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; 08/29/18 11:31 PM
;;;;boston city council
>>> GOOD MORNING, EVERYONE.
I'M MICHELLE WU.
I'M HEAR WITH MY COLLEAGUES ED
FLYNN AND TIM MCCARTHY ON
HEARING ON DOCKET 187.
THIS IS BEING RECORDED AND
BROADCAST LIVE ON CHANNEL
COMCAST 8 AND VERIZON 1964 AS
WELL AS THE BOSTON CITY
WEBSITE.
IF YOU COULD SILENCE YOUR CELL
PHONES.
IF YOU WISH TO OFFER TESTIMONY
CHECK THE BOX ON THE SIGN-IN
SHEET.
TODAY'S DOCKET IS DOCKET
NUMBER 1087 SPONSORED BY THE
I HAVE TO READ THE DOCKET FOR
THE RECORD SO BEAR WITH ME.
DECLARE SURPLUS ON VACANT LAND
AND TRANSFER CARE, CUSTODY,
AND CONTROL TO PUBLIC SAHPHER
-- PUBLIC FACILITIES
COMMISSION.
IT'S INWARD 8 PARCEL NUMBER
0102.
PARCEL NUMBER 8.
AS WELL AS FRONTAGE ROAD
PARCELS 010246, 010-2337.
WOULD EITHER OF MY COLLEAGUES
LIKE TO GIVE AN OPENING
STATEMENT BEFORE WE HAND IT
OVER TO THE ADMINISTRATION?
>> GOOD TO GO.
WE HAVE HAD A FEW HEARINGS
ON SURPLUS.
WE'LL GET MORE INTO THAT.
IT'S THE CITY OWN PROPERTY
WITH THE REQUEST TO TRANSFER
IT TO A COMMISSION THAT WILL
ALLOW FOR DISBURSEMENT.
CHIEF.
>> THANK YOU SO MUCH FOR
OPENING AND CHAIRING.
THANK YOU FOR ATTENDING.
AS YOU SAID, WE ARE HERE AND
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SEEKING THE COUNCIL SUPPORT

FOR SURPLUSSING THE FRONTAGE ROAD PARCEL.

WE WOULD LIKE TO CONTINUE THE EXPLORATION OF THE PROPOSAL THAT COULD STRAIGHTEN OUR ABILITY IN THE CITY OF BOSTON AND STRAIGHTEN TO MAKE MORE RESILIENCE IN THE CITY.

I'LL GO THROUGH THE BACKGROUND ON THAT WE HAVE PUT TOGETHER OVER THE LAST EIGHT MONTHS. THE PANEL OF THE FIVE OF US CAN ANSWER YOUR QUESTIONS.

I'M JOINED BY MY

TRANSPORTATION DEPARTMENT.

I HAVE OUR STREET OPERATIONS AND ALSO THE CHIEF OF STAFF. IN SHORT, OVER THE NEXT TEN MINUTES WE'LL TRY TO DO FOUR THINGS.

WE'LL GIVE BACKGROUND ABOUT THE FRONT AN ROAD ABOUT WHERE IT IS AND WHO IS THERE AND HOW THE SPACE IS USED.

WE'LL TALK ABOUT THE CHALLENGES THAT PARCEL IS FACING AND OPPORTUNITIES THAT WERE IDENTIFIED FOR THE PARCEL AND THE AREA AROUND IT.

TALK ABOUT THE IS RESEARCH IN OTHER CITIES THAT ARE COMPARABLE.

WE'LL TALK ABOUT INITIAL
ALTERNATIVES THAT HAVE BEEN
ADENT -- IDENTIFIED.
WE'LL ALSO TALK ABOUT THE

PROCESS AND PATH AHEAD TO AN EVENTUALITY DECISION.

SO, STARTING WITH FRONTAGE ROAD AND WHERE IT IS TODAY. THERE WE GO.

I REALIZE THIS IS A REPEAT FOR THE THREE OF YOU.

THIS IS MORE JUST FOR THE BROADER AUDIENCE.

WHERE WE ARE TODAY.

WE WOULD LIKE TO REALLY POINT OUT AN FEW THINGS.

WE HIGHLIGHTED ON THE MAP
THREE DIFFERENT PAR PARCELS
WITHIN THE CITY OF BOSTON.
ONE IS AT THE NORTHERN END

THE OTHER IS SOUTH STATION AND THEN FRONTAGE ROAD.

ONE IS TO GIVE A SENSE OF SCALE AND THE OTHER IS TO GIVE A SENSE OF PROXIMITY. FRONTAGE ROAD IS 18 ACRES. IT'S A SIZABLE PARCEL. IN TERMS OF PROXIMITY IT'S EQUAL DISTRICT TO SOUTH STATION.

KEYSTONE PARCEL IN COUNCIL FLYNN'S DISTRICT AT THE INTERSECTION OF SOUTH BOSTON AT THE SOUTH END. SECOND, THE PARCEL IS REALLY,

AGAIN.

THE HEART OF HOW WE VIEW SERVICE OPERATIONS.

WE HAVE 500 DIFFERENT CITY STAFF THAT REPORT OUT OF THE AREA.

MOST OF THEM DON'T WORKDAY TODAY AT THE LOCATION. STAY ARE IN OUR NEIGHBORHOODS DELIVERING CITY SERVICES ON

THE STREET. I WANTED TO WALK THROUGH WHO

WORKS OUT OF THESE FACILITIES.

THE NORTHERN END IS WHAT WE CALL 400 FRONTAGE ROAD. OVERWHELMINGLY THAT AREA IS THE PUBLIC WORKS OPERATION TEAM.

THAT INCLUDES OUR HIGHWAY OPERATIONS.

EVERYTHING FROM HOW WE PICK UP RECYCLING BASKETS TO HOW WE THINK ABOUT SNOWSTORMS AND HANDLE THEM IN THE CITY OF BOSTON.

THE SALT PILE IS ALSO ON THIS LOCATION.

IT'S NOTCHED OUT IN YELLOW ON THAT IMAGE.

ADDITIONNALLY IS THE DISTRACT YARD FOR A FEW NEIGHBORHOODS. MOST OF THEM ARE IN THE NEIGHBORHOOD.

SOUTH END BACK BAY.

DOWNTOWN NORTH END CHINATOWN THEY ARE ALL OUT OF THIS LOCATION.

THIS IS THE HOME TO THE CITY'S WAIST PRODUCTION AND CODE ENFORCEMENT GROUPS.

MIKE SAID THIS PARTICULAR DAY AND WEEKEND IS LIKE A BLIZZARD FOR OUR WASTE PRODUCTION. STUDENTS ARE MOVING IN. MANY OF THEM WORK ON THE WASTE PRODUCTION.

TEAMS THAT OVERSEE DID
DELIVERING OF TRASH ACROSS THE
CITY OF BOSTON AS WELL AS
ENSURING THAT THINGS LIKE,
LITTER IN PUBLIC SPACES ARE
ADDRESSED.

THERE ARE COMPONENTS OF SEVERAL PUBLIC WORKS DIVISIONS HERE BUT THEY ARE NOT ENTIRELY HERE.

A FRACTION OF OUR STREETLIGHTING DIVISION IS HERE.

A FRACTION OF OUR THE CITIES BUILDING MAINTENANCE IS HERE. IN ADDITION TO THE PUBLIC WORKS TEAM THAT'S THE OVERWHELMING TENANT THIS IS THE PLACE WERE THE SENIOR SHUTTLE IS STORED.

THIS IS ALSO HOME IN PART TO THE POLICE VEHICLE MAINTENANCE DIVISION AND RADIO AND TELECOMMUNICATION SHOP.

THE UNIT IS ALSO HOUSED OUT OF HERE AND RADIO SHOP IS HELD OUT OF HERE.

THE ELECTIONS DEPARTMENT HAS STORAGE FOR VARIOUS ARCHIVED EQUIPMENT.

ALSO ON THE SITE THERE
COMMISSIONER HAS FEDERAL
SERVICES BASED OUT OF THERE.
THIS IS WHERE THE TOW LOT AND
AUCTION LOT IS.

THERE ARE 250 SPACES IN THE TOW AND AUCTION LOT.

THIS IS WHERE THE UNIT DISPATCHES OUT OF AND THE METER SHOP FUNCTIONS OUT OF. THEY ARE SERVICED OUT OF THIS LOCATION HERE.

FLIPPING BACK FROM THE ACTUAL SPACE.

WE LOOKED AT HOW THE SPACE WAS ACTUAL USED.

THERE IS A MILLION SCARE FEET OF SPACE.

59% OF THE LAND IS FOR VEHICLE STORAGE.

THAT BREAKS DOWN TO THREE DIFFERENT COMPONENTS.

ONE IS FOR LARGE VEHICLE STORAGE.

A LOT OF PUBLIC WORKS EQUIPMENT.

THAT COULD BE SNOW BLOWERS AND HISTORY OTHER ITEMS.

THE OTHER 19% IS FOR THE TOW LOT AND AUCTION LOT.

THE BALANCE OF THE VEHICLE STORAGE SPACE IS ANOTHER 19% IS DEDICATED TO LIGHT VEHICLE

STORAGE.

THAT'S EMPLOYEE PARKING TO CODE ENFORCEMENT VEHICLES AND SMALLER VEHICLES THAT THE CITY MAINTAINS.

ONLY 8% OF THE ENTIRE SITE IS OFFICE SPACE.

THAT'S EVERYTHING FROM OUR HEAD QUARTERS OF OPERATIONS WITH PRODUCTIONS DIVISION TO PARTNER STAFF.

THE REMAINING IS STORAGE AND SHOP SPACE. CENTRAL FLEET, METER SHOP, STORAGE FOR ELECTIONS WAS WELL.

THAT'S THE BROAD CONTEXT OF THE FRONTAGE ROAD TODAY.

ONE THING WE LOOKED AT IS WHAT ARE THE PRESSING CHALLENGES WE

CHALLENGES FACING THIS SITE. AND WHAT WE AIMAGE FOR BOSTON 2030.

WE HAVE A SET OF OLD BUILDINGS, WE HAVE RISING TIDES.

THIS SITE IS IN A FLOODPLAIN. THE SPACE IS OUT DATED OR INEFFICIENTLY ALLOCATED. THE CITY INVESTED \$27 MILLION IN CRITICAL REPAIRS AND INFRASTRUCTURE ON THE CAMPUS. WE NEED IMPROVEMENTS TO THE FRONTAGE ROAD AND PARKING AREA.

WE HAVE SUPPORT FROM JUSTIN WHO IS HERE.

WE HAVE THE BUDGET OFFICE INVESTING ANOTHER \$9 MILLION INTO THE NEXT ROUND OF NECESSARY AND CRITICAL REPAIRS

WITHIN THE CAMPUS.

THEY MAKE IMPROVEMENTS TO THE

SUER LINES -- SEWER LINES.

WE NEED ADDITIONAL WORK ON

FLOORS ONE THROUGH FOUR.

THE BUILDING IN TOTAL HAS BEEN

IDENTIFIED AS END OF LIFE.

THE PAYMENTS TO KEEP IT

FUNCTIONING AT SOME POINT WILL

OUT OUTSTRIP THE PAYMENTS TO

BUILD A NEW.

WE ARE GRAPPLING WITH THAT

TODAY.

ONE OF THE FIRST NOTES WE

RECEIVED IS THE

AIR-CONDITIONING IS OUT AT

FRONTAGE ROAD.

THE DAILY OCCURRENCES THAT ARE

HAPPENING AT THE 400 FRONTAGE

ROAD SITE IS UNDER SCORING US

THE NEED TO ACT AND ACT

QUICKLY TO GIVE OUR TEAM THE

RIGHT FACILITY TO WORKOUT OF

EACH DAY.

THE SECOND THING IS THE IMPACT

THE SEA LEVEL WILL HAVE ON

THIS SITE AND ACROSS THE CITY.

THIS SITE HAS BEEN IDENTIFIED

AS LIKELY TO FLOOD.
IN 2050 WE EXPECT 20 INCHES OF

SEA LEVEL RISE.

THIS ENTIRE SITE WILL LIKELY

BE FLOODED OUT IN A TEN YEAR

STORM.

THE URGENCY OF THIS FRANKLY

WAS POINTED OUT VERY CLEARLY

ON JANUARY 4th OF THIS YEAR.

WE GOT A SNOWSTORM IN THE CITY

OF BOSTON.

IT WAS A 14-INCH SNOWSTORM.

WHAT ALSO HAPPENED IS BECAUSE

OF THE NOR'EASTER THAT CAME AT

THE SAME TIME WE HAD

SIGNIFICANT FLOODING

THROUGHOUT THE TOW LOT,

FRONTAGE ROAD, AND MUCH OF THE

COOPERATIONAL

COOPERATION --

COOPERATIONAL AREA.

THIS IS AN IMMEDIATE THREAT.

THE THIRD THING THAT HAS BEEN

IDENTIFIED.

THIS IS FAMILIAR TO MANY OF YOU HOW THIS IS JUST A OPPORTUNITY TO MODERNIZE AND TAKE A BETTER LOOK AT HOW WE ORGANIZE OUR CITY SERVICES. ONE THING THAT'S A CHALLENGE, AGAIN, WE HAVE A NUMBER OF SPLIT DIVISIONS.

SOME OF THE TEAM IS OUT OF 200 FRONTAGE ROAD.

SOME OUT OF 12 CHANNEL CENTER.

SOME IS LOCATED HERE.

SOME OF THE ENGINEERING TEAM IS IN CITY HALL.

THE REST OF THE TEAM IS AT FRONTAGE ROAD.

THIS IS A OPPORTUNITY TO HAVE PEOPLE WHO NEED TO WORK TOGETHER BE TOGETHER.

THIS IS OF GREAT INTEREST TO US.

WE ALSO REALIZED FOR THOSE WHO ARE FAMILIAR WITH THE SITE AT 400 FRONTAGE ROAD WE HAVE A LOT OF INTERESTING LAYOUTS OF SPACES.

THERE IS INTERESTING USAGE OF THE WAY THE CURRENT FLOORPLANS ARE USED.

AT THE SOUTHERN END OF THE SITE WE HAVE OVER 200 PEOPLE WORKING OUT OF A SMALL BUILDING.

THE REAL OPPORTUNITY FOR US TO IMPROVE THE SPACE.

THESE ARE SOME OF THE BROAD CHALLENGES IDENTIFIED.

CHALLENGES IDENTIFIED.
PRIOR TO THE WORK THAT
HAPPENED OVER THE COURSE THIS
YEAR THERE WAS WORK DONE
THROUGH IMAGE BOSTON 2030 FOR
THE CITY'S LONG-TERM AND
VISION.

THAT IDENTIFIED INTERESTING OPPORTUNITIES FOR THIS PARCEL.

IN IMAGE BOSTON 2030 THERE ARE FIVE BROAD GOALS IDENTIFIED. GOALS AROUND MIXED USE DOWNTOWN CORE.

AROUND EMBRACING THE WATERFRONT AND CONNECTING OPPORTUNITY.

WHAT'S INTERESTING ABOUT THIS PARCEL IT SHOWS UP IN THREE OF THE FIVE IMAGE GOALS. ONE OF THOSE MAYOR GOALS WAS THINKING ABOUT HOW WE EXPAND OUR NEIGHBORHOOD AND THINK ABOUT PLACES THAT ARE WELL SEVERED BY TRANSIT TODAY. MOST PEOPLE MENTAL MAP DON'T SEEM LIKE PART OF THE CITY. I WANT TO BE CLEAR FOR GINA, MIKE, AND I FEEL LIKE THIS AREA IS PART OF THE CITY. SOME PEOPLE FEEL LIKE THIS IS A HOLE IN THE URBAN FABRIC AND IDENTIFY THERE IS A OPPORTUNITY HERE TO THINK ABOUT THE NORTHERN END OF THE SITE THAT CONNECTS WITH WEST FOURTH STREET. WE CAN THINK ABOUT HOW TO

WE CAN THINK ABOUT HOW TO REDEVELOP THIS PARCEL TO FORM MORE OF A CONNECTION BETWEEN THOSE TWO NEIGHBORHOODS.
THIS SITE HAS A NATURAL ADVANTAGE OF BEING JUST AN FIVE MINUTE WALK FROM A RED LINE STOP AND FIVE MINUTE WALK FROM A CIVIL LINE STOP.
IT'S CENTRAL ORIENTED BECAUSE OF IT'S LOCATION.

IT'S AHEAD OF THE FOUR POINT CHANNEL.

IT ALSO IS PART OF THE WATERFRONT AND RESILIENCY STRATEGY.

THEY ARE PUTTING A LOT OF FOCUS ON THE FAIRMONT CORRIDOR.

AS WE THINK ABOUT CONNECTING EVERYBODY ALONG THE FAIRMOUNT LINE THIS IS A ROLE THE PARCEL MAY BE ABLE TO PLAY.

AS WE DID THIS REVIEW OVER THE COURSE OF THE LAST YEAR ABOUT THIS PARTICULAR PARCEL.

GIVEN THE CHALLENGES THAT THIS PARCEL IS FACING FROM OUT DATED BUILDINGS AND WATER RISE.

GIVEN THE OPPORTUNITIES IN IMAGE BOSTON 2030.

WE GAVE IT TO THE CONSULTANT TEAM TO LOOK AT THE BEST

PRACTICES AND HOW OTHER MAN NICE NICE -- MUNICIPALITIES ARE THINKING ABOUT INVESTMENTS AND IMPROVING THE NEIGHBORHOODS AND HELP US IDENTIFY NOT AN COMPLETE LIST OR FINAL LIST BUT ARE THERE ALTERNATIVE WAYS TO IMAGE OUR OWN FOOTPRINT THAT WILL ALLOW US TO CONTINUE GREAT SERVICES.

ON THE BEST PRACTICES SIDE ONE WAS AROUND IDENTIFICATION.
THIS WAS CLEAR IN PLACES LIKE
THE CITY OF BOSTON WE ARE
SEEING LAND VALUES AT A
PREMIUM.

ININCREASE -- INCREASING DEVELOPMENT IS CREATING HIGH DENSITY.

IN THE CITY OF L.A. AND
NEW YORK CITY THEY HAVE DONE
THIS THROUGH THEIR
TRANSPORTATION TEAM.
THEY TAKE LOWER DENSITY
BUILDING AND ADMINISTRATOR
SERVICE PARKING AND REDESIGN
THE SPACE AND MAKE A HIGHER
DENSITY BUILDING.
THAT'S ONE BEST PRACTICE THEY

THAT'S ONE BEST PRACTICE THEY IDENTIFIED.

THE SECOND ONE WAS

MODERNIZATION AROUND
TECHNOLOGY ONE USES TO
ACTUALLY DELIVER SERVICES.
THIS WAS CLEAR AROUND
INVENTORY MANAGEMENT.
THERE IS A LOT OF INVENTORY WE
MANAGE LIKE SIGNS AND PARKING
METERS, ALL OF OUR
STREETLIGHTING EQUIPMENT.
FINDING BETTER WAYS TO HANDLE
THE INVENTORY AND MANAGE OUR
INVENTORY MORE EFFECTIVELY.

THE CITY HAS TAKEN TWO DIFFERENT APPROACHES AROUND REORGANIZE.

MODELS HERE.

THIRD, THERE ARE CONFLICTING

CHARLOTTE TOOK AN APPROBATION REPORT OF DECENN DE -- DE CENTRALIZATION.

THIS IS HOW MANY PUBLIC SAFETY DO.

MANCHESTER TOOK THE
ALTERNATIVE APPROACH WHERE
THEY BROUGHT TOGETHER MANY OF
THEIR CITY SERVICES IN ONE
SINGLE FACILITY.
THESE ARE THE THREE BEST

THESE ARE THE THREE BEST PRACTICES THE TEAM BROUGHT TO US.

AS PART OF THE OVERALL EFFORT THEY BEGIN TO TAKE A LOOK AT ARE THERE ALTERNATIVE WAYS WE CAN EITHER REORGANIZE ON THE FRONTAGE ROAD SITE OR ENTIRELY OFF THE FRONTAGE ROAD SITE WERE WE CAN STILL AFFORDABLY AND EFFICIENTLY DELIVER SERVICES.

THIS LEAD THEM TO WHAT YOU SEE ON THE LEFT SIDE OF THE SCREEN.

AGAIN, I WANT TO SAY THIS IS NOT SUPPOSE TO BE AN EXHAUSTIVE LIST OR IN ANY WAY AN FINAL LIST.

THE INTEND WAS TESTING THE FEASIBILITY OF CAN WE REORGANIZE SERVICES AND STILL DO A GREAT JOB.

ONE OPTION WAS CONSOLIDATE ON A SINGLE SITE.

TWO OPTIONS WERE IDENTIFIED. ONE IS THE SOUTHERN HALF OF FRONTAGE ROAD.

THE AREA ABOVE THE BRIDGE.
THE AREA IS CLOSER TO THE
BROADWAY T STOP AND REDEVELOP
THAT FOR OTHER PURPOSES AND
USE THE SOUTHERN HALF WITH A
SLIGHTLY DENSER BUILDING.
THE POSTERIOR PLACE WE LOOKED
AT FOR CONSOLIDATION WAS REED
STREET.

THAT'S NEAR THE BOSTON WATER AND SEWER FACILITY.

ON A THREE ACRE SITE YOU CAN IMAGE BRINGING ALL SERVICES UNDER ONE ROOF DELIVER CITY SERVICES.

THE SECOND SET WERE THREE DIFFERENT LOCATIONS.
FRONTAGE ROAD, A CITY OWNED PROPERTY AND THE READ STREET PARCEL.

WE WANTED TO BE IN BOTH

RE

REED

SITES.

HAVING TRANSPORTATION AT ONE LOCATION AND PUBLIC WORKS AT ANOTHER LOCATION.

THAT'S THE SECOND SET OF OPTIONS THEY LOOKED AT.

THE THIRD SET IS THE CHARLOTTE

MODEL OF DECENN

TRADITIONALLIZATION.

DE -- DECENTRALIZATION.

ACROSS THE BOARD SORT OF THE OVERALL FINDING AND THE KEY

REASON WE ARE HERE IS THAT,

EACH OF THESE ARE EXPENSIVE

AND THE OVERALL COST IS 150 TO

175 MILLION DOLLARS TO PURSUE

ANY OF THESE OPTIONS.

IT'S LIKELY LESS EXPENSIVE FOR

US TO ACTUALLY REDUCE OUR

FOOTPRINT ON THE FRONTAGE ROAD

SITE THEN TO REMAIN IN OUR

CURRENT AREA.

IF WE WERE TO RECONSTRUCT ON OUR EXISTING FOOTPRINT WE RUN

INTO AN OPERATIONAL CHALLENGE

ON DELIVE DELIVERING BASIC

SERVICES.

SECOND BY ACTUALLY REDESIGNING

OUR FACILITIES OVERALL WE HAVE

A GOOD OPPORTUNITY TO THINK

ABOUT HOW WE CAN REAL ALIGN

FROM OUR DIVISIONS.

HAVE OUR ENTIRE STREETLIGHTING

DIVISION TOGETHER.

WE CAN BE EFFECTIVE AND MAKE

SURE OUR TEAM IS OUT THERE

EVERY SINGLE DAY DELIVERING

SERVICES IN THE STREET AND

THEY HAVE THE RIGHT TYPE OF SPACE TO MANAGE INVENTORY AND

STORE THEIR VEHICLES.

GIVEN THE ALTERNATIVES WE ARE

AT THE MOMENT WERE WE HAVE NOT A DECISION BUT PATH TO MAKING

A DECISION.

THAT'S BASICALLY WHAT WE WANT

TO WALK THROUGH AND THAT'S WHY

WE ARE HERE TODAY.

FROM OUR WORK OVER THE LAST EIGHT MONTHS THERE IS URGENCY

HERE.

WE HAVE SEEN FRONTAGE ROAD

FLOOD DURING A STORM.

WE HAD TO RESPOND TO 14 INCHES

OF SNOW IN BOSTON.

WE SAW IT IN JANUARY AND MARCH.

WE WERE REMINDED THAT THE CURRENT FACILITIES ARE JUST REACHING THE END OF LIFE. THERE IS URGENCY IN ACTING. WE CAN'T DO NOTHING AND CONTINUE DELIVER BASIC SERVICES IN THE CITY OF BOSTON.

WE KNOW THIS WOULDN'T BE AN INEXPENSIVE EFFORT.

ABOUT \$150 MILLION WILL BE REQUIRED TO REINVEST IN OUR CITY'S CAPACITY.

YOU ARE FAMILIAR WITH THE IMPLICATIONS OF WHAT THAT MEANS.

THE ENTIRETY OF THE CAPITAL BUDGET ANNUALLY IS ROUGHLY \$40 MILLION.

WE ARE TALKING ABOUT THE ENTIRETY OF OUR SPENDING ON THE STREETS FOR FOUR YEARS TO BASICALLY REBUILD OR REINVEST IN OUR BASIC CITY SERVICES CAPACITY.

BECAUSE OF THE WORK THAT'S
BEEN DONE WE THINK THERE IS AN
INTERESTING OPPORTUNITY HERE.
WE COULD REDUCE OUR FOOTPRINT
AT FRONTAGE ROAD OR RELOCATE
OFF OF FRONTAGE ROAD.
WE COULD GO TO THE NORTHERN
SITE.

AS WELL AS, GET ADDITIONAL FUNDING HELP US REINVEST IN BASIC CITY SERVICES AND INFRASTRUCTURE IN THE CITY OF BOSTON.

FOR US WHAT THAT LOOKS LIKE ARE THESE THREE STEPS. FIRST IS THE STEP WE HAVE BEEN TAKING OVER THE COURSE OF 2018.

BACKGROUND RESEARCH ABOUT WHO IS AT FRONTAGE ROAD, HOW IS THE SPACE BEING USED, ARE THERE FEASIBLE ALTERNATIVES AND REQUEST YOUR SUPPORT IN SURPLUSSING THE PROPERTY. SHIFT IT FROM ONE DEPARTMENT TO ANOTHER.

STEPS TWO A AND TWO B ARE VERY

IMPORTANT PLANNING EFFORTS.

ONE WILL BE LEAD IN BPDA AND ONE WILL BE LEAD BY PROPERTY AND CONSTRUCTION MANAGEMENT TEAM.

ONE OF THE STEPS WE ARE CALLING HERE STEP 2A IS A DEEP DIVE INTO IDENTIFYING THE LOCATION IN THE CITY OF BOSTON WHERE IT'S AT FRONTAGE OR OTHER PLACES.

WE'LL DO THAT THROUGH AN PUBLIC PROCESS.

WE'LL GO INTO REAL DETAILS OF WHAT MAKES SENSE.

WHAT ARE THE DESIGNS AND LAYOUTS OF THE BUILDING.

THAT'S SECTION TWOA.

SECTION 2B IS A JOINT EFFORT
BETWEEN THE CITY AND BPDA TO
EXPLORE OPPORTUNITIES AT THE
NORTHERN END OF THE FRONTAGE
ROAD PARCEL.

THIS WILL BE THROUGH AN PUBLIC RFD.

THIS WILL FOLLOW A 30B PROCESS.

ALL EXPENSES UNUSED WILL GO BACK TO THE CITY.

NO AWARD WOULD BE MADE UNTIL WE ARE COMFORTABLE WITH WHAT CAME OUT OF 2A.

THIS WILL LEAD US TO A DECISION MOMENT BEFORE THE CITY COUNCIL AND THE THE BPA BOARD.

WE WOULD NEED THE SUPPORT OF CITY COUNCIL TO MOVE FORWARD ON THE BASIC CITY SERVICES ANNOUNCE THIS IS WHY WE ARE HERE.

FUNDAMENTALLY WE ARE LOOKING AT THE CHALLENGE TO PROVIDE GREAT SERVICES IN THE CITY OF BOSTON AND HOW WE REALIGN OUR FOOTPRINT AT THE FRONTAGE ROAD SITE.

ALSO THINK ABOUT HOW WE CAN STRAIGHTEN OUR NEIGHBORHOODS. THAT'S THE BROAD CONTEXT. I APOLOGIZE FOR GOING ON AS LONG AS I DID.

I'M HAPPY TO ANSWER QUESTIONS I HAD.

>> THANK YOU VERY MUCH.
IT'S VERY HELPFUL TO
UNDERSTAND THE CONTEXT AND
WHAT HAPPENED ALREADY.
I WOULD LIKE TO RECOGNIZE OUR
COLLEAGUE DISTRICT SIX CITY
COUNCILMEMBER HAS JOINED US AS
WELL.

SO, IT SEEMS CLEAR TO ME THAT THERE HAS BEEN A GOOD DEAL OF BACKGROUND WORK ON THE NEED FOR SOME DECISION AS WELL AS THE FEASIBILITY OF THE CITY SERVICES SIDE CONSOLIDATING OR LOSING THIS SITE OUT OF CITY OWNERSHIP.

I'LL GET INTO THAT MORE LATER.

MY BIGGEST SET OF QUESTIONS IS WHAT ARE THE PLANS FOR THE SITE AFTERWARDS.

I WOULD LIKE MORE CONTEXT ON THIS.

IT FEELS LIKE THERE ARE FEW IF ANY PARCELS LIKE THIS LEFT WHERE THE CITY HAS POTENTIAL MAJOR DEVELOPMENT OPPORTUNITY.

WE SAW THE SQUARE HAPPEN RECENTLY.

THERE IS COURT STREET.
THIS, YOU KNOW, THERE IS
ALREADY A BUILDING SO IT'S A
DIFFERENT SCALE OF
CONVERSATION.

WHAT IS THIS -- HOW MANY SITES LIKE THIS ARE LEFT IN CITY OWNERSHIP THAT WE WOULD HAVE THIS SCALE OF DEVELOPMENT CONVERSATION OVER?

>> SO, I THINK YOU ARE RIGHT THERE ARE NOT MANY CITY OWNED PARCELS THAT HAVE THE SCALE AND ATTRIBUTES.

THERE MAY BE A HANDFUL BUT THIS IS A SMALL SET.

THE INTEREST LIES WERE THE
CITY IS PURSUING AN APPROACH.
THE PROCESS WOULD BE THE THAT
THE CITY WOULD SIGN AN MOA.
BPDA WOULD BE THE LEAD.
WE WOULD MAKE CLEAR IN THE MOA
FOR ALL OF THE REASONS YOU
SITE, THIS IS SUCH A CRITICAL

PARCEL THAT THE PROCESS HAS TO FOLLOW A CERTAIN PROCEDURE. THE PROCEEDS GO BACK TO THE CITY OF BOSTON.

NO DETERMINATION OR AWARD IS MADE WITHOUT A PLAN FROM BASIC CITY SERVICES AND THE RFB IS BREAD.

THIS IS A COMPELLING OPPORTUNITY.

WE WOULD LIKE TO MAKE SURE THAT COMING OUT OF IMAGE BOSTON 2030 WE ARE ACTUALLY CASTING A WIDE NET FOR GREAT IDEAS ABOUT WE CAN STRAIGHTEN THE AREA AND NEIGHBORHOOD OF THE CITY AND RESPOND TO CLIMATE CHALLENGES THIS PARCEL FACES.

- >> YOU WANT TO FOLLOW THE SAME THING AS IT SQUARE.
- >> WE WILL OVERSEE AND OPEN COMPETITIVE DISPOSITION PROCESS THAT WILL BE KICKED OFF WITH REQUESTS FOR PROPOSALS.

WE WOULD LIKE TO CAST THE NET WIDE SO WE CAN OPEN IT UP AND GET THE WIDEST RANGES OF PROPOSALS AND EVALUATE ON A SET OF CRITERIA.

- >> HOW MANY ACRES IS THE SOUARE?
- >> I THINK IT WAS UNDER ONE ACRE.
- >> SO THIS IS A MASSIVE SITE. THIS IS 18 ACRES.
- >> RIGHT, AGAIN, ONE OF THE FEW OPPORTUNITIES OPPORTUNITIES TO TAKE ADVANTAGE OF AN OPEN AREA. I KNOW WE TALKED A LOT ABOUT IMAGE BOSTON 2030.

HAS THERE BEEN SPECIFIC WORK ON THIS PARCEL ABOUT WHAT YOU WOULD REQUIRE OR PLAN IN TERMS OF OPEN SPACE, HEIGHT, AFFORDABILITY, ANYTHING LIKE THAT?

>> THERE HASN'T BEEN ANY AND SPECIFIC PLANNING.

THE NEW MARKET AREA WAS HIGHLIGHTED AS AN AREA OF EXPANDED GROWTH.

THAT PLANNING INITIATIVE WOULD BE KICKED OFF NEXT YEAR IN 2019 WITH THE PLANNING DEPARTMENT.

THEY ARE AWARE OF THIS AND WILL ABOUT THE HELPING US CRAFT THE RFP.

THE PLANNING PROCESS MAY COHEN GO ALONG WITH THIS PROCESS. THEY WILL BE COORDINATED TOGETHER.

IB 2030 SAID THIS WAS AN AREA OF EXPANDED GROWTH.

THIS WILL INCREASE

CONNECTIVITY BETWEEN THE SOUTH END AND SOUTH BOSTON.

WE'LL LOOK AT ALL OF THOSE PARAMETERS.

>> ALSO AFFORDABILITY.

IF THERE WAS HOUSING THAT WAS PROPOSED WE WOULD LOOK FOR MIXED INCOME OBVIOUSLY.

WE HOPE TO CAST THE NET WIDE AND REALLY GET A WIDE RANGE OF PROPOSALS WE CAN EVALUATE.

>> WOULD THE PLAN BE TO THEN CHOSE A PROPOSAL, MAKE SURE IT'S CARED WITH PLANS FOR CITY SERVICES AND REZONE THE

PARCEL?

>> THE REZONING WOULD PROBABLY HAPPEN SIMILAR TO LARGE SCALE PROJECTS ACROSS THE CITY.
IT'S PLAN DEVELOPMENT ELIGIBLE.

FOR A PARCEL OF THIS SIZE AND PROJECT OF THIS SCALE THIS MIGHT BE THE RIGHT TOOL TO USE.

THEY WOULD NEED BPA BOARD APPROVAL.

I DON'T THINK WE ANTICIPATE REZONING THE SITE AHEAD OF ANY DEVELOPMENT PROPOSAL.

THAT WOULD HAPPEN CONCURRENTLY WITH A LARGE PROCESS.

>> HAS THERE BEEN AN APPRAISAL OF THE SITE?

>> THERE HAS NOT.

WE ANTICIPATE DOING AN APPRAISAL BEFORE ASKING FOR ANY FUNDS.

THIS WILL BE DONE FOUR TO SIX WEEKS BEFORE GOING TO PUBLIC

FACILITIES FOR A VOTE SO WE HAD AN ACCURATE EVALUATION. >> OKAY.

HAVE YOU CONSIDERED OTHER PLANS BESIDE DISPOSING OF THE WHOLE SITE.

FOR EXAMPLE AN 99 YEAR LEASE WERE THE CITY RETAINS
OWNERSHIP OR CARVING IT UP.
IF THERE WAS A PLANNING
PROCESS FIRST THIS IS ONE OF
THE FEW LAST OPPORTUNITIES FOR
OPEN SPACE THAT WOULD HELP
WITH THE CLIMATE CHANGE
CONCERNS TO RESERVE THAT IN
CITY OWNER SHIP AND ONLY
DISBURSE PART OF, YOU KNOW, A
SUB DIVIDED PORTION OF THE
SITE.

>> NOT SPEAKING FOR THE CITY. THEY WOULD BE OPEN TO A SALE OR LEASE.

WHICHEVER MADE MORE SCENES. WHERE AND WHEN THEY WILL BE LOCATED AND HOW THE PROCESS PLAYED OUT.

WE HAVE NOT HAD ANY ISSUES TO SUB DIVIDING THE PARCEL. THAT'S SOMETHING WE COULD CONTINUE DISCUSSION ON.

I THINK THE INITIAL THOUGHT WAS PUT-UP ONE RFP FOR THE ENTIRE SITE AND SEE WHAT PROPOSALS CAME BACK.

>> OKAY, I KNOW MY COLLEAGUES HAVE OTHER QUESTIONS.

I'LL SAY THAT THE ONLY -- I
THINK IT'S GREAT THE CITY IS
THINKING AHEAD AND PLANNING
AND TRYING TO BRING THIS
TOGETHER.

THE CONNECTIVITY, CLIMATE CHANGE, AND OPPORTUNITIES.
THE ONLY PROBLEM I HAVE IS WITH THE ORDER OF THE PROCESS IN TERMS OF COUNCIL PARTICIPATION ENDING WITH THE SURPLUS DECISION WHEN WE DON'T HAVE APPRAISAL FIGURES, WE DON'T KNOW LEASE OR SALE. WE DON'T KNOW WHAT THE AMENITIES WOULD BE. I WOULD BE COMFORTABLE WITH

PLANNING HAPPENING FIRST

THROUGH THE RFI, RFP AND COUNCIL MAKING A DECISION LATER ON.

WE HAVE A GOOD EXAMPLE IN TERMS OF HOW THAT PLAYS OUT. SO WE HAVE THE OPPORTUNITY TO REFLECT ON THAT AND WHAT WE COULD HAVE DONE DIFFERENTLY TO INCORPORATE SOME THINGS. >> THANK YOU, COUNCIL WU. THANK YOU TO THE PANELIST FOR BEING HERE AND PRESENTING THE PROPOSAL.

IF I COULD START FOR THEM. CHIEF, THE FACILITY AT FRONTAGE ROAD SERVICES THE ENTIRETY OF MY DISTRICT AND PROVIDES HIGH QUALITY BASIC CITY SERVICES TO MY CONSTITUENTS AND OTHER CITY COUNSELORS AS WELL.

COUNSTITUENTS AND OTHER CITY
COUNSELORS AS WELL.
I WANT TO MAKE SURE THE BASIC
CITY SERVICES CONTINUE.
LAST NIGHT I WAS IN CHINA
CHINATOWN FOR THREE HOURS.
WE HAD THE WATER WORKING.
THE PUBLIC WORKS WAS THERE.
THE BOSTON FIRE WAS ON SCENE.
MY POINT IS ALL OF THE CITY
DEPARTMENTS WORKED TOGETHER
AND WORKED HARD.

I JUST WANT TO MAKE SURE THE IF THERE ARE CHANGES, I EXPECT THERE WILL BE CHANGES.
WHAT IMPACT WILL THEY HAVE ON BASIC CITY SERVICES.

AS I SAID, THAT'S MY TOP PRIORITY.

>> YEP, SO THAT'S ALSO MY TOP PRIORITY.

IT'S ABSOLUTELY ALL OF OUR TOP PRIORITIES.

THERE IS NO QUESTION ABOUT THAT.

IT'S CLEAR WE WON'T MOVE FORWARD WITH ANY PLAN UNLESS IT SUSTAINS AND STRAIGHTENS BASIC CITY SERVICES.

MIKE AND GINA CAN TOUCH MORE ON THIS.

DOING NOTHING WILL LEAD US TO A PLACE WHERE WE WON'T BE ABLE TO SERVICE YOUR CONSTITUENTS LIKE WE DO TODAY.

WHETHER IT'S A SNOWSTORM COMING IN AND A TEAM COMING IN TO HANDLE AND GET VEHICLES OUT ON THE STREET.

TO KEEP DOING WHAT YOU WANT US TO DO EVERY SINGLE DAY CHANGE HAS TO COME AND WE WANT TO PLAN FOR IT PROACTIVELY.

>> I WILL SECOND THAT.
MY SMALL ROLE IS TO MAKE SURE
BASIC CITY SERVICES FROM THE
PUBLIC WORKS AS, AS YOU KNOW,
IS CODE ENFORCEMENT AND STREET
LIGHTNING IS OUR BASIC NEED.
OUR TOP GUY SAID WHATEVER
HAPPENS WE NEED TO BE BETTER.
THIS TOUCHES US AS WELL.
WE WILL BE BETTER THROUGH THE

PROCESS.
>> OKAY, ALSO, CHRIS, CAN YOU
TALK ABOUT THE SITE ITSELF
FLOODING IN THE AREA INTO
SOUTH BOSTON.

I WAS OVER THERE IN JANUARY DURING IF FLOODING.

I DID WITNESS THE FLOODING OVER AT THE FRONTAGE ROAD AREA.

WHAT IMPACT WILL THAT HAVE ON THE -- DURING THE PROCESS OF TRANSITIONING.

WHAT IMPACT WILL THAT HAVE ON, YOU KNOW, IF YOU DO AN RFP HAVING FACTORED THAT IN THE PLAN AS WELL?

>> ABSOLUTELY, THE CLIMATE READY BOSTON TEAM.

INSTEAD OF PLANNING EFFORTS
RIGHT NOW, THIS PARCEL IN
THEIR EYES IS A CRITICAL ROLE
IN THINKING ABOUT STORM
PREVENTION IN THE FUTURE.
THERE WILL BE WORK THEY ARE
LOOKING AT THAT'S FARTHER TO
THE NORTH.

THIS WILL PLAY A SECONDARY ROLE.

NO MATTER WHAT WE DO, EITHER ON THE BASIC SERVICE SIDE. WE'LL MAKE SURE WHAT WE ARE BUILDING IS MORE RESILIENT. WE HAVE THE OVERALL RESELL -- RESILIENCY.

>> NOTHING TOOK PLACE IF WE

DID NOTHING.

WE WOULD CONTINUE TO ADMINISTRATOR AND MORE CITY MONEY AND CAPITAL MONEY INTO FRONTAGE ROAD.

>> AGAIN, WE WERE GOING TO SPEND AROUND \$9 MILLION.

RIGHT NOW \$9 MILLION IS THREE TIMES OUR BUDGET.

THIS IS A SIGNIFICANT AMOUNT OF MONEY WE ARE USING TO DO BASIC THINGS LIKE REPAIR A CURTAIN WALL.

IT'S REAL BRED AND BUTTER THINGS.

OUR