- CURL COUNCILOR ESSAIBI GEORGE.

WELCOME JOHN AND HIS TEAM.

HAND IT OVER FOR YOUR PRESENTATION.

>> THANK YOU VERY MUCH, COUNCILOR.

THANK YOU FOR ALLOWING US TO PRESENT IN FRONT OF YOU TODAY.

AS COUNCILOR MENTIONED I'M CHIEF OF OPERATIONS FOR BOSTON PUBLIC SCHOOLS. I'M JOINED WITH ME THIS AFTERNOON BY LAURA, EXECUTIVE DIRECTOR OF FOOD AND NUTRITIONAL SERVICES, BILL, ACTING DIRECTOR OF FINANCE FOR FOOD NUTRITION SERVICES.

JOHN ROBERTS, DIRECTOR OF TRANSPORTATION AND ED, ASSISTANT DIRECTOR OF FINANCE AND TRANSPORTATION.

I URGE YOU IF YOU DON'T MIND TO SEE ME NOT JUST AS CHIEF OF OPERATIONS FOR THE SCHOOL DISTRICT BUT ALSO AS AN ALUM OF BOSTON PUBLIC SCHOOLS. AS PROUD FATHER OF FOUR CHILDREN ATTENDING SCHOOL IN THE DISTRICT AND PROUD HUSBAND OF BPS TEACHER.

WHAT WE'D LIKE TO PRESENT TO YOU TODAY CERTAIN INFORMATION ON BOTH TRANSPORTATION AND FOOD NUTRITION SERVICES, BUT I ASK OF YOU TO ALSO THINK MORE BROADLY OF OPERATIONS AND BPS THAT IT ALSO CONSISTS OF

FACILITIES DEPARTMENT BOTH PLANNING AND INK NEARING, SAFETY SERVICES WHICH WE WILL DISCUSS WITH YOU TONIGHT AT A SEPARATE BUDGET HEARING OFFICE OF TECHNOLOGY AS WELL AS OFFICE OF THE OMBUDSMEN AND OPERATIONAL SUPERINTENDENT.

WITH THAT BEFORE DIVING INTO THE AGENDA I WANTED TO TAKE A BRIEF PAUSE AND GIVE A SHOUT OUT TO OUR FACILITIES DEPARTMENT, SPECIFICALLY PEOPLE WHO WORK IN THE ENVIRONMENT AND ENERGY UNIT AND FACILITIES.

EARLIER TODAY AT THE STATE HOUSE BOSTON PUBLIC SCHOOLS ALONG WITH BOSTON SECURE COMMISSION WERE GIVEN VERY PRESTIGIOUS AWARD ONLY GIVEN TO TWO SCHOOL DISTRICTS THIS YEAR FOR EFFORTS TO REDUCE LEAD IN DRINKING WATER IN SCHOOLS.

WE'RE VERY PROUD OF THAT ACCOMPLISHMENT AND SHOWS TREMENDOUS GROWTH THAT THAT TEAM HAS BEEN ABLE TO PROMOTE FOR BOSTON PUBLIC SCHOOLS AND OUR CHILDREN OVER LAST COUPLE OF YEARS.

- >> COX.
- >> THANK YOU.
- >> CONGRATULATIONS COX.
- >> THANK YOU.
- WHO IS THE OTHER DISTRICT?
- >> I'LL GET BACK TO YOU.
- >> I GUESS IT DOESN'T MATTER.
- >> IT WAS REDDING.

WE'LL TALK ABOUT BPS TRANSPORTATION THEN TALK ABOUT FOOD NUTRITION SERVICES AS I'M SURE COUNCILOR IS AWARE APPENDIX FOR INFORMATION THAT WE THINK MIGHT BE USEFUL TO ALL OF YOU.

AS HE BEGIN ON TRANSPERTAINING I'LL REMIND THE COUNCIL THAT WE WERE HERE PRESENTING MID YEAR UPDATE ON TRANSPORTATION SPENDING.

YOU WILL HEAR SOME OF THE SAME THINGS THAT YOU HEARD AND SAW ON FEBRUARY 27TH.

AS STARTING POINT AS REMINDER TRANSPORTATION SPENDING IS DRIVEN BY NUMBER OF FACTORS OUT OF OUR CONTROL.

FIRST AS DISCUSS SCHOOL CHOICE, CERTAINLY IS MAJOR FACTOR IN OUR GROWING COSTS OF TRANSPORTATION AS YOU CAN SEE HERE 116 SCHOOL SITES WE SERVE DRAW STUDENTS FROM AT LEAST TEN DIFFERENT BOSTON ZIP CODES.

THAT IS JUST ONE FACT OF MANY THAT WE COULD PULL THAT SHOWS THAT BOSTON SCHOOL CHOICE FAR SURPASSES THAT OF THE NATIONAL AVERAGE.

COST RELATED TO SPECIAL EDUCATIONS ARE COSTS THAT WE'RE HAPPY TO OBLIGE BUT DO REPRESENT GROWING PORTION OF OUR COSTS WITHIN TRANSPORTATION IN PARTICULAR AS DISCUSSED IN FEBRUARY, WE HAVE NEARLY 5,000 STUDENTS RECEIVING -- RECEIVING DOOR TO DOOR TRANSPORTATION, THAT MEANS THAT OUR SCHOOL BUSES ARE PICKING THEM UP AT THEIR FRONT DOOR, NEARLY 7% GROWTH RATE SINCE FY12.

IN ADDITION TO THAT NUMBER WITH ONE TO ONE BUS MONITORS HAS GROWN 50% SINCE FY16.

OUR NON-BPS OBLIGATIONS, THINGS WE'VE TALKED ABOUT IN THESE CHAMBERS, FACT THAT WE TRANSPORT 9,425 STUDENTS TO OVER 100 NON-BPS SITES CLEARLY ADDS TO THE COST OF SERVICE.

OUR VOLUME OF SERVICE IN GENERAL IS VERY SIGNIFICANT PARTICULARLY FOR SCHOOL DISTRICT OF OUR SIZE, WE TRANSPORT ROUGHLY 27,000 STUDENTS EVERY DAY TO NEARLY 270 UNIQUE SITES AND OUT OF BOSTON.

I STRESS OUT OF BOSTON BECAUSE WE DO TRANSPORT LARGE NUMBER TO PRIVATE SPECIAL EDUCATION FACILITIES OUTSIDE OF THE SCHOOL DISTRICT.

THIS AMOUNTS TO ROUGHLY 3,000 TRIPS EVERY SINGLE DAY COVERING 25,000 MILES EVERY SINGLE DAY.

LASTLY, OTHER FACTORS WE'VE DISCUSSED BEFORE IN PARTICULAR COSTS RELATED TO STUDENTS EXPERIENCING HOMELESSNESS OR STUDENTS IN TRANSITION THAT CATEGORY TOTAL \$6.4 MILLION THAT YEAR, LASTLY OUR FUEL COSTS ARE RISING, PROPANE ARE UP APPROXIMATELY 17 AND 24% RESPECTIVELY.

NEXT SLIDE HERE TELLS COMPLICATED STORY THAT I WANT TO TAKE A MINUTE TO EXPLAIN.

YOU'VE SEEN SOMETHING SIMILAR TO THIS CHART BEFORE.

AS YOU CAN SEE THE NUMBER OF BPS CORNER RIDERS HAS DROPPED OVER TIME. THAT IS THE HEIGHT OF THE BLUE BARS.

HOWEVER MORE EXPENSIVE RIDER TYPES HAVE GROWN.

SO ALTHOUGH BECAUSE OF THE EFFORTS RELATED TO PASSES AND HOME-BASED ASSIGNMENT, RECENTLY TRANSPORTATION CHALLENGE WHICH REDUCES SIZE OF OUR BUS FLEET MAKE THEM MORE OPTIMIZED BUS ROUTES.

OUR CONTINUING EFFORT TO OPT OUT IF THEY'RE NOT AVAILING THEMSELVES OF THE BUS.

ALL OF THOSE EFFORTS HAVE GREATLY REDUCED THE SIDE OF OUR CORNER RIDER POPULATIONS, THESE POPULATIONS HAVE CONTINUED TO GROW THOSE ARE POPULATIONS THAT WE DON'T HAVE AS MUCH CONTROL OVER.

AGAIN, SOMETHING THAT WE'VE TALKED ABOUT IN THESE CHAMBERS BEFORE. SOMETHING THAT WE ARE TRYING TO ADDRESS, FOR EXAMPLE, WHEN WE TALK ABOUT DOOR TO DOOR RIDERSHIP WITHIN SPECIAL EDUCATION, WE'RE WORKING VERY CLOSELY AND PROUD OF THIS, WORKING VERY CLOSELY WITH THE SPECIAL EDUCATION DEPARTMENT TO MAKE SURE THAT STUDENTS BEING GIVEN THOSE ASSIGNMENTS ARE ACTUALLY ONES MOST DESERVING OF THE ACCOMMODATION. NEXT SLIDE SHOWS SMALL PORTION OF THE RIDERS MAKE UP LARGER PORTIONS OF COSTS.

AGAIN WE'VE DISPLAYED THIS SLIDE TO CITY COUNCIL BEFORE.

TWO THINGS THAT I WANT TO CALL OUT HERE IN PARTICULAR AS MENTIONED BEFORE BPS DOOR TO DOOR COSTS CONTINUE TO GROW.

THEY CONTINUE TO BE AN AREA OF GROWTH THAT WE DON'T HAVE AS MUCH CONTROL OVER, WANT TO CALL YOUR ATTENTION TO HERE IS THAT BPS DOOR TO DOOR RIDERS AMOUNT TO ONLY ABOUT 11% OF OUR TOTAL RIDERSHIP.

BUT ROUGHLY 40% OF OUR TOTAL COSTS.

YOU CAN SEE FROM THE CHART ON THE RIGHT THAT IT MAKES UP ABOUT THE SAME AMOUNT OF COSTS AS ALL OF OUR OTHER BPS BUSING COSTS COMBINED.

THE OTHER POINT THAT I WOULD RAISE HERE I MENTION THAT WE DO TRANSPORT STUDENTS OUTSIDE OF THE DISTRICT TO SPECIAL EDUCATION FACILITIES OUTSIDE OF BOSTON AS YOU CAN SEE ON GRAPH ON THE LEFT IT'S NEGLIGIBLE AMOUNT OF STUDENTS, HOWEVER THEY AMOUNT TO 8% OF OUR TOTAL COSTS.

THIS NEXT SLIDE SHOWING THAT YELLOW BUS EXPENSES IS 80% OF ALL COSTS. ALSO CALLED OUT SOME NOTABLE CHANGES FROM FY18 TO FY189 AS YOU CAN SEE ANOTHER NEXT BELOW.

COUPLE EXPLANATIONS OF WHAT YOU SEE THERE, AGAIN, MORE THAN THREE QUARTERS OF OUR COSTS ARE RELATED TO YELLOW BUS SERVICE.

NEARLY HALF OF OUR COSTS ARE TIED IN TO OUR DRIVER COSTS, OUR DRIVER SALARIES, OUR DRIVER BENEFITS THAT REPRESENT ROUGHLY 50% OF THE ENTIRE TRANSPORTATION BUDGET.

WITHIN THAT NEXT YEAR WE'RE EXPECTING INCREASE OF ROUGHLY \$300,000. THAT IN ITSELF IS A LITTLE COMPLICATED BECAUSE WE DO EXPECT THERE TO BE MORE THAN \$4 MILLION INCREASE AND CONTINUED DOOR TO DOOR GROWTH. IN ADDITION TO THAT WE'RE ALSO SEEING CONTINUED GROWTH IN THE PLACEMENT OF STUDENTS IN THE PRIVATE SPECIAL EDUCATION FACILITIES AND OTHER COSTS OUTSIDE OF OUR CONTROL.

HOWEVER WE ARE CONTINUING THE NEXT PHASE OF WORK RELATED TO THE TRANSPORTATION CHALLENGE BY CONTINUING TO DO WHAT WE CAN TO OPTIMIZE OUR BUS ROUTES.

THAT WE HOPE WILL LEAD TO \$3.8 MILLION SAVINGS NEXT YEAR ALLOWING FOR THAT ENTIRE AREA OF COSTS TO ONLY AMOUNT TO \$300,000 INCREASE.

IN ADDITION TO THAT I'VE CALLED OUT ABOVE OUR BUS MONITOR COSTS ARE RISING RAPIDLY DUE TO THE GROWTH IN DOOR TO DOOR RIDERSHIP.

AS A RESULT OF THAT, WE'RE PLANNING FOR \$1.6 MILLION INCREASE IN BUS MONITOR COSTS BETWEEN FY18 AND FY19.

THIS YEAR OUR FINAL SLIDE ON TRANSPORTATION, WHAT IT SHOWS IS THAT WE ARE TRYING EVERYTHING WE CAN TO WORK ON NUMBER OF INITIATIVES TO REDUCE OVERALL COSTS.

AS MENTIONED A SECOND AGO WE WILL PHYSICIAN THE STRIVE TO MAKE OUR SYSTEM AS EFFICIENT AS POSSIBLE WITHOUT SACRIFICING SAFETY OR ON TIME PERFORMANCE.

ON THAT NOTE I'M HAPPY TO SAY THAT THE RESULT OF THE TRANSPORTATION CHALLENGE EARLIER THIS YEAR ALLOWED US TO REDUCE BUS FLEET BY 50 BUSES WHICH IS LARGEST SINGLE YEAR DROP THAT THE DEPARTMENT EVER HAD.

IN ADDITION TO THAT OUR ON TIME PERFORMNESS HAS BEEN COMPETITIVE WITH PRIOR YEARS, IN FACT HAS BEEN BETTER THAN LAST YEAR FOR MOST OF THE LAST SIX MONTHS.

AS MENTIONED BEFORE, ALSO CONTINUE TO DO WHAT WE CAN RELATED TO OUR OPT OUT CAMPAIGN, JUST BEGUN THAT AGAIN THIS SPRING TO TRY TO REMOVE STUDENTS FROM SERVICE IF THEY'RE NOT RIDING A BUS.

THE OTHER POINTS THAT YOU SEE ON THE SLIDE WE'LL CONTINUE TO DO WHAT WE TO BE IMPROVE SERVICE DELIVERY, ONE POINT OF NOTE THAT WE WILL DO EVERYTHING WE CAN TO MAKE SURE THAT WE'RE MODERN NEEDING OUR MONITOR SERVICE TO BRING EFFICIENCY TO THAT UNIT AS WE HAVE TO OUR BUSING UNIT. INNOVATION AND PARTNERSHIPS WE'RE VERY PROUD OF THE PARTNERSHIP THAT WE'VE GOT WITH MIT THROUGH TRANSPORTATION CHALLENGE LAST YEAR, WE ARE CONTINUING TO WORK WITH THEM ON INNOVATIONS THAT WE HOPE WILL YIELD COST SAVINGS AND IMPROVED SERVICE IN THE YEARS TO COME.

VENDOR CONTRACT MANAGEMENT, CLEARLY AS YOU CAN TELL MOST OF OUR BUDGET IS TIED UP IN OUR YELLOW BUSING COSTS WHICH ARE CONTROLLED BY OUR PRIVATE CONTRACTOR WHOM WE WORK CLOSELY WITH TO DELIVER SERVICES.

INCUMBENT UPON US TO CONTINUE TO DO WHAT WE CAN TO IMPROVE VENDOR CONTRACT MANAGEMENT THAT WILL HOLD CERTAIN THINGS IN CHECK LIKE EXCEPTION TIME WHICH WE TALKED ABOUT BEFORE.

THAT DRIVERS ARE BEING PAID FOR THE TIME THEY ACTUALLY SPEND DRIVING OUR STUDENTS TO AND FROM SCHOOL AND NOT FOR OTHER TIME.

IN ADDITION TO THAT WE'RE WORKING VERY CLOSELY WITH TRANSIT TO MAKE SURE THAT DRIVERS ARE BEING PUT BACK IN THE ROAD, DRIVERS LEADING BUS YARDS ON TIME AND SO ON AND SO FORTH.

WITH THAT, I'LL CLOSE OUT DISCUSSION FOR TRANSPORTATION BUT CERTAINLY WE'LL BE AVAILABLE TO ANSWER AS MANY QUESTIONS AS WE CAN AFTERWARDS. I'D LIKE TO PASS IT TO LAURA, OUR EXECUTIVE DIRECTOR OF FOOD AND NUTRITION SERVICES, LAURA PRESENTED TO YOU BEFORE.

SHE'S A DELIGHT, A TREMENDOUS LEADER OF THIS DEPARTMENT, I EXPECT THAT YOU'LL THINK THE SAME AFTER HEARING FROM HER TODAY.
THANK YOU.

>> JUST WANT TO INTRODUCE SOME OF MY COLLEAGUES THAT HAVE ARRIVED DURING THE PRESENTATION.

COUNCIL WET ANDREA CAMPBELL JOINED US OFF TO MY RIGHT AS WELL AS MY IMMEDIATE RIGHT DISTRICT MATT O'MALLEY TO MY FAR RIGHT COUNCILOR KIM JANEY.

- >> THANK YOU FOR THE OPPORTUNITY TO PRESENT UPDATE ON FOOD AND NUTRITION SERVICES FOR BOSTON PUBLIC SCHOOLS.
- I WANT TO GO OVER --
- >> HAVING TECHNICAL DIFFICULTY.
- >> HERE WE GO.
- >> TO PROVIDE UPDATE ON OUR BUDGET OVERVIEW HOW WE BUILT OUR BUDGET. WE ARE A SCHOOL DISTRICT THAT PARTICIPANTS IN A NATIONAL SCHOOL LUNCH AND SCHOOL BREAKFAST PROGRAM AS WELL AS PROVIDE AFTER SCHOOL MEALS BY PARTING IN THESE PROGRAMS WE ARE REQUIRED TO SERVE MEALS THAT MEET FEDERAL MEAL PATTERN GUIDELINES.
- THE F.D.A. WHICH ADMINISTERS OF THE PROGRAMS PROVIDES REIMBURSABLE MEALS. THE MAJORITY IS COVERED BY USDA AND GENERATED ON PER-STUDENT MEAL BASIS. WE RECEIVED BY USDA CAN INCREASE ANNUALLY ON AVERAGE BETWEEN 1-2%. HOWEVER, EVEN WITH INCREASE DOES NOT ADDRESS ESCALATING COSTS OF FOOD AND LABOR WHICH TWO LARGEST EXPENSES THAT WE HAVE SEEN A CONTINUAL RISE IN THIS YEAR.
- AS PART OF THOSE COSTS THIS YEAR WE EMBARKED ON AN OPPORTUNITY TO PROVIDE A DIFFERENT MODEL OF SERVICE FOR SCHOOLS THAT DO NOT HAVE KITCHENS WHICH WE CALL SATELLITE SCHOOLS.
- WE SELECTED REVOLUTION FOODS FOR BREAKFAST AND LUNCH MEALS FOR THEIR FRESH FOOD MODEL.
- WE ALSO SELECTED PREFERRED MEALS TO PROVIDE AFTER SCHOOL MEALS TO SCHOOLS THAT HAVE AFTER SCHOOL PROGRAMS.
- BOTH OF THESE VENDORS PROVIDE PREPACKAGED MEALS THAT ARE HIGHER QUALITY BUT COME AT INCREASED PRICE.
- WE DO RECOGNIZE THAT THERE IS OVERALL CHALLENGE OF PROVIDING HIGH QUALITY FOOD AND HIGH NUTRITIONAL VALUE WITHIN BUDGETS THROUGH ALL OF OUR SCHOOLS.
- WE FOCUS ON BEING SELF SUSTAINING AND MEET OUR BUDGET NEEDS BASED ON FEDERAL REIMBURSEMENT.
- WE HAVE SEEN DECLINE IN THE LAST FEW YEARS HAVING RELIED BY DISTRICT GENERAL FUND BUT INCREASE THIS YEAR.
- WE ARE DRIVEN ON PER-MEAL, WE FOCUS ON PARTICIPATION AND WHERE WE CAN MAKE IMPACT.
- OUR RATES VARY ACROSS THE DISTRICT DEPENDING ON SCHOOL AND TYPE OF KITCHEN HOWEVER THEY CAN BE HIGHER THAN THE NATIONAL AVERAGE.
- WE ARE COMMITTED TO DECREASING THE DEFICIT TO IMPROVING PURCHASING, STAFFING AND PLANNING REVIEWS, WE ARE COMMITTED TO PILOTING OUT DIFFERENT PROCESSES TO ENSURE NOT ONLY PROVIDING GOOD FOOD TO OUR STUDENTS THAT ARE EFFICIENT AND COSTLY AS WELL.
- A FEW WORDS ABOUT OUR -- FURTHER HIGHLIGHT THE PARTNERSHIP BETWEEN OUR TWO NEW PARTNERS, REVOLUTION FOODS FOR BREAKFAST AND LUNCH DEALS AND PREFERRED MEALS FOR AFTER SCHOOL MEALS AND AN OPPORTUNITY FOR US TO GIVE STUDENTS BEST MEALS POSSIBLE.
- OPPORTUNITY TO PROVIDE DIFFERENT MODEL TO GO FROM FROZEN MEALS TO MEALS DELIVERED FRESH DAILY.
- EACH PROGRAM PROVIDES SIGNIFICANT BENEFITS TO OUR STUDENTS AND TO OUR STAFF
- INCLUDES FRESH OPTIONS AND CLEAN LABELS MEANING OUR FOOD HAS NO ARTIFICIAL COLORS, FLAVORS.

WE ARE CUSTOMER SERVICE ORIENTED, THEY HAVE SERVICE MODEL FLEXIBILITY AND WITH LOCATIONS INTRODUCED NEW PARTNERS SUCH AS THE FOOD CORPS AND COMMONWEALTH AND UTILIZE OUR LOCAL PRODUCTS SUCH AS FRESH FISH AND SEASONAL PRODUCE.

AS I STATED OUR GOAL TO BE SELF SUSTAINING BASED ON FEDERAL REIMBURSEMENT NOT USE GENERAL FUNDING.

WE BUILT OUR BUDGET TO BE BASED ON ALL COSTS BY REIMBURSEMENT.

OUR TWO BIGGEST EXPENDITURES COVER TWO AREAS, FOOD AND LABOR.

THIS YEAR WE ARE PROJECTING FOOD COSTS TO BE AT 56.7% OF OUR REVENUE AT \$20.1 MILLION WHICH IS UP 3.7% FROM LAST YEAR.

OF THIS BUDGET 64% REPRESENTED BY THE VENDOR MEALS PROGRAM.

LABOR IS SIGNIFICANT COST HAT 42% OF THE TOTAL BUDGET AT \$12.1 BENEFITS AND BENEFITS OF \$2.8 MILLION.

REPAIR, MAINTENANCE, FACILITIES, PAPER IS PROJECTED AT 7.6% OF OUR REVENUE TOTAL OF \$\$2.3 MILLION.

THIS SLIDE IS THE OVERALL BUDGETED PROJECTED FOR FY18 PLUS PROPOSED BUDGET FOR FY19.

BREAKS DOWN OUR REVENUE AND COSTS FURTHER.

WE ARE PROJECTING A DROP IN REVENUE SPECIFICALLY IN BREAKFAST AND LUNCH AT 3.8 AND 2% RESPECTIVELY.

WE ALSO ANTICIPATE RECEIVE REVENUE FROM -- IT HATS NOT BEEN AWARDED WE'RE NOT ADDING TO OUR BUDGET, POTENTIAL TO DECREASE DEFICIT AS IT BECOMES AVAILABLE WHICH IT HAS IN THE PAST YEARS.

THESE ISSUES ARE RESULTING IN LOSS OF REVENUE OF \$1.04 MILLION.

WE ARE PROJECTING INCREASE EXPENSE IN FOOD COSTS RELATED TO TWO VENDED MEAL FOR BREAKFAST AND LUNCHAGE AFTER SCHOOL MEALS.

BOTH OF THESE PROGRAMS RESULT IN AN ADDED COST OF ABOUT \$594,000 TO OUR BUDGET.

MUCH OF THIS EXPENSE FOR PROCEED TOURNAMENT OF MORE FRESH FOOD FOR STUDENTS WHICH HAS SHORTER SHELF LIFE.

AND OF THIS, 594,000, 540,000 RESULTS FROM INCREASE IN PARTICIPATION BY STUDENTS IN THE EXTENDED LEARNING TIME SCHOOLS.

THIS REPRESENTS SERVICE OF ADDITIONAL 2800 MEALS PER DAY.

ALSO PROJECTING A SIGNIFICANT INCREASE IN LABOR COSTS BY \$800,000.

INCREASE FROM OUR PART-TIME AND FULL TIME CAFETERIA EMPLOYEES, OF THIS DEFICIT, 424,,000 FROM 44 EMPLOYEES THAT WERE NOT CHARGED TO OUR BUDGET IN '16-18.

THERE FOR DID NOT ACCOUNT FOR PROPERLY IN OUR BUDGET IN 17 OWE 18. IN ADDITION THE BUDGET DID NOT RECOGNIZE CURRENT -- CORRECT UNION CONTRACT PAY INCREASE WHICH RESULTED IN ADDITIONAL \$175,000.

WITH THAT DEFICIT -- ADDITIONAL IS ALSO INCLUDES ADDITIONAL HOURS WORKED AND OVERTIME.

WE WERE ABLE TO ACHIEVE SAVINGS IN THE CATEGORY OF OTHER BY ABOUT \$156,000.

THIS CATEGORY ENCOMPASSES EQUIPMENT, PURCHASES AND MAINTENANCE.

THIS SLIDE SHOWCASES THE PARTICIPATION PROJECTION OF THE NUMBER OF MEALS BY MEALS TYPE.

BREAKFAST, LUNCH AND AFTER SCHOOL MEALS.

IT COMPARES THE PARTICIPATION OF THIS SCHOOL YEAR '16, '17 AND '18.

THERE ARE DECLINES IN BREAKFAST AND LUNCH BUT WE ARE PROJECTING INCREASE OF 19% IN THE AFTER SCHOOL MEAL PROGRAM.

AND ALTHOUGH WE'VE HAD SOME CHALLENGES IN OUR BUDGET WE'VE ALSO HAD OPPORTUNITIES TO GROW AND STRATEGIZE ON OTHER WAYS WE CAN CONTINUE TO EVOLVE OUR DEPARTMENT.

I'D LIKE TO SHOWCASE SOME OF THE BRIGHT SPOTS WE HAVE IN THE STRATEGY PLANNING FOR NEXT SCHOOL YEAR.

THE FIRST BRIGHT SPOT IS PROJECT WE LAUNCHED IN EAST BOSTON THIS YEAR OUR GOAL IS FRESH IRRELEVANT FOOD, ACHIEVE EQUITY AND ABOVE ALL IMPROVE THE DINING EXPERIENCE FOR STUDENTS.

WITH SUPPORT OF THE SHAW FAMILY FOUNDATION WE HAD SOFT LAUNCH IN SPRING OF 2017.

A FULL SCHOOL OPERATION IN THIS YEAR AS RESULT OF THE PILOT WHICH IS GIVING US FLEXIBLE MENUS AND INCREASE PARTICIPATION.

THE FOCUS IS ON CHOICE AND CONSUMPTION.

CHOICES NEED REIMBURSABLE MEAL REQUIREMENT.

WAND THE OPPORTUNITY TO TEST OUT DIFFERENT SERVICE MODEL, IS THAT RESULT IN OFFERING STUDENTS FOOD MADE FROM SCRATCH WHERE THEY ONLY HAD FACILITIES TO PROVIDE PREPACKAGED MEALS.

WE WANTED TO EXPOSE STUDENTS TO MAKE CHOICES OF WHAT THEY WANTED TO EAT AND ENSURING THAT IT IS WITHIN OUR PER MEAL REIMBURSEMENT BUDGET.
STUDENTS LOVED THE OPPORTUNITY TO MAKE CHOICES AND WE LOVE THAT THOSE

BY FOCUSING ON PRODUCTION, PROCUREMENT, TRAINING AND CONSUMPTION WE WERE ABLE TO CREATE COST SUFFICIENCY ON VOLUMES OF ITEMS BEING PRODUCED, CONSISTENCY OF THE MENU.

AND WE SAW INCREASES IN PARTICIPATION AND OPPORTUNITY TO REDUCE THE NUMBER OF PREPLATED MEALS WE'VE HAD TO PURCHASE.

I'M HAPPY TO ANNOUNCE THAT MAYOR WALL EVERYBODY WILL EXPANDS THE HUB AND SPOKE MODEL TO 5 NEW SCHOOLS.

THE MODEL WHICH WAS NOW BRANDED RENAMED THE MY WAY CAFE, IN SPANISH IT'S CALLED -- REPRESENTS A MAJOR BPS PARTNERSHIP WITH THE SHAH FAMILY FOUNDATION, BOSTON PUBLIC SCHOOLS AND OUR DEPARTMENT AND PUBLIC FACILITIES DEPARTMENT.

ADDITIONAL 5 SCHOOLS ARE LOCATED IN THE EAST BOSTON, ROXBURY AND MATTAPAN AREA.

WHERE BPS LABELED THESE NEIGHBORHOODS AS HIGH PRIORITY, AND WE ALSO CONSIDERED ECONOMICALLY DISADVANTAGED STUDENTS WHICH IS HIGHER THAN IT IS ACROSS THE DISTRICT AS WELL AS HIGHER OPPORTUNITY INDEX AND PARTICULAR NEIGHBORHOODS WE HAD VERY HIGH PARTICIPATION SO WE KNOW THE NEED FOR OUR STUDENTS IS THERE.

SOME OF OUR OTHER SIGNIFICANT HIGHLIGHTS INCLUDES SIGNED FOUR-YEAR CONTRACT WITH THE UNION THAT ALL OUR CAFETERIA EMPLOYEES, RESULTED IN 2% INCREASE, WE WERE ABLE TO OBTAIN MEALS PER LABOR HOUR FORMULA THAT PROVIDES NUMBER OF LABOR HOURS NEEDED TO SUPPORT EACH CAFETERIA BASED ON VARIABLES SUCH AS LUNCH PERIODS, ENROLLMENT, SCHOOL TYPE AND MEAL TYPE. IN ADDITION WE HAVE MOVED AWAY FROM THE BIG PROCESS FOR HIRING STAFF WE INTRODUCE THOSE INTERNAL AND EXTERNAL CANDIDATES AND OFFER ENTRY LEVEL PERMANENT POSITIONS.

ANOTHER FOCUS FOR THIS YEAR WAS BREAKFAST IN THE CLASSROOM AND BREAKFAST AFTER THE BELL.

PROPOSED LEGISLATION WAS ASSIGNED TO THE SENATE COMMITTEE ON WAYS AND MEANS IN APRIL.

IT REQUIRES SCHOOLS WITH 60% OR MORE STUDENTS ELIGIBLE TO REDUCED MEALS AFTER AND CONTINUE TO ENVISION BREAKFAST AFTER THE BELL TO BE AN OPPORTUNITY TO BUILD NUMBER OF STUDENTS WHO EAT MORNING MEAL AT SCHOOL. WHETHER IT IS AFTER THE BELL OR ON THEIR WAY TO CLASS CONTINUE TO WORK WITH SCHOOLS TO CUSTOMIZE A MODEL THAT WORKS BEST.

IT IS AN OPPORTUNITY TO PREPARE OUR STUDENTS FOR SCHOOL.

THIS YEAR WE WERE ABLE TO ADD TWO NEW LOCATIONS TO PROVIDE BREAKFAST IN THE CLASSROOM AS WELL AS FIVE NEW LOCATIONS THAT ARE PILOTING OUT BREAKFAST AFTER THE BELL OPTIONS, WE FOCUS FOR NEXT YEAR TO INCLUDE AS MANY OF OUR NEW MY WAY CAFE SCHOOLS TO LAUNCH THESE INITIATIVES ALONG WITH NEW CAFETERIA.

ANOTHER BRIGHT SPOT WE THROUGH THE SUPPORT OF THE FOUNDATION WE HAVE BECOME MEMBERS OF THE URBAN SCHOOL FOOD ALLIANCE.

THIS GROUP LED BY THE SIX LARGEST DISTRICTS IN THE COUNTRY THAT ARE FOCUSED ON CHANGING HOW WE CAN PURCHASE ITEMS FOR OUR SCHOOL MEAL PROGRAM TO LEVERAGE OUR PURCHASING POWER TO DRIVE QUALITY UP AND COSTS DOWN WHICH ARE OTHER WAYS LOOKING TO CONTINUE TO FOCUS ON DRIVING OUR COSTS DOWN. BPS ALONG WITH THE -- FINALLY, BPS ALONG WITH THE MAYOR'S OFFICE OF FOOD ACCESS RECEIVED \$\$150,000 AWARD FROM THE AMERICAN BEVERAGE ASSOCIATION TO HAVE THE OPPORTUNITY TO IMPROVE ACCESS TO FRESH FRUITS AND VEGETABLES AMONG BPS STUDENTS THROUGH INCREASED PARTICIPATION IN AND CONSUMPTION OF SCHOOL MEALS.

THROUGH THIS AWARD WE'RE FOCUSED ON STUDENTS TO FACILITATE SCHOOL MEAL PROGRAM.

THE GOAL OF THIS PROGRAM TO MAKE ALL STUDENTS FEEL AS SCHOOL MEALS ARE A GOOD OPTION.

WE'LL CONTINUE TO FOCUS THIS YEAR TO DRIVE DOWN OUR COSTS AND TO ENSURE OUR STUDENTS BENEFIT FROM ENJOYABLE HEALTHY MEALS AT SCHOOL.

WE ARE FOCUSED ON OUR PROCESSES TO IMPLEMENT MY WAY CAFE, UTILIZE PURCHASING POWER TO DRIVE DOWN OUR COSTS, IMPLEMENT BREAKFAST IN THE CLASSROOM OR AFTER THE BELL OPTIONS ALSO TO CONTINUE ELEVATING OUR QUALITY AND CONTINUE TO MARKET OUR PROGRAM TO STUDENTS. THANK YOU.

111111111 100:

>> THANK YOU.
>> THANK YOU, JOHN.

WE'VE BEEN JOINED BY DISTRICT CITY COUNCILOR FRANK BAKER OFF TO PYRITE. AND OFF TO MY LEFT AT LARGE CITY COUNCIL MISS PRESS PLEA.

AGAIN I'LL ASK MY COLLEAGUES, CUT YOU WITH FIVE MINUTES ON FIRST ROUND BECAUSE THERE ARE MANY PEOPLE HERE.

INCLUDING MYSELF.

ON THE LABOR COSTS ON PAGE 12, IT LOOKS LIKE -- PROJECTING ALMOST A \$2 MILLION PLUS LABOR COST SAVINGS.

HOW ARE WE GETTING TO THAT IN LIGHT OF RAISES AND EVERYTHING ELSE, REDUCING THE WORKFORCE OR COMPARING IT TO THE FY18 ACTUALS 14.9 MILLION THEN PROPOSED BUDGET FOR '19.

>> THE PROPOSED BUDGET WHICH WE CURRENTLY HAVE IN FUTURE -- IN OUR PROCESS.

IT DOESN'T INCLUDE SOME OF THE NEW ADDITIONS THAT WE HAVE. IT'S NOT OFFICIAL YET.

I KNOW THAT IT IS A DISTINCTIVE DIFFERENCE BUT SOMETHING THAT WE'RE MODELING SOME OF OUR CHANGES INCLUDING HOW WE'RE CHANGING -- UTILIZING THE MY WAY CAFE HOW WE CAN BE ABLE TO MINIMIZE SOME OF OUR COSTS AND LABOR WITH THE NEW MODEL.

THE HUB TO SPOKE.

>> THAT DEMONSTRATED TO BE PLACE THAT WE CAN SAVE MONEY ON FOOD? >> YES.

THE INFORMATION THAT WE HAVE ON THE GOALS PRESENTED TO THE SCHOOL COMMITTEE FEW WEEKS AGO WE ARE SEEING -- WE ARE SEEING HIGHER COST, BUT LOWER COST IN THE FOOD COSTS, IN THE COST OF THE FOOD BECAUSE OF THE TIGHTER CONTROLS AND PRODUCTION AND TIGHTER CONTROLS IN CONSUMPTION.

>> I'M NOT TRYING TO BE COMBATIVE HERE BUT IT SEEMS LIKE YOUR FOOD COSTS STAY ABOUT THE SAME, AT LEAST ON THIS SLIDE.

THE FOOD COSTS ABOUT THE SAME, BUT THE LABOR COSTS GOES DOWN SIGNIFICANTLY.

MAYBE OFF LINE OR YOU CAN FOLLOW UP WITH HOW WE'RE ARRIVING AT THAT SIGNIFICANT LABOR COSTS SAVINGS.

- >> I WILL DO THAT, THANK YOU.
- >> I'M GOING TO SHIFT TO TRANSPORTATION.

THIS CAME UP OBVIOUSLY AT THE LAST HEARING WE HAD SPONSORED BY COUNCILOR ESSAIBI GEORGE.

THE CONTRACT IS -- CAN YOU GIVE US AN UPDATE ON WHERE WE ARE AND THAT PROCESS TO EITHER EXTEND THEM OR NOT THEN BEFORE YOU ANSWER, AGAIN LOOKING AT SLIDE 35, YEAR THAT WE TOOK THEM ON AS A VENDOR THE COSTS GOING UP \$20 MILLION FROM 2013 TO 2014, THE YEAR THAT WE I GUESS GOT THAT CONTRACT.

THAT HAS LEVELED OUT BUT THAT WAS 2% INCREASE IN ONE YEAR AND IT WAS BY - FROM THE CONTRACTOR I'M ASSUMING SO IF YOU CAN GIVE ME SOME BACKGROUND ON THAT.

>> I'D LIKE TO ANSWER YOUR SECOND QUESTION FIRST I'LL GET TO YOUR FIRST. THE REASON WHY THERE'S SUCH A JUMP IN COSTS FIRST YEAR THAT CAME INTO THE CONTRACT WITH BOSTON PUBLIC SCHOOLS IS SIMPLY A RESULT OF THE NATURE OF THE CONTRACT.

PRIOR TO TRANSIT TAKING THAT WORK, THE CONTRACT HAD A CAP ON EXPENSES AND IF THE VENDOR WENT OVER THAT THRESHOLD FOR EXPENSES THEN THE VENDOR NEEDED TO INCUR THOSE COSTS ON THEIR OWN AND NOT BE REIMBURSED BY THE SCHOOL DISTRICT OR THE CITY.

WHEN THAT CONTRACT WAS WINDING DOWN WE RELEASED AN RFP UNDER THOSE SAME TERMS AND BECAUSE THIS IS RELATIVELY SMALL INDUSTRY WITH ONLY CERTAIN NUMBER OF PLAYERS INVOLVED, THE NATIONAL LANDSCAPE FOLLOWING THIS UNDERSTOOD THAT THE PRIOR VENDOR WAS OPERATING AT A LOSS FOR MULTIPLE YEARS BECAUSE OF THE NATURE OF THE CONTRACT.

WHEN WE PUT THAT DOCUMENT OUT TO BID NO ONE BID ON THE WORK BECAUSE OF THAT RESTRICTION THERE THAT THERE WOULD BE FINITE CAP ON EXPENSES WHICH WOULD THEN MOST LIKELY LEAD TO THE VENDOR OPERATING AT A LOSS.

IN ORDER TO ATTRACT COMPETITION AND INTEREST WE REMOVED THAT CONDITION IN A SUBSEQUENT ROUND OF RFP AND THAT IS WHAT YIELDED A GOOD RESPONSE FROM A NUMBER OF VENDORS INCLUDING TRANSDEV CAME IN ROUGHLY I BELIEVE TEN \$10-12 MILLION BELOW IN TERMS OF THE MANAGEMENT FEE THEY WERE LOOKING TO CHARGE THE DISTRICT.

THEY WERE EXTREMELY COMPETITIVE IN THEIR PROPOSAL AT THE TIME AND QUITE FRANKLY THEY HAVE DONE A GOOD JOB OVER THE LAST FIVE YEARS.

SO AGAIN ANSWERING THAT SECOND QUESTION FIRST, THAT IS WHY THERE'S SUCH A JUMP IN COSTS NOT NECESSARILY BECAUSE OF THE VENDOR WHO WAS HERE BUT MORE SO BECAUSE OF THE CONTRACT THAT HAD BEEN IN PLACE AT THAT TIME.

AS FOR THE CONTRACT FOR THE VENDOR CENTER FOR NEXT YEAR WE'VE ALREADY BEGUN, NEARLY COMPLETED THE PROCESS OF EXTENDING TRANSDEV FOR ANOTHER YEAR AS PART OF THAT CONTRACT WITH TRANSDEV IT WAS FIVE-YEAR CONTRACT WITH A SERIES OF ONE-YEAR OPTIONS THE CITY'S DISCRETION.

KNOWING WHAT WE SEE FROM THE LANDSCAPE, KNOWING THAT TRANSDEV WAS FAR LOWER THAN NEXT MOST RESPONSIBLE BIDDER DURING THE LAST ROUND, KNOWING THAT WE'RE ABOUT TO EMBARK UPON DRIVER NEGOTIATIONS WITH OUR DRIVERS' UNION, KNOWING SOME OF THE GROWTH THAT THEY HAVE SHOWN US, PARTICULARLY ESPECIALLY AFTER ARRIVAL OF THE NEW GENERAL MANAGER AT TRANSDEV WE FELT MOST PRUDENT TO EXTEND THEM FOR ANOTHER YEAR AT THIS TIME.

- >> PLANS FOR NEXT YEAR?
- >> MOVING FORWARD.
- WE DO BELIEVE THAT THERE WILL BE A FURTHER DROP BUT WE DON'T GET -- KNOW AT THIS TIME WHAT THAT WILL BE.
- ALL VERY DYNAMIC AND DEPENDENT ON WHERE STUDENTS GO TO SCHOOL, WE WON'T HAVE FINAL ENROLLMENT DATA.
- >> THEN IF YOU HAD ABILITY TO GO BACK TO SLIDE, LOOKS LIKE PAGE FIVE. NEAR PLEA 11% OF THAT NUMBER.
- HOWEVER EVEN THOUGH THERE ARE ONLY 11% ROUGHLY ONE TENTH OF ALL OF THE STUDENTS WE TRANSPORT THEY AMOUNT TO ROUGHLY 40% OF OUR COSTS.
- >> MNUCHIN WERE ASSIGNED TO A BUS EVEN THOUGH REREFUSED TRANSPORTATION BUT THAT SEAT WAS RESERVED FOR MY KIDS.
- IS THAT STILL HAPPENING, IF SO, HOW WE CATCH UP ON THAT?
- I WOULD ASSUME FIRST GET TO SCHOOL WE KNOW WHO IS ON AND WHO IS NOT.
- WE RECALCULATE, IS THAT HOW THAT WORKS?
- >> AROUND THIS TIME LAST YEAR WHERE WE LAUNCHED REALLY FIRST VERY SOPHISTICATED ATTEMPT TO REMOVE STUDENTS FROM SERVICE WHO ARE NOT RIDING A BUS WE CALL IT OUR OPT OUT CAMPAIGN.
- BY LAW WE ARE REQUIRED TO PROVIDE PRANCE TORE TAKES WE HAVE TO CONTINUE TO DO SO UNTIL OR UNLESS WE GET PARENTAL CONSENT OR GUARDIAN CONSENT TO REMOVE THEM FROM SERVICE.
- WE IDENTIFIED LAST YEAR THROUGH A LENGTHY PROCESS IN WORKING CLOSELY WITH OUR SCHOOLS TO UNDERSTAND FROM THEIR ROSTERS WHO IS RIDING THEM AND WHO IS NOT
- WE COMPILE THE LIST OF 2,000 STUDENTS WHO ARE NOT REGULARLY RIDING THE BUS AT ALL OVER ENTIRE COURSE OF THE '16-17 SCHOOL YEAR.
- ACTUALLY REMOVE THEIR CHILDREN FROM SERVICE WE IDENTIFIED ROUGHLY,000 STUDENTS WHO NEVER RODE THE BUS THAT YIELDED 11,000 STUDENTS SEATS BEING FREE UP FROM SERVICE.
- THE UP SHOOT OF THAT IS MORE TO IMPROVE SERVICE AND TIMELINESS OF TRANSPORTATION, IT'S NOT NECESSARILY GOING TO IMPROVE COSTS BECAUSE COSTS ARE ALREADY SET BY THE DRIVER'S BID.
- WE'RE NOW STARTING THAT FIRST PROCESS OVER AGAIN.
- WE ARE GOING TO LAUNCH CALL CENTER.
- WE'RE GETTING DATA FROM SCHOOLS ON RIDERSHIP.
- SELECT ONE FOR THE CHILD.
- >> IN SOME CASES MAKING THESE PHONE CALLS WE HAVE TO BE CAREFUL ABOUT THAT.
- >> THAT YOU'RE AWARE OF.
- >> NOT THAT I'M AWARE OF.
- IT MIGHT BE HAPPENING BUT NOT THAT I'M AWARE OF.
- >> PARTNERING WITH SCHOOL DISTRICTS AS THOUGHT SOME OF THOSE TYPES OF COMPANIES ANY THOUGHT GIVEN TO THE COMPANIES THAT DO IT AND ARE THEY DOING IT IN A BUS CAPACITY AS OPPOSED TO JUST A CITY CAPACITY.
- >> THERE SEEMS TO BE GROWING INDUSTRY IN THAT SPACE.
- COMPANIES LIKE SHEPARD AND ZEM CAR NOT JUST UBER AND LYFT OF THE WORLD WE'RE NOT AS SCHOOL DISTRICT WE ARE NOT ABLE TO PARTNER WITH THEM DIRECTLY BY DRIVER'S CONTRACT, OUR DRIVERS NEED TO BE ONES TRANSPORTING OUR STUDENTS BY LAW WE NEED TO BE TRANSPORTING STUDENTS IN HIGHLY REGULATED VEHICLES.
- SO WE CANNOT GO FOR THOSE RELATIONSHIPS F. FAMILIES DO THAT ON THEIR OWN THAT'S UP TO THEM THEY HAVE THAT FREEDOM TO DO THAT.
- >> GREAT.
- ON SLIDE 22, LAST QUESTION.

ON TRANSPORTATION.

PREPAROCHIAL.

WHO IS THAT, HOW IS THAT HAPPENING?

- >> TRANSPORTING SCHOOL CHILDREN TO SCHOOL.
- >> CORRECT.
- >> IS IT AN EXPENSE SITUATION OR --
- >> NO.

THERE ARE AS YOU CAN SEE THERE ARE 326 PRIVATE PAROCHIAL STUDENTS ATTENDING CATHOLIC SCHOOLS WE'RE TRANSPORTING THEM TO AND FROM SCHOOL EVERY DAY.

THAT'S --

- >> KNEW FRICTION QUESTION, JUST ONE.
- TO LAURA, YOU EXPLAINED THE PROGRAM HOW ARE THEY CHOSEN?

WHAT WAS THE SORT OF METRICS THAT WENT INTO THIS NOW WE'RE GOING TO OPEN UP 25 SCHOOLS IN ROXBURY, MATTAPAN, SAY PARENTS AND CHILDREN THAT ARE IN SCHOOLS ALL ACROSS THE CITY IF THEY LIVE IN WEST ROXBURY, CHARLESTOWN, COMING TO SCHOOL SOON?

>> IF I HAD MY WAY WE -- WE FOCUSED ON -- WE FOCUSED ON THE SCHOOLS THAT WERE LABELED BY BPS WITH NEIGHBORHOODS THAT WERE IN CHALLENGING ALSO TAKING IN A LOT OF OTHER FACTORS SUCH AS OPPORTUNITY INDEX AS WELL AS THE REDUCED PRICE MEAL ELIGIBILITY RATE AND OUR PARTICIPATION.

WE DO HAVE LOT OF OTHER DISTRICTS -- LOT OF OTHER NEIGHBORHOODS THAT ARE CLOSE TO BUT THOSE ARE THINGS THAT WE LOOKED AT, WE FOCUS ON FIRST.

WE WANT TO HAVE OUR FAMILIES TO BE ABLE TO EXTEND ACROSS DISTRICT.

ESPECIALLY SEEING IT AS OPPORTUNITIES TO INCREASE PARTICIPATION BUT LOWER OUR COSTS.

- >> THANK YOU.
- >> THANK YOU.

WE'VE BEEN JOINED BY COUNCILOR LYDIA EDWARDS, CHAIR RECOGNIZES COUNCILOR TIM FLAHERTY.

TIM MCCARTHY.

>> GOOD AFTERNOON, EVERYBODY.

I'LL MOVE OUICKLY.

50 LESS BUSES I'M VERY HAPPY ABOUT THAT I'LL STICK WITH TRANSPORTATION FOR A LITTLE BIT HERE.

ON TIME PERCENTAGE IS 90%, HOW ARE WE WORKING TO GET THAT HIGHER.

90% IS GREAT ON A TEST BUT IF YOU'RE ONE OF THE 10% FAMILIES, HOW ARE WE DOING ON THAT?

>> I GUESS TO ANSWER THAT QUESTION IN TWO PARTS.

CERTAINLY WE'RE DOING EVERYTHING WE CAN TO IMPROVE THAT.

WE'RE PROUD OF THE FACT THAT DESPITE SOME SIGNIFICANT CHANGES TO OUR BUSING SYSTEM THIS YEAR WE'RE ABLE TO MAINTAIN A RELATIVELY HIGH ON TIME PERCENTAGE ON PAR WITH PREVIOUS YEARS, SLIGHTLY BETTER THAN LAST YEAR. WE WILL CONTINUE TO DO WHAT WE CAN WITH THAT.

ONE OF OUR EFFORTS FROM TECHNICAL STANDPOINT MAKE SURE THAT WE'RE UPDATING THE MAP THAT FEEDS INTO THE ROUTING ENGINE THAT WE USE, THIS IS CALLED VERSI-TRAN.

TRYING TO MAKE SURE THAT MAP IS UPDATED AS POSSIBLE.

ALSO AS DYNAMIC AS POSSIBLE.

RIGHT NOW WE DON'T HAVE AS MUCH FLEXIBILITY ACROSS THE MORNING AND AFTERNOON TO RESET THE ACTUAL TRAVEL SPEEDS THAT OUR BUSES WOULD FIND OUT ON THE ROADS.

WE'RE RIGHT NOW HELD TO TRAVEL SPEEDS FROM YEARS AGO, THE PROCESS OF TRYING TO UPDATE THAT.

FROM A LESS TECHNICAL AND MORE OUT OF OUR CONTROL SIDE OF IT WE ALSO HAVE AN ISSUE WITH EVERY MORNING WE HAVE A STAND-BY BID THAT SOMETIMES TAKES 30-45 MINUTES FOR THOSE DRIVERS WHO ARE NOT AVAILABLE THAT DAY FOR THEIR ROUTES TO BE BID ON BY OTHER DRIVERS WHO ARE AVAILABLE.

THAT ALSO HOLDS US BACK BY NOT ALLOWING US TO GET THE BUSES OUT OF THE YARDS AS QUICKLY AS POSSIBLE AND ON THAT NOTE WE CONTINUE TO SUFFER SLIGHTLY WITH YARD DEPARTURE RATES THAT ARE STILL HOVERING AROUND 40-50% OF BUSES LEAVING OUR BUS RIDES.

WE CONTINUE TO WORK WITH TRANS-DEV AND WORK WITH OUR DRIVERS MAKE SURE THAT THEY'RE DOING WHAT THEY CAN TO GET OUT OF THE YARD TO HAVE EFFICIENT STAND BY PROCESSES TO SHOW UP TO DRIVE EVERY DAY.

>> I KNOW THAT IT'S BRAND NEW BUT MORE OF HEADS UP THAN ANYTHING ELSE, WASHINGTON STREET RUNS, WE HAVE DEDICATED BUS LANE.

INTERESTING TO SEE IF YOU CAN KEEP DATA ON TIME RATES OF THE BUSES THAT UTILIZE THAT PATH.

WE WERE OUT THERE THIS MORNING AND BUSES RIGHT UP THROUGH FOREST HILLS, I'M CURIOUS TO SEE IF THERE'S BETTER ON TIME WITH THAT AND THAT MIGHT BE ABLE TO BE REFLECTED IN OTHER POSSIBLE BUS LANES THROUGHOUT THE CITY. I KNOW YOU HAD -- WE TALKED ABOUT GPS TRACKING BEFORE ARE THOSE ON BUSES NOW?

>> CORRECT.

THOSE ARE ON THE BUSES.

THEY WENT INTO OUR BUSES AT THE TIME OF THE LAST COLLECTIVE BARGAINING AGREEMENT WITH BUSING UNION.

SO THEY ARE ON OUR BUSES.

WE USE IT WHEN SO-CALLED QUALIFYING EVENTS OCCUR MIND THE WHEEL SUCH AS ACCIDENTS OR SPEEDING OR SAFETY INCIDENTS.

WE ARE ALLOWED TO USE PER THE CONTRACT TO DISCIPLINE DRIVERS TO MONITOR DRIVING ON REGULAR BASIS.

PART OF THE REASON WHY THE EXCEPTION TIME ISSUE WE DISCUSSED BEFORE HAS BEEN SOMEWHAT OF PROBLEM IN RECENT YEARS BECAUSE WE CANNOT USE THE DATA TO COMBAT THAT.

>> AS FAR AS BUS DRIVERS THEMSELVES EVEN MORE PET PEEVES.

I KNOW YOU AND I HAVE TALKED AT LENGTH ABOUT WHEN THEY STOP AND JUST RANDOMLY WAITING FOR SOMEBODY.

TWO THINGS, ONE CAN WE KEEP THEM OFF THE SIDEWALKS, BECAUSE OLD PUBLIC WORKS GUY, THEY DESTROY THE CONCRETE, ESPECIALLY ON NEW POURED CONCRETE I THINK THAT PUBLIC WORKS WILL PROBABLY GO AFTER YOU A LITTLE BIT ON SOME OF THAT.

THEY DO DESTROY THE CONCRETE SIDEWALKS I MADE FOR BOSTON. SECOND THING IS, CUT THROUGHS.

I DON'T KNOW IF OTHER COUNCILORS HAVE HAD ISSUES BUT SPECIFICALLY IN HYDE PARK ALL COME BACK, ALL OF THE BUSES DON'T STAY ON THE MAIN ROAD.

SO LIKE CHARLES STREET IN PARTICULAR, ALL OF THE BUSES WILL GO DOWN SUMMER AS WHERE THE SCHOOL IS, THEY WILL TAKE A RIGHT THEN TAKE A LEFT ON TO CHARLES STREET.

LITERALLY IF YOU'RE ON CHARLES STREET THERE IS 100-PLUS BUSES GOING IN ABOUT 45-MINUTE PERIOD, BUS AFTER BUS.

NEIGHBORS ARE LOSING THEIR MIND, DIESEL FUEL FILLS UP THEIR STREET. LAST THING I HAVE IS -- LAST THING FOR NUTRITION.

LOT OF THE TEACHERS I'VE TALKED TO IN DISTRICT 5 HAVE COMMENTED ABOUT THE THROW AWAY POLICY WITH FOOD.

LOT OF THEM ARE CONCERNED BECAUSE BY POLICY THEY ARE FORCED TO THROW AWAY FOOD THAT IS ACTUAL PLEA GOOD, ORANGES, BANANAS, APPLES, HOW CAN WE ADDRESS THAT?

LOT OF THE TEACHERS ARE PROBABLY NOT FOLLOWING THAT RULE, KEEPING THE FRUIT AND GIVING TO KIDS LATER ON, GIVING TO THEM ON THE WAY HOME. HOW DO WE ADDRESS THAT?

>> OFFICIAL REGULATION THROUGH THE USDA THAT IN ORDER TO BE A SAFE PROGRAM WE WANTED TO MAKE SURE THAT THE FOOD IS PROVIDED AND SERVED IN A SAFE MANNER TO CHILDREN.

ONCE IT IS SERVED TO IN WHICH WE CREATE SHARED TABLES WHICH WE DO HAVE IN CAFETERIAS.

WE ALSO WHEN SCHOOL IS PARTICIPATING OR CLASSES PARTICIPATING BREAKFAST IN THE CLASSROOM THEY HAVE SMALL BINS THAT THEY ARE ABLE TO UTILIZE AND PUT THINGS THAT ARE LEFT OVER.

EXPECTATION IS THAT CHILDREN DON'T PICK IT UP BY THE END OF THE DAY WE WANT TO THROW IT AWAY.

THAT IS WHAT OUR REGULATIONS ARE.

IN ORDER TO MAINTAIN SAFETY FOR OUR STUDENTS.

- I UNDERSTAND AND I HEAR THE QUESTIONS.
- >> RIDICULOUS TO THROW AWAY A GOOD APPLE AFTER A DAY.
- >> WE ARE TRYING TO WORK THROUGH SOME OF THOSE THINGS ESPECIALLY EVEN AS WE -- LOOKING AT PROGRAM SUCH AS THE MY WAY CAFE BECAUSE IT FOCUSES ON CONSUMPTION CHILDREN ARE ACTUALLY TAKING WHAT THEY WANT, CREATE A LOT LESS WASTE.
- >> THANK YOU.
- >> COUNCILOR ESSAIBI GEORGE.
- >> THANK YOU.

THANK YOU FOR BEING HERE.

YOU DID COVER A LOT OF GROUND THEN.

WAS ASKING ABOUT THE TRANSDEV CONTRACT.

YOU DID EXTEND THAT BY ANOTHER YEAR, WE HAD ABILITY TO EXTEND THAT HOW MANY MORE TIMES BEFORE ANOTHER NEGOTIATION?

>> THERE ARE FIVE ONE-YEAR OPTIONS.

THAT IS THE FIRST OF THOSE.

>> IT'S OFTENTIMES BENEFICIAL FOR SCHOOL DISTRICTS TO EXTEND, PARTICULARLY IN LIGHT OF GROWING COSTS ELSEWHERE.

IF THAT IS THE CASE.

CERTAINLY SOMETHING THAT WE NEED TO CONSIDER.

PETER FROM OUR TEAM WHO IS HERE TODAY LED A LOT OF THAT WORK TO DO A MARKET ANALYSIS EARLY THIS YEAR SO THAT WE WERE VERY STRINGENT MAKING A DECISION TO EXTEND OR NOT TO EXTEND.

AT THAT TIME IT WAS VERY LOGICAL -- VERY LOGICAL TO MAKE THAT DECISION AND EXTEND THEM.

WE COULD BE IN THE SAME SITUATION NEXT YEAR, IT'S PREMATURE RIGHT NOW TO SAY

>> ALTHOUGH WE'RE DOING THE EXTENSION OF THE OPTION IS THERE ANY OPPORTUNITY TO NEGOTIATE IN SMALL PIECES OF THE CONTRACT WITH TRANSDEY? >> WE CANNOT CHANGE THE CONTRACT BECAUSE BY PROCUREMENT LAW UNDER THE CAT EXACT SAME CONTRACT THAT WE STARTED WITH THEM FIVE YEARS AGO, THAT IS SIMPLY MATTER OF PROCUREMENT LAW.

WE CAN AND DO WORK WITH THEM ON A REGULAR BASIS MAKE SURE THAT THEY ARE BRINGING IMPROVEMENTS TO BEAR AS THEY DID EARLIER THIS YEAR.

>> WHERE ARE WE WITH ANY CONTRACT WITH THE BUS DRIVERS, WHERE DO WE STAND IN THE TIMELINE?

- >> THAT CONTRACT IS EXPIRING JUNE 30TH OF THIS YEAR.
- WE'RE GOING TO BEGIN CONTRACT NEGOTIATIONS OVER NEXT TWO WEEKS.
- >> AN ESTIMATED LENGTH OF TIME THAT WE WILL THAT WILL TAKE.
- >> I HOPE THIS IS NO INDICATION BUT LAST YEAR IT TOOK A YEAR AND A HALF LAST TIME AROUND IT TOOK A YEAR AND A HALF.
- >> THANK YOU.

THERE WAS SOME QUESTIONS IN ANOTHER HEARING ABOUT COST OF EDUCATING SOME OF OUR STUDENTS OUTSIDE OF THE DISTRICT.

WHAT IS THE AVERAGE COST OF TRANSPORTING THOSE KIDS THAT LEAVE THE DISTRICT FOR SCHOOL WHETHER IT'S SPECIAL ED, VOCATIONAL ED OR OTHER REASONS?

>> IT'S ACTUALLY STILL ON THE SLOT AS BEING PRESENTED RIGHT NOW. PRIVATE SPECIAL EDUCATION GROUP.

RIGHT NOW WE TRANSPORT ABOUT 166 STUDENTS ACCORDING TO THE DATA THAT WE HAVE AND COST IS RELATIVE TO --

>> THAT'S SEPARATED POOL.

STUDENTS EXPERIENCING HOMELESSNESS OR STUDENTS IN TRANSITION IS A SEPARATE POOL OF ROUGHLY 6.4 MILLION DOLLARS.

THAT WOULD NOT SHOW UP HERE AS THEY'RE NOT TRANSPORTED ALONG WITH THE PRIVATE SPECIAL EDUCATION STUDENTS.

>> IS THERE ANOTHER CATEGORY OF KIDS, BECAUSE THERE WAS -- IN OUR SPECIAL ED HEARING LAST WEEK THERE WAS A LINE ITEM -- I CAN GO BACK ASK IT LATER ON.

JUST OTHER KIDS THAT ARE STATE INVOLVED.

BUT I'LL GO BACK CHECK MY NOTES SO WE DON'T GET HUNG UP ON THAT.

IN OUR FEBRUARY HEARING IT WAS ANTICIPATED THAT WE WOULD BE SPENDING ABOUT \$123 MILLION ON TRANSPORTATION THIS CURRENT FISCAL YEAR WHICH IS ABOUT \$7 MILLION OVER WHAT WE APPROVED LAST YEAR.

IS THAT STILL THE PLAN?

HAS THAT NUMBER CHANGED AT ALL?

- >> SIMILAR CHANGES TAKE AFFECT.
- >> PROJECTED DEFICIT COME DOWN SLIGHTLY IT WAS HOVERING AROUND THAT 123. OUR CURRENT PROJECTION IS 122.4 THINGS HAVE IMPROVED A NUMBER OF INITIATIVES SUCH AS WHAT WE'VE BEEN DOING WITH EXCEPTION TIME WHERE WE SAW HOURS ON WEEKLY BASIS GO DOWN FROM ABOUT 2500 TO AROUND 1300. THAT IS THE MAIN DRIVER.
- >> THEN WITH THE BELL TIME CONVERSATION LAST YEAR THERE WAS SOME OF THAT CONVERSATION REVOLVED AROUND POTENTIAL SAVINGS WHAT WHAT THAT SAVINGS HAVE DONE IF THAT NEW SCHEDULE WENT INTO PLAY?
- >> IF YOU DON'T MIND INFORMATION THAT WE TO BE SURE I'M REPEATING THE EXACT SAME NUMBERS FROM PREVIOUSLY.
- AS WE HAD DISCUSSED BEFORE WE EXPECTED TO SAVE ROUGHLY 3-5 MILLION YEAR TERM.

THAT WOULD HAVE BEEN EFFECTIVE NEXT YEAR THAT COULD HAVE BEEN REINVESTED IN CLASSROOMS.

AND IT IS IMPORTANT TO NOTE AS I GET TO THAT POINT THAT IN ALL OF OUR PUBLIC DISCUSSIONS RELATED TO THIS WE WERE VERY CLEAR THAT THIS IS NOT ABOUT SAVINGS, THIS IS ABOUT TAKING MONEY FROM TRANSPORTATION AND REINVESTING IN OTHER EXPENSES FOR THE SCHOOL DISTRICT.

WE WOULD HAVE SAVED ROUGHLY \$3-5 MILLION NEAR TERM HOWEVER LONG TERM THAT COULD HAVE LIKELY BEEN MORE THAN \$12 MILLION.

THE REASON WHY THERE IS SUCH A DIFFERENCE IS BECAUSE THERE ARE FIXED COSTS AND VARIABLE COSTS.

WE TAKE VARIABLE COSTS, SIMPLY TAKING OFF THE COST OF THE VEHICLES WHICH INCLUDES THE DRIVER GOES..

I'VE TIME MORE VEHICLES TAKE OFF THE ROAD BY MAKING FOR MORE EFFICIENT SYSTEM THINK ABOUT BUS YARDS AND OTHER LARGE FIXED EXPENSES THAT WE HAVE VERY LITTLE CONTROL OVER.

SO IN THE SHORT TERM WE WOULD MAYBE ONLY SAVE 50% OF WHAT THE LONG TERM POTENTIAL WILL BE.

THE ESTIMATE OF 3-5, WE KNEW THAT WE WOULD HAVE HAD TO HOLD ON TO SOME OF THE SAVINGS.

PARTLY TO MAKE SURE THAT WE HAVE TAKEN EVERY PRECAUTION TO MAKE SURE THERE IS RELIABLE SERVICE ON THE ROAD.

THAT WE WERE PROVIDING ENOUGH DRIVERS TO COVER SERVICE IF THERE WERE ANY DELAYS

AS WE HAD DISCUSSED BEFORE, WE EXPECTED TO SAVE ROUGHLY THREE TO \$5 MILLION NEAR TERM, THAT WOULD HAVE BEEN EFFECTIVE NEXT YEAR, REINVESTED IN CLASSROOMS.

IT IS IMPORTANT TO NOTE AS I GET TO THAT POINT, THAT IN ALL OF OUR PUBLIC DISCUSSIONS RELATED TO THIS, WE'RE VERY CLEAR THAT IS NOT ABOUT SAVINGS, THIS IS ABOUT TAKING MONEY FROM TRANSPORTATION AND REINVESTING IN OTHER EXPENSES FOR THE SCHOOL DISTRICT.

WE WOULD HAVE SAVED ROUGHLY THREE TO \$5 MILLION NEAR TERM, HOWEVER LONG TERM THAT COULD HAVE LIKELY BEEN MORE THAN \$12 MILLION AND THE REASON WHY THERE'S SUCH A DIFFERENCE IS BECAUSE THERE ARE FIXED COSTS AND VARIABLE COSTS.

WHEN WE TAKE VARIABLE COSTS OFF THE ROAD, WE'RE SIMPLY TAKING OFF THE COST OF THE VEHICLES WHICH INCLUDES THE DRIVERS, THE VEHICLES THEMSELVES, THE FUEL COSTS AND SO FORTH.

OVER TIME, THE MORE VEHICLES YOU TAKE OFF THE ROAD BY MAKING A MORE EFFICIENT SYSTEM YOU BEGIN TO THINK ABOUT BUS YARDS AND OTHER LARGE FIXED EXPENSES WE HAVE VERY LITTLE CONTROL OVER.

IN THE SHORT TERM, WE WOULD MAYBE ONLY SAVE 50% OF WHAT THE LONG TERM POTENTIAL WOULD BE.

IN ADDITION TO THAT, THE ESTIMATE OF THREE TO FIVE IS LESS THAN50% OF 12 BECAUSE WE KNEW WE HAD TO HOLD ON TO SOME OF THE SAVINGS, PARTLY TO MAKE SURE WE HAD TAKEN EVERY PRECAUTION TO ENSURE THERE WAS A RELIABLE SERVICE ON THE RECORD, WE WERE PROVIDING DRIVERS TO COVER SERVICE IF THERE WERE DELAYS OR EMERGENCIES OR PROBLEMS.

SECONDLY WE NEED TO MAKE SURE IF THERE DID NEED TO BE CONVERSATION OF A REDUCTION IN FORCE, THAT WE WOULD HAVE FUNDS AVAILABLE POTENTIALLY TO NEGOTIATE THAT WITH THE DRIVERS IF NECESSARY.

>> THANK YOU FOR THAT EXPLANATION.

WHAT WAS THE ADDED COST FOR ELT NOW THAT IT'S ROLLED OUT TO ALL OF THE SCHOOLS THAT WILL PARTICIPATE.

>> FROM A TRANSPORTATION PERSPECTIVE?

IT'S HARD TO SAY.

I DON'T KNOW IF WE'VE EVER LOOKED AT THE DATA THAT WAY.

CERTAINLY BECAUSE OUR SCHOOLS ARE NOW DISMISSING LATER IN THE DAY CLOSER TO RUSH HOUR.

THERE WAS A COST ASSOCIATED WITH THAT BUT IT'S EXTREMELY DIFFICULT TO ISOLATE WHEN 57 SCHOOLS MOVED 40 MINUTES LATER WHAT DID THAT MEAN FOR EXPENSES.

IT'S HARD TO ISOLATE WHAT DRIVES COST GROSS AND TRANSPORTATION.

>> DO WE KNOW IF THEY WERE EXTENDING THEIR DAY ON THE RETURN BACK.

ON THE WAY TO SCHOOL IT'S 410 OR 415 SO THEY'RE IN THAT RUSH HOUR TRAFFIC RETURNING TO THE BUS YARD AND THEY ARE ADDING TO OUR EXTENDED TIME COSTS OR WHATEVER YOU EXPLAINED TO US IN THE FEBRUARY HEARING.

HAS THAT NUMBER GONE UP WITH THE ROLLOUT OF THOSE 4:00, 4:15 DISMISSILES >> WE KNOW FROM DATA THE DIFFERENCE IN TRAFFIC BETWEEN 3:45 AND 4:15 IN THIS CITY ISN'T THAT DRAMATIC AS PEOPLE TYPICALLY ASSUME BECAUSE RUSH HOUR BEGINS SO EARLY ON THE STREETS OF BOSTON.

BUT YES IT HAS HAD AN IMPACT, I DON'T HAVE THE DATA IN FRONT OF ME HOW MANY MORE BUSES ARE OUT FOR LONGER PERIODS OF TIME IN THE AFTERNOON THAN THEY WERE BEFORE.

- >> THANK YOU.
- >> COUNCILOR FLYNN.
- >> THANK YOU COUNCILOR CIOMMO.
- IF WE WAIT UNTIL THE SUMMERTIME, WITH A TYPE OF NUTRITIONAL PROGRAMS DO YOU HAVE FOR STUDENTS IN PUBLIC HOUSING THAT ARE CLOSE TO SCHOOLS.
- I REPRESENT THE CATHOLIC SQUARE A LOT SCHOOLS ARE NEXT TO PUBLIC HOUSING. DO WE HAVE NUTRITIONAL PROGRAMS IN THESE BHA AREAS.
- >> YES.
- WE PARTICIPATE IN THE SUMMER FOOD SERVICES PROGRAM, WE PROVIDE MEALS IN THE SUMMER FOR THOSE CHILDREN BECAUSE WHEN SCHOOL'S OUT THEY'RE NOT GOING HUNGRY.
- WE ARE IN A VARIETY OF AREAS IN THE DISTRICT, WE HAVE OVER A HUNDRED SITES FROM MARCH INTO THE SUMMER.
- WE WILL FOCUS IF THERE'S ANY INTERESTING SITES THAT WE'LL BE ABLE TO SPONSOR.
- WE CAN HAVE THAT OPPORTUNITY TO PROVIDE MORE.
- YOU HAVE THAT OPTION.
- YOU GIVE THEM OUR INFORMATION AND WE CAN SEE IF WE ARE HAVING A PROGRAM CLOSE TO WHERE THEY ARE AT OR IF IT'S SOMETHING WE COULD BE ABLE TO SPONSOR AS WELL.
- >> HOW MANY STUDENTS DO YOU PROVIDE DURING THE SUMMERTIME.
- >> PROBABLY ABOUT 10,000 MEALS A DAY WITH THE SUMMER.
- >> NOT SO MUCH IN THE SCHOOL YEAR BUT IT'S MORE SIGNIFICANT THAN THE PAST.
- >> ARE THERE OTHER SURVICES PROVIDED TO THEM.
- >> THE ONLY ONE WE CAN SAY FOR SUMMER IS THE SUMMER SCHOOL PROGRAM.
- >> THANK YOU.
- I HAVE ONE QUESTION ON TRANSPORTATION.
- AS IT RELATES TO TRANSPORTING SPECIAL NEEDS STUDENTS DOOR TO DOOR, TRANSPORTATION, DOOR TO WHEELCHAIR ASSISTANCE.
- I NOTICE IN THE CITY THERE'S A LOT WHEN THEY'RE DROPPING THE STUDENT OFF AT THE SCHOOL, A LOT OF THE SIDEWALKS AND RAMPS ARE NOT ADA COMPLIANT. SOME OF THE STREETS ARE IN ROUGH SHAPE, THE RAMPS ARE NOT PAVED.
- I ALSO SEE A LOT OF DEDICATED WORKERS FROM BPS HELPING LIFT THESE WHEELCHAIRS TO GET THE STUDENTS INTO THE SCHOOL.
- DO WE HAVE A LIST OF SCHOOLS THAT ARE SIDEWALKS THAT ARE NOT ADA IN COMPLIANCE AND WHAT CHALLENGES THAT MAKES IT FOR HOW DIFFICULT IT IS TRANSPORTING THESE STUDENTS.
- DO WE HAVE A LIST.
- >> WE DO NOT HAVE A LIST.
- WE CERTAINLY CAN TAKE A LOOK AT THAT.
- WE ARE CONSTANTLY BETWEEN OUR TEAM AND THE TRANS TEAM MONITORING THE BUS STOPS TO ISSUES YOU'RE BRINGING UP.
- WE CAN CERTAINLY ADD THAT TO THE MIX OF THINGS WE WILL EXPLORE FOR SURE.

>> YOU HAVE NOTICED A LOT OF THE DROP OFF AREAS OF THE STUDENTS ARE NOT ADA COMPLIANT, RIGHT.

HAVE YOU NOTICED THAT?

>> I'M SURE THE TEAM HAS.

I CANNOT SPEAK TO THAT MYSELF.

CERTAINLY IT'S SOMETHING WE CAN WORK WITH PUBLIC WORKS ON TO REMEDY IF WE CAN.

- >> HAVE YOU GUYS NOTICED THAT?
- >> NO, I HAVEN'T NOTICED IT.
- I'VE BEEN TO A FEW SITES BUT IF I SEE SOMETHING I'LL JUST SURVEY SOME OF THEM NOW BUT NO, I HAVEN'T NOTICED IT.
- >> THAT WOULD BE IMPORTANT TO TAKE AN INVENTORY TO SEE WHAT RAMPS ARE NOT WORKING, WHAT SIDEWALKS ARE NOT WORKING.

AND ALSO THESE DEDICATED PROFESSIONALS THAT ARE ASSISTING THESE STUDENTS ON TO THE SIDEWALK.

THEY ARE REAL HEROES IN THE CITY.

I SEE THEM EVERY DAY, I JUST WANT TO SAY THANK YOU TO THOSE WORKERS AS WELL ARE REALLY THE PEOPLE THAT KEEP OUR SCHOOLS GOING.

>> SURE.

THANK YOU.

- >> THANK YOU.
- >> COUNCILOR CAMPBELL.
- >> THANK YOU, COUNCILOR CIOMMO AND THANK YOU GUYS FOR BEING HERE AND FOR ALL THAT YOU DO.

IT'S NOT EASY WORK.

JUST FOLLOWING UP ON COUNCILOR FLYNN'S QUESTION, IF WE DON'T HAVE ONE, IT WOULD BE GREAT TO HAVE A LIST OF GROUP THAT ARE ADA COMPLIANT.

KNOW JUST WHEN YOU'RE ENTERING THE BUILDING.

THERE ARE SOME SCHOOLS YOU GO INTO, YOU CAN ONLY STAY IN THE FIRST LEVEL AND HOW I KNOW THIS I HAD HIGH NEWBORN IN A STROLLER AND I WAS GOING TO VISIT AND WE WERE RESTRICTED TO THE FIRST LEVEL AND COULDN'T GO ANYWHERE ELSE IN THE BUILDING.

NATURALLY YOU HAVE TO THINK OF THOSE IN THE WHEELCHAIR WHO HAVE OTHER DISABILITIES.

I WOULD LOVE TO SEE THE LIST OF SCHOOLS THAT ARE ADA COMPLIANT AND THOSE THAT ARE NOT WITH THE HOPE AND EXPECTATION WE CAN DO SOMETHING WITH RESPECT TO THAT.

I KNOW IT'S NOT JUST WITHIN OUR PURVIEW OF THE FEDERAL STATE AND GOVERNMENT BUT IT IS IMPORTANT AND I THANK MY COLLEAGUE COUNCILOR FLYNN. GOING BACK TO TRANSPORTATION AND I KNOW WE HAD THE HEARING COUNCILOR ESSAIBI GEORGE ATTENDED IN FEBRUARY AND EVERYBODY ATTENDED.

AT THAT TIME WE DISCUSSED THE 166 STUDENTS THAT ARE TRANSPORTED TO DISTRICTS OUTSIDE THE CITY OF BOSTON AND HOW IT'S A PRICE TAG OF 57,000 PER STUDENTS.

THERE WAS SOME COMMENTS ABOUT BPS TALKING TO THESE DISTRICTS TO SEE IF WE COULD SPLIT COSTS.

WHERE ARE WE WITH RESPECT TO THAT.

>> UNFORTUNATELY WE'RE NOT MUCH FURTHER LONG FROM WHERE WE WERE IN FEBRUARY.

WE DO IN A WE'RE GET AUGUST SISTANCE FROM THE STATE TRYING TO MAKE SURE THAT THE STATE BEING THE ONE THAT WATCHES ALL OF THIS IN KNOWING WHO IS TRANSPORTING WHOM TO WHICH SITES.

THEY'VE BEEN WILLING AND THIS HAS BEEN A RECENT DEVELOPMENT.

THEY'VE BEEN WILLING TO TRY TO BROKER THOSE DISCUSSIONS BETWEEN DISTRICTS.

SO THAT IF FOR EXAMPLE WE AND BRAINTREE ARE BOTH TRANSPORTING TO THE NORTH SHORE, WE CAN SHARE IN THOSE COSTS.

THAT'S NOT YET SOMETHING THAT WE HAVE FORMALLY CONTRACTED WITH OTHER SCHOOL DISTRICTS FOR BUT CERTAINLY IT'S SOMETHING THAT'S STILL IN OUR MIND.

- >> HOW MANY RECEIVING DISTRICTS ARE THERE OUT OF THE 166 STUDENTS.

  JUST CURIOUS IN TERMS OF THE MAGNITUDE THREE RECEIVING DISTRICTS IN THE
  CONVERSATION WITH THE STATE BOSTON AND THOSE THREE BUT IF IT'S A LOT MORE
  IT'S OBVIOUSLY A HEAVIER LIFT.
- >> TO BE CLEAR TOO, WHAT WE WOULD BE TALKING ABOUT HERE IN TERMS OF RECEIVING DISTRICTS BEING THE LOCATION WHERE THOSE SITES ARE, THERE ARE DOZENS OF THEM ACROSS MASSACHUSETTS.
- >> THERE'S 166 STUDENTS.
- DO YOU KNOW HOW MANY
- >> THERE IS 63 DIFFERENT SITES FOR 166 STUDENTS.
- >> THANK YOU.
- >> THANK YOU.
- >> THE DISTRICTS WE WOULD WORK WITH WOULDN'T NECESSARILY BE THOSE DISTRICTS, THEY WOULD BE DISTRICTS WHO ARE ALSO TRANSFORMING STUDENTS A GREAT DISTANCE TO THOSE SITES.
- >> CAN THE CONVERSATION BE TWOFOLD ALSO WITH THE RECEIVING DISTRICTS OR NO?
- >> IT COULD BUT ULTIMATELY IT'S OUR RESPONSIBILITY TO BEAR THE COST AS THE HOST DISTRICT FOR THE STUDENT.

BY LAW THAT'S WHERE THE COST RESIDES.

SIMILARLY THERE ARE SOME STUDENTS WHO ATTEND OUR HORACE MANN SCHOOL FOR THE HEARING IMPAIRED IN BOSTON AND WE KNOW THERE ARE OTHER DISTRICTS WHO SEND THERE STUDENTS TO BOSTON FOR THAT SERVICE AND THEY BEAR THE RESPONSIBILITY FOR THOSE COSTS.

>> WE LOOK FORWARD TO HEARING MORE ABOUT THAT, JOHN.

THEN GOING BACK TO THE CONTRACT, SO THERE ARE TWO CONTRACTS.

ONE IS FOR THE DRIVERS AND ANOTHER FOR THE SERVICES.

WE JUST EXTENDED THE ONE FOR THE SERVICES BY THE ONE YEAR OPTION AND TWO WHEN?

- >> THAT WOULD EXPIRE ON JUNE 30TH, 2019.
- >> THAT CONTRACT TOTALS WHAT?
- >> THE CONTRACT ITSELF IS, THE E PENSES ARE PASSED THROUGH WHERE WE PAY, MANAGEMENT TREE IT'S CALLED IS AROUND 2.9 MILLION AND THAT INCREASES WITH THE CPI INCREASE EVERY YEAR.

BUT IN TERMS OF OTHER COSTS, WHATEVER IT TAKES THEM TO OPERATE IS JUST A PASS THROUGH TO OPERATIONAL AS A WHOLE.

- >> WHAT DO YOU MEAN?
- >> IF IT COSTS US 50 MILLION TO EMPLOYEE ALL THE DRIVERS, THEY EMCUMBER AND WE REIMBURSE TRANSIT.
- >> THEY PAY THE DRIVERS THROUGH THE DRIVERS CONTRACT.
- >> THE DRIVERS CONTRACT IS TECHNICALLY WITH TRANSDEV.

THERE ARE THREE UNION CONTRACTS.

THE DRIVERS, DISPATCHERS AND OTHER OPERATORS AND THEN THE MECHANICS. SO I GUESS IT'S ONE THIRD PARTY CONTRACT AND THEY EMPLOY ALL THESE INDIVIDUALS.

>> COUNCILOR, ANOTHER WAY TO LOOK AT IT, IF YOU LOOK AT THE CHART ON SLIDE SIX, THAT SHOWS OUR COST BREAK DOWN OF OUR BUDGET.

EVERYTHING IN BLUE IS RELATED TO OUR BOSTON SERVICE.

ESSENTIALLY THAT AMOUNTS TO THE COSTS.

AS ED MENTIONED MANY OF THOSE CORRESPONDS THEN REIMBURSED BY BOSTON PUBLIC SCHOOLS.

>> GOT IT.

AND SO MY QUESTION AT THE LAST LAST TRANSPORTATION HEARING THE RSP IS WRITTEN IN SUCH OF WAY YOU CAN ONLY RECEIVE CERTAIN TYPES OF VENDORS. FOR EXAMPLE YOU CAN'T ANY TO AN RSP BECAUSE IT'S DESIGNED IN SUCH A WAY THEY'RE INELIGIBLE.

SO THE THOUGHT WAS WHY NOT JUST TO GET A SENSE OF WHAT IDEAS EXIST OUT THERE TO NOT ONLY PROVIDE ADEQUATE AND SAFE AND RELIABLE TRANSPORTATION, BUT TRANSPORTATION THAT WOULD ALSO REDUCE THIS OVERALL BUDGET FROM \$120 MILLION.

RIGHT NOW, I'M TRANALLY A LITTLE DISAPPOINT WE EXTENDED THE CONTRACT FOR ANOTHER YEAR WITHOUT HAVING PUT OUT SOMETHING THAT GETS AT WHAT ARE THE OTHER IDEAS THAT EXIST NOT JUST MASSACHUSETTS OR IN THE COUNTRY OART WORLD THAT PROVIDES NOT ONLY RELIABLE GREAT TRANSPORTATION BUT SAVE US MILLIONS OF DOLLARS WHERE WE CAN LATER REINVEST IN SOMETHING ELSE. FOOD PROGRAMS FOR OUR SCHOOLS.

I'M JUST CURIOUS, I'M CURIOUS ABOUT TWO THINGS.

ONE IS, ARE WE ABLE TO PUT OUT AN RFI TO ELICIT RESPONSES FROM DIFFERENT TYPE OF VENDORS, WHAT THEY MIGHT BE ABLE TO DO WHEN IT COMES TO BPS TRANSPORTATION.

AND THEN THE SECOND PIECE IS THE FOLLOW UP TO SOMETHING SAID EARLIER ABOUT US BEING PROHIBITED BY LAW FROM USING CERTAIN TYPE OF VENDORS. I WOULD BE CURIOUS TO LEARN MORE ABOUT THAT.

BUT I GUESS THE FIRST QUESTION AND THEN THE SECOND QUESTION. >> SURE.

THE REASON WHY IT WOULDN'T BE ABLE TO RELEASE AN RFI FOR THE TYPE OF SERVICES YOU'RE DESCRIBING ARE TWOFOLD AND THEY GO HAND IN HAND WITH YOUR SECOND QUESTION.

NUMBER ONE A COLLECTIVE BARGAINING AGREEMENT WITH OUR DRIVERS, THE DRIVERS UNION IS RECOGNIZED AS THE ONLY GROUP ALLOWED TO PERFORM THE SERVICE THAT WE'RE PROVIDING FOR OUR STUDENTS IN BOSTON.

SECONDLY, THE PEOPLE TRANSPORTATION INDUSTRY IS ONE OF THE MOST HIGHLY REGULATED INDUSTRIES IN THE NATION, AND AS A RESULT OF THAT WE NEED TO ABIDE BYLAWS THAT REQUIRE US TO PROVIDE SERVICE IN CERTAIN KINDS OF VEHICLES INCLUDING THE YELLOW BUSES THAT WE SERVICE.

WE COULD NOT HAVE A CONTRACTUAL RELATIONSHIP WITH A COMPANY SUCH AS UBER OR LYFT BECAUSE BY LAW WE'RE REQUIRED TO TRANSPORT THESE STUDENTS IN CERTAIN KINDS OF VEHICLES.

>> WHAT'S TO SAY THAT ANOTHER VENDOR CAN'T PROVIDE THOSE TYPE OF VEHICLES.

I MEAN, WE TONIGHT KNOW WHAT OTHER VENDORS MIGHT BE ABLE TO DO BECAUSE WE'VE NEVER REACHED OUT.

SO I'M FINDING IT HARD, SO RIGHT NOW, YOU'RE TELLING ME THERE ARE LAWS IN THE BOOKS THAT RESTRICT IS FROM PUTTING OUT A QUALIFY FOR INFORMATION TO FIND OUT OR TO GATHER WHAT MIGHT BE OUT THERE.

>> I DON'T THINK THERE ARE LAWS IN THE BOOKS THAT WOULD PREVENT US FROM DOING THAT.

>> THAT'S MY QUESTION.

THAT'S WHAT I WOULD LIKE TO SEE BECAUSE THAT GIVES US A SENSE OF WHAT IS POSSIBLE IN THIS SPACE.

RIGHT NOW WE HAVE NO INCLUDE CLUE BECAUSE WE'RE RELYING ON RSP LIMITED IN ITS NATURE TO ONLY SOLICIT RESPONSES TO DIFFERENT TYPES OF COMPANY TO DELIVER CERTAIN TRANSPORTATION.

WE'RE RESTRICTED FROM HEARING FROM ANYONE ELSE IN THE COMMUNITY WHO MIGHT HAVE MORE IDEAS WITH RESPECT TO THIS.

ON THE DRIVER'S PIECE I GET WE'RE IN A ACCURATE WITH DRIVERS RIGHT NOW SO UNLESS THERE'S SOMETHING IN THAT CONTRACT THAT PROHIBITS US FROM PUTTING AN RFI, WHICH I DOUBT THAT, IF THERE IS, I'D LIKE TO SEE IT BECAUSE I THINK THAT'S PROBLEMATIC.

WE WILL KEEP TALKING ABOUT THE SAME THING OVER AND OVER AGAIN.

WHAT WE TALKED ABOUT IN FEBRUARY, WE'RE TALKING ABOUT AGAIN NOW AND WE'LL BE TALKING ABOUT THIS AGAIN IN THE NEXT BUDGET YEAR.

BY THAT POINT, THIS CONTRACT OR THIS BUDGET LINE ITEM WILL NOT BE \$120 MILLION, IT WILL BE A LOT MORE.

I'M NOT RAISING MY VOICE AT YOU, JOHN, BUT JUST TO PROCESS IN THE WAY IN WHICH WE'RE DOING THINGS WITH RESPECT TO THIS TRANSPORTATION BUDGET.

FOR ME THIS IS FRUSTRATING BECAUSE WE KEEP TALKING ABOUT THE SAME THING. I THINK IF WE PUT OUT AN RFI WE PUT AN OWNER FROM THE COMMUNITY WITH THOUGHTS AND IDEAS.

THEY HAVE IT FIGURED OUT INTERNALLY TO WHAT MIGHT BE POSSIBLE WHERE WE MIGHT BE ABLE TO SAVE.

AND THEN WHEN WE GET INTO THE SUGGESTLY WORK IF IT'S SOMETHING WE WANT TO PURSUE OR STICK WITH SOMETHING WE HAVE.

BY CONTINUING TO RENEW OPTIONS EVERY YEAR AND NOT EXPLAIN WHAT IS OUT THERE, WE'RE JUST DOING THE SAME THING OVER AND OVER AGAIN.

THE MONEY KEEPS GOING UP, WE CAN'T PUT THE CAP IN.

IF WE HAD ANOTHER VENDOR WE COULD PUT A CAP IN WHO KNOWS BUT IF WE KEEP IT IN OUR CURRENT RSP, WE'RE NOT GOING TO SEE SOMETHING ELSE AND IT'S GOING TO MAKE IT VERY DIFFICULT FOR US TO THEN EXPECT THIS BUDGET OVERALL TO GO DOWN.

AND THAT'S WHAT BOTHERS ME.

WE'RE GOING TO KEEP COMING HERE TALKING ABOUT THE SAME THING AND GETTING FRANKLY NO SAVINGS.

SO THE POINT OF FRUSTRATION I THINK MY COLLEAGUES SHARE I GUESS MY TIME IS UP.

I'MING AN EYE.

THANK YOU.

ON THE FOOD WORK THIS IS INCREDIBLE.

OF COURSE I WOULD LOVE TO SEE THE FRESH FOOD PROGRAMS EXPANDED TO EVERY SCHOOL.

I LOVE YOU GUYS ARE USING OPPORTUNITY INDEX TO IDENTIFY THOSE SCHOOLS MOST IN NEED AND OF COURSE EVERY STUDENT NEEDS GREAT FOOD.

MAYBE WE CAN SOME DAY GET TRANSPORTATION DOLLARS TO POUR INTO THIS INITIATIVE SO EVERY SCHOOL HAS FRESH FOOD.

HERE WE GO.

THANK YOU GUYS.

- >> THANK YOU.
- >> COUNCILOR O'MALLEY.
- >> THANK YOU MR. CHAIRMAN, GOOD AFTERNOON LADIES AND GENTLEMEN.

OBVIOUSLY LAST DECEMBER THERE WAS A PROPOSAL TO RADICALLY CHANGE THE SCHOOL START TIMES AT MANY SCHOOLS.

I KNOW IT WAS WELL INTESMED.

I OBVIOUSLY HAD A LOT OF CONCERN AND OPPOSED IT AND IT WAS DECIDED THAT THAT WOULD, BPS WOULD WITHDRAW THAT PLAN AND BEGIN SORT OF A BETTER MORE TRANSPARENT ROBUST PUBLIC PROCESS.

HAS THAT BEGUN?

- I GUESS THE QUESTION IS HAS THAT GUN AND JOHN CAN YOU ASSURE US THERE WILL BE NO CHANGES TO SCHOOL START TIME IN SEPTEMBER.
- >> THERE WILL BE NO CHANGES TO SCHOOL START TIMES IN SEPTEMBER UNLESS THERE IS SOME EXTRANEOUS SITUATIONS SCHOOL RELATED, IF THE SCHOOL LOSES GRANT FUNDING OR SOMETHING LIKE THAT, THERE WILL BE NO CHANGES.
- >> IS YOUR SHOP STILL LOOKING AT HAVING SORT OF ROBUST PUBLIC PROCESS OR IS THAT ON HOLD FOR NOW.
- >> IT'S BEEN A HOLD.
- THERE HAS BEEN NO DISCUSSIONS RELATED TO THIS.
- NO PLAN IN PLACE FOR HOW AND WHEN TO ENGAGE THE PUBLIC AGAIN.
- CERTAINLY IT'S NOT EVER FAR FROM THE BACKS OF OUR MINDS.
- AS DR. CHANG HAD MENTIONED IN HIS LETTER TO THE COMMUNITY IS SOMETHING WE DENEED TO RECONSIDER WE JUST HAVE NOT MADE DECISIONS YET ON WHAT TO THE NAME WILL BE.
- >> I'M CERTAINLY NOT ADD INDICATING FOR THAT TO BEGIN.
- I WOULD REITERATE AND SOUNDS LIKE WE'RE ON THE SAME PAGE BUT IF INDEED THAT CONVERSATION IS OPEN UP AGAIN THEN WE HAVE AS LONG OF A PROCESS AS NECESSARY TO JUST WORK WITH FAMILIES, WORK WITH SCHOOLS AND COMMUNITIES GOING FOUR.

THAT WAS MY OPPOSITION TO IT EARLIER.

- ON THAT END AND THIS SOMEWHAT GOES INTO TRANSPORTATION.
- THERE WAS SOME TALK ABOUT THE NEED FOR VARIOUS CONFIGURATIONS.
- I KNOW THE SUPERINTENDENT BELIEVES WE HAVE TOO MANY, I ACTUALLY AGREE WITH HIM ON THIS POINT BUT WE'RE NOT LOOKING TO CHANGE ANY CONFIGURATIONS FOR THE 2018/19 SCHOOL YEAR IS THAT CORRECT.
- >> AS FAR AS I KNOW ARE THAT'S CORRECT.
- >> WOULD THAT BE AN ACT OF THE SCHOOL COMMITTEE TO HAPPEN OR COULD THAT JUST BE A POLICY CHANGE?

HOW.

- >> I BELIEVE BUT PLEASE DON'T QUOTE ME ON THIS, I BELIEVE IT DOES NOT NEED TO BE AN ACT OF THE SCHOOL COMMITTEE BUT WHEN WE'VE HAD THAT IN THE PAST WE'VE PRESENTED IT TO SCHOOL COMMITTEE.
- >> I'M SURE WIRE ON THE SAME PAGE HERE.

TRANSPARENT A PROCESS AS POSSIBLE.

- ON SCHOOL NUTRITION, THANK YOU AND YOU'VE DUNG SOME GREAT WORK. THERE'S A REPORT IN THE GLOBE EITHER YESTERDAY OR SUNDAY, IT WAS THE ENDING HUNGER, REFERENCE THE ENDING HUNGER IN OUR CLASSROOMS REPORT A NON PROFIT WHICH I HADN'T HEARD OF, BOSTON BASE NON PROFIT HAD DONE WITH URBAN DISTRICT POINTED OUT SPRINGFIELD, HOLYOKE, BROCKTON WERE AT OR ABOVE 80% OF STUDENTS PARTICIPATING.
- YET IN BOSTON I WROTE DOWN THE QUOTE BECAUSE I KNEW WE WERE HAVING THIS THING.
- B S QUOTE HAS MADE NO HEAD WAY IN ACHIEVING THE GOAL SLIGHTLY FEWER THAN HALF OF THE SYSTEMS APPROXIMATELY 55,000 STUDENTS ARE EATING BREAKFAST IN CLASS AND THAT SALES TO BE BORNE OUT BY YOUR STATISTICS OR A SLIGHT DREA CRETION.
- WE ALL KNOW THE BENEFITS OF HAVING A BREAKFAST IS VITAL TO LEARNING.
- >> ABSOLUTELY.
- SO YES THE ROAR IS CORRECT.

SO THE INFORMATION IS THAT WE DID DROP IN OUR PARTICIPATION FOR BREAKFAST.

IT WAS MY FOCUS TO BE IN PART IN MANY SCHOOLS INTERESTED IN CHANGING THEIR MODEL FOR SERVICE EITHER BREAKFAST AFTER THE BELL OR BREAKFAST IN THE CLASSROOM.

WE STARTED WITH TWO NEW SCHOOLS THAT WERE, THAT HAD CHANGED THE MODELS TO BE BREAKFAST IN THE CLASSROOM.

AS WE HAD OUR INTERVIEWS AND HAD OUR CALCULATIONS AND WE BROUGHT IN A PERSON IN A POSITION TO FOCUS ON BREAKFAST IN THE CLASSROOM OR BREAKFAST AFTER THE BELL OPTIONS, WE GOT TO THE MIDDLE OF THE SCHOOL YEAR AND AT THAT POINT IT WAS MORE DIFFICULT TO HAVE A SCHOOL CHANGE THEIR TIMES TO BE ABLE TO MEET THIS MODEL.

SO WE REGROUPED AND WE'RE FOCUSING ON FOR THIS YEAR AS WE'RE CHANGING OUR MODELS THROUGH THE CAFE AS OPTIONS TO MAKE SURE WE'RE INCLUDING THAT AS OPPORTUNITIES FOR CHILDREN TO HAVE ACCESS TO BREAKFAST IN THE CLASSROOM OR AFTER THE BELL.

PART OF THAT IS WE'RE LOOKING AT IT IS WITH THE MY WAY CAFE AND CHILDREN MAKING CHOICES IT'S A LITTLE BIT CONTRADICTORY OF BREAKFAST IN THE CLASSROOM BECAUSE BREAKFAST IS PROVIDED TO THE CHILD IN THE CLASSROOM VERSUS WHEN THEY COME TO THE CAFETERIA AND THEY MAKE THE CHOICE.

WE'RE MAKING TO MOVE THOSE LOGISTICS TO MAKING SURE WE'RE BEGINNING AGAIN TO PROVIDE ACCESS TO BREAKFAST.

- >> I APPRECIATE THAT.
- SO WHAT'S THE HOPE FOR SEPTEMBER OF 18?
- >> SO THE HOPE FOR SEPTEMBER IS WE'RE ROLLING OUT THE, THESE ADDITIONAL
- 25 PLUS THE OTHER FIVE LOCATIONS FOR THE MY WAY CAFE THEY WILL BE DOING A VERSION OF BREAKFAST IN THE CLASSROOM OR BREAKFAST AFTER THE BELL.
- >> WHAT PERCENTAGE IS BPS DOING FOR GETTING BREAKFAST.
- >> ALL STUDENTS HAVE ACCESS TO BREAKFAST BUT WE HOPE TO INCREASE THAT.
- I CAN'T GIVE YOU THAT ACTUAL NUMBER BECAUSE I DON'T KNOW THE TOTAL ENROLLMENT.
- >> I GET THE DESIRE, THE MY WAY CAFE SOUNDS FANTASTIC, I WISH WE HAD IT WHEN I WAS A STUDENT AT BPS.

MERE LOGISTICS WOULD DICTATE FOR SOME SCHOOLS YOU HAVE TO EAT IN THE CLASSROOM.

THAT'S HOW BROCKTON AND OTHERS, HOLYOKE AND NEW BEDFORD HAVE BEEN ABLE TO HIT THOSE RATES.

- I COME FROM A FAMILY OF TEACHERS, TWO OF WHOM WOULD SERVE BREAKFAST IN THE CLASSROOM AND IT DOES JUST HAVE A POSITIVE BENEFIT.
- I AGREE WITH YOU THAT THE IDEAL SCENARIO WOULD BE TO UTILIZE A COMMUNAL SPACE, HAVE MORE OPTIONS BE MORE CULTURALLY COMPETENT CERTAINLY BUT UNTIL WE HAVE THAT LUXURY I THINK WE REALLY NEED TO USE ALL TOOLS THAT WE HAVE. SO MY TIME IS UP BUT I APPRECIATE IT AND LOOK FORWARD TO FUTURE ROUNDS.
- >> THANK YOU COUNCILOR O'MALLEY.

COUNCILOR JANEY.

- >> THANK YOU SO MUCH FOR BEING HERE.
- I HAVE QUESTIONS REGARDING TRANSPORTATION AND THE FOOD SERVICES.
- I WILL START BY SAYING THAT I'M VERY EXCITED ABOUT THE CHANGES WITH THE FOOD SERVICES.
- IT PROVIDES A GREAT OPPORTUNITY TO PLAYED HEALTHY FOOD.
- I WAS WONDERING WHICH SCHOOLS IN ROXBURY WE WILL SEE.
- >> I ACTUALLY HAVE A LIST.
- >> GREAT.

>> SO THE ROXBURY NEIGHBORHOOD IS THE LARGEST NEIGHBORHOOD THAT WILL BE ROLLING OUT AND WILL BE THE LAST NEIGHBORHOOD BUT IT'S BOSTON DAY AND EVENING ACADEMY.

THE DUDLEY STREET NEIGHBORHOOD CHARTER ELEMENTARY, ELLIS ELEMENTARY, FENWAY HIGH SCHOOL, HAIL ELEMENTARY, HAINES EARLY EDUCATION CENTER, HERNANDEZ A ON 8.

THINKINGSON LOUIS, THE MADISON PARK VOCATIONAL HIGH SCHOOL, MASON ELEMENTARY, MENDEL ELEMENTARY, ORCHARD GARDENS.

I WILL BE HAPPY TO SEND THIS?

>> THAT WOULD BE GREAT.

THAT'S WSTLED.

I'M WONDERING IF MENU OPTIONS, DO STUDENTS PARTICIPATE MAKING SUGGESTIONS AS TO WHAT THEY WOULD LIKE TO SEE AND HOW DO YOU TAKE INTO ACCOUNT THE STUDENT DEMOGRAPHICS IN TERMS OF THEIR CULTURAL AND ETHNIC BACKGROUNDS AND TRY TO PROVIDE FOODS THAT ARE NOT ONLY HEALTHY BUT TASTE GOOD AND HAVE THAT KIND OF DIVERSITY REPRESENTED IN TERMS OF THE MENU.

>> THAT IS THE BEAUTY BETWEEN THE MY WAY CAFE IS THE CHILD MAKES IT'S THEIR WAY.

WE STARTED OUT IN EAST BOSTON WE'RE CONTINUOUSLY CHANGING OUR MENU TO INCORPORATE THE FEEDBACK FROM THE STUDENTS.

PART OF THAT IS ALSO NOT ONLY HAVING BASE ITEMS SUCH PASTA OR RICE OR A MEAT OR VEGETARIAN ENTREE BUT PROVIDES THE ITEMS AFTER THE CHILD HAS GONE THROUGH THE LINE INCLUDING SPICE BARS OR THE PROCESS THEY CAN MAKE THE ITEM THAT MEETS THEIR NEED MORE SPICE OWE OR MORE FLAVOR, THOSE KINDS OF THINGS.

>> IN TERMS OF TRANSPORTATION, I WANTED TO COME BACK TO THE 50 BUSES, YOU SAID THERE WAS A REDUCTION OF 50 BUSES.

DO WE SEE THEN REDUCTION IN STAFF OR ROUTES OR HOW DID THAT TRANSLATE TO 50 BUSES.

>> IN TERMS OF STAFF WE WORK CLOSELY TO THE DRIVERS UNION TO MAKE SURE THERE'S NO LAYOFFS FROM THE REDUCTION IN THE FLEET, HOWEVER WE DID INTERTHE ERA OF FEWER DRIVERS AS A RESULT OF THAT.

AND AS FOR

>> HELP ME UNDERSTAND.

FEWER DRIVERS BUT NO LAYOFF.

>> YES.

WE NEGOTIATED SERVANCES.

>> WHEN YOU SAY REGULARLY, HOW DO YOU DEFINE REGULARLY.

>> WHEN WE BEGAN THE CAMPAIGN WE ASKED SCHOOLS TO LOOK AT THEIR RUSS TERS OF EACH STUDENT ASSIGN TO THAT SCHOOL AND LET US KNOW WHICH STUDENTS ON

WHICH ROSTER THEY HAD NEVER SEEN ON THE BUS ALL YEAR LONG.

>> AT WHAT POINT.

WAS THAT OCTOBER OR NOVEMBER.

>> THIS WAS LAST SPRING AROUND APRIL, MAY, JUNE.

>> THEY WENT FROM SEPTEMBER TO THE SPRING THE FOLLOWING YEAR NEVER HAD RIDDEN THE SCHOOL BUS ACCORDING TO THE STAFF.

>> CORRECT.

WE DID THE SAME THING THIS PAST FALL TO DETERMINE WITHIN A MONTH WHEN SCHOOL STARTED THE EXACT SAME THING.

>> WITH THE INCREASE WITH DOOR TO DOOR, IS THAT A NUMBER

>> NUMBER OF STUDENTS HAS INCREASED FIVE OR 6% OVER THE LAST FEW YEARS.

>> THE HOMELESS STUDENTS, IS THAT AN INCREASE OVER LAST YEAR, THAT 6.4 MILLION.

>> YES.

SO RIGHT NOW WE'RE PROJECTED TO TRANSPORT AROUND 610 HOMELESS STUDENTS INTO BOSTON.

THE FIGURE LAST YEAR WAS 457.

>> IN TERMS OF WORKING WITH CHARTER SCHOOLS OR PAROCHIAL SCHOOLS AROUND, YOU HAVE TO PROVIDE TRANSPORTATION BASED ON WHAT THE STATE SAYS.

HOW HAS EITHER OF THOSE SYSTEMS, I USE THE WORD SYSTEM EVEN THOUGH THEY'RE NOT SYSTEMS, HOW HAVE THEY ADOPTED TO BPS?

HAVE THEY ADOPTED THE TRANSPORTATION PLAN YOU'RE USING IN TERMS OF THESE SMALLER GEOGRAPHIC ZONES OR IS IT STILL JUST THEY EXPECT CITY WIDE FROM MATTAPAN TO EAST BOSTON.

>> THE PRIVATE PROKEELS OPERATE ACCORDING PAROCHIAL OPERATE ACCORDING TO THEIR INSIST TUMS.

THE CHARTER SCHOOLS ARE CITY WIDE HOWEVER.

I MISSPECK TO PROVIDE CLARITY ON THE DOOR TO DOOR POPULATION INCREASE THE ANNUAL GROWTH RATE IS 6.6%.

IF YOU LOOK AT THE ACTUAL PERCENTAGE CHANGE FROM FY12 TO FY18, I BELIEVE IT'S CLOSER TO 30%.

>> PAROCHIAL OR THE THREE ZONES.

>> CORRECT.

CHARTERS ARE CITY WIDE.

>> HOW MANY OF THE CHARTER SCHOOL STUDENTS ARE ACTUALLY UTILIZING CITY WIDE, LIKE LONG MORE THAN TWO MILES THREE MILES IN TERMS OF TRANS PORTATION.

DO YOU HAVE THAT KIND OF ANALYSIS.

>> I DON'T BELIEVE WE HAVE THAT ANALYSIS IN FRONT OF US.

WE CAN ALWAYS GET THAT BACK TO YOU.

FOR OBVIOUS REASONS, THEY ARE MORE APT TO HAVE A LONGER TRANSPORTATION SCHEME THAN A BUS LOAD OF SCHOOL STUDENTS BECAUSE THEY ARE NOT CONFINE BY HOME BASE ASSIGNMENTS.

>> RIGHT.

BUT WHEN THERE ARE MEETINGS INVOLVING THE BOSTON COMPACT OR WHEN THERE WERE DISCUSSIONS AROUND, YOU KNOW, UNION SERVICAL KIND OF UNIVERSAL KIND OF ENROLL.

THERE WAS THIS SUGGESTION THERE WAS A WILLINGNESS OF CHARTER SCHOOLS TO BE MORE IN LINE TO WHAT BPS WAS DOING IN TERMS OF TRANSPORTATION. ARE YOU SAYING THAT'S NOT ACTUALLY BEARING OUT IT'S STILL KIND OF ALL OVER THE PLACE.

>> AS OF RIGHT NOW, YES THAT'S WHAT'S HAPPENING, YES.

IT IS WORTH BRINGING THAT IDEA BACK UP TO THE COMPACT FREQUENT OR TO OUR CHARTER PARTNERS TO DETERMINE IF THEY WOULD BE AMENABLE TO APPLYING THIS SAME TYPE OF STRUCTURE THAT WE HAVE TO ASSIGN BOSTON PUBLIC SCHOOLS.

THE OTHER THING THAT CAUSED A SMALL ISSUE IN SOME CASES WITH CHARTERS IS THE GEOGRAPHY OF THE CHARTER SCHOOL CHANGES MORE FREQUENTLY THAN IT DOES WITH DISTRICT SCHOOLS.

IN FACT THERE WAS A SCHOOL NOT ALONG AGO IN BRIGHTON NOW IN DORCESTER HAS MASSIVE TRANSPORTATION COSTS AND VERY LONG COMMUTE FOR CHILDREN ON THOSE BUSES.

>> JUST A COUPLE MORE.

DIRECT I'LL COME BACK.

THANK YOU.

>> THANK YOU, MR. CHAIR.

GOOD AFTERNOON, JOHN.

THANK YOU FOR YOU AND YOUR TEAM.

JUST A COUPLE QUESTIONS HERE.

JOHN, CAN YOU EXPLAIN TO ME THE DIFFERENCE OF TRANSPORT AGENT TYPES. I THINK I HAVE AN UNDERSTANDING CORNER BUS, CORNER BUS AND MBTA. CAN YOU EXPLAIN THAT TO ME, WHAT IS OUR COST AND IS THERE ANY COST.

STRAIGHT MBTA IS MOSTLY SIXTH GRADERS TO HIGH SCHOOL.

DO WE GIVE THEM THE CHARLIE PASSES OR WHAT'S OUR COSTS THERE?

>> SO THE COST THAT WE BEAR IN PROVIDING MBPA PASSES FOR STUDENTS IN SEVEN TO 12, WE DO HAVE SOME SIXTH GRADERS ON T PASSES AS WELL I BELIEVE WAS \$28 PER OR \$29 PER PASS PER MONTH FOR STUDENTS OVER TEN MONTHS.

IT COSTS US \$290 FOR EVERY STUDENT AS LONG AS THEY'RE ELIGIBLE.

FOR 7TH AND 8TH GRADERS THEY NEED TO LIVE A MILE AND A HALF.

FOR 9 12 VERY NEED TO LIVE OUTSIDE OF TWO MILES.

IF THEY MEET THE ELIGIBILITY CRITERIA THEY RECEIVE A PASS.

IF THEY DO NOT AVAIL THEMSELVES OF THAT SERVICE THE T WILL NOT CHARGE US FOR THAT PASS FOR THAT MONTH.

SO THE CHARGES ARE APPLIED TO US RETROACTIVELY AT THE CLOSE OF EACH MONTH

- >> TO SEE WHO IS USING THE PASSES.
- >> EXACTLY.
- >> SO WHAT'S THE DIFFERENCE BETWEEN CORNER BUS MBTA AND JUST STRAIGHT MBTA.
- >> CORNER BUS MBTA SIMPLY MEANS THAT FOR MANY OF OUR HIGH SCHOOLS IN PARTICULAR WE HAVE SHUTTLE BUS SERVICE.
- IN ORDER TO GET THAT SHUTTLE MANY TIMES STUDENT WILL TAKE THE MBTA TO FRERKS ENTER THE STATION.

THEY WILL GET ON THE SHUTTLE BUS THAT WILL TAKE THEM TO DIFFERENT HIGH SCHOOLS.

THERE ARE DIFFERENT SHUTTLE BUSES FOR DIFFERENT SCHOOLS.

- >> THAT LEAVES FROM HUBS.
- >> YES.
- >> OKAY THANK YOU.

WHEN WE CHANGE, WHEN WE WENT TO THE DIFFERENT GIFTS ABOUT FIVE YEARS AGO WAS BEFORE YOU GUYS, WE, WAS THERE ANY SAVINGS THERE?

DID WE ACTUALLY CREATE ANIERS WALKERS UNDER ARE THAT PLAN DID IT SAY STAY THE SAME.

WERE THEY BEING BUSSED TO THE SAME PLACES.

>> AFTER IT RELATED TO THE EXTEND LEARNING TIME COSTS SOMETIMES IT'S HARD TO ISOLATE THESE VARIABLES FROM A SEA OF OTHER FACTORS.

WE DO SEE THERE HAS BEEN AN INCREASE OF LOCKERS OVER THE LAST SEVERAL YEARS.

WE DO SEE THAT THE AVERAGE ENROLLMENT DISPERCENT IS A TERM WE OFTEN USE, THE AVERAGE ENROLLMENT DISPERSION HAS DRIFT CLOSER TO WHERE THE SCHOOL

BECAUSE WE'RE STILL GRANDFATHERING TRANSPORTATION FOR STUDENTS WHO ENTERED THE SCHOOL FROM THE PREVIOUS SYSTEM AND MORE IMPORTANT BECAUSE WE'RE ALLOWING SIBLINGS OF THOSE CHILDREN TO BE GRANDFATHERED UNTIL COMPLETED WITH THEIR SCHOOLING, WHAT WE'RE SEEING IS AREAS FROM THE SCHOOLS WE WERE DRAWING FROM BEFORE IS NOW LEFT DENSE BUT THEY'RE STILL THERE.

SO IF YOU CONSIDER IT THIS WAY, THERE MIGHT BE A SCHOOL IN HYDE PARK THAT DRAWING MAYBE YEARS AGO WAS DRAWING MANY STUDENTS FROM SOUTH BOSTON. IT NOW WOULDN'T BE DRAWING THE SAME NUMBER OF STUDENTS BUT IT'S STILL DRAWING A SMALL NUMBER OF STUDENTS.

THAT'S WHERE THE COSTS ARE ASSOCIATED WITH TRANSPORTATION.

- SO THE MOVE TOWARD HOME BASE DID NOT SAVE AS MUCH FROM A TRANSPORTATION PERSPECTIVE AS I THINK PEOPLE MIGHT HAVE SURMISED AT THE TIME.
- >> TO TALK ABOUT THE TRANSPORTATION FOR THE HOMELESS CHILDREN, IT'S GOING
- TO BEAR A COUPLE HUNDRED KIDS UP TO 6 00 OR WHATEVER.
- IS THERE A LONG TERM PLAN.
- SO THEY ARE ORIGINALLY FROM BOSTON BUT THEY END UP WHEREVER END UP.
- IF THEY END A YOU IN MORE STABLE SURROUNDINGS, DO WE HAVE ANY SENSE OF THAT?
- WHAT'S THE PLANNING AROUND THAT OR WE JUST HAVE TO TAKE IT CASE BY CASE. >> FROM MY UNDERSTANDING IF THE FAMILY WISHES TO REMAIN AT THE SCHOOL THEY CAN CONTINUE TO DO SO UNTIL THEIR TIME AT THAT SCHOOL THESE COMPLETED.
- >> EVEN IF THEIR STATUS IS NOT NECESSARILY HOMELESS ANYMORE.
- >> I CAN'T SPEAKER TO HOW YOU WOULD ESTABLISH PERMANENCE IN A LOCATION. WHEN YOU DO THAT, YOU MAY THEN SEVER THAT RELATIONSHIP.
- WE CAN FOLLOW UP WITH YOU.
- >> HOW MANY BUS DRIVERS DO WE HAVE?
- >> IT'S A LITTLE BIT CONFUSING.
- WE HAVE 608 BUS ROUTES.
- WE HAVE 652 BUS DRIVERS.
- HOWEVER AS OF THE LAST COUNT 107 OF THEM ARE ON A LONG TERM LEAVE ABSENCE.
- 51 OF WHOM NEVER ACTUALLY DRIVEN FOR THE CURRENT MEMBER BUT BECAUSE OF THE COLLECTIVE BARGAINING AGREEMENT RESTRICTION, THEY ARE STILL ON THE BOOKS.
- >> WOULD I STILL CARRYING THEM.
- >> YES.
- WE ALSO HAVE TO CARRY A MANDATORY 14% STAND BY RATE OF DRIVERS. THAT MEANS HOWEVER MANY BUS ROUTES YOU HAVE NEED TO CARRY THAT TIMES 14% OF ADDITIONAL DRIVERS TO ACT AS STAND BYES AVAILABLE IN CASE OF ATTENDANCE CHALLENGES WE OFTEN V THE NUMBER OF AVAILABLE DRIVERS IS FAR LOWER THAN WHAT THAT STAND BY RATE WOULD IMPLY KNOWING WE'RE MAKING CHANGES THIS YEAR WE INTENTIONALLY WENT INTO THE YEAR WITH A 20% STAND BY RATE WHICH YOU CAN TELL IS A GOOD WAYS HIGHER THAN THE 14% OBLIGATED TO PROVIDE.
- >> YOU MAKE SURE THE ROUTES ARE COVERED.
- >> YES.
- >> WHAT IS EXCEPTION TIME?
- >> EXCEPTION TIME FORGIVE THE TERM BECAUSE IT'S NOT VERY SELF EXPLANATORY.
- AND JOHN, YOU CAN WEIGH IN AFTER THIS BUT EXCEPTION TIME IS WHEN A DRIVER PERFORMS A ROUTE FOR LONGER THAN THE ROUTE HAS BEEN DESIGNATED TO PERFORM UNDER.
- SO FOR EXAMPLE, IF YOU WERE A BUS DRIVER AND YOU SHOULD BE LEAVING THE YARD EVERY DAY AT 6:00 A.M. AND GET BACK BY TIME YOUR ROUTE IS OVER FOUR YEARS.
- IF YOU GET BACK AT 10:30 THAT'S WHAT'S CALLED 30 MINUTES OF EXCEPTION TIME BECAUSE IT'S AN EXCEPTION TO THE DECEMBER NATED TIME IN THE ROUTE. WE NEED TO PAY YOU FOR THAT TIME WHETHER IT WAS TRAFFIC RELATED OR OTHER REASONS.
- >> I'M SORRY.
- CAN I COME BACK TO YOU?
- >> SURE.
- >> UNLESS IT'S ONE QUICK ONE.

- >> WELL YOU THREW ME OFF SO NO, WE'LL HAVE TO, THANK YOU.
- >> THANK GOD FOR SMALL FAVORS.

COUNCILOR PRESSLEY.

- >> THANK YOU MR. CHAIRMAN AND THANK YOU ALL FOR ALSO BEING HERE AND A SPECIAL THANK YOU FOR THE FOOD AND NUTRITION SERVICE SIDE.
- I'M SO PROUD TO HAVE PLAYED A PART IN THE POACHING OF YOU FROM CALIFORNIA.

YOU'VE BEEN AN INCREDIBLE CONTRIBUTION.

AS I TELL THE STORY OFTEN WHEN SUPERINTENDENT CHANG CAME ON FORWARD AND MY FIRST MEETING WITH HIM THAT WAS THE NUMBER ONE ITEM ON THE AGENDA AND HE SAID I KNEW YOU WERE GOING TO ASK ABOUT THIS, EVERYONE TOLD ME YOUR COMMITMENT TO IMPROVING THE QUALITY OF SCHOOL FOOD.

I HAD THE FOOD MYSELF TODAY AND WE CAN DO BETTER.

THE GOOD NEWS IS WE ARE DOING BETTER AND I JUST WANT TO COMMEND YOU AND THE ENTIRE TEAM AND THE SUPERINTENDENT FOR PUTTING YOU AS AN EQUAL PARTNER AMONGST ALL OTHER CABINET MEMBERS BECAUSE CERTAINLY OUR ABILITY TO IMPROVE OUTCOMES BEGAN WITH STUDENT READINESS TO LEARN AND WHAT THEY ARE FUELING THEIR BODIES WITH.

WE HAVE PARTNERS WITH PARENT AND STUDENT TASTE TESTING TO MANY WORKING GROUPS TO CULINARY ARTS CHALLENGES.

SO AGAIN I JUST THANK YOU FOR YOUR PARTNERSHIP.

AND THE LION'S SHARE OF MY QUESTION IS GOING TO BE IN THIS SPACE BUT AGAIN KUDOS TO YOU AND THE ENTIRE DEPARTMENT.

SO MY FIRST QUESTION IS, COULD YOU TELL US IF ULTIMATELY THERE IS A PLAN TO RETURN TO A CENTRAL KITCHEN OR WILL WE JUST EXPAND OUT THIS HUB AND SPOKE MODEL.

>> THAT'S A GOOD OUESTION.

I THINK FOR AS WE ARE LOOKING AND EXPLORING MORE AND MORE INFORMATION OF HOW THE HUB AND SPOKE PROJECT IS WORKING, WE ARE SEEING IT AS A MANY CENTRAL KITCHEN WHERE THE HUB IS, EAST BOSTON HIGH SCHOOL AND PROVIDING TO THREE OTHER SCHOOLS THAT WERE PREVIOUSLY SATELLITE SCHOOLS THAT WE BUILT OUT TO BE THEIR OWN SMALL KITCHENS.

SO IN MODELING THAT AND THINKING THROUGH HOW THAT WOULD EXPAND ACROSS THE DISTRICT, THAT IS STILL SOMETHING THAT'S STILL IN THE WORKS.

IT'S NOT OFFICIAL BUT IT'S SOMETHING I'M STILL CONTINUING TO EVALUATE.

- >> WHETHER OR NOT WE SHOULD RETURN TO A CENTRAL KITCHEN.
- >> CORRECT BECAUSE IT WOULD BE REALLY TRULY BY BOSTON AND FOR BOSTON IT WOULD BE AN EQUAL SYSTEM HOW WE PROVIDE OUR MEALS.

>> THAT WAS MY NEXT QUESTION.

HOW MANY OF OUR SCHOOLS ARE FARM TO SCHOOLS?

- >> I DON'T KNOW THAT ANSWER.
- I HAVE TO GET BACK TO YOU.

>> OKAY.

WELL I THINKAL MOTHERLY THAT'S THE GOAL HERE IS THAT ALTHOUGH WE DID WORK CLOSELY TOGETHER AND ARE PLEASED TO HAVE A VENDOR THAT'S PROVIDING FOOD, THE STUDENTS MAKING PERSONAL CHOICES ABOUT HEALTHIER EATING.

I TO SEE AN TON HERE FOR THE ECONOMY, LOCAL ECONOMY.

- I HOPE THAT'S THAL MOTHER GOAL IS TO GET US TO A FARM TO SCHOOL MODEL.
- >> I THINK IT WOULD ALSO, I GUESS IT WOULD DEPEND ON HOW WE DEFINE FARM TO SCHOOL FOR BOSTON.
- WE WOULD WANT IT TO BE 100% OF THE BOSTON SCHOOL DISTRICT.
- >> HOW ARE WE CURRENTLY HANDLING OUR FOOD WASTE.
- DO WE HAVE ANY SCHOOLS THAT ARE COMPOSING?
- IS THERE SOMETHING WE'D ALSO LIKE TO SEE IN THE FUTURE.

PART OF SORT OF A FIVE YEAR PLAN OR A GOAL.

>> THAT IS PART OF OUR ALAN TO MAKE SURE WHENEVER WE ARE UTILIZING WE CAN PUT IT BACK INTO THE ENVIRONMENT SO WE CAN CON BACK INTO OUR FOOD SYSTEM. WE HAVE A COUPLE SCHOOLS HERE OR THERE THAT MAY DO THEIR OWN COMPOST IS. >> DISTRICT WIDE.

IN AN EFFORT TO MAKE THE FOOD MORE CULTURALLY RELEVANT, MORE NEW TREATMENT DENSE, MORE PALATABLE, IT IS OUR HOPE WE WOULD OFTEN SEE LESSER FOOD WASTE

SO I'M JUST CURIOUS HOW DO YOU QUANTIFY THAT?

HOW DO YOU DETERMINE WHAT THE LEVEL OF FOOD WASTE IS AND TO WE SEE A DROP OFF.

>> WE SEE MORE OF THE TROP OFF IN SITES WHERE WHERE THEY ARE PREPARING THEIR MEALS.

BECAUSE YOU CAN BE ABLE TO MAKE, WHEN YOU DO YOUR PRODUCTION ABLE TO UTILIZE SOME OF THE ITEMS YOU DON'T USE AND CAN USE IT THE NEXT DAY BECAUSE YOU HAVE PROPER FACILITIES TO STORE AND TO REHEAT SO THE WASTE IS MINIMAL.

AT LOCATIONS WHERE WE DO PREPAID MEALS THE WASTE IS HIGHER SIMPLY BECAUSE IT IS A FRESHER PRODUCT AND IT HAS A VERY SHORT SHELF LIFE.

>> I'M SORRY, I MEANT PREVIOUSLY WE HAD A FOOD WASTE PROBLEM BECAUSE THE KIDS WERE NOT EATING THE FOOD.

THAT'S MY QUESTION.

ARE YOU ABLE TO GAIRNLINGS ARE THE KIDS EAT TO GAUGE ARE THE KIDS EATING MORE OF THE FOOD.

>> THAT IS ONE OF THE MEASUREMENTS WE UTILIZED IN THE HUB AND SPOKE.

WE ARE ABLE TO SEE THAT WHAT THE CHILDREN ARE EATING AND WHAT THEY ARE CHOOSING.

SO THE CONSUMPTION IS HIGHER AND WASTE IS LOWER.

>> GREAT.

ONE OF THE THINGS I REALLY APPRECIATE WAS DEMONSTRATED COMMITMENT BY YOUR DEPARTMENT TO STRENGTHEN THE OPPORTUNITY TO HEAR FROM THE COMMUNITY, FROM THE STUDENTS, YOU KNOW.

AND THAT WAS WHY WE AWE TBREAD TO HAVE SOMETHING THAT WOULD BE MORE CULTURALLY RELEVANT, RIGHT.

I'M WONDERING, IS THAT FEEDBACK SOMETHING THAT'S HAPPENING REAL TIME SOME STUDENTS AND MANY OFFERINGS.

>> WE CONTINUE TO WORK WITH PRODUCT BREAD THAT GOES OUT AND DOES A LOT OF TASTE TESTING FOR A LOT OF DIFFERENT MENU ITEMS.

I CAN SEND YOU A SCHEDULE OF WHAT WE HAVE TASTE TESTED.

OUR GOAL IS TO GET AT LEAST 75% STUDENT APPROVAL RATING BEFORE WE PUT IT ON THE MENU FOR DISTRICT WIDE.

>> OKAY, GREAT.

THANK YOU.

THANK YOU VERY MUCH FOR THAT.

AND THEN I'M JUST CURIOUS, YOU KNOW, GIVEN WHY THERE WILL BE THINGS LIKE THAT AND I DID SEE ALL THESE THINGS WORKING TOGETHER.

SO CAN SOMEONE TELL ME, ARE YOU REQUIRED BY LAW TO MAKE SURE THAT EVERY STUDENT HAS ACCESS TO GYM AND IS EXPERIENCING RECESS.

BECAUSE I SEE ALL THESE PARTS WORKING TOGETHER.

SO CAN SOMEONE ANSWER THAT?

IS EVERY CHILD GETTING RECEASE AND GETTING GYM?

>> I CAN'T SPEAK TO THAT.

I CAN MAKE SURE THAT SOMEONE GETS BACK TO YOU.

>> SO I'LL BRING IT FULL CIRCLE.

ON A FEDERAL LEVEL HOW, WE FARING ACCORDING TO THE GUIDELINES MICHELLE OBAMA, FORMER FIRST LADY ROLLED OUT IN TERMS OF THE HEALTHY AND HUNGRY FREE CHILD INITIATIVE.

ARE WE KEEPING PACE AND REDUCING SALT AND SODIUM.

HOW CAN WE COUNTERACT CHILD OBESITY.

>> THE [INDISCERNIBLE] ADMINISTRATION FOCUSED ON INCREASING THE AMOUNT OF WHOLE GRAINS WE WANT TO PROVIDE TO STUDENTS AS WELL AS REDUCING SODIUM. THEY DIVIDED SODIUM INTO THREE TARGET LEVELS.

FOR SODIUM.

THE SECOND TARGET LEVEL WAS DUE FOR DISTRICTS THIS PAST FULL YEAR.

I'M HAPPY TO SAY THAT BOSTON MOVED FORWARD WITH TARGETS TO REMOVING THE TARGET TWO LEVELS OF THE SODIUM THAT WAS REQUIRED.

IT'S GOING TO BE HEALTHIER EVEN THOUGH THROUGH THIS CURRENT

ADMINISTRATION THEY STATED THAT SCHOOL DISTRICTS CAN ACTUALLY REMAIN AT TARGET ONE LEVELS.

- >> I GOT CAN YOU.
- SO WE'RE MOVING FORWARD WHILE OTHERS ARE STAYING STAG INFORMANT.
- >> RIGHT.
- >> HOW WOULD WE ENCANS LATE WHAT THE PRODUCT IS WE'RE CURRENTLY PROVIDING.
- SO NO HIGH CAN YOU TICK THAT OFF.
- >> I HAVE MY LIST.

WE ARE FOCUSED ON BEING AS CLEAN AS POSSIBLE.

AND WE WANT TO DO EVERYTHING WE CAN FOR OUR LABELS TO BE, TO HAVE THAT TO PROCESS SO THAT WOULD BE NO ARTIFICIAL COLORS, FLAVORS, SWEETENERS OR PRACTICE SEVENNIVES.

NO HIGH FRUCTOSE CORN SYRUP OR TRANSFAT.

IS NEXT BIG US ONE IS ELIMINATING WHEAT, FLOWER AND ANT FLOUR AND ANTIBIOTICS.

>> IS THERE A CHIEF CURRICULUM.

HOW MANY OF OUR SCHOOLS HAVE CULINARY ARTS, CURRICULUM OR TRAINING OPPORTUNITY?

AND ALSO ON THE FOOD SERVICE SIDE, AS WE'RE LOOKING TO MOVE TOWARDS FRESHER HEALTHIER MORE DECONSTRUCTIVE FOOD, WILL WE ALSO BE INVESTING IN THE PROFESSIONAL DEVELOPMENT OF OUR FOOD SERVICE WORKERS.

IT'S MY UNDERSTANDING THEY FEEL UNDER STAFF AND YOU HAVE SOME POSITIONS TO BE FILLED.

I'M WONDERING IF YOU'RE WORKING WITH COMMUNITY PARTNERS LIKE KNEECAP AND OTHERS WHERE THEY GET CREDIT TOWARDS THEIR PROGRAM WHILE OFFERING EXTRA HANDS NEEDED IN THE KITCHEN.

>> LAST YEAR WE PARTICIPATED IN THE COOKING EXCHANGE COLLEGE WHICH WE WILL BE PARTICIPATE AGAIN THIS SCHOOL YEAR WE HAVE.

INVITED THREE OF THE CULINARY PROGRAMS WE KNOW OF IN THE DISTRICT WHICH ARE BOSTON DADE BOSTON AWE COD ME AND ALSO FENWAY HIGH SCHOOL.

THE THREE GROUPS THERE WILL BE PARTICIPATING IN OUR CONTEST NEXT WEEK.

AND IT WILL BE AN OPPORTUNITY FOR CHILDREN TO UTILIZE OUR RESTRICTIONS AND OUR BUDGET TO MAKE A MENU.

- >> PLEASE INVITE ME.
- >> I WILL MAKE SURE YEW ON THAT LIST.

ALSO AS WE LEARNED FROM THE HUB AND SPOKE PROJECT WHICH IS TRANSFORMED INTO THE MY WAY CAFE, CLEARLY TRAINING IS AN OPPORTUNITY FOR US TO BE ABLE TO INVEST IN OUR STAFF BECAUSE IT IS VERY DIFFERENT FROM THE PROCESS WHERE YOU HEAT AND SEVEN TO WHERE YOU'RE ACTUALLY PREPARING AND IT'S A LOT OF ENGAGEMENT WITH STUDENTS.

I THINK IT'S A WONDERFUL THING.

SO PART OF THAT IS WITH THE SUPPORT OF THE SHAW FAMILY FOUNDATION, THEY'VE INTRODUCED US TO A LOT OF DIFFERENT PROGRAMS IN GROUPS INCLUDING FOR EMPLOYEES THAT HAVE HAD REALLY GREAT CULINARY TRAINING THAT WE CAN BE ABLE TO INCORPORATE BACK INTO IT AND WE WOULD OFFER TRAINING PROCESSES FOR OUR EMPLOYEES AS WELL.

>> GREAT.

I THANK THE CHAIR FOR HIS INDULGENCE MY FINAL QUESTION UNRELATED TO FOOD I SAW A BULLET HERE ABOUT THE NWBE SPEND AND IT SAYS SEE THE ATTACHED PAGE AND I HAD DIFFICULTY.

IT'S JUST ASKING GIVEN OUR SHARE GOAL TO ADDRESS INCOME INEQUALLY IN THE WEALTH GAP AND COUNCILOR AND I WORKED IN THE PAST TO STRENGTHEN THE CITY SPEND WHEN IT COMES TO NWBE VENDOR AND CONTRACTING OPPORTUNITIES.

I'M JUST WONDERING IF SOMEONE COULD ANSWER THAT.

I SAW A SLIDE HERE SOMEWHERE BUT A BULLET THAT I JUST I CAN'T SEEM TO FIND THE ACTUAL NUMBER.

>> MY APOLOGY.

>> I WILL TRY TO FIND THE PAIN.

I'LL CIRCLE BACK.

MR. CHAIRMAN IF YOU WANT TO MOVE ON.

>> CORNER COUNCILOR EDWARDS.

>> THANK YOU SO MUCH.

A LOT OF MEYER QUESTIONS HAVE ALREADY BEEN ANSWERED.

I WANT TO CONGRATULATE YOU ON THE SCHOOL LUNCH.

THAT'S WHERE WE MET IN EAST BOSTON WHICH WAS MY DISTRICT.

THE FOOD WAS EXCELLENT AND I SEE YOU HAVE A PICTURE OF ME EATING IT.

SO THAT WAS A TRUE SMILE HONESTLY, MEETING THE KIDS AND JUST SEEING THEIR GENUINE JOY TO SEE THEM BEING EXCITED ABOUT A SCHOOL LUNCH.

ALSO THANKING THIS WAS REALLY SATISFYING AND IT MADE ME, REALLY BROUGHT WARMTH TO MY HEART.

YOU GUYS ARE DOING AN AMAZING JOB SO CONGRATULATIONS ON THAT.

I JUST WANT TO TALK A LITTLE BIT ABOUT SOME SPECIFIC BUSING QUESTIONS AND THEN I'LL PICK UP ON SOME OF THE GRADE CONFIGURATION OUESTIONS.

IF I READ CORRECTLY ON PAGE 25, THERE ARE 247 PROPANE BUSES THAT YOU HAVE.

I THINK THERE'S A TOTAL OF 600 BUSES YOU USE ON A DAILY BUSES FOR 1500 TRIPS.

>> ROUGHLY.

>> JUST BEAR WITH ME THEN.

247 ARE PRO PAIN.

WHAT ARE THE REST, ARE THEY DIESEL.

>> YES.

>> WHAT IS THE MOVE TO INCREASE THE AMOUNT OF PROPANE.

>> WE'VE BEEN REALLY A LEADER IN SCHOOL DISTRICTS IN MAKING AN EARLY MOVE TOWARD PROPANE POWERED VEHICLES.

I DON'T KNOW IF YOU CAN SPEAK TO THAT IN MORE DUTY.

I KNOW IN THE AUDIENCE

>> WHENEVER WE GO FOR NEW BUSES THEY'RE ALL PROPANE.

WE STARTED WITH AN ENTIRE FLEET OF PROPANE.

WE RECYCLE THROUGH BUSES AS THEY AGE OUT.

WE'RE REPLENISHING THEM WITH PROPANE BUSES.

WE'RE ON OUR WAY BUT IT JUST DEPENDS HOW MANY WE'RE RETIRING.

>> IT'S REALLY NOT AN INTENTION PROGRAM OR ACT.

YOU WERE REPLACING BUSES, YOU'RE JUST GOING TO USE PROPANE.

I GUESS IMPORTANT ME WE HAVE LESS THAN HALF OUR BUSES ARE PROPANE. WE AUNT ALL OF THOSE TO BE PAIN.

YOU'LL DO IT MORE AGGRESSIVELY FOR BUSES TO HAVE TO RETIRE TO GET THEM AS WE NEED THEM.

>> WE ARE INTENTIONALLY GOING AFTER PROPANE.

IT'S JUST THE MEANS AND HOW WE WANT TO DO LIFE CYCLE AND MANAGEMENT WITH ALL THE BUSES IS YOU WANT TO DO IT IN A CYCLICAL KIND OF WAY SO YOU'RE NOT BUYING 600 NEW BUSES EVERY 10 15 YEARS YOU'RE BUYING INCH BY INCH. DIESEL BUSES ARE POISEY AND I TALK TO VETERAN DRIVERS JUST DRIVING EVERY

SO IT'S ABSOLUTELY INTENTIONAL.

>> SOMETHING I WOULD SAY TO BRIEFLY EXPAND THAT YES IT IS INTENTIONAL MOVING IN THAT DIRECTION.

WE WANT TO MAKE SURE OUR BUS ACQUISITION COSTS STAY RELATIVELY FLAT 6% OF OUR BUDGET.

IF WE TEND TO BE MORE AWE LOS ANGELESIVE TO SWITCHING OVER TO PROPANE IT WOULDN'T BE COST EFFECTIVE TO DO SO IN SO IF YOU ARE THAT PERCENTAGE WOULD CHANGE DRAMATICALLY AND WOULD LEAD TO A SPIKE IN COSTS RELATED TO THIS WE WOULD THEN BEAR OUT YEAR OVER YEAR BECAUSE OF THE LEASING COSTS AFTER THAT.

- >> HOW MANY BUSES DO YOU REPLACE ON A YEARLY BASIS ON AVERAGE.
- >> IT'S VARIES ABOUT 70 OR SO.
- >> AND THERE'S LITTLE OVER 200 SOME ODD LESS SO WE'RE TALKING A LONG TIME SO WE HAVE A FULL FLEET OF PROPANE BUSES.
- >> IT COULD BE ANOTHER FOUR YEARS.

IT'S HARD TO SAY.

- >> WHEN WAS THE LAST TIME THE CITY LOOKED AT COSTS.
- DID YOU LOOK AT ANY ATTEMPT TO MOVE TO THAT FORM OF TRANSPORTATION.
- >> [INDISCERNIBLE].
- >> PETER, IF YOU DON'T MIND COMING DOWN TO THE ROSTRUM AND INTRODUCE YOURSELF.

HE'S OUR COMPLIANCE MANAGER AND ONE OF THE EXPERT PERSONS IN THE STATE ON SCHOOL BUS, THE SCHOOL BUS INDUSTRY.

>> WE HAD BEEN, WE'VED FOUR PROCUREMENTS, THREE PROCUREMENTS OF PROPANE BURKSZ 86, 6 AND 75.

WE PLAN ON PURCHASES ANOTHER 75 THIS SCHOOL YEAR.

THE MODELED THAT WE HAVE

SO FAR HAVE BEEN PURPOSE BUILT FOR OUR OPERATING CONDITIONS WHICH IS FOR MORE SCHOOL DISTRICTS.

WE DOUBLE THE NUMBER OF HOURS IN AN AVERAGE SCHOOL DISTRICT.

WE HAVE LOOKED AT ELECTRIC BUSES.

WE'RE NOT THERE YET WITH ELECTRIC PROPULSION.

THEY DON'T GO THE ENTIRE DAY RELIABLY AND MOST OF THE TECHNOLOGY IS NEW. NOW THAT CALIFORNIA HAS RENEWED THEIR EFFORT, THE MAJOR PLAYERS ARE GETTING BACK INTO THE MARKET.

THE ELECTRIC BUS COSTS ABOUT \$250,000 AND SO WE THINK THE BEST WAY TO PROCEED IS TO REPLACE AS MANY OLDER BUSES AS POSSIBLE.

>> WITH PROPANE.

>> THAT'S CORRECT.

THE SOB THING I'D ADD IS THAT AT THE END OF THIS YEAR I WOULD HAVE 2010 EMISSIONS BUSES OR NEWER WHICH IS SOME 95% CLEANER THAN THE 2004 EMISSIONS.

SO OUR EMISSIONS ARE QUITE CLEANED.

THE DAY OF KNEES AND EVEN OLDER OUR GONE BUT IT'S OUR INTENTION TO CONTINUE ON PROPANE.

>> THANK YOU VERY MUCH.

THAT WAS INCREDIBLY INFORMATIVE.

IN TERMS OF THE FUNDING THEN FOR ANY OTHER ALTERNATIVE FORMS SUCH AS AN ELECTRIC VEHICLE, HAVE YOU LOOKED TO THE STATE FOR FUNDS FROM THE POLLUTION SETTLEMENT, FROM OTHER WAYS IN WHICH TO TRY AND BRING IN OTHER WAYS TO PAY FOR.

>> THAT'S STILL IN THE PROCESS OF BEING FORMULATED.

WE HAVE LOOKED AT THOSE BUT TYPICALLY IT'S ONE BUS, WHICH IS A RELATIVELY SMALL PURCHASE.

WE DON'T FEEL THAT ELECTRIC PROPULSION IS THERE YET.

IT'S MUCH BETTER FROM AN ENVIRONMENTAL STANDPOINT AND OPERATING STANDPOINT TO PURCHASE THREE PROPANE BUSES, RETIRED TO PURCHASE ELECTRIC. >> THANK YOU VERY MUCH.

SPECIFICALLY WITHIN MY DISTRICT, I HAD A LOT OF CALLS AND CONCERNS ABOUT THE BLA BUS SERVICE FROM CHARLESTOWN EAST BOSTON TO BOSTON MARTIN ACADEMY.

AND BEGIN I KNOW ASKED IN FEBRUARY ABOUT ITS CONTINUANCE, I KNOW IT WAS A BIG ISSUE BEFORE.

I'M ASKING NOW AGAIN IN MAY WHETHER THIS BUS WILL BE DISCONTINUED OR NOT AND WHAT KIND OF ADVANCE NOTICE PARENTS WOULD HAVE.

OF COURSE I WOULD LOVE FOR IT TO CONTINUE BUT I WANT TO KNOW.

>> TO MY KNOWLEDGE, THAT DECISION HAS NOT BEEN MADE AS OF NOW.

I DO KNOW THERE'S AN EQUITY ANALYSIS OF SHUTTLE BUS SERVICE TO ALL HIGH SCHOOLS CONDUCTED A LITTLE OVER A YEAR AGO BY THE OFFICE OF EQUITY OF BOSTON PUBLIC SCHOOLS AND IT WAS THROUGH THAT DECISION THROUGH THAT ANALYSIS I SHOULD SAY THAT A DECISION WAS REACHED THAT THAT PARTICULAR SHUTTLE BUS WAS NOT NEEDED AND DID NOT MEET THE SAME CRITERIA THAT OUR OTHER SHUTTLE BUSES KNEW AT OTHER SCHOOLS.

I DO KNOW THAT THERE WAS AN AWFUL LOT OF PUSH BACK RELATED TO THAT THAT WE THEN HONORED BY SUPPLYING THE BUS AGAIN THIS YEAR.

I MENTIONED AT THE OUTSET TO MY KNOWLEDGE A DECISION HAS NOT BEEN MADE ON THAT YET IF WE DO DECIDE TO DISCONTINUE THAT, YOU'RE RIGHT WE DO NEED TO MESSAGE THAT AS SOON AS POSSIBLE TO ALL FAMILIES BUT THAT'S SOMETHING RIGHT NOW THAT WE'VE CONSIDERED.

>> WE GOT THAT DECISION IN AUGUST OF LAST YEAR SO A LOT OF FAMILIES THAT WAS TOO CLOSE TO THE START OF THE SCHOOL YEAR.

IDEALLY YOU WILL BE TELLING US WHAT YOUR DECISION IS AND I'M GOING ON RECORD TO HOPE YOU CONTINUE THE BUS.

THIS IS MY SECOND ASK A FORUM.

WE ASKED IN FEBRUARY AND I'M ASKING AGAIN IN MAY FOR THE DECISION. FINALLY WHEN IT COMES TO THE GRADE COME FIGURATIONS, I JUST WANT TO AGAIN NOTE WOULD BE A HUGE DIFFERENCE FOR A LOT OF EAST BOSTON STUDENTS BECAUSE WE DON'T HAVE A MIDDLE SCHOOL IN EAST BOSTON.

I THINK IT'S 70 POOL 80% OF THE EDWARDS MISSION SCHOOL OR EAST BOSTON STUDENTS WERE BUSSED OVER THERE AND SO JUST TO PUT AGAIN ABOUT THE GRADE CONFIGURATION IF WE GET K 6 AND K 8 MORE OF THEM IN EAST BOSTON, THAT'S SAVING A HUGE AMOUNT OF MONEY IN TERMS OF YOU'D BE BUSING A LOT OF OUR MIDDLE SCHOOL AGED KIDS OVER TO CHARLESTOWN TO ACTUALLY SAVE MONEY AND KEEP THEM IN EAST BOSTON.

I WANT TO PUT THAT PLUG IN AGAIN.

THAT'S SOMETHING TO CONSIDER.

NO DECISION HAS BEEN MADE.

AS YOU STATED THROUGHS NO CHANGE COMING FOR CONFIGURATIONS.

- >> NOT FOR THIS SEPTEMBER, NO.
- >> THANK YOU.
- >> THANK YOU.
- >> THANK YOU.

AT OUR SPED HEARING A COUPLE FEW DAYS AGO WHAT CAME UP IN THAT HEARING WAS STATE INVOLVED TRANSPORTATION WENT UP OVER 200%, FROM 1314 THROUGH THIS LATEST YEAR 1718.

I RECEIVED MY INFORMATION REQUESTS AND IT SEEMS LIKE THERE'S ALMOST DOUBLE THE AMOUNT OF STUDENTS GOING FROM ARLINGTON WALPOLE LIKE ALL DIFFERENT SUBURBAN TOWNS.

ONE STUDENT HERE, ONE STUDENT THERE.

THERE'S GOT TO BE A TREMENDOUS COST DRIVER.

CAN YOU SPEAK TO WHY IS THAT INCREASE SO SIGNIFICANTLY IN JUST THE PAST FOUR OR FIVE YEARS.

>> A LARGE PART OF IT IS THE CHANGE IN LEGISLATION.

THE ACT THAT WAS PASS ADD YEAR AND A HALF AGO NOW MANDATES THAT HOST SCHOOL DISTRICTS, I SHOULD SAY THE ORIGIN

;;; BCC 5-8-18 4P-5P

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1
                                 07:51:49:06
STATE-INVOLVED TRANSPORTATION
                                 07:59:03:24
WENT UP OVER 200% FROM 13-14,
                                 07:59:05:21
THROUGH THIS LATEST YEAR, 17-18. 07:59:10:19
AND I GOT MY-- I RECEIVED MY
                               07:59:12:27
INFORMATION REQUEST, AND IT 07:59:15:09
SEEMS LIKE THERE'S ALMOST DOUBLE 07:59:16:27
THE AMOUNT OF STUDENTS GOING TO 07:59:19:24
ARLINGTON, WALPOLE-- LIKE, ALL
                                07:59:23:10
DIFFERENT SUBURBAN TOWNS, LIKE
                                07:59:26:01
ONE STUDENT HERE, ONE STUDENT
                                 07:59:29:01
THERE.
                                 07:59:30:22
THAT HAS TO BE A TREMENDOUS COST 07:59:31:07
DRIVER.
                                 07:59:33:01
CAN YOU SPEAK TO WHY IS THIS
                                 07:59:33:21
INCREASE SO SIGNIFICANTLY IN THE 07:59:41:13
LAST FOUR OR FIVE YEARS.
                                07:59:43:00
>> THE LARGE PART OF IT IS THE
                                07:59:44:04
CHANGE IN LEGISLATION.
                                 07:59:46:00
THE MCGINTY-VENTO LEGISLATION
                                07:59:46:27
NOW MANDATES THAT HOST-- I
                                07:59:50:04
SHOULD SAY, THE ORIGIN, THE
                                07:59:52:09
SCHOOL DISTRICT OF ORIGIN FOR
                                07:59:54:24
THESE CHILDREN NEEDS TO CONTINUE 07:59:56:15
TO PROVIDE THE TRANSPORTATION
                               07:59:58:12
FOR THAT CHILD THROUGH THE END
                                08:00:00:07
OF THEIR SCHOOLING, IF THEIR
                                08:00:02:00
FAMILY SO CHOOSES, AS LONG AS
                               08:00:03:10
THEY STAY IN A TRANSITIONAL TIME 08:00:04:28
OR EXPERIENCING HOMELESSNESS.
                                 08:00:06:24
THAT LEGISLATION WAS BRAND NEW
                                08:00:08:12
ABOUT A YEAR AND A HALF AGO.
                                08:00:09:22
PRIOR TO THAT, SCHOOL DISTRICTS 08:00:12:03
WOULD NOT HAVE TO CONTINUE THAT 08:00:13:21
SERVICE BEYOND A CERTAIN POINT. 08:00:16:03
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I FORGET IF THAT WAS THROUGH THE	08:00:17:21
CURRENT SCHOOL YEAR OR AFTER 90	08:00:20:21
DAYS.	08:00:23:00
I ACTUALLY DON'T REMEMBER.	08:00:23:10
I DON'T KNOW IF, COUNCILOR, YOU	08:00:24:15
MIGHT KNOW THE SCHOOL YEAR YET.	08:00:26:10
SO THAT WAS CHANGED TO BE A MUCH	08:00:28:19
STEEPER BURDEN NOW FOR SCHOOL	08:00:30:12
DISTRICTS TO BEAR.	08:00:31:25
>> AND WE GET ZERO	08:00:34:24
REIMBURSEMENTS FROM THE STATE ON	08:00:36:01
THAT?	08:00:37:09
ARE WE BEARING THE ENTIRE COST?	08:00:38:24
>> SO THERE ARE A COUPLE A NEW	08:00:46:27
WAYS.	08:00:49:00
IN TERMS OF STUDENTS WHO WERE IN	08:00:49:15
BOSTON, MOVED OUT, AND WERE	08:00:51:03
PLACED SOMEWHERE AND ARE COMING	08:00:52:13
BACK IN, WE HAVE THE BURDEN OF	08:00:53:25
PAYING 100% OF THOSE COSTS.	08:00:55:13
AND THEN, ADDITIONALLY, FOR	08:00:58:09
STUDENTS THAT ARE CURRENTLY IN	08:01:02:03
BOSTON BUT WE'RE SHIPPING THEM	
	08:01:03:19
OUT, THE DISTRICT WHERE THEY ARE	08:01:05:03
GOING SETS UP THE	08:01:07:22
TRANSPORTATION, BUT WE'RE ON THE	08:01:09:06
HOOK FOR 50% OF THOSE COSTS.	08:01:10:12
>> 50.	08:01:12:24
OKAY.	08:01:13:15
>> ON THE OUTSIDE, THERE'S ALSO	08:01:13:22
· · · · · · · · · · · · · · · · · · ·	
THE MCGINTY-VENTO	08:01:14:27
REIMBURSEMENT, WHICH I BELIEVE	08:01:18:06
GOES BACK INTO THE CITY'S	08:01:19:21
GENERAL FUND.	08:01:21:13
>> 50% OR IN ADDITION TO THE 50%	08:01:22:03
FOR THOSE OUT-OF-DISTRICT	08:01:25:21
PLACEMENTS?	08:01:27:25
	08:01:28:21
>> I'M NOT SURE.	
I'LL HAVE TO GET BACK TO YOU.	
>> IT JUST SEEMS TO ME THAT	08:01:30:24
WE'RE LOWERING OUR	08:01:32:09
CORNER-TO-CORNER, WHICH IS OUR	08:01:39:21
LEAST-EXPENSIVE TRANSPORTATION	
THAT WE PROVIDE, AND ALL OF THE	
COSTS THAT DRIVE TRANSPORTATION	
COSTS UP ARE INCREASING AT A	
VERY HIGH RATE 200% IN FOUR	
YEARS IS A SIGNIFICANT RATE.	
I DON'T KNOW, YOU KNOW, HOW WE	08:01:53:16
	08:01:55:25
BUT IT'S CERTAINLY TROUBLING.	
AND, YOU KNOW, I'M SEEING, LIKE,	
22 DIFFERENT PLACEMENTS IN	
'17-'18, THAT WE DIDN'T HAVE IN	00:02:00:18

'13-'14.	00.02.00.21
WE'RE TALKING ONE STUDENT HERE,	08:02:09:21 08:02:11:18
	08:02:11:18
ONE STUDENT THERE, TWO STUDENTS	
THERE.	08:02:14:13
UBER MIGHT COME INTO PLAY IN	08:02:15:12
SOMETHING LIKE THAT.	08:02:20:27
WHAT KIND OF HOW DO WE	08:02:21:24
TRANSPORT ONE STUDENT TO	08:02:23:21
ARLINGTON?	08:02:24:24
>> OFTENTIMES, THEY'RE ON A BUS	08:02:26:21
BY THEMSELVES.	08:02:28:24
>> A HALF-BUS, MAYBE.	08:02:29:19
>> YEAH.	08:02:32:24
TYPICALLY IT'S A SMALLER BUS.	08:02:33:27
YOU KNOW, NOT ALWAYS.	08:02:35:12
DEPENDING ON WHEN WE NEED TO	08:02:36:22
REUSE THAT BUS.	08:02:38:00
>> AND WE ARE MANDATED TO DO	08:02:39:00
THIS.	08:02:41:18
WE ARE MANDATED.	08:02:42:24
SO THERE IS NO FLEXIBILITY HERE	
OR ANYTHING ELSE.	08:02:45:15
OKAY, GREAT.	08:02:46:12
COUNCILOR, SORRY WHO'S HERE.	
ED IS ASSAULT AND BATTERY.	08:02:50:06
>> THANK YOU.	08:02:50:21
ESSAIBI GEORGE.	08:02:53:22
COULD WE JUST GO BACK OVER THE	
MCKINNY-VENTO REIMBURSEMENTS.	
WE'RE PAYING 50% OF A STUDENT	
WHO IS FROM ANOTHER DISTRICT	
LIVING IN BOSTON THROUGH	
TRANSITIONAL HOUSING?	08:03:04:21
>> YES.	08:03:06:13
>> AND SO	08:03:06:21
>> WE'RE COST SHARING THAT WITH	
THE DISTRICT, WHEREVER THAT	
STUDENT IS.	08:03:10:27
>> SO THEN WHEN OUR STUDENTS ARE	
PLACED OUTSIDE OF THE CITY	08:03:11:13
BECAUSE WE KNOW THERE ARE ABOUT	
	08:03:16:03
CITY IS THAT DISTRICT COST	08:03:17:21
SHARING WITH US?	08:03:17:21
	08:03:20:09
>> WE SHARE WE SET UP THAT TRANSPORTATION.	08:03:20:09
	08:03:23:10
I'LL HAVE TO LOOK BACK TO SEE KIND OF HOW THE COST	08:03:23:10
DISTRIBUTION WORKS.	08:03:26:01
>> I MEAN, I HOPE IT MATCHES.	08:03:26:24
SO IF WE COULD FOLLOW UP ON	00.03.20.00
$\Box$ $\Box$ $\Box$	08:03:29:09
THAT.	08:03:30:24
THAT. >> I'M SEEING A YES FROM THE AUDIENCE, YES.	

IT'S THE SAME, THE 50-50.	08:03:34:07
>> IT'S THE SAME, OKAY.	08:03:35:27
COULD WE HAVE HER EITHER COME	08:03:43:15
DOWN	08:03:45:03
>> SURE, KRISTEN, IF YOU	08:03:45:25
WOULDN'T MIND COMING DOWN.	08:03:48:15
KRISTEN IS SAYING IF THE CHILD	08:03:49:18
IS IN CUSTODY OF THE STATE BY	08:03:51:03
D.C.F., WE'RE RESPONSIBLE FOR	08:03:53:15
100% OF THE COSTS.	08:03:55:15
IF THEY'RE LOCATED ELSEWHERE, WE	08:03:57:00
SHARE 50% OF THE COST.	08:03:58:24
>> SO THAT'S STATE INVOLVED	08:03:59:25
THEN.	08:04:01:27
>> YES.	08:04:02:04
SO IF THE STUDENT IS	08:04:02:24
EXPERIENCING HOMELESSNESS AND	08:04:04:10
LIVES OUTSIDE THE CITY, THEN WE	08:04:06:01
SHARE A COST WITH THE CITY WHERE	
THE STUDENT LIVES, AND THEIR	
SCHOOL OF ORIGIN.	
	08:04:10:12
AND IF THEY'RE HOMELESS AND	
LIVING INSIDE THE INSIDE	08:04:12:25
BOSTON BUT GOING TO SCHOOL IN,	
SAY, MALDEN, THEN WE ALSO SHARE	08:04:16:09
THE COST OF THAT.	08:04:18:07
IF THE STUDENT IS IN THE CARE OF	08:04:19:27
THE STATE AND LIVING OUTSIDE THE	
CITY, WE PAY 100% OF THE FEE FOR	
TRANSPORTING THE STUDENTS BACK	08:04:28:00
INTO BOSTON.	08:04:29:03
AND I'M NOT SURE IF THAT'S THE	
SAME EXAMPLE THAT YOU'RE USING	
AS STUDENTS LIVING IN BOSTON	08:04:33:19
GOING TO SCHOOLS IN ARLINGTON.	08:04:35:00
I DON'T KNOW I DON'T THINK	08:04:37:13
THAT'S THE SAME THING.	08:04:38:21
>> OKAY.	08:04:39:13
>> WE HAVE STUDENTS COMING	08:04:39:24
OUTSIDE OF THE CITY IN WHO ARE	
IN THE CARE OF THE STATE.	08:04:43:18
THEY'RE IN FOSTER HOMES, GROUP	08:04:44:15
HOMES, STAR BEDS, ET CETERA.	08:04:46:06
THAT'S 100% OUR COST.	08:04:48:03
>> WHAT DO THOSE COSTS LOOK LIKE	08:04:50:00
COMPARED TO OTHER DOOR-TO-DOOR	08:04:52:25
SERVICE, FOR EXAMPLE, VERSUS	08:04:57:12
CORNER STOPS VERSUS PUBLIC	08:04:59:00
TRANSPORTATION OR	08:05:01:06
>> I THINK WE'RE GOING TO HAVE	08:05:03:15
TO GET BACK TO YOU WITH THE	08:05:04:10
SPECIFICS ON THAT.	08:05:06:21
>> I GUESS MY POINT IS WE'RE	08:05:07:15
TAKING ON MORE OF THE	08:05:08:24

MORE-EXPENSIVE TRANSPORTS INTO	08:05:10:18
THE SYSTEM AND TAKING ON THOSE	08:05:11:25
COSTS, OF COURSE, WITH NO HELP	08:05:19:06
FROM THE STATE, UNFUNDED	08:05:21:15
THE SYSTEM AND TAKING ON THOSE COSTS, OF COURSE, WITH NO HELP FROM THE STATE, UNFUNDED MANDATES, IF YOU WILL.  AND THEN WE WONDER WHY OUR	08:05:22:27
AND THEN WE WONDER WHY OUR	08:05:24:12
TRANSPORTATION COSTS ARE GOING	08:05:26:00
IID 109 209 A VEAD	08.05.26.28
TRANSPORTATION COSTS ARE GOING UP 10%, 20% A YEAR. SO, ANYWAY, I'M SORRY. >> YOU'RE THE CHAIR.	00.03.20.20
>> VOI! DE TUE CUATO	00.05.20.27
I THINK THAT IT WOULD BE HELPFUL	00:05:25:27
TO HAVE SOME CLARITY ON THE	
NUMBERS, BECAUSE WE HAVE THE 459	
THAT ARE SOME STATE AND NOT STATE-INVOLVED CHILDREN.	08:05:42:09
AND THEN THERE'S THE 600 NUMBER	
OF STUDENTS WHO ARE EXPERIENCING	
HOMELESSNESS OR IN THE FOSTER	08:05:49:15
CARE SYSTEM, WHICH MAY BE SHARED.	08:05:51:00
AND THEN THERE'S THE PRIVATE	08:05:53:15
SPED VERSUS OUTSIDE OF THE	08:05:56:12
DTSTRTCT.	08:05:58:21
UN, SO THERE'S JUST A LOT OF NUMBERS.	08:05:59:09
NUMBERS.	08:06:00:21
I THINK JUST IF WE COULD AT SOME	08:06:01:09
POINT GET SOME CLARITY ON WHERE	
OUR KIDS ARE GOING AND HOW MUCH	
WE'RE SPENDING TO SEND THEM	08:06:06:13
THERE, I THINK IT WOULD THAT	08:06:08:09
WOULD BE HELPFUL YOU KNOW,	08:06:09:27
THERE ARE A LOT OF NUMBERS, AND	08:06:13:03
IT CAN BE A LITTLE BIT CONFUSING	08:06:14:10
BECAUSE SOME KIDS FIT INTO	08:06:16:21
MULTIPLE CATEGORIES FOR THAT	08:06:18:15
EXPENSE.	08:06:19:22
I THINK, REGARDLESS, THOUGH, IT	08:06:20:15
IS VERY EXPENSIVE.	08:06:23:03
AND I THINK THAT THE ACCURATE	08:06:24:06
NUMBER IS THE \$57,000, IT SEEMS	08:06:25:10
LIKE, IS THE AVERAGE NUMBER FOR	08:06:29:06
TRANSPORTING?	08:06:30:13
>> FOR PRIVATE SPECIAL EDUCATION	08:06:31:09
STUDENTS SPECIFICALLY, FOR THE	08:06:33:03
166 STUDENTS IN THAT CATEGORY,	08:06:34:18
SO TO SPEAK, WHOM WE TRANSPORT	08:06:36:24
OUTSIDE OF THE CITY, YES.	08:06:39:10
>> AND THEN THERE ARE A NUMBER	08:06:40:10
OF STUDENTS THAT ARE LEAVING THE	08:06:41:27
CITY FOR SOME SORT OF PRIVATE	08:06:43:06
PLACEMENT FOR EDUCATION, AND	08:06:44:24
THAT AVERAGE NUMBER IS THE	08:06:45:27
\$85,000 THAT WAS SENT OVER TO US	08:06:47:15
THROUGH A QUESTION.	08:06:49:24

SO WE HAVE A GROUP OF STUDENTS	08:06:51:03
THAT WE'RE SPENDING, ON AVERAGE,	08:06:52:24
\$142,000.	08:06:54:18
AND I WAS LOOKING BACK THROUGH	08.06.56.15
SOME OF MY OLD NOTES, BECAUSE I	00.06.57.25
SOME OF MY OLD NOTES, BECAUSE I THINK IT WAS JUST TWO YEARS AGO THAT WE WERE SPENDING, ON	00.00.57.25
THINK IT WAS JUST TWO YEARS AGO	08:06:59:10
THAT WE WERE SPENDING, ON	08:07:00:18
AVERAGE, ABOUT \$10 8,000.	08:07:01:25
SO EVERYTHING HAS GONE UP	08:07:04:22
SIGNIFICANTLY.	08:07:06:00
AND IT'S NOT THAT SOME OF THESE	00.07.06.10
AND IT'S NOT THAT SOME OF THESE	00:07:00:10
KIDS SHOULDN'T BE GETTING THAT,	08:07:08:03
THAT WE SHOULDN'T BE SPENDING	08:07:10:06
IT.	08:07:11:12
BUT I DO THINK THAT IT'S	08:07:11:24
APPROPRIATE AS WE LOOK AT THE	
BUDGET TO THINK ABOUT WAYS THAT	
WE CAN CREATE SOME SAVINGS, SO	
WHETHER IT'S CREATING THAT	
EDUCATIONAL OPPORTUNITY WITHIN	08:07:20:03
OUR CITY LIMITS, IF THERE'S SOME	08:07:21:18
TRENDS THAT WE'RE SEEING THAT WE	08:07:24:15
SHOULD BE PROVIDING THOSE WITHIN	
	08:07:28:12
SO AND I DO WANT TO SAY, WHILE	
KRISTIN IS UP AT THE MICROPHONE,	08:07:32:06
SINCE OVER THE LAST TWO-PLUS	08:07:34:22
YEARS, KRISTEN'S DONE A REALLY	08:07:37:09
FABULOUS JOB OF MAKING SURE THAT	
	08:07:41:15
EXPERIENCING HOMELESSNESS, THAT	
THAT GAP IN SERVICE, THAT 7-10	
DAYS IT USED TO TAKE TO GET A	08:07:46:16
KID WHEN THEY'VE BEEN MOVED FROM	08:07:48:06
ONE SHELTER TO ANOTHER, GETTING	08:07:49:27
THEM SET UP WITH TRANSPORTATION	08:07:51:07
AS QUICKLY AS POSSIBLE,	
	08:07:55:00
>> THANK YOU.	08:07:57:09
>> SO WHILE YOU'RE HERE, THANK	
YOU FOR THAT.	08:07:59:01
>> THANK YOU.	08:07:59:16
>> ANOTHER POINT FOR	08:08:01:18
CLARIFICATION.	08:08:02:28
WE'VE TALKED ABOUT THE 50 BUSES	
WE HAVE TAKEN OFF THE ROAD.	08:08:04:24
IT'S ACTUALLY 38 BUSES.	08:08:06:01
WE TOOK 50 OFF.	08:08:07:15
WE HAD TO ADD 12 BACK IN.	08:08:08:19
SO JUST FOR THE RECORD, I WANT	08:08:10:09
TO MAKE SURE THAT THAT IS JUST	08:08:12:12
SET STRAIGHT.	08:08:15:15
HOW MANY DRIVERS DO WE HAVE ON	08:08:16:12
LEAVE THAT ARE CURRENTLY BEING	08:08:17:25
LEAVE INAL ARE CURRENTLY BEING	00.00:17:23

PAID?	08:08:19:13
I THINK THAT THAT QUESTIONS CAME	08:08:21:00
UP A LITTLE BIT, AND JUST	
>> 25% OR SOMETHING CRAZY.	
>> DO YOU HAVE A NUMBER OF HOW	
MANY BUS DRIVERS ARE ON LEAVE?	08:08:28:24
>> YOU'RE TALKING ABOUT	08:08:30:19
	08:08:31:22
THERE ARE MULTIPLE DIFFERENT	08.08.32.15
LEAVE CATEGORIES. >> SUSPENDED WITH PAY.	08:08:35:06
>> SUSPENDED WITH PAY, RIGHT NOW	
WE HAVE 15.	08:08:38:00
YES, RIGHT NOW	08:08:39:03
>> AND HOW MANY HAVE WE	08:08:40:03
TERMINATED OVER THE COURSE OF	08:08:41:00
THIS SCHOOL YEAR THAT WERE AT	
ONE POINT SUSPENDED WITH PAY?	
>> JUST ONE.	08:08:52:21
>> OH, JUST ONE.	08:08:53:19
PLEASANTLY SURPRISED AT THAT.	08:08:54:27
THANK YOU.	08:08:56:15
HOW MUCH ARE WE SPENDING ON	08:08:57:00
TRANSPORTATION FOR B.P.S.	08:08:58:15
ATHLETICS?	08:09:00:12
>> WE MAY HAVE TO GET BACK TO	08:09:10:21
YOU ON THAT.	08:09:12:21
THAT'S NOT SOMETHING TYPICALLY	
WE PREPARE FOR THIS	08:09:15:21
PRESENTATION.	08:09:16:15
I APOLOGIZE.	08:09:16:25
>> THAT'S OKAY.	08:09:17:13
>> I KNOW THE ATHLETICS	08:09:17:28
DEPARTMENT WOULD HAVE MET WITH	08:09:19:24
YOU LAST WEEK AS PART OF THE	08:09:20:24
ASSET TEAM, BUT WE CAN GET BACK	08:09:22:12
TO YOU.	08:09:23:27
>> GREAT.	08:09:24:00
THERE ARE CHALLENGES EVERY YEAR	08:09:24:24
WITH MAKING SURE WE HAVE ENOUGH	
BUSES TO GET OUR KIDS TO GAMES	08:09:27:15
AND PRACTICES, IF THEY NEED	08:09:30:18
TRANSPORTATION FOR THAT.	08:09:33:19
>> ONE THING SORRY ON THAT	08:09:34:09
	00.09.34.09
NOTE, ONE INNOVATION WE'RE	08:09:36:22
NOTE, ONE INNOVATION WE'RE TRYING TO EXPAND UPON IS WORK	08:09:36:22
TRYING TO EXPAND UPON IS WORK	08:09:36:22 08:09:38:07
TRYING TO EXPAND UPON IS WORK WITH OUR DRIVERS' UNION TO ALLOW	08:09:36:22 08:09:38:07 08:09:39:21
TRYING TO EXPAND UPON IS WORK WITH OUR DRIVERS' UNION TO ALLOW SOME OF OUR RETIRED DRIVERS TO	08:09:36:22 08:09:38:07 08:09:39:21 08:09:42:06
TRYING TO EXPAND UPON IS WORK WITH OUR DRIVERS' UNION TO ALLOW SOME OF OUR RETIRED DRIVERS TO COME BACK AS DRIVERS FOR OUR	08:09:36:22 08:09:38:07 08:09:39:21 08:09:42:06 08:09:43:19
TRYING TO EXPAND UPON IS WORK WITH OUR DRIVERS' UNION TO ALLOW SOME OF OUR RETIRED DRIVERS TO COME BACK AS DRIVERS FOR OUR CHARTERED TRIPS.	08:09:36:22 08:09:38:07 08:09:39:21 08:09:42:06 08:09:43:19 08:09:45:12
TRYING TO EXPAND UPON IS WORK WITH OUR DRIVERS' UNION TO ALLOW SOME OF OUR RETIRED DRIVERS TO COME BACK AS DRIVERS FOR OUR CHARTERED TRIPS. IN SOME CASES, WE STRUGGLE WITH	08:09:36:22 08:09:38:07 08:09:39:21 08:09:42:06 08:09:43:19 08:09:45:12 08:09:46:10
TRYING TO EXPAND UPON IS WORK WITH OUR DRIVERS' UNION TO ALLOW SOME OF OUR RETIRED DRIVERS TO COME BACK AS DRIVERS FOR OUR CHARTERED TRIPS.	08:09:36:22 08:09:38:07 08:09:39:21 08:09:42:06 08:09:43:19 08:09:45:12
TRYING TO EXPAND UPON IS WORK WITH OUR DRIVERS' UNION TO ALLOW SOME OF OUR RETIRED DRIVERS TO COME BACK AS DRIVERS FOR OUR CHARTERED TRIPS. IN SOME CASES, WE STRUGGLE WITH	08:09:36:22 08:09:38:07 08:09:39:21 08:09:42:06 08:09:43:19 08:09:45:12 08:09:46:10 08:09:48:16
TRYING TO EXPAND UPON IS WORK WITH OUR DRIVERS' UNION TO ALLOW SOME OF OUR RETIRED DRIVERS TO COME BACK AS DRIVERS FOR OUR CHARTERED TRIPS. IN SOME CASES, WE STRUGGLE WITH SERVICE FOR OUR ATHLETIC	08:09:36:22 08:09:38:07 08:09:39:21 08:09:42:06 08:09:43:19 08:09:45:12 08:09:46:10 08:09:48:16

SO WE'RE WORKING WITH THE UNION	08:09:51:27
TO TRY TO SEE IF OUR RETIRED	08:09:53:07
DRIVERS CAN COME BACK AND DRIVE	
SOME OF THOSE TRIPS.	08:09:57:24
MANY WOULD LIKE TO.	08:10:00:01
IT'S A WIN-WIN FOR US AND THE	08:10:00:28
UNION.	08:10:02:13
	08:10:02:21
>> GREAT, I WOULD BE HAPPY TO	
HEAR THAT, TOO.	08:10:06:06
THERE WERE SOME CONCERNS LAST	08:10:07:03
YEAR.	08:10:08:00
WHAT ARE SOME OF THE OTHER	08:10:08:21
INNOVATIONS YOU MENTIONED IN	08:10:09:21
YOUR OPENING PRESENTATION THAT	
	08:10:11:03
THERE ARE INNOVATIONS YOU ARE	08:10:12:16
WORKING ON WITH THE M.I.T. TEAM.	08:10:14:24
COULD YOU SHARE THOSE WITH US?	08:10:16:21
>> SURE.	08:10:18:06
AT A HIGH LEVEL, WE PLAN ON	08:10:18:27
TRYING TO RE-OPTIMIZE OUR BUS	08:10:21:24
ROUTING THIS YEAR.	08:10:24:00
WE DON'T BELIEVE IT WOULD BE	08:10:24:25
QUITE AS SIGNIFICANT A MOVE AS	08:10:26:21
WE TOOK ON LAST SUMMER.	08:10:28:03
AND THANK YOU FOR THE	08:10:29:12
CLARIFICATION ON THE REDUCTION	08:10:30:09
OF BUS ROUTES.	08:10:31:22
WE OFTEN CITE THE	08:10:32:25
BEGINNING-OF-THE-YEAR NUMBER.	08:10:35:03
LAST YEAR WE STARTED AT 646.	08:10:37:06
WE ENDED THE YEAR AT 654.	08:10:39:09
THIS YEAR WE START AT 596 AND	08:10:42:12
WE'RE CURRENTLY AT 608.	08:10:44:27
IT DEPENDS ON THE TIME OF THE	08:10:47:28
YEAR WHEN WE DISCUSS THAT.	08:10:49:06
WE PLAN ON REDUCING THE FLEET	08:10:50:13
FURTHER.	08:10:52:21
WE'RE WORKING WITH M.I.T. RIGHT	08:10:53:01
NOW, AS I MENTIONED BEFORE, ON	08:10:54:09
UPDATING THE TRAVEL SPEED, OUR	08:10:57:04
MAP.	08:10:59:00
THAT MIGHT SOUND LIKE AN OVERLY	08:10:59:10
TECHNICAL AND SOMEWHAT I DON'T	
KNOW BLAND INNOVATION, BUT	08:11:03:22
IT'S ACTUALLY INCREDIBLY	08:11:05:15
EXCITING FOR THOSE OF US WHO	08:11:07:01
WORK IN TRANSPORTATION TO MAKE	08:11:08:09
	00.11.00.00
SURE THAT YOUR RE ALTITATOR	
SURE THAT YOU'RE ACTUALLY	08:11:09:09
EQUIPPED WITH THE TOOLS TO	08:11:09:09 08:11:10:21
EQUIPPED WITH THE TOOLS TO PROPERLY ROUTE BUSES AND KNOW	08:11:09:09 08:11:10:21 08:11:11:24
EQUIPPED WITH THE TOOLS TO PROPERLY ROUTE BUSES AND KNOW HOW LONG THEY'RE GOING TO TAKE	08:11:09:09 08:11:10:21 08:11:11:24 08:11:14:06
EQUIPPED WITH THE TOOLS TO PROPERLY ROUTE BUSES AND KNOW	08:11:09:09 08:11:10:21 08:11:11:24
EQUIPPED WITH THE TOOLS TO PROPERLY ROUTE BUSES AND KNOW HOW LONG THEY'RE GOING TO TAKE	08:11:09:09 08:11:10:21 08:11:11:24 08:11:14:06
EQUIPPED WITH THE TOOLS TO PROPERLY ROUTE BUSES AND KNOW HOW LONG THEY'RE GOING TO TAKE ON WHICH ROADS THAT THEY'RE	08:11:09:09 08:11:10:21 08:11:11:24 08:11:14:06 08:11:15:06 08:11:16:09

EXCITED BY.  I APPRECIATE THE COUNCILOR'S REMINDER ABOUT THE PUSH TOWARDS THE OUT-OF-DISTRICT COST SHARING.  WE'RE CONTINUE TO GIVE THAT SOME THOUGHT AND HAVE BUILT MORE CONVERSATIONS WITH THE STATE ON THAT NOTE TO TRY TO BROKER SOME OF THOSE RELATIONSHIPS. AS I MENTIONED BEFORE, THE OPT-OUT CAMPAIGN, WE'RE GOING TO CONTINUE TO DO WHAT WE CAN WITH OPT-OUTS. SOMETHING THAT IS VERY MUCH IN ITS INFANCY STAGE THEY SAY REFERENCED BRIEFLY EARLIER IS SOME WORK WE MAY BE DOING IN OUR MONITOR'S UNIT TO MAKE SURE MONITORS ARE MORE EFFICIENTLY ASSIGNED TO BUSES IN A WAY THAT LINKS THEIR TRIPS MORE EFFECTIVELY SO THAT THERE'S MUCH MORE RELIABLE BUS MONITOR SERVICE FOR OUR STUDENTS WHO NEED THOSE ACCOMMODATIONS.  >> GREAT, THANK YOU. I WOULD ALSO SAY I KNOW THE BILLION TIME CONVERSATION WILL EVENTUALLY RETURN. THERE ARE A NUMBER OF SCHOOLS— A HANDFUL, I SHOULD SAY, A SMALL NUMBER—OF SCHOOLS THAT WERE VERY HAPPY WITH THAT CHANGE	08:11:43:24 08:11:46:00 08:11:47:28 08:11:50:24 08:11:50:24 08:11:52:09 08:11:55:09 08:11:57:06 08:12:02:06 08:12:03:27 08:12:05:01 08:12:08:12 08:12:10:07 08:12:10:07
BECAUSE THEY HAVE GONE BACK TO THE YOU BE, YEAR AFTER YEAR,	08:12:14:10 08:12:16:04
THEY'VE BEEN TOLD THAT THEY WOULD HAVE A BELL TIME CHANGE. ESPECIALLY THE 9:30 STARTS HAVE BEEN TOLD FOR A NUMBER OF YEARS THAT THEY WOLLD CET MOVED LIP	08:12:21:16 08:12:23:03
DIRECT IMPACT ON ENROLLMENT, WHICH HAS A VERY DIRECT IMPACT	08:12:26:07 08:12:27:10 08:12:29:12 08:12:30:15 08:12:32:03 08:12:36:09 08:12:38:00 08:12:39:18 08:12:41:10 08:12:44:18 08:12:46:24 08:12:48:24
SO WE CONTINUE TO GO BACK TO	00:12:50:01

THAT CONVERSATION BECAUSE	08:12:51:09
FAMILIES HAVE, UNFORTUNATELY,	08:12:52:04
BEEN TOLD IT WOULD HAPPEN, IT	08:12:54:03
WOULD HAPPEN, AND THEN IT	08:12:57:00
DOESN'T HAPPEN.	08:12:58:00
SO THANK YOU FOR THAT.	08:12:58:24
I'M GOING TO SWITCH GEARS TO MY	08:12:59:27
HAND FULL OF FOOD SERVICES	08:13:02:21
QUESTIONS, IF THAT'S OKAY.	08:13:04:27
CAN YOU TALK A LITTLE BIT	08:13:06:04
LAURA THANK YOU FOR ALL OF	08:13:07:12
YOUR WORK AND REALLY BEING	08:13:08:24
INVESTED IN THIS WORK.	08:13:10:03
CAN YOU TALK A LITTLE BIT ABOUT	08:13:16:01
THE AMOUNT OF REIMBURSEMENT WE	08:13:18:24
HAVE RECEIVED FROM THE FEDERAL	08:13:22:00
GOVERNMENT, WHAT WE HAVE	08:13:23:10
RECEIVED, WHAT WE ANTICIPATE ON	08:13:24:10
RECEIVING, WHERE IT FALLS WITH	08:13:25:28
NOUR GOALS ON THOSE	08:13:28:00
REIMBURSEMENT DOLLARS?	08:13:29:25
>> SURE, SO WE OUR EXCUSE	08:13:31:15
ME THE GRAPH THAT I HAVE	08:13:31:13
	08:13:35:15
PROVIDED SHOWS JUST WHAT WE APT	
ANTICIPATE TO RECEIVE BASED OFF	08:13:37:12
OF OUR PROJECTED PARTICIPATION	08:13:38:19
FOR BREAKFAST AND FOR LUNCH AND	08:13:42:06
FOR AFTER-SCHOOL MEALS.	08:13:43:21
SO WE ARE SEEING A DECLINE IN	08:13:45:03
REIMBURSEMENT FOR BREAKFAST, AND	
A DECLINE MY APOLOGIZE OF THE	08:13:50:27
GRAPH	08:13:53:12
>> SO THAT REVENUE, THE GRAPH	08:13:53:27
YOU HAVE GIVEN US, THAT'S THE	08:13:55:04
FEDERAL THAT'S 100% FEDERAL	08:13:56:27
REIMBURSEMENT?	08:13:58:28
>> NO, PROBABLY 98% OF IT IS	08:13:59:21
FEDERAL REIMBURSEMENT, AND THE	08:14:02:15
OTHER 2% MAYBE SOME CASH SALES	
AND POSSIBLY SOME CASH THAT WE	
OR MAYBE SOME REBATES THAT WE	
HAVE.	08:14:09:22
OTHER THAN THAT I CAN SEND YOU	
THE BREAKDOWN OF ALL OF THE	08:14:10:03
INFORMATION THAT WE DO HAVE.	
	08:14:14:00
SO YOU CAN SEE BASED OFF OF HOW	08:14:15:12
MANY MEALS THAT WE ARE PLANNING	
TO GENERATE FOR BREAKFAST AND	08:14:20:00
LUNCH AND AFTER SCHOOL, HOW THAT	
POPULATES INTO OUR BUDGET.	08:14:23:00
>> SO THAT VARIANCE, THAT	08:14:24:04
MILLION DOLLARS IS WHAT WE	08:14:25:22
DIDN'T REACH IN OUR GOAL.	08:14:28:15
>> CORRECT.	08:14:29:25

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>> AND THEN WHAT COUNTS AS
                            08:14:30:10
PARTICIPATION SIGNAL.
                                 08:14:32:09
>> PARTICIPATION COUNTS AS WHEN 08:14:33:03
THE CHILDS GOES THROUGH ITS THE 08:14:35:24
LINE, WE OFFER FIVE ITEMS.
                                08:14:38:18
THEY TAKE MINIMUM AT LEAST THREE 08:14:39:28
OUT OF THE FIVE-- THIS IS FOR 08:14:42:04
LUNCH-- THREE OUT OF THE FIVE,
                                08:14:43:12
AND THEY PASS THROUGH, AND THEY 08:14:44:19
PUT IN THEIR I.D. NUMBER, AND WE 08:14:46:13
CAN PHYSICALLY SEE THEY'VE TAKEN 08:14:48:24
THREE OUT OF THE FIVE-- OR ALL
                                08:14:51:18
FIVE, AND THEY PASS THROUGH THE
                                 08:14:53:21
LINE.
                                 08:14:54:28
>> AND WHAT'S THE GREATEST
                                08:14:55:13
CHALLENGE, OTHER THAN FOOD
                                08:14:56:24
CHOICE-- I KNOW SOME KIDS DON'T 08:14:58:03
PARTICULARLY CARE FOR LUNCH.
                                 08:14:59:28
WHAT'S THE-- IS IT THE LENGTH OF 08:15:02:13
LINE OR THE LENGTH OF LUNCHTIME 08:15:04:06
THAT'S REALLY CREATING-- OR LESS 08:15:07:00
NICK THE NUMBER OF KIDS THAT
                                08:15:14:00
PARTICIPATE.
                                08:15:15:18
>> I THINK IT'S A COMBINATION.
                               08:15:16:00
IF WE DON'T HAVE ENOUGH POINTS 08:15:16:27
OF SERVICE OR THERE IS ONLY 22
                                08:15:18:03
MINUTES TO EAT, ESPECIALLY IF
                                08:15:19:25
YOU'RE COMBATING THAT WITH
                                08:15:21:03
RECESS.
                                08:15:22:27
CHILDREN WANT TO GET OUT AND
                                08:15:23:27
PLAY VERSUS COMING IN TO EAT.
                                08:15:25:12
AND SOMETIMES THE RULES THAT WE 08:15:27:00
                               08:15:28:21
HAVE SET UP, JUST HISTORICALLY,
OF WHEN YOU HAVE ONLY CERTAIN
                                08:15:30:18
CHOICES, AND YOU'RE REQUIRED TO 08:15:32:22
TAKE CERTAIN-- THREE OUT OF FIVE 08:15:34:18
ITEMS, AND IF YOU ONLY REALLY
                                08:15:36:21
WANT ONE, IT JUST DISCOURAGES
                                08:15:38:12
YOU FROM PARTICIPATING.
                                08:15:40:10
SO IF YOU GIVE ME A COMBINATION 08:15:44:18
THROUGH PHYSICAL LOGISTICS AND
                                08:15:46:00
ACTUAL RULES WE HAVE IN PLACE.
                                08:15:49:07
>> BREAKFAST BEFORE THE BELL,
                                08:15:50:18
BREAKFAST IN THE CLASSROOM, HAVE 08:15:52:18
LUNCH AT RECESS?
                                08:15:54:16
OR OUTSIDE, YOU KNOW, GET THESE 08:15:55:27
KIDS-- IF THEY WANT TO GO OUT-- 08:15:57:18
>> IT'S A TREND THAT I DON'T
                                08:15:59:07
LIKE.
                                 08:16:00:10
I'M NOT HAPPY THAT WE'RE NOT
                                08:16:00:22
SEEING AN INCREASE IN
                                 08:16:02:03
PARTICIPATION, ESPECIALLY WITH
                                08:16:03:03
ALL THE EFFORTS THAT WE PUT INTO 08:16:04:00
IT, THE THOUGHT PROCESS,
                                08:16:06:09
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LEARNING THE TRENDS, AND TRYING TO DO EVERYTHING WE CAN. BUT I AM OPEN TO ANY SUGGESTION.	08:16:08:19 08:16:10:00
I DO I AM A FIRM BELIEVER, AND I APPRECIATE BREAKFAST AFTER THE BELL AND BREAKFAST IN THE	
BELL AND BREAKFAST IN THE CLASSROOM BECAUSE IT CREATES	08:16:17:15
REAL TRUE-TIME ACCESS.	08:16:19:09
BUT IT DOES COME WITH LOGISTICS.	
IT'S A RIPPLE EFFECT.	08:16:23:00
IT'S A RIPPLE EFFECT.  IT IMPACTS POSITIVELY FOR	08:16:23:27
STUDENTS POSITIVELY FOR STUDENT, BUT MAKING SURE THE	08:16:26:06
SCHOOL HAS THE CULTURE TO BE	08:16:28:10 08:16:29:21
READY TO DO IT.	08:16:31:00
>> THANK YOU.	08:16:31:15
>> THANK YOU.	08:16:32:00
>> THANK YOU.	08:16:32:10
>> COUNCILOR JANEY I'M SORRY,	08:16:33:18
COUNCILOR O'MALLEY.	08:16:37:19
>> THANK YOU.	08:16:38:22
COUNCILOR O'MALLEY. >> THANK YOU. THANK YOU, AGAIN. SO I THINK IT'S 5 I KNOW YOU	08:16:40:06
SO I THINK IT'S 5 I KNOW YOU WENT OVER THIS.	08:16:40:28
IT'S PAGE THREE, SORRY.	08:16:47:15
WE TRANSPORT 9,425 NON-B.P.S.	
	08:16:54:27
SITES.	08:16:57:24
22% OF STUDENTS TRANSPORTED, 50%	08:16:58:15
OF OUR SITES SERVED.	08:17:00:21
JUST TO BE CLEAR, THESE ARE	08:17:02:06
CHARTER SCHOOLS, PRIVATE PAROCHIAL SCHOOLS DO WE DO	08:17:03:13
PAROCHIAL SCHOOLS DO WE DO	08:17:05:00
PRIVATE AND PAROCHIAL SCHOOLS? OR JUST PAROCHIAL?	08:17:07:00
>> THERE ARE A COUPLE OF PRIVATE	
SCHOOLS WE SERVE, AND THEN THERE	
ARE A NUMBER OF PAROCHIAL	08:17:12:09
SCHOOLS.	08:17:13:27
>> THIS WOULD BE OUT-OF-DISTRICT	
PLACEMENT FOR STUDENTS WHOM WE	08:17:16:06
CAN'T SERVICE IN B.P.S. >> CORRECT.	08:17:17:16 08:17:18:24
>> IS THERE ANYTHING THAT HE WAS	
WOULD CONSTITUTE A NON-B.P.S.	08:17:21:03
STUDENT ATTENDING A NON-B.P.S.	08:17:23:15
SCHOOL?	08:17:25:10
>> NO.	08:17:25:21
>> YOU CAN TELL US NOW WHAT THE	
BREAKDOWN IS WHAT IS THE	08:17:27:10
COMBINED COST OF NON-B.P.S. STUDENTS?	08:17:29:03 08:17:31:24
AND THEN YOU MAY HAVE THIS IN	
AND MY APOLOGIES IF I MISSED	08:17:34:12

IT COMBINED COST, AND THEN THE	08:17:35:24
BREAKDOWN BY PRIVATE, PAROCHIAL,	
AND CHARTER, OUT-OF-DISTRICT	
PLACEMENT.	08:17:43:27
>> WE HAVE THAT INFORMATION ON	
SLIDE 22.	08:17:45:07
AND WHAT YOU HAVE THERE IS THE	
NUMBER OF STUDENTS FROM F.T.E.	
17 AND FY- 18.	08:17:53:27
PRIVATE SPECIAL EDUCATION WE	08:17:57:21
REFERENCED A COUPLE OF TIMES IN	
THIS HEARING TODAY, AND THE	08:18:00:15
AVERAGE COST THIS YEAR IS ABOUT	
\$57,000 PER STUDENT.	08:18:03:13
>> AND THAT INCREASE IS	08:18:05:03
BECAUSE?	08:18:09:01
>> THE INCREASE IN PRIVATE	08:18:14:15
SPECIAL EDUCATION?	08:18:16:10
>> FROM 42 TO 46.	08:18:17:13
>> THE NATURE OF THAT FORM OF	08:18:19:00
TRANSPORTATION WITH SUCH A SMALL	08:18:20:22
NUMBER OF STUDENTS IN SUCH A	08:18:22:09
WIDE ARRAY OF SITES WE SERVE IS	08:18:24:03
MUCH MORE VOLATILE, IF YOU WILL,	08:18:26:19
THAN ANY OTHER FORM OF	08:18:28:25
TRANSPORTATION THAT WE SERVE.	08:18:30:06
SO, FOR EXAMPLE, LAST YEAR, WE	08:18:31:13
HAD 147 STUDENTS AT A COST OF	08:18:33:12
\$42,000.	08:18:36:22
THIS YEAR WE HAVE 166 STUDENTS.	08:18:38:03
ONE MIGHT THINK WITH MORE	08:18:40:06
STUDENT, YOUR COSTS PER PUPIL	08:18:41:13
WOULD ACTUALLY GO DOWN, BUT THE	08:18:43:16
NATURE OF THIS SERVICE IS SUCH	08:18:45:06
THAT WITH THE 19 MORE STUDENTS WE HAVE THIS YEAR, IT COULD	08:18:46:27
WE HAVE THIS YEAR, IT COULD	08:18:48:15
ACTUALLY BE 19 MORE SITES THAT	08:18:50:03
WE'RE SERVING.	08:18:51:25
OR IT COULD BE A NUMBER OF OTHER	08:18:52:28
SITES, OR SITES FURTHER AWAY	08:18:55:07
THAN SITES FROM LAST YEAR.	08:18:57:12
>> I GET THAT, JOHN.	08:18:58:19
THIS ISN'T DIRECT TOWARDS YOU,	08:18:59:24
BUT THIS IS JUST WHAT I DON'T	08:19:01:13
UNDERSTAND BECAUSE FOR MANY	
YEARS, WE SEEM TO BE DECREASING	
	08:19:07:00
IT'S NOW GROWING AGAIN, AND I	
UNDERSTAND THERE ARE CERTAIN	
THE WHOLE INCREASE, YOU KNOW,	08:19:11:28
COURT-INVOLVED OR	08:19:14:04
STATE-INVOLVED.	08:19:15:24
BUT I MEAN, ARE THERE IS THAT	
TRUE THAT THE 19 ADDITIONAL	

STUDENTS WE'RE SEEING FROM FY-17	08 • 19 • 28 • 10
	08:19:33:00
SCHOOLS I DON'T HAVE THAT	08:19:35:06
INFORMATION IN FRONT OF ME.	08:19:36:21
HOW MANY SITES ARE WE SERVING	
FOR THE PRIVATE SPECIAL	08:19:39:12
EDUCATION?	08:19:43:07
166.	08:19:43:22
NO, 63.	08:19:44:28
I'M SORRY.	08:19:45:28
>> SO 166 STUDENTS IN 63	08:19:48:03
DIFFERENT SITES, AND LAST YEAR,	
WE WERE 147 STUDENTS AT HOW MANY	08:19:51:15
DIFFERENT SITES?	08:19:53:13
>> WE DON'T HAVE THAT DATA POINT	
IN FRONT OF US.	08:19:56:06
WE CAN GET THAT FOR YOU.	08:19:57:03
>> THAT WOULD BE HELPFUL.	08:19:58:06
>> AGAIN, IT OFTENTIMES	08:19:59:06
DOESN'T IT'S NOT A LINEAR	08:20:00:15
RELATIONSHIP.	08:20:01:24
>> NO, NO, I UNDERSTAND THAT.	08:20:02:00
>> IT DEPENDS WHERE THE SITES	08:20:03:12
	08:20:05:27
>> WE HAVE FOLKS FROM B.P.S.	08:20:07:15
HERE.	08:20:08:22
I'M STILL WAITING TO GET THE	08:20:09:07
BREAKDOWN ON THE NON-PRIVATE	08:20:10:19
SPED.	08:20:12:06
I DON'T KNOW WHERE THEY'D BE	08:20:12:15
CLASSIFIED, BUT THE STUDENTS	08:20:14:16
WE'RE PAYING TO GO TO MINUTEMAN	08:20:16:12
REGIONAL OR NORFOLK AGGIE.	08:20:19:12
ARE THEY REFLECTED IN THIS OR	08:20:21:15
ARE THEY PRIVATE SPED?	08:20:23:06
>> I DON'T KNOW.	08:20:24:18
>> I THINK THAT PER-PUPIL COST	
OF WAS IN THE HUNDREDS OF	08:20:28:24
THOUSANDS OF DOLLARS.	08:20:30:12
I WOULD ASSUME HUGE, MUCH	
HIGHER THAN ANYTHING ON THIS	
PAGE.	08:20:33:22
I WOULD ASSUME THAT INCLUDES	
TRANSPORTATION, BUT WE'LL FOLLOW	
UP ON THAT.	08:20:37:15
UNLESS, IS THERE SOMEBODY HERE	08:20:38:09
THANS WHO WANTS TO COME DOWN?	08:20:39:25
>> MY ASSUMPTION IS IT INCLUDES	08:20:41:15
MORE THAN JUST TRANSPORTATION IF	08:20:43:13
IT'S OVER \$1HAD BEEN,000.	08:20:44:27
>> I KNOW, BUT WHY WOULDN'T	08:20:46:12
THAT BUT THAT IS ON A WHOLE	
DIFFERENT SPREADSHEET THAN WHAT	
YOU GUYS HAVE TODAY, I WOULD	08:20:52:09
TODIL, T WOODD	

TWO CINE	00 00 50 10
IMAGINE.	08:20:53:19
I'M SORRY, I DON'T HAVE THAT.	08:20:54:01
>> OKAY, IF WE COULD GET THAT	08:20:55:12
INFORMATION, THAT WOULD BE	08:20:56:24
GREAT.	08:20:57:15
THANK YOU, COUNCILOR EDWARDS FOR	08:20:57:27
BRINGING UP ELECTRIC VEHICLES.	08:21:01:04
THERE ARE OBVIOUSLY A WHOLE SLEW	08:21:03:03
OF INCENTIVES FOR AN INDIVIDUAL	08:21:04:09
TO BUY OR LEASE AN ELECTRIC CAR	08:21:05:27
THAT MAKE IT MORE COST	08:21:03:27
EFFICIENT.	08:21:10:06
DOES SUCH A THING EXIST FOR	08:21:10:21
MUNICIPALITIES, FOR THE	08:21:12:09
GOVERNMENT, AS WE TALK ABOUT	08:21:13:06
BUSES?	08:21:14:09
>> I DON'T KNOW.	08:21:14:24
>> TO THIS POINT I APPRECIATE	08:21:15:24
GOING TO PROPANE FROM DIESEL.	08:21:25:00
IT'S BETTER FOR THE ENVIRONMENT,	08:21:27:03
BUT IF WE CAN LOOK AT EVEN	08:21:28:06
BEGINNING WITH A COUPLE OF	08:21:30:07
ELECTRIC BUSES IN OUR FLEET, I	08:21:31:07
THINK THAT WOULD BOTH SEND THE	08:21:33:07
RIGHT MESSAGE, AND WE'VE SEEN	08:21:33:03
PROPANE COSTS INCREASE BY 24%.	
	08:21:36:04
SO THERE COULD BE SOME COST	08:21:38:15
SAVINGS.	08:21:40:19
BUT DO YOU KNOW OF ANY REBATES	08:21:41:22
THAT EXIST?	08:21:43:27
>> ACTUALLY, THE PROGRAM IS IN	08:21:46:00
THE PROCESS OF BEING FORMULATED	08:21:47:03
RIGHT NOW BY THE STATE.	08:21:48:21
WE HAD SOME \$82 MILLION.	08:21:49:21
HOW THAT IS DIVVIED UP I HAVE	08:21:51:13
PARTICIPATED IN A COUPLE	08:21:54:04
CONFERENCE CALLS.	08:21:55:00
THE PRODUCT IS NOT WHERE IT	08:21:55:22
NEEDS TO BE.	08:21:57:03
>> UNDERSTOOD.	08:21:58:03
YOU NEED A CAR THAT'S GOING TO	
I ASSUME HOW MANY HOURS A DAY	
IS THE BUS	08:22:02:04
>> ON AVERAGE WE'RE ABOUT EIGHT,	
8.5 HOURS.	08:22:04:24
>> AND HOW MANY MILES DOES THAT	
TRAVEL?	08:22:07:18
>> ABOUT 10 MILES AN ENGINE	08:22:08:00
HOUR, ON AVERAGE, ABOUT 80	08:22:10:03
MILES.	08:22:11:18
SO THE PRODUCT IS COMING ALONG.	08:22:11:28
MOST OF THE DEVELOPMENT'S BEEN	
AIMED AT CALIFORNIA, WHICH HAS	
LARGE REAR-ENGINE BUSES.	08:22:18:22

THE ONLY PRODUCT CURRENTLY	08:22:20:10
AVAILABLE FOR US IS REALLY BUILT	
BY A BACKYARD SHOP, AND THE	08:22:23:04
PRODUCT ITSELF, IT'S NOT THE	08:22:24:19
PRODUCT TIBELE, IT S NOT THE	
PROPULSION THAT'S THE PROBLEM.	08:22:26:00
IT'S THE PRODUCT ITSELF.	08:22:27:21
FROM A COST STANDPOINT, PROPANE	08:22:29:00
HAS GONE UP THIS YEAR, BUT IT'S	08:22:31:09
BEEN FAR LESS VOLATILE THAN	08:22:33:07
DIESEL.	08:22:37:03
WE'RE NOW EXPORTING FUELS THAT	08:22:37:18
WE DID NOT BEFORE, BUT IT'S	08:22:39:06
STILL RUNNING CLOSE TO \$1 A	08:22:40:28
GALLON LESS.	08:22:42:24
GAS, ON THE OTHER HAND, ANYTHING	08:22:44:07
THAT OUR OUR POWER PLANTS ARE	08:22:45:18
POWERED BY GAS, NO MATTER WHAT	08:22:48:09
PIPELINES WE BUILD, WE'RE THE	08:22:50:03
LAST SPIGOT ON THE PIPELINE.	08:22:51:21
WE STILL IMPORT MOST OF OUR GAS.	08:22:54:21
OUR ELECTRICITY IS NOT, FROM A	08:22:57:12
COST STANDPOINT, MORE EFFICIENT	08:22:59:18
OR MORE COST EFFECTIVE.	08:23:01:00
YOU KNOW, WE CONTINUE TO WANT TO	
GET THE FLEET EMISSIONS DOWN AS	
A TOTAL, WHICH IS WHY WE PURSUED	
PROPANE.	08:23:08:09
>> YEAH, BUT ARE YOU SAYING	
THAT THAT ELECTRIC BUSES ARE NOT	
MORE REPEAT WHAT YOU JUST SAID	08:23:14:03
THERE.	08:23:20:10
>> ELECTRIC BUSES ARE, FIRST OF	08:23:20:18
ALL, THREE TIMES THE PRICE	08:23:22:18
>> WHAT YOU SAID SPECIFICALLY,	08:23:24:13
NATURAL GAS FUELS ELECTRICITY	
>> AND WE HAVE THE MOST	08:23:27:18
EXPENSIVE ELECTRIC RATES IN THE	08:23:29:06
COUNTRY.	08:23:30:21
AND WE DON'T YET HAVE A THAT	
WILL GO A WHOLE DAY, AND WE HAVE	
A BATTERY LIFE IN COMMERCIAL	
SERVICE THAT DOESN'T EXTEND FIVE	08:23:38:24
YEARS.	08:23:40:04
SO ABOUT A \$30,000	08:23:40:16
>> I GET THAT.	08:23:42:16
AND I AM WEIGHING MY ROLE AS A	08:23:43:16
FISCAL STEWARD OF THE CITY WITH	
MY ROLE AS AN ENVIRONMENTALIST.	
I APPRECIATE YOUR POINT.	08:23:51:09
I AM HOPEFUL WITH THE INCREDIBLY	
QUICK ADVANCES IN ELECTRIC	08:23:54:06
VEHICLES, WITH THE INCREDIBLE	
DROPPING PRICE OF ELECTRIC	08:24:00:18
VEHICLES AT ALL LEVELS THIS IS A	08:24:01:28

CONVERSATION A COUPLE OF YEARS	08:24:03:21
FROM NOW.	08:24:05:12
>> IT PROBABLY IS FIVE YEARS OFF	08:24:05:24
FOR THE PRODUCT.	08:24:08:00
WE THINK THE PEST THINGS FOR	08:24:09:06
EMISSION IS TO RETIRE DIESEL	08:24:10:18
BUSES AND WE'RE DOING THAT AT A	08:24:15:06
MUCH MORE RAPID PACE WITH	08:24:16:12
PROPANE.	08:24:18:10
>> THAT'S CERTAINLY ONE STEP AND	
	08:24:19:25
A GOOD STEP.	
I LOOK FORWARD TO SEEING	08:24:20:18
ADDITIONAL STEPS FOR THAT.	08:24:22:06
HOW AM I DOING, MR. CHAIR?	08:24:23:09
>> YOU'RE GOOD.	08:24:25:15
>> 10-MINUTE ROUNDS.	08:24:26:00
>> OH, PERFECT, PERFECT.	08:24:28:09
DOOR-TO-DOOR TO CORNER STUDENTS.	08:24:30:27
DO WE HAVE STUDENTS ORIGINALLY	08:24:33:10
SLATED TO BE PICKED UP AT THEIR	08:24:34:25
DOOR, THAT THEN, AS THEY GET	08:24:36:13
OLDER FOR A WHOLE HOST OF	08:24:38:16
REASONS HAD TRANSFER TO BEING	08:24:41:21
CORNER STUDENTS?	08:24:44:06
I DON'T KNOW IF I'M PHRASING	08:24:45:00
THAT RIGHT BUT I THINK YOU GOT	08:24:46:18
THE GIST.	08:24:48:24
>> I UNDERSTAND WHAT YOU'RE	08:24:49:15
CRUTIC	
SAYING.	08:24:50:19
HAVE STUDENTS WHO TRANSITION	08:24:50:19 08:24:51:18
	08:24:51:18
HAVE STUDENTS WHO TRANSITION	08:24:51:18
HAVE STUDENTS WHO TRANSITION THAT WAY BUT THE ULTIMATE GOAL	08:24:51:18 08:24:52:25
HAVE STUDENTS WHO TRANSITION THAT WAY BUT THE ULTIMATE GOAL OF SPECIAL EDUCATION NATIONWIDE	08:24:51:18 08:24:52:25 08:24:55:01
HAVE STUDENTS WHO TRANSITION THAT WAY BUT THE ULTIMATE GOAL OF SPECIAL EDUCATION NATIONWIDE IS TO SERVE STUDENTS IN THE	08:24:51:18 08:24:52:25 08:24:55:01 08:24:57:06
HAVE STUDENTS WHO TRANSITION THAT WAY BUT THE ULTIMATE GOAL OF SPECIAL EDUCATION NATIONWIDE IS TO SERVE STUDENTS IN THE LEAST-RESTRICTIVE ENVIRONMENT	08:24:51:18 08:24:52:25 08:24:55:01 08:24:57:06 08:24:58:24 08:25:00:12
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BUT NOT QUITE AT THE LEVEL WHERE	08:25:33:00	19
YOU COULD WALK THE QUARTER MILE		
TO GET TO THE BUS STOP.		
SO WE'RE CALLING IT "CLOSEST	00.25.37.20	
CORNER" OR "ACCOMMODATED CORNER"		
TO ALLOW THAT TRANSITION TO	08:25:42:15	
HAPPEN OR DIRECTLY TO	08:25:44:09	
ACCOMMODATED CORNER INSTEAD OF	08:25:45:28	
DOOR TO DOOR AT THE OUTSET.	08:25:48:01	
>> TO YOUR KNOWLEDGE, DO ANY	08:25:49:15	
URBAN SCHOOL DISTRICTS WE HAVE		
A UNIQUE SITUATION WITH OUR		
SCHOOL TRANSPORTATION THAT MOST	08:25:57:21	
OTHER CITIES DON'T HAVE.	08:25:58:21	
	08:26:00:03	
>> DO ANY CITIES REFUSE TO OFFER		
DOOR-TO-DOOR, WITH KIDS OTHER		
	08:26:05:25	
ACCOMMODATIONS BUT DO YOU KNOW		
OF ANY DISTRICT IN THE UNITED		
OF ANY DISTRICT IN THE UNITED	08:26:09:06	
STATES THAT MAY HAVE ANOTHER	08:26:11:03	
APPROACH TO PICKING UP STUDENTS	08:26:12:06	
	08:26:13:21	
ACCOMMODATIONS?	08:26:14:13	
>> I DO NOT.	08:26:15:13	
>> I MEAN, WHAT OF WOULD IT	08:26:16:03	
BE WOULD IT BE A SIGNIFICANT	08:26:18:27	
SAVINGS TO I WON'T SAY ABANDON	08:26:27:22	
DOOR-TO-DOOR PICKUP, BUT TO	08:26:30:12	
SIGNIFICANTLY STREAMLINE IT SO		
WE HAVE MORE OF THAT	08:26:34:01	
ACCOMMODATED CORNER?	08:26:35:04	
THAT SOUNDS TO ME LIKE SOMETHING		
THAT COULD SAVE MONEY AND COULD		
ALSO HELP THE STUDENT IN THE		
LONG RUN THE NOTION OF AN	00.26.41.01	
INCLUSION CLASSROOM IS SORT A		
RISING TIDE LIFTS ALL BOATS.	08:26:46:24	
ARE THERE ANY DATA POINTS THAT	08:26:49:27	
SHOW IT WOULD LEAD TO SAVINGS.		
>> IT WOULD LEAD TO SAVINGS.	08:26:55:22	
OUR AVERAGE COST FOR DOOR TO	08:26:58:09	
DOOR IS \$10,000.	08:27:01:16	
FOR CORNER IS \$3,000.	08:27:03:07	
IT'S MUCH WE HAVE A LOT OF	08:27:06:07	
DOOR-TO-DOOR LOCATIONS ON	08:27:09:12	
ONE-WAY STREETS OR TIGHT STREETS		
ACROSS BOSTON THAT WE NEED TO	08:27:13:13	
GET DOWN AND BACK UP AND BACK	08:27:14:18	
DOWN ON THE BUS.	08:27:16:19	
ALL OF THAT IS TIME, AND TIME IS		20
		∠ ∪
MONEY IN THE WORLD OF	08:27:19:07	
TRANSPORTATION.	08:27:20:03	
CERTAINLY IT WOULD BE A	08:27:20:15	

AS THE PARENT OF A CHILD, AS A PARENT WHO HAS GONE TO THESE I.E.P. MEETINGS, THEY TEND TO BE VERY, VERY TENSE AND WE NEED TO HONOR AND THAAD AND THE NEEDS OF THE SCHOOL DISTRICT.  >> IT'S DEFINITELY COMPLICATED. COUNCILOR ESSAIBI GEORGE ASKED YOU, BUT COULD YOU WALK ME THROUGH WHAT THE PROCESS IS FOR SORT OF B.P.S. PROVIDING	08:27:24:28 08:27:26:21 08:27:27:27 08:27:30:24 08:27:32:06 08:27:33:18 08:27:35:18 08:27:39:21 08:27:40:16 08:27:42:27 08:27:44:15 08:27:46:16 08:27:46:16 08:27:53:16 08:27:53:16 08:27:53:16 08:27:59:21 08:27:59:21 08:28:00:16 08:28:00:24 08:28:00:24 08:28:00:24 08:28:01:06 08:28:02:22 08:28:04:18 08:28:02:22 08:28:11:06 08:28:24:01 08:28:11:06 08:28:21:06 08:28:21:06 08:28:21:06 08:28:23:01 08:28:21:06 08:28:23:01 08:28:21:06 08:28:23:01 08:28:23:01 08:28:23:01 08:28:23:01 08:28:23:01 08:28:23:01
THROUGH WHAT THE PROCESS IS FOR	08:28:41:25
TRANSPORTATION FOR AFTER-SCHOOL ATHLETICS AT THE VARSITY LEVEL,	08:28:46:24
THE JUNIOR VARSITY LEVEL, CLUB	08:28:49:25
	08:28:53:13 08:28:54:03
>> THE PEAK HOUR TO TRANSPORT THE ATHLETICS BETWEEN 1:00 AND	

4 00 70 7007	00 00 00 10
	08:29:00:18
DRIVERS.	08:29:02:03
MAYBE THE STANDBY DRIVERS WE	08:29:02:18
TALKED ABOUT, THE 14%.	08:29:06:06
MAYBE THE STANDBY DRIVERS WE TALKED ABOUT, THE 14%. THE RETURN TRIP IS USUALLY	08:29:07:10
BIDDED OUT.	08:29:09:06
SO DRIVERS EVERY DAY WILL SIGN	
UP AND THERE'S A BIDDING PROCESS	00.20.00.24
THAT THEY'LL BID ON WORK TO TAKE	
THE RETURN TRIPS.	08:29:16:12
BUT THE KEY PIECE THERE IS THE	
PEAK CHARTERS THAT ARE BETWEEN,	
LIKE, 2:00 AND 4:00.	08:29:22:04
>> AND IS IT LIKE A POLICE	08:29:23:25
DETAIL IF NO ONE BIDS ON IF,	08:29:26:21
THEN IT MAY NOT	08.29.28.19
>> THAT'S THE STRUGGLE.	08:29:30:12
IF NO ONE BIDS ON IT, THEN WE	
DON'T TYPICALLY HAVE ANY PROBLEM	
WITH THE FOID ON 5.00 6.00	00.20.35.27
WITH THE FOUR:00 5:00, 6:00 RETURN TRIPS.	00.29.30.27
THERE ARE DRIVERS THAT WILL BID	
ON IT.	08:29:40:24
THAT'S FINE.	08:29:41:13
IT'S THE 2:00, 3:00, 4:00 THAT'S	
	08:29:44:27
WHAT WE'VE BEEN DOING IS BEING	08:29:45:19
	08:29:47:21
IF THE DRIVER CAN DO IT, AND	08:29:48:18
THEN START THE TRIP THE 2:30	08:29:51:01
AND 3:00 HOUR WE PACKAGE THEM	08:29:55:21
TOGETHER.	08:29:57:13
THERE'S A LOT OF PACKAGING DONE.	08:29:57:22
THAT'S WHERE IT'S PROBLEMATIC	
BETWEEN THE 2:00 AND 4:00 HOUR.	
>> AND I KNOW BOSTON LATIN IN	
THE DUAL COUNTY LEAGUE, THAT'S	
DIFFERENT.	08:30:09:09
ARE THERE ANY OTHER LEAGUES THAT	
COULD POSE SOME TRANSPORTATION	
PROBLEMS?	08:30:14:03
>> I'M NOT SURE.	08:30:14:25
>> I BELIEVE BOSTON LATIN IS THE	
ONLY ONE THAT PARTICIPATES IN A	08:30:17:03
DIFFERENT ATHLETIC CONFERENCE.	08:30:18:24
CERTAINLY, WE DO HAVE SCHOOLS	08:30:19:27
WITHIN OUR OWN ATHLETIC	08:30:22:00
CONFERENCE WHO DO TRAVEL OUTSIDE	08:30:24:12
OF THE DISTRICT FOR GAMES.	08:30:25:15
>> AND THEN SO THERE ARE	08:30:28:24
CURRENTLY 15 FIOLA/TRANSDEV BUS	08:30:31:21
DRIVERS SUSPENDED WITH PAY.	08:30:40:00
IS THAT SOMETHING WE CAN ADDRESS	
DURING THE CONTRACT NEGOTIATIONS	

THAT WILL PRESENT THEMSELVES	08:30:44:18
THIS YEAR?	08:30:45:21
>> CERTAINLY.	08:30:47:24
>> AND DO WE KNOW WHAT THE	08:30:48:04
CUMULATIVE COST IS OF SALARY AND	08:30:51:00
BENEFITS WE'RE PAYING FOR THAT?	08:30:53:09
>> WHAT I CAN TELL YOU FOR THE	08:30:54:18
MONTH OF APRIL ALONE, THE COST	08:30:55:24
OF THAT WAS \$54,000 FOR THE	08:30:57:09
WAGES OF THE DRIVERS WHO WERE	08:31:00:15
SUSPENDED WITH PAY.	08:31:01:28
I THINK THAT'S CORRECT.	08:31:02:28
THE AVERAGE LENGTH OF TIME FOR	08:31:10:09
DRIVERS SUSPENDED IS 22 DAYS,	08:31:12:12
AND WE'RE WORK WITH TRANSDEV,	08:31:15:22
AND THE UNION, TO SHORTEN THAT	08:31:18:00
AS MUCH AS POSSIBLE AND GET	
	08:31:19:18
THOSE DRIVERS BACK ON THE ROAD.	08:31:21:03
>> THANK YOU, MR. CHAIRMAN.	08:31:22:09
THAT'S ALL FOR THIS.	08:31:23:09
>> JUST THE FOLLOW-UP ON THE BUS	08:31:26:06
DRIVER.	08:31:27:16
AM I CORRECT IN RECALLING THAT	08:31:28:25
ON ANY GIVEN DAY, ABOUT 25% OF	08:31:30:09
THE WORKFORCE DOESN'T COME TO	08:31:34:13
WORK FOR ONE REASON OR ANOTHER?	08:31:36:16
I SEEM TO REMEMBER IT WAS A	08:31:38:09
STRIKINGLY LARGE NUMBER, AND TO	08:31:41:06
COUNCILOR O'MALLEY'S POINT, CAN	08:31:44:06
WE HAVE, YOU KNOW, KIND OF	08:31:46:12
· · · · · · · · · · · · · · · · · · ·	
CLAW-BACKS IF PEOPLE DON'T SHOW	08:31:48:18
UP TO WORK, YOU KNOW, ON THE	08:31:51:16
UNION SIDE?	08:31:53:04
IF YOUR MEMBERS DON'T SHOW UP AT	
A CERTAIN LEVEL, THAT WE KIND OF	08:31:56:09
CLAW BACK SOME OF THAT REVENUE.	08:32:00:06
>> IF YOU WOULDN'T MIND	08:32:04:19
ELABORATE A LITTLE BIT MORE ON	08:32:08:18
WHAT YOU'RE SUGGESTING A	08:32:10:00
"CLAW-BACK.	08:32:14:09
OF THE.	08:32:16:12
>> AS I RECALL, IT WAS A	08:32:16:19
STRIKINGLY LARGE PERCENTAGE OF	08:32:18:10
THE BUS WORKFORCE THAT DIDN'T	
SHOW UP ON A DAILY BASIS.	08:32:22:15
CAN'T WE IMPOSE SOME KIND OF	
	08:32:33:00
LIKE, YOU KNOW, IF 17% OF THE	08:32:33:00 08:32:35:06
LIKE, YOU KNOW, IF 17% OF THE WORKFORCE CALLS IN SICK, LIKE,	08:32:33:00 08:32:35:06 08:32:36:28
LIKE, YOU KNOW, IF 17% OF THE	08:32:33:00 08:32:35:06 08:32:36:28
LIKE, YOU KNOW, IF 17% OF THE WORKFORCE CALLS IN SICK, LIKE,	08:32:33:00 08:32:35:06 08:32:36:28 08:32:40:16
LIKE, YOU KNOW, IF 17% OF THE WORKFORCE CALLS IN SICK, LIKE, YOU DON'T GET REIMBURSED SO MUCH?	08:32:33:00 08:32:35:06 08:32:36:28 08:32:40:16 08:32:42:28
LIKE, YOU KNOW, IF 17% OF THE WORKFORCE CALLS IN SICK, LIKE, YOU DON'T GET REIMBURSED SO MUCH? AND, AGAIN, YOU KNOW, KIND OF	08:32:33:00 08:32:35:06 08:32:36:28 08:32:40:16 08:32:42:28 08:32:44:04
LIKE, YOU KNOW, IF 17% OF THE WORKFORCE CALLS IN SICK, LIKE, YOU DON'T GET REIMBURSED SO MUCH? AND, AGAIN, YOU KNOW, KIND OF GOALS IT REACH, GOALS REVERSING	08:32:33:00 08:32:35:06 08:32:36:28 08:32:40:16 08:32:42:28 08:32:44:04 08:32:48:00
LIKE, YOU KNOW, IF 17% OF THE WORKFORCE CALLS IN SICK, LIKE, YOU DON'T GET REIMBURSED SO MUCH? AND, AGAIN, YOU KNOW, KIND OF	08:32:33:00 08:32:35:06 08:32:36:28 08:32:40:16 08:32:42:28 08:32:44:04 08:32:48:00
LIKE, YOU KNOW, IF 17% OF THE WORKFORCE CALLS IN SICK, LIKE, YOU DON'T GET REIMBURSED SO MUCH? AND, AGAIN, YOU KNOW, KIND OF GOALS IT REACH, GOALS REVERSING	08:32:33:00 08:32:35:06 08:32:36:28 08:32:40:16 08:32:42:28 08:32:44:04 08:32:48:00 08:32:50:03

CIVEN DAY	08:32:54:19
GIVEN DAY. >> RIGHT.	08:32:54:19
IT'S CERTAINLY, I THINK, FAIR TO	
SAY THAT MORE NEEDS TO BE DONE	
TO ENSURE MORE RELIABLE	08:33:00:25
ATTENDANCE.	08:33:07:22
I WILL PAUSE AND NOTE THAT THE	
VAST MAJORITY OF OUR DRIVERS ARE	
CARING AND CONSISTENT AND	08:33:12:27
RELIABLE	08:33:13:27
>> OTHER THAN THAT THE FACT THAT	
25% OF ANY WORKFORCE NOT SHOWING	08:33:16:24
UP ON ANY GIVEN DAY, NO MATTER	08:33:19:07
WHERE THEY WORK, IS TROUBLING TO	
ME.	08:33:23:16
>> CORRECT.	08:33:23:24
NO, WITHOUT A DOUBT, THAT'S	08:33:24:24
TRUE.	08:33:26:01
SO WE'RE TRYING TO WORK WITH	08:33:26:13
TRANSDEV, AND ULTIMATELY WITH	08:33:27:28
THE UNION, TO MAKE SURE THE	08:33:30:19
DRIVER ATTENDANCE ISSUE SOLVES	08:33:32:00
ITSELF.	08:33:34:12
IF WE CONSIDERED THE CLAW-BACK	
APPROACH YOU'RE SUGGEST AGO AND	08:33:37:12
I THINK YOU AND I ARE	08:33:39:15
BRAINSTORMING ON THIS IF WE	
WERE TO EXPLORE, THAT MY FEAR IS	08:33:41:24
THAT IT MIGHT BE PUNITIVE FOR	08:33:43:27
THE DRIVER WHO ACTUALLY NEEDS TO	08:33:45:24
BE OUT THE NEXT DAY BECAUSE OF A	08:33:47:13
VERY LEGITIMATE REASON.	08:33:49:01
NOW, THAT SAID, WE DO FEAR THAT	08:33:49:27
THERE ARE SOME DRIVERS ON A	08:33:51:24
REGULAR BASIS WHO ARE NOT	08:33:53:03
PRESENT FOR WHO ARE NOT	08:33:54:18
ABSENT, I SHOULD SAY, FOR	08:33:56:24
LEGITIMATE ARABS.	08:33:58:15
AND WE'RE TRYING TO WORK WITH	08:33:59:07
TRANS AND THE UNION TO CURB	08:34:00:25
THAT.	08:34:03:09
I KNOW IN A RECENT SNAPSHOT WE	08:34:03:24
GOT QUESTIONS LEAK THIS OFTEN	08:34:05:27
COME UP.	08:34:07:18
WE HAD 30 UNEXCUSED ABSENCES ON	08:34:08:03
ONE DAY.	08:34:10:27
IN ADDITION, WE HAD SIX OTHER	08:34:11:15
DRIVERS WHO WERE EITHER	08:34:13:00
SUSPENDED WITH PAY, SUSPENDED	08:34:14:00
WITHOUT PAY, OR WERE ON A	08:34:15:10
FORMALLY RECOGNIZED LEAVE OF	08:34:16:24
ABSENCE.	08:34:18:12
THAT, THEN, DOES NOT INCLUDE	08:34:19:01
OTHER DRIVERS WHO ARE ON PAID	

TIME OFF OR OTHER LEAVES OF	08:34:22:04
ABSENCE, LIKE JURY DUTY, THING	
·	
LIKES THAT.	08:34:27:07
NOR DOES IT INCLUDE THE 107	08:34:28:10
DRIVERS WE MENTIONED EARLIER WHO	08:34:30:03
ARE ON LONG-TERM LEAVES AND MAKE	
UP THE TOTAL NUMBER OF 852	
	08:34:33:27
DRIVERS, BUT NEVER ACTUALLY SHOW	
UP TO WORK.	08:34:38:12
AND, AGAIN, NOTHING AGAINST THE	08:34:39:12
UNION OR THE DRIVERS.	08:34:41:15
IT'S JUST SOMETHING THAT WE NEED	
TO WORK ON.	08:34:43:27
>> RIGHT, OKAY.	08:34:44:18
COUNCILOR JANEY.	08:34:46:03
>> THANK YOU.	08:34:48:07
JUST IN TERMS OF THE LAURA,	08:34:50:25
THANK YOU AGAIN IN TERMS OF	08:34:54:03
THE LIST OF SCHOOLS YOU'RE GOING	08:34:55:07
TO GET ME FOR ROXBURY, COULD YOU	08:34:56:06
ALSO INDICATE WHICH ARE THE HUB	08:34:58:18
SCHOOLS, AND THEN THE SCHOOLS	08:35:00:09
•	
THAT THOSE HUB SCHOOLS WOULD BE	08:35:01:09
SERVING IN THEIR AREA WHEN YOU	08:35:03:09
GET THAT LIST?	08:35:04:27
IN TERMS OF TRANSPORTATION, I	08:35:07:06
WANTED TO COME BACK TO THE	08:35:11:00
DOOR-TO-DOOR.	08:35:15:09
AND ON PAGE NUMBER 5, MY LITTLE	08:35:17:00
KEY AT THE BOTTOM IS CUT OFF, IF	08:35:21:15
YOU COULD LET ME KNOW WHAT THE	
	08:35:24:03
DARK-GREEN, LIGHT-GREEN, AND	08:35:25:18
DARK-GREEN, LIGHT-GREEN, AND BLUE.	08:35:25:18 08:35:27:27
DARK-GREEN, LIGHT-GREEN, AND BLUE. >> REPORTER:	08:35:25:18 08:35:27:27 08:35:27:27
DARK-GREEN, LIGHT-GREEN, AND BLUE. >> REPORTER: >> SURE.	08:35:25:18 08:35:27:27 08:35:27:27 08:35:28:15
DARK-GREEN, LIGHT-GREEN, AND BLUE. >> REPORTER:	08:35:25:18 08:35:27:27 08:35:27:27
DARK-GREEN, LIGHT-GREEN, AND BLUE. >> REPORTER: >> SURE. I HAVE THAT HERE.	08:35:25:18 08:35:27:27 08:35:27:27 08:35:28:15
DARK-GREEN, LIGHT-GREEN, AND BLUE. >> REPORTER: >> SURE. I HAVE THAT HERE. THE DARK GREEN REPRESENTS THE	08:35:25:18 08:35:27:27 08:35:27:27 08:35:28:15 08:35:31:15 08:35:33:27
DARK-GREEN, LIGHT-GREEN, AND BLUE.  >> REPORTER:  >> SURE.  I HAVE THAT HERE.  THE DARK GREEN REPRESENTS THE CHARTER TRANSPORTATION COSTS.	08:35:25:18 08:35:27:27 08:35:27:27 08:35:28:15 08:35:31:15 08:35:33:27 08:35:37:21
DARK-GREEN, LIGHT-GREEN, AND BLUE.  >> REPORTER:  >> SURE.  I HAVE THAT HERE.  THE DARK GREEN REPRESENTS THE CHARTER TRANSPORTATION COSTS.  THE LIGHT GREEN REPRESENTS	08:35:25:18 08:35:27:27 08:35:27:27 08:35:28:15 08:35:31:15 08:35:33:27 08:35:37:21 08:35:39:01
DARK-GREEN, LIGHT-GREEN, AND BLUE. >> REPORTER: >> SURE. I HAVE THAT HERE. THE DARK GREEN REPRESENTS THE CHARTER TRANSPORTATION COSTS. THE LIGHT GREEN REPRESENTS CHARTER M.B.T.A.	08:35:25:18 08:35:27:27 08:35:27:27 08:35:28:15 08:35:31:15 08:35:33:27 08:35:37:21 08:35:39:01 08:35:40:15
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DARK-GREEN, LIGHT-GREEN, AND BLUE. >> REPORTER: >> SURE. I HAVE THAT HERE. THE DARK GREEN REPRESENTS THE CHARTER TRANSPORTATION COSTS. THE LIGHT GREEN REPRESENTS CHARTER M.B.T.A. SO JUST AS WE PROVIDE M.B.T.A.	08:35:25:18 08:35:27:27 08:35:27:27 08:35:28:15 08:35:31:15 08:35:33:27 08:35:37:21 08:35:39:01 08:35:40:15
DARK-GREEN, LIGHT-GREEN, AND BLUE. >> REPORTER: >> SURE. I HAVE THAT HERE. THE DARK GREEN REPRESENTS THE CHARTER TRANSPORTATION COSTS. THE LIGHT GREEN REPRESENTS CHARTER M.B.T.A. SO JUST AS WE PROVIDE M.B.T.A. PASSES FOR B.P.S. STUDENTS, WE	08:35:25:18 08:35:27:27 08:35:27:27 08:35:28:15 08:35:31:15 08:35:33:27 08:35:37:21 08:35:39:01 08:35:40:15 08:35:41:09 08:35:43:24
DARK-GREEN, LIGHT-GREEN, AND BLUE. >> REPORTER: >> SURE. I HAVE THAT HERE. THE DARK GREEN REPRESENTS THE CHARTER TRANSPORTATION COSTS. THE LIGHT GREEN REPRESENTS CHARTER M.B.T.A. SO JUST AS WE PROVIDE M.B.T.A. PASSES FOR B.P.S. STUDENTS, WE ALSO DO THE SAME THING FOR	08:35:25:18 08:35:27:27 08:35:27:27 08:35:28:15 08:35:31:15 08:35:33:27 08:35:37:21 08:35:39:01 08:35:40:15 08:35:41:09 08:35:43:24 08:35:45:15
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DARK-GREEN, LIGHT-GREEN, AND BLUE.  >> REPORTER:  >> SURE.  I HAVE THAT HERE.  THE DARK GREEN REPRESENTS THE CHARTER TRANSPORTATION COSTS.  THE LIGHT GREEN REPRESENTS CHARTER M.B.T.A.  SO JUST AS WE PROVIDE M.B.T.A.  PASSES FOR B.P.S. STUDENTS, WE ALSO DO THE SAME THING FOR CHARTER.  THE DARK BLUE, WHICH IS HARDLY	08:35:25:18 08:35:27:27 08:35:27:27 08:35:28:15 08:35:31:15 08:35:37:21 08:35:37:21 08:35:39:01 08:35:40:15 08:35:41:09 08:35:45:15 08:35:45:15 08:35:46:22 08:35:48:16
DARK-GREEN, LIGHT-GREEN, AND BLUE.  >> REPORTER:  >> SURE.  I HAVE THAT HERE.  THE DARK GREEN REPRESENTS THE CHARTER TRANSPORTATION COSTS.  THE LIGHT GREEN REPRESENTS CHARTER M.B.T.A.  SO JUST AS WE PROVIDE M.B.T.A.  PASSES FOR B.P.S. STUDENTS, WE ALSO DO THE SAME THING FOR CHARTER.  THE DARK BLUE, WHICH IS HARDLY VISIBLE IN THE LEFT-HAND COLUMN,	08:35:25:18 08:35:27:27 08:35:27:27 08:35:28:15 08:35:31:15 08:35:37:21 08:35:37:21 08:35:39:01 08:35:40:15 08:35:41:09 08:35:45:15 08:35:46:22 08:35:48:16 08:35:51:18
DARK-GREEN, LIGHT-GREEN, AND BLUE.  >> REPORTER:  >> SURE.  I HAVE THAT HERE.  THE DARK GREEN REPRESENTS THE CHARTER TRANSPORTATION COSTS.  THE LIGHT GREEN REPRESENTS CHARTER M.B.T.A.  SO JUST AS WE PROVIDE M.B.T.A.  PASSES FOR B.P.S. STUDENTS, WE ALSO DO THE SAME THING FOR CHARTER.  THE DARK BLUE, WHICH IS HARDLY	08:35:25:18 08:35:27:27 08:35:27:27 08:35:28:15 08:35:31:15 08:35:37:21 08:35:37:21 08:35:39:01 08:35:40:15 08:35:41:09 08:35:45:15 08:35:46:22 08:35:48:16 08:35:51:18
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DARK-GREEN, LIGHT-GREEN, AND BLUE.  >> REPORTER:  >> SURE.  I HAVE THAT HERE.  THE DARK GREEN REPRESENTS THE CHARTER TRANSPORTATION COSTS.  THE LIGHT GREEN REPRESENTS CHARTER M.B.T.A.  SO JUST AS WE PROVIDE M.B.T.A.  PASSES FOR B.P.S. STUDENTS, WE ALSO DO THE SAME THING FOR CHARTER.  THE DARK BLUE, WHICH IS HARDLY VISIBLE IN THE LEFT-HAND COLUMN, BUT SOMEWHAT PROMINENT ON THE RIGHT, THAT'S OUR PRIVATE SPECIAL EDUCATION STUDENTS.	08:35:25:18 08:35:27:27 08:35:27:27 08:35:28:15 08:35:31:15 08:35:33:27 08:35:39:01 08:35:40:15 08:35:41:09 08:35:41:09 08:35:45:15 08:35:45:15 08:35:46:22 08:35:51:18 08:35:53:09 08:35:55:15 08:35:56:22
DARK-GREEN, LIGHT-GREEN, AND BLUE.  >> REPORTER:  >> SURE.  I HAVE THAT HERE.  THE DARK GREEN REPRESENTS THE CHARTER TRANSPORTATION COSTS.  THE LIGHT GREEN REPRESENTS  CHARTER M.B.T.A.  SO JUST AS WE PROVIDE M.B.T.A.  PASSES FOR B.P.S. STUDENTS, WE ALSO DO THE SAME THING FOR CHARTER.  THE DARK BLUE, WHICH IS HARDLY VISIBLE IN THE LEFT-HAND COLUMN, BUT SOMEWHAT PROMINENT ON THE RIGHT, THAT'S OUR PRIVATE SPECIAL EDUCATION STUDENTS.  THOSE ARE ASSIGNED TO OUTSIDE OF	08:35:25:18 08:35:27:27 08:35:27:27 08:35:28:15 08:35:31:15 08:35:33:27 08:35:37:21 08:35:39:01 08:35:40:15 08:35:41:09 08:35:45:15 08:35:45:15 08:35:46:22 08:35:51:18 08:35:53:09 08:35:55:15 08:35:56:22 08:35:57:22
DARK-GREEN, LIGHT-GREEN, AND BLUE.  >> REPORTER:  >> SURE.  I HAVE THAT HERE.  THE DARK GREEN REPRESENTS THE CHARTER TRANSPORTATION COSTS.  THE LIGHT GREEN REPRESENTS  CHARTER M.B.T.A.  SO JUST AS WE PROVIDE M.B.T.A.  PASSES FOR B.P.S. STUDENTS, WE ALSO DO THE SAME THING FOR CHARTER.  THE DARK BLUE, WHICH IS HARDLY VISIBLE IN THE LEFT-HAND COLUMN, BUT SOMEWHAT PROMINENT ON THE RIGHT, THAT'S OUR PRIVATE SPECIAL EDUCATION STUDENTS.  THOSE ARE ASSIGNED TO OUTSIDE OF GREATER BOSTON.	08:35:25:18 08:35:27:27 08:35:27:27 08:35:28:15 08:35:31:15 08:35:33:27 08:35:37:21 08:35:39:01 08:35:40:15 08:35:41:09 08:35:45:15 08:35:45:15 08:35:46:22 08:35:48:16 08:35:51:18 08:35:55:15 08:35:55:15 08:35:56:22 08:35:57:22 08:36:01:06
DARK-GREEN, LIGHT-GREEN, AND BLUE.  >> REPORTER:  >> SURE.  I HAVE THAT HERE.  THE DARK GREEN REPRESENTS THE CHARTER TRANSPORTATION COSTS.  THE LIGHT GREEN REPRESENTS  CHARTER M.B.T.A.  SO JUST AS WE PROVIDE M.B.T.A.  PASSES FOR B.P.S. STUDENTS, WE ALSO DO THE SAME THING FOR CHARTER.  THE DARK BLUE, WHICH IS HARDLY VISIBLE IN THE LEFT-HAND COLUMN, BUT SOMEWHAT PROMINENT ON THE RIGHT, THAT'S OUR PRIVATE SPECIAL EDUCATION STUDENTS.  THOSE ARE ASSIGNED TO OUTSIDE OF	08:35:25:18 08:35:27:27 08:35:27:27 08:35:28:15 08:35:31:15 08:35:33:27 08:35:37:21 08:35:39:01 08:35:40:15 08:35:41:09 08:35:45:15 08:35:45:15 08:35:46:22 08:35:48:16 08:35:51:18 08:35:55:15 08:35:55:15 08:35:56:22 08:35:57:22 08:36:01:06
DARK-GREEN, LIGHT-GREEN, AND BLUE.  >> REPORTER:  >> SURE.  I HAVE THAT HERE.  THE DARK GREEN REPRESENTS THE CHARTER TRANSPORTATION COSTS.  THE LIGHT GREEN REPRESENTS  CHARTER M.B.T.A.  SO JUST AS WE PROVIDE M.B.T.A.  PASSES FOR B.P.S. STUDENTS, WE ALSO DO THE SAME THING FOR CHARTER.  THE DARK BLUE, WHICH IS HARDLY VISIBLE IN THE LEFT-HAND COLUMN, BUT SOMEWHAT PROMINENT ON THE RIGHT, THAT'S OUR PRIVATE SPECIAL EDUCATION STUDENTS.  THOSE ARE ASSIGNED TO OUTSIDE OF GREATER BOSTON.	08:35:25:18 08:35:27:27 08:35:27:27 08:35:28:15 08:35:31:15 08:35:33:27 08:35:37:21 08:35:39:01 08:35:40:15 08:35:41:09 08:35:45:15 08:35:45:15 08:35:46:22 08:35:48:16 08:35:51:18 08:35:55:15 08:35:55:15 08:35:56:22 08:35:57:22 08:36:01:06
DARK-GREEN, LIGHT-GREEN, AND BLUE.  >> REPORTER:  >> SURE.  I HAVE THAT HERE.  THE DARK GREEN REPRESENTS THE CHARTER TRANSPORTATION COSTS.  THE LIGHT GREEN REPRESENTS CHARTER M.B.T.A.  SO JUST AS WE PROVIDE M.B.T.A.  PASSES FOR B.P.S. STUDENTS, WE ALSO DO THE SAME THING FOR CHARTER.  THE DARK BLUE, WHICH IS HARDLY VISIBLE IN THE LEFT-HAND COLUMN, BUT SOMEWHAT PROMINENT ON THE RIGHT, THAT'S OUR PRIVATE SPECIAL EDUCATION STUDENTS.  THOSE ARE ASSIGNED TO OUTSIDE OF GREATER BOSTON. AND THE LIGHT GRAY IS PRIVATE	08:35:25:18 08:35:27:27 08:35:27:27 08:35:31:15 08:35:31:15 08:35:37:21 08:35:39:01 08:35:40:15 08:35:41:09 08:35:41:09 08:35:45:15 08:35:46:22 08:35:48:16 08:35:51:18 08:35:51:18 08:35:53:09 08:35:55:15 08:35:55:15 08:35:57:22 08:36:01:06 08:36:02:03

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I DIDN'T EVEN SEE THE GRAY.	08:36:06:27
SO WHAT I'VE OBSERVED OVER A	08:36:09:00
NUMBER OF YEARS HAVING FOLLOWED	08:36:10:22
THE TRANSPORTATION BUDGET IN	08:36:12:12
PARTICULAR, ARE A LOT OF	08:36:13:19
QUESTIONS AND CONCERNS AROUND	08:36:16:06
THE CHOICE PORTION, WHICH	08:36:18:00
STEADILY, AS WE'VE SEEN, HAS	08:36:20:18
BEEN SHRINKING OVER TIME, IN	08:36:22:07
PART BECAUSE OF POLICY CHANGES	08:36:24:27
WITHIN THE DISTRICT.	08:36:27:09
SO GOING FROM THE FROM	08:36:28:27
ZONE-BASED TO HOME-BASED,	08:36:30:18
PUTTING MIDDLE-SCHOOL STUDENTS	08:36:33:09
ON THE BUSES ON THE M.B.T.A.	08:36:34:24
BUSES.	08:36:36:10
SO THAT'S GONE DOWN.	08:36:37:00
AND FROM HERE, YOU COULD SEE THE	08:36:38:07
PERCENTAGE OF STUDENTS ALMOST	08:36:41:00
THE SAME AS THE COST.	08:36:42:21
YOU KNOW, THE DOOR-TO-DOOR	08:36:46:03
BUILDING ON WHAT MATT O'MALLEY	08:36:47:28
WAS SHARING EARLIER, I HEAR	08:36:50:10
STORIES ALL THE TIME ABOUT	08:36:51:25
	08:36:54:21
STUDENTS WHO RECEIVE	08:36:54:21
STUDENTS WHO RECEIVE DOOR-TO-DOOR WHO ARE ABLE	08:36:59:18
STUDENTS WHO RECEIVE DOOR-TO-DOOR WHO ARE ABLE OLDER STUDENTS WHO ARE ABLE TO	08:36:59:18 08:37:01:06
STUDENTS WHO RECEIVE DOOR-TO-DOOR WHO ARE ABLE OLDER STUDENTS WHO ARE ABLE TO TAKE PUBLIC TRANSPORTATION.	08:36:59:18 08:37:01:06 08:37:03:06
STUDENTS WHO RECEIVE DOOR-TO-DOOR WHO ARE ABLE OLDER STUDENTS WHO ARE ABLE TO TAKE PUBLIC TRANSPORTATION. NOW, CERTAINLY, IF THERE ARE	08:36:59:18 08:37:01:06 08:37:03:06 08:37:04:12
STUDENTS WHO RECEIVE DOOR-TO-DOOR WHO ARE ABLE OLDER STUDENTS WHO ARE ABLE TO TAKE PUBLIC TRANSPORTATION. NOW, CERTAINLY, IF THERE ARE STUDENTS WHO NEED AND REQUIRE	08:36:59:18 08:37:01:06 08:37:03:06 08:37:04:12 08:37:05:22
STUDENTS WHO RECEIVE DOOR-TO-DOOR WHO ARE ABLE OLDER STUDENTS WHO ARE ABLE TO TAKE PUBLIC TRANSPORTATION. NOW, CERTAINLY, IF THERE ARE	08:36:59:18 08:37:01:06 08:37:03:06 08:37:04:12 08:37:05:22
STUDENTS WHO RECEIVE DOOR-TO-DOOR WHO ARE ABLE OLDER STUDENTS WHO ARE ABLE TO TAKE PUBLIC TRANSPORTATION. NOW, CERTAINLY, IF THERE ARE STUDENTS WHO NEED AND REQUIRE	08:36:59:18 08:37:01:06 08:37:03:06 08:37:04:12 08:37:05:22
STUDENTS WHO RECEIVE DOOR-TO-DOOR WHO ARE ABLE OLDER STUDENTS WHO ARE ABLE TO TAKE PUBLIC TRANSPORTATION. NOW, CERTAINLY, IF THERE ARE STUDENTS WHO NEED AND REQUIRE DOOR-TO-DOOR SERVICE THEY SHOULD	08:36:59:18 08:37:01:06 08:37:03:06 08:37:04:12 08:37:05:22 08:37:07:16 08:37:09:12
STUDENTS WHO RECEIVE  DOOR-TO-DOOR WHO ARE ABLE OLDER STUDENTS WHO ARE ABLE TO  TAKE PUBLIC TRANSPORTATION.  NOW, CERTAINLY, IF THERE ARE STUDENTS WHO NEED AND REQUIRE  DOOR-TO-DOOR SERVICE THEY SHOULD  RECEIVE THAT.  BUT THERE ARE JUST STORIES THEY	08:36:59:18 08:37:01:06 08:37:03:06 08:37:04:12 08:37:05:22 08:37:07:16 08:37:09:12
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OFFICE OF ENGAGEMENT?	08:37:48:00
HOW ARE PARENTS BEING INFORMED	08:37:49:06
OF THIS NEW DIRECTION THAT YOU	08:37:50:27
WANT TO GO IN?	08:37:52:10
HOW ARE PARENTS INVOLVED IN AT	08:37:53:21
THE ACTUAL I.E.P. MEETINGS, AND	08:37:55:09
UNDERSTANDING, YOU KNOW, THE	08:37:58:21
BENEFITS OF A CHILD OR THE YOUNG	08:38:00:16
PERSON BEING ABLE TO KIND OF	08:38:03:28
HAVE THAT FREEDOM AND AUTONOMY	08:38:05:16
TO TAKE PUBLIC TRANSPORTATION,	08:38:07:12
•	
IF IN FACT THEY'RE ABLE AND	08:38:09:06
READY TO.	08:38:10:27
SO HOW ARE PARENTS?	08:38:11:25
I HEARD YOU SAY YOU'RE WORKING	08:38:13:06
WITH SPECIAL EDUCATION.	08:38:14:21
HOW ARE YOU WORKING WITH	08:38:16:00
PARENTS?	08:38:17:00
>> OFTENTIMES I WOULD BE	08:38:17:15
INTRODUCED TO PARENTS DURING THE	
I.E.P. PROCESS AT THE SCHOOL	08:38:20:15
LEVEL.	08:38:22:04
AND I CAN TELL YOU THAT THE NEXT	08:38:22:27
TRAINING FOR ALL OF OUR SPECIAL	08:38:24:00
EDUCATION COORDINATORS IS	08:38:25:22
HAPPENING THIS THURSDAY, MAY 10.	
SPECIAL EDUCATION IS HOSTING	
THAT AND HAS ASSURED ME THAT	08:38:30:19
THEY WILL MAKE PROMINENT ON THE	08:38:32:18
AGENDA THESE ISSUES RELATED TO	08:38:34:06
MAKING SURE COMMUNICATIONS WITH	08:38:36:09
FAMILIES ARE MUCH CLEARER,	08:38:37:19
MAKING SURE THAT WE'RE ONLY	
ASSIGNING ACCOMMODATIONS TO	08:38:40:25
THOSE STUDENTS WHO TRULY MERIT	
THOSE ACCOMMODATION, AND REALLY	
JUST TRYING WHATEVER WE CAN TO	
SHORE UP THOSE CONVERSATIONS	08:38:47:21
WITH PARENTS SO THAT THEY	08:38:48:24
UNDERSTAND WHY THEIR CHILD MIGHT	08:38:50:12
NOT BE GIVEN THE TRANSPORTATION	
ACCOMMODATION THAT THEY HAD	08:38:53:21
BEFORE, OR THAT THEY THINK THAT	
THEY MERIT, WHICH SPECIAL	08:38:57:04
EDUCATION DOESN'T.	08:38:58:15
OR THEY MIGHT LEARN IN THOSE	08:39:00:21
MEETINGS A LITTLE BIT MORE ABOUT	08:39:02:03
ACCOMMODATED CORNER.	08:39:03:13
IT'S NOT SOMETHING WE HAVE	08:39:04:13
ENGAGED WITH THE OFFICE	08:39:05:13
ENGAGEMENT ON, AS FAR AS MORE	08:39:07:09
BROAD COMMUNICATION DISTRICT	08:39:09:15
WIDE, BECAUSE IT'S STILL ONLY	08:39:11:04
RELEVANT FOR A SMALL PERCENTAGE	08:39:12:15

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OF OUR TOTAL STUDENT BODY.
                                08:39:14:03
>> I WOULD, I GUESS, SUGGEST TO
                                 08:39:16:06
YOU, IF THAT'S THE ONLY PLACE
                               08:39:18:00
IT'S BEING INTRODUCED, THEN,
                                 08:39:19:15
OFTENTIMES, THOSE MEETINGS CAN
                                 08:39:21:10
BE... PARENTS CAN EXPERIENCE
                                 08:39:22:25
THEM AS BEING HOSTILE, AND SO IF 08:39:26:09
THAT'S WHERE IT'S BEING
                                 08:39:28:19
INTRODUCED, I'M NOT SURE YOU'RE
                                 08:39:30:00
GOING TO GET AT WHAT YOU'RE
                                 08:39:31:18
TRYING ACHIEVE HERE.
                                 08:39:33:03
I WOULD SUGGEST THAT YOU, IF NOT 08:39:34:03
THE OFFICE OF ENGAGEMENT,
                                 08:39:36:01
CLEARLY, THERE IS THE SPECIAL
                                 08:39:38:03
EDUCATION PACK.
                                 08:39:39:24
THERE ARE OTHER ADVOCACY GROUPS
                                 08:39:41:28
THAT ARE WORKING WITH PARENTS OF 08:39:43:09
STUDENTS WITH SPECIAL NEEDS THAT 08:39:44:27
COULD BE ENGAGED AND THEN-- AND, 08:39:46:25
AGAIN, THROUGH THE LENS OF IF A
                                 08:39:49:12
CHILD REQUIRES AND NEEDS
                                 08:39:52:16
DOOR-TO-DOOR THEY SHOULD
                                 08:39:54:12
ABSOLUTELY RECEIVE IT.
                                08:39:56:09
BUT TO ONLY INTRODUCE IT AT AN 08:39:57:03
I.E.P. MEETING, IT DOESN'T SEEM 08:40:01:22
TO ME YOU WOULD GET THE DESIRED
                                 08:40:04:24
OUTCOME BASED ON HOW THOSE
                                 08:40:07:00
MEANINGS CAN OFTEN BE HOSTILE
                                 08:40:09:03
AND TENSE.
                                 08:40:10:24
SO I WOULD ENCOURAGE THAT.
                                 08:40:12:12
AND, CERTAINLY, MORE ANALYSIS,
                                08:40:15:03
AND A BETTER UNDERSTANDING OF
                                 08:40:16:21
WHAT THE DISTRICT SEES AS THE
                                 08:40:18:03
NUMBER OF STUDENTS WHO WOULD BE
                                 08:40:20:18
READY TO MOVE AWAY FROM
                                 08:40:22:00
DOOR-TO-DOOR, WHETHER IT'S THE
                                 08:40:25:01
ACCOMMODATED CORNER OR SOMETHING 08:40:26:24
ELSE.
                                 08:40:28:15
JUST IF YOU HAVE THOSE NUMBERS.
                                 08:40:28:27
I'M ALSO INTERESTED IN WHAT THE
                                 08:40:30:25
DEMOGRAPHIC BREAKDOWN OF THESE
                                 08:40:33:19
STUDENTS ARE IN EACH OF THESE
                                 08:40:36:09
BRACKETS.
                                 08:40:38:18
SO UNDERSTANDING JUST, YOU KNOW,
                                 08:40:39:03
CHARTER SCHOOLS, I'M ASSUMING,
                                 08:40:42:06
ARE LARGELY STUDENTS OF COLOR
                                 08:40:43:21
WITH THAT TRANSPORTATION.
                                 08:40:45:19
BUT JUST ALL OF THESE BUCKETS
                                 08:40:46:22
HERE, IF YOU COULD HAVE A
                                 08:40:48:10
BREAKDOWN, THAT WOULD BE HELPFUL 08:40:49:15
TO ME.
                                 08:40:50:22
WHO'S RESPONSIBLE FOR MONITORS
                                 08:40:52:18
ON SCHOOL BUSES FOR CHARTER
                                 08:40:54:21
SCHOOLS OR PAROCHIAL SCHOOLS
                                 08:40:57:00
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THAT ARE GETTING TRANSPORTATION?	08:40:59:12
ARE THOSE B.P.S. EMPLOYEES?	08:41:01:00
>> YES.	08:41:02:28
>> OKAY.	08:41:03:09
BECAUSE THAT'S HAD A A CHARTER	
SCHOOL PARENT REPORTED TO ME	08:41:08:21
THAT THERE WAS AN INCIDENT	08:41:10:27
REGARDING A BUS MONITOR AND A	08:41:12:24
STUDENT THAT SOUNDED VERY C.	08:41:15:00
AND I JUST EYE WASN'T CLEAR AS	08:41:17:06
TO WHETHER THAT WAS AN EMPLOYEE	08:41:18:21
OF THE CHARTER SCHOOL OR B.P.S.	08:41:22:12
SO THAT'S GOOD TO KNOW.	08:41:24:28
>> IN SOME CASES, JUST AS A	08:41:26:12
CLARIFICATION I APOLOGIZE FOR	08:41:28:12
THE INTERRUPTION IN SOME	08:41:29:27
CASES, ARE THE CHARTER SCHOOL	
•	08:41:31:07
MAY HAVE ONE OF THEIR OWN	08:41:32:15
EMPLOYEES FUNCTIONING AS A	08:41:33:18
MONITOR, IF WE DIDN'T HAVE A	08:41:36:04
MONITOR THAT DAY, OR IF THEY	08:41:37:15
FEEL THE BUS NEEDS AN ADULT	08:41:39:03
PRESENCE THERE, MIGHT NOT BE A	08:41:41:00
MONITOR PER SE.	08:41:42:21
"MONITOR" IS TYPICALLY THE	08:41:43:27
LANGUAGE USED FOR STUDENTS WHO	08:41:46:10
HAVE IT THROUGH A SPECIAL	08:41:47:25
EDUCATION PROCESS.	08:41:49:09
IN OTHER CASES, PEOPLE USE THE	08:41:50:06
WORD FOR AN ADULT TO PROVIDE	08:41:52:09
SUPERVISION OR OVERSIGHT ON THE	08:41:54:03
BUS, SO TO SPEAK.	08:41:55:21
I DON'T KNOW THIS PARTICULAR	08:41:57:04
CASE.	08:41:58:21
MOST LIKELY A B.P.S. EMPLOYEE.	08:41:59:06
>> I DON'T HAVE THE DETAILS,	08:42:00:15
EITHER, BUT I WAS WONDERING IF	08:42:02:03
IT B.P.S. OR WHO WAS	
	08:42:03:24
RESPONSIBLE.	08:42:05:12
ON THE SHUTTLES, YOU MENTIONED	08:42:05:27
SOME SCHOOLS HAVE SHUTTLES.	08:42:06:22
>> WHICH SCHOOLS ARE THOSE?	08:42:10:12
I DON'T HAVE A LIST IN FRONT OF	08:42:11:27
ME, BUT A LARGE NUMBER OF OUR	08:42:13:18
HIGH SCHOOLS RECEIVE SHUTTLE	08:42:16:00
BUS.	08:42:17:16
I BELIEVE AT LAST COUNT, THEY	08:42:20:00
HAD 17 DIFFERENT SHUTTLE BUSES	08:42:22:06
SERVING THAT SITE LAST YEAR.	08:42:25:21
A NUMBER OF OTHER SCHOOLS,	08:42:27:01
PARTICULARLY THE HIGH SCHOOLS,	08:42:28:09
ARE RECEIVING SHUTTLE BUS	08:42:29:09
OPDITOR	00 40 30 07

>> AND FOR WHAT ARABS WOULD THEY 08:42:31:04

SERVICE.

08:42:30:27

BE I UNDERSTAND WHY WEST	08:42:33:03
ROXBURY WOULD, BUT WHY WOULD	08:42:35:09
OTHER SCHOOLS REQUIRE A SHUTTLE?	
WHAT ARE THE REASONS?	08:42:39:15
>> THE CRITERIA THAT TYPICALLY	
HAS BEEN USED AND PETER IS	08:42:43:15
GOING TO COME DOWN AND SPEAK IN	
	08:42:46:15
MORE DETAIL TO THIS BUT THE	
CRITERIA THAT'S BEEN USED	08:42:48:25
OFTENTIMES IN THE PAST HAS	08:42:50:09
INVOLVED THE LENGTH OF TIME IT	08:42:51:24
WOULD TAKE STUDENTS TO GET TO	08:42:53:06
THAT SCHOOL, THE NUMBER OF	08:42:54:24
TRANSITIONS VIA PUBLIC	08:42:55:27
TRANSPORTATION, FOR EXAMPLE.	08:42:57:21
IN ADDITION TO OTHER SORT OF	08:42:58:16
COMPLICATIONS THAT WE WOULD NEED	08:43:01:27
TO CONSIDER THAT WOULD MAKE LIFE	
DIFFICULT FOR THE STUDENT	08:43:05:06
GETTING TO THAT SCHOOL.	08:43:06:06
>> YEAH, THERE ARE THREE	08:43:07:03
DIFFERENT REASONS.	08:43:08:12
ONE, AS JOHN MENTIONED, WAS HOW	08:43:09:04
LONG IT WOULD TAKE.	08:43:11:06
THERE ARE SOME PLACES IN THE	08:43:12:18
CITY THAT YOU CAN'T GET FROM	08:43:13:21
HERE TO THERE IN TIME.	08:43:15:03
TYPICALLY, WE DON'T LET WE	08:43:17:09
MAKE ARRANGEMENTS IF STUDENTS	08:43:19:12
HAVE TO TAKE MORE THAN THREE	08:43:20:12
BUSES OR THREE CONNECTIONS.	08:43:21:27
THAT DOESN'T WORK WELL.	08:43:24:22
AND THEN WE SUPPLEMENT THE	08:43:25:25
M.B.T.A.'S SUPPLEMENTAL TRIPS.	08:43:28:19
THE M.B.T.A. RUNS 201 TRIPS FOR	08:43:31:27
US A DAY.	08:43:34:10
BUT THERE ARE LOCATIONS, LIKE	08:43:35:03
WITH B.L.A., WITH 1800 SKIDS	08:43:36:13
	08:43:39:07
	08:43:40:21
THEY RUN SERVICE TO B.L.A., AS	
DO AWAY.	08:43:45:00
AND WE HAVE SEVERAL BUSS THAT GO	
TO WEST ROXBURY, BECAUSE THERE'S	
NOT SUFFICIENT CAPACITY.	08:43:50:21
AND WE ALSO HAVE SOME ODDBALL	
STUFF THAT WOULD GO IN A	08:43:54:15
DIRECTION THAT NO "T" BUS WOULD	
GO.	08:43:57:21
SO MOST OF THEM ARE DESIGNED	
THAT WAY.	08:43:59:09
MOST OF THEM HAVE BEEN LONG	
STANDING FOR QUITE A LONG TIME.	
>> THANK YOU SO MUCH.	08:44:03:07

ON THE BUS DRIVERS, HOW MANY	08:44:04:03
TOOK THE SEVERANCE?	08:44:07:10
WHEN THERE WAS A REDUCTION IN	08:44:11:00
THE BUS	08:44:12:07
>> 22 OR 23.	08:44:13:15
I'M SORRY, I DON'T REMEMBER	
EXACTLY WHAT IT WAS.	08:44:16:09
>> IT OF THE 15 THAT ARE	08:44:17:01
CURRENTLY SUSPENDED, WERE THEY	
ALL SUSPENDED TOGETHER AS A	08:44:21:24
BUNCH OR WAS IT OVER SO WHAT'S	08:44:22:27
THE AVERAGE LENGTH OF THE	08:44:25:03
SUSPENSION OUT OF THIS GROUP OF	08:44:26:18
15?	08:44:28:09
>> 22 DAYS.	08:44:28:27
>> OKAY.	08:44:30:18
AND WITH THE CHARTER SCHOOL	08:44:31:28
STUDENTS, I'M REALLY INTERESTED	08:44:36:27
IN UNDERSTANDING HOW MANY	08:44:38:01
STUDENTS ARE GOING TO HOW MANY	08:44:40:06
DIFFERENT SCHOOLS.	08:44:41:27
HOW LONG THOSE TRIPS ARE.	08:44:44:18
HOW MUCH THAT'S COSTING.	08:44:47:00
HOW LONG THEY ARE IN TIME.	08:44:49:15
HOW FAR AWAY IN TERMS OF MILES.	08:44:51:00
LIKE, ALL OF THAT ANALYSIS, I'M	08:44:54:10
VERY MUCH INTERESTED IN SEEING	08:44:56:27
THAT. IF YOU COULD PROVIDE THAT,	08:44:58:00
THAT WOULD BE HELPFUL.	08:45:00:21
>> I CAN TELL YOU IT'S ROUGHLY	08:45:01:21
7400 STUDENTS RECEIVING	08:45:04:13
TRANSPORTATION TO 29 CHARTER	08:45:06:15
SCHOOLS.	08:45:07:18
THAT'S NOT ALL VIA YELLOW BUS.	08:45:08:06
AND I BELIEVE SOME OF THAT IS	08:45:10:24
	08:45:12:06
BUT I DID MAKE A NOTE OF YOUR	08:45:13:04
COMMENT BEFORE ABOUT THEIR	08:45:15:28
AVERAGE LENGTH OF COMMUTE AND	08:45:18:00
HOW THAT DIFFERS FROM THE B.P.S.	
AVERAGE.	08:45:21:15
WE'LL GET THAT TO YOU.	08:45:21:27
>> THAT WOULD BE REALLY HELPFUL.	
AND THEN FINALLY, DO YOU KNOW IF	
ANY OF OUR STUDENTS ARE USE,	08:45:28:00
	08:45:30:09
ARE ANY DO ANY OF THE SCHOOLS	
	08:45:35:12
AND IS THE SCHOOL DEPARTMENT	
WORKING WITH I DON'T KNOW	
TRANSPORTATION AROUND PROTECTED	
	08:45:44:03
>> WE WORK WITH PUBLIC WORKS	
QUITE A BIT, PROTECTED BIKE	00:40:47:28

THAT WAS A SURVEY THAT WE LAUNCHED DISTRICT-WIDE TO ALL FAMILIES RELATED TO TRANSPORTATION, RIDERSHIP, AND SCHOOL START TIMES. OF THAT SOMETHING WE UNVEILED SHORTLY AFTER THE TIME THE SURVEY TOOK PLACE. >> I'M WONDERING IF ANY OF THE WALKERS TAKE BIKES INSTEAD. >> WE KNOW THAT THERE ARE SOME. AND WE CAN GET THAT DATA TO YOU. IN TERMS OF BIKE RACKS, WE KNOW SEVERAL OF OUR SCHOOLS HAVE BIKE RACKS. I BELIEVE IT WAS THE CONNOLLY SCHOOL IN ROSLINDALE THAT JUST HAD A SORT OF BIKE RACK CELEBRATION THIS PAST WEEK IN HONOR OF SOMEBODY >> I'VE NEVER GONE TO A BIKE	08:45:56:00 08:45:57:15 08:45:59:18 08:46:00:01 08:46:01:27 08:46:03:00 08:46:04:07 08:46:05:21 08:46:07:06 08:46:11:24 08:46:13:00 08:46:15:00 08:46:17:06 08:46:17:06 08:46:21:00 08:46:21:00 08:46:21:00 08:46:21:00 08:46:23:18 08:46:28:18 08:46:30:21 08:46:30:21 08:46:30:21 08:46:34:21 08:46:34:21 08:46:34:21 08:46:34:21 08:46:40:19 08:46:41:00 08:46:42:12 08:46:45:00 08:46:45:00 08:46:48:06 08:46:49:12 08:46:50:27 08:46:50:27	32
INFORMATION THAT THEY NEED TO	08:47:13:19	33

>> I CAN'T SPEAK TO THAT,	08:47:23:27
COUNCILOR, IN TERMS OF ANY	08:47:25:06
EDUCATION RELATED TO BIKING TO	08:47:27:00
AND FROM SCHOOL.	08:47:29:13
I THINK THAT MIGHT BE MORE OF A	08:47:30:10
	08:47:31:27
SCHOOL-LEVEL PROGRAM THAT	
CERTAIN SCHOOLS WOULD ENDEAVOR,	
BASED ON THE NUMBER OF STUDENTS	08:47:37:00
THEY HAVE BIKE RIDING TO	08:47:38:22
SCHOOLS.	08:47:40:03
I WILL SAY WE ARE ACTIVELY	08:47:40:10
INVOLVED IN THE SAFE ROUTES TO	08:47:41:28
SCHOOL INITIATIVE, THAT'S MORE	08:47:45:03
OF A WALKING.	08:47:47:04
THOSE OF US IN THE LEADERSHIP GO	
OUT AND JOIN WITH THE FAMILIES	08:47:50:03
AND STUDENTS IN WALK TO SCHOOL.	08:47:51:16
WE WORK WITH THE DISTRICT	08:47:53:18
WELLNESS COUNCIL, A MULTISECTOR	08:47:55:09
GROUP OF FOLKS TO REALLY PROMOTE	08:47:58:03
THIS ACROSS OUR SCHOOLS.	08:48:00:06
THAT'S MUCH MORE OF A WALKING	08:48:01:06
INITIATIVE THAN BIKE RIDING.	08:48:02:18
>> I DID THAT FOR THE ELLIS	08:48:04:01
SCHOOL, WHICH IS MY ELEMENTARY	08:48:05:21
SCHOOL.	08:48:07:09
I DID THAT EARLY THIS FALL, THAT	08:48:08:07
WAS GREAT EYE MEAN, THIS WINTER.	08:48:09:21
THANK YOU SO MUCH.	08:48:11:21
>> THANK YOU.	08:48:12:01
>> THANK YOU, COUNCILOR EDWARDS.	
>> I AM HOPEFUL MAYBE YOU'LL	08:48:14:24
BE AT THE TABLE TO HELP US FIX	08:48:19:10
THIS AND B.P.S. BEING IN	08:48:20:28
OPERATIONS.	08:48:22:19
BUT ONE OF THE THINGS, ONE OF	
THE CONVERSATIONS I HAD RECENTLY	
WAS ABOUT TEACHERS AND THEIR	08:48:25:22
ABLE TO ACTUALLY GET TO SCHOOL	08:48:27:00
AND PARK.	08:48:28:15
AND HAVING SPACES AT THE SCHOOLS	
I KNOW, IN OUR DISTRICT, THEY'RE	
VERY, VERY FAR, IN BETWEEN, AND	08:48:35:22
A LOT OF TEACHERS ARE ACTUALLY	08:48:37:21
LATE COMING INTO CLASS, AND IT'S	
•	
IMPACTING HOW THEY'RE ABLE TO	
EDUCATE THEIR KIDS IF EVERY TWO	
HOURS THEY'RE RUNNING OUT.	08:48:46:01
I'M WONDERING IF B.P.S., THEIR	08:48:47:04
OPERATIONS, IS THERE SOMETHING	
YOU CAN BRING, WHEN WE SET TABLE	
AGAIN, IS THERE SOME WAY WE CAN	
DISCUSS TEACHER PARKING?	08:48:55:27
>> I WELCOME THAT CONVERSATION.	08:48:57:04

T WOULD LOVE TO HAVE THAT	08:48:59:01
I WOULD LOVE TO HAVE THAT CONVERSATION.	08:49:01:03
I WOULD LOVE FOR YOU TO BE PART OF THAT CONVERSATION.	08:49:01:15
OF THAT CONVERSATION.	08:49:04:06
THIS IS A FRUSTRATING CONCERN FOR MANY OF OUR SCHOOLS ACROSS DISTRICTS.	08:49:04:24
FOR MANY OF OUR SCHOOLS ACROSS	08:49:06:06
DISTRICTS.	08:49:08:00
I KNOW JUST THE TWO OF YOU ARE	08:49:08:27
HERE RIGHT NOW.	08:49:11:03
WE'VE HAD SEVERAL CONVERSATIONS	08:49:11:25
WITH CHARLESTOWN HIGH, NOTION	
OTHER PRINCIPALS AND HEADMASTERS	
	08:49:18:00
WE TALKED TO ERIC AT THE GARDNER	08:49:18:24
SCHOOL IN YOUR DISTRICT, COUNCILOR CIOMMO.	08:49:21:09
COUNCILOR CIOMMO.	08:49:22:24
IT'S SOMETHING THAT IS REALLY	08:49:23:15
BELEAGUERING A LOT OF OUR SCHOOLS.	08:49:25:06
SCHOOLS.	08:49:26:21
WE NEED TO WORK MUCH MORE	08:49:27:00
CLOSELY WITH THE OFFICE OF	
NEIGHBORHOOD SERVICES AND THE	
BOSTON TRANSPORTATION DEPARTMENT	
TO MAKE SURE WE CAN FIND A WAY	
BECAUSE THERE'S NOT TO BE A	08:49:35:13
WAY TO ALLOW OUR TEACHERS TO	
HAVE PARKING ACCESS NEAR THE	08:49:39:07
SCHOOLS. I'M SURE YOU'RE AWARE OF THE	08:49:42:12
SUCCESSFUL CONVERSATION OVER	
SOME TIME REGARDING THE EDWARDS	
SCHOOL PARKING LOT TO ENSURE	
THAT THE TEACHERS COULD PARK	08.49.47.24
	08:49:50:12
BUT WE COULD ALSO SHARE SPACE	
WITH THE COMMUNITY IN A WAY	08:49:52:06
THAT'S A WIN-WIN FOR EVERYBODY.	08:49:53:07
	08:49:54:18
THAT AS SORT OF A PROOF POSTPONE	
	08:49:59:03
WE NOW HAVE TO DO IT ON OUR SIDE	
STREETS AND, YOU KNOW, THOSE	
PARKING LOCATIONS.	08:50:03:16
>> ALL RIGHT.	08:50:04:27
I LOOK FORWARD TO IT.	08:50:06:03
AND I'LL FOLLOW UP.	08:50:07:09
THANK YOU.	08:50:08:09
>> THANK YOU.	08:50:08:13
>> JUST BEFORE I LET YOU GO FOR	
THIS HEARING ANYWAY, I THINK I	08:50:14:06
	08:50:17:06
THAT, YOU KNOW, THE	08:50:19:27
HUB-AND-SPOKE MODEL IS BEARING	08:50:23:12
FRUIT NO PUN INTENDED BUT	08:50:26:19

ALCO DDOLLDING DEBED MIEDITAN	00-50-00-01
ALSO PROVIDING BETTER NUTRITION	
AND MORE COST EFFECTIVE.	08:50:30:06
AND WE'RE STILL LOOKING INTO A	08:50:33:13
CENTRAL KITCHEN.	08:50:35:15
SO CAN YOU LET KIND OF	08:50:39:04
ELABORATE A LITTLE ON	08:50:42:19
>> SO THE WHEN WE FIRST	08:50:45:06
STARTED OUT THE HUB-AND-SPOKE	08:50:47:00
PROJECT, IT WAS AN OPPORTUNITY	08:50:49:03
TO SEE HOW COULD WE LOOK AT	08:50:50:03
EFFICIENT CAFETERIAS THAT COULD	08:50:52:22
PROVIDE MEALS TO LOCATIONS THAT	08:50:55:09
DO NOT.	08:50:57:09
THE TIME FRAME, WHEN WE WERE	08:50:58:22
DOING THE PILOT, WE ENDED UP	08:51:00:03
MEETING WITH ACTUALLY ADDRESSING	08:51:02:25
AND FIXING FACILITIES AT	08:51:05:01
KITCHENS THAT WERE SATELLITE	08:51:06:12
KITCHENS AND WERE NOW WHAT WE	08:51:07:24
CALL "FINISHING KITCHENS."	08:51:09:07
CALL "FINISHING KITCHENS." SO THEY COULD LITERALLY BE	08:51:11:00
STANDALONE KITCHENS BY	08:51:12:21
THEMSELVES.	08:51:14:16
	08:51:15:01
TO DO THAT.	08:51:16:15
SO THERE'S ALWAYS BEEN	08:51:17:04
CONVERSATIONS, EVEN BEFORE WHEN	
I FIRST STARTED, ABOUT A CENTRAL	
KITCHEN.	08:51:23:13
TO ME MY QUESTION WAS, IT'S	08:51:24:04
GREAT.	08:51:25:24
WE CAN DO A CENTRAL KITCHEN.	08:51:26:09
IT WOULD BE POSSIBLE TO REOPEN	
IT.	08:51:29:04
THERE WOULD BE ALL KINDS OF	08:51:29:15
LOGISTICS BUT THE END RESULT	08:51:30:22
WOULD BE THE SAME THERE WOULD	
BE PREPLATED MEALS.	08:51:34:06
>> AND THAT WOULD BE THE HUB.	
>> THE HUB.	08:51:37:00
NOW, INVOLVING THIS PILOT, IT	
NOW HAS THE OPPORTUNITY THAT WE	
ARE NOT ONLY INVOLVING THE FOOD	
BUT ALSO THE WAY THE FOOD IS	
RECEIVED AND PREPARED AND	08:51:44:07
SERVED.	08:51:45:12
SO THE EXPECTATION NOW IS TO	
LOOK AT REUTILIZING NOT ONLY	
OUR CENTRAL KITCHEN AS A HUB BUT	
AS A DISTRIBUTION CENTER.	08:51:52:09
BECAUSE NOW THE GOAL WOULD BE	
FOR EVERY KITCHEN, EVERY SCHOOL	
TO BE A CAFETERIA.	08:51:57:12
AND WOULD NO LONGER BE A	08:51:58:27

DISTINCTION BETWEEN CAFETERIA	08:52:01:16
AND SATELLITE.	08:52:02:27
BUT UTILIZING THE CENTRAL	08:52:03:27
KITCHEN AS THE DISTRIBUTION	08:52:05:12
CENTER OR EVEN SOME SORT OF A	08:52:06:15
PREP CENTER, THAT WE WOULD BE	08:52:07:28
ABLE TO CUT DOWN OUR DELIVERY	08:52:10:09
COSTS BECAUSE OR THAT OUR	08:52:11:27
CURRENT VENDORS	08:52:16:27
>> DISTRIBUTION.	08:52:18:06
>> DISTRIBUTION.	08:52:18:15
IT WOULD BE MORE IN-HOUSE.	08:52:19:13
BUT I THINK IT WOULD BE MORE	08:52:21:03
INVITING TO OTHERS WHO WOULD	08:52:22:21
WANT TO BE ABLE TO PARTICIPATE	08:52:24:12
BECAUSE WE WON'T LAY OUT THAT	08:52:26:03
YOU NEED TO DELIVER TO 50	08:52:27:18
LOCATIONS OR 60 LOCATIONS.	08:52:28:28
NOW IT'S ONE LOCATION.	08:52:30:13
SO THAT'S THE GOAL, TO BE NOT	08:52:31:21
NECESSARILY A CENTRAL KITCHEN,	08:52:34:03
•	
BUT MORE OF A	08:52:36:00
DISTRIBUTION/CENTRAL LOCATION SO	08:52:37:04
THAT WE CAN BE MORE COST	08:52:39:24
EFFECTIVE ACROSS THE DISTRICT.	08:52:41:15
>> JOHN, I JUST WANT TO THANK	08:52:42:21
YOU.	08:52:44:18
I KNOW WE HAVE THE ISSUE WITH	08:52:44:27
THE GARDNER IN REGARD TO THE	08:52:46:03
HUB-AND-SPOKE PROGRAM.	08:52:48:01
I WANT TO CONTINUE TO WORK WITH	08:52:49:27
YOU ON, YOU KNOW, LOOKING AT A	08:52:51:12
ROLL-OUT SOME TIME IN THE NEAR	08:52:54:03
FUTURE.	08:52:55:24
YOU KNOW, I HAVE SOME IDEAS.	08:52:57:10
THERE ARE SOME KITCHENS, LIKE	
THE GARDNER MIGHT NOT BE THE	08:53:01:15
APPROPRIATE HUB, LET'S SAY, BUT	08:53:03:00
THERE ARE OTHER FACILITIES IN	08.53.05.12
THE NEIGHBORHOOD THAT MAY BE	
THAT HUB AND CONTINUE TO ROLL IT	08:53:10:28
OUT IF IT DOES, IN FACT, SHOW	08:53:12:13
THAT A YOU IN RIGS, LESS WASTE,	
	08:53:16:28
SO I WANT TO THANK YOU FOR	08:53:18:18
WORKING WITH ME ON THAT GARDNER	08.53.20.01
ISSUE RIGHT NOW.	08:53:22:15
AND I ALSO WANT TO ACKNOWLEDGE	08:53:23:07
THAT THE INFORMATION REQUEST	08:53:24:28
THAT WE GIVE YOU, WHICH IS QUITE	
A LOT OF INFORMATION WE DID	
RECEIVE SOME THIS MORNING, NOT	08:53:33:13
ALL OF MY COLLEAGUES MIGHT HAVE	
RECEIVED IT.	08:53:36:15
NECTION II.	00.03:30:13

BUT, YOU KNOW, AGAIN, I KNOW	08:53:37:12
IT'S, YOU KNOW IT'S A CONSTANT	08:53:38:27
REQUEST AND GIVE-AND-TAKE.	08:53:41:06
AND YOU GUYS HAVE PROVIDED US	08:53:43:28
THE LATEST INFORMATION I	08:53:48:09
REQUESTED, SO I JUST WANTED TO	08:53:49:18
GO ON RECORDS SAYING THANK YOU	08:53:51:21
FOR THAT.	08:53:53:12
AND WE WILL RECONVENE IN ABOUT	08:53:54:09
AN HOUR FOR THE SECOND PART OF	08:53:56:03
THE OPERATIONS HEARING.	08:53:57:15
THIS PART HEARING IS ADJOURNED.	08:53:58:15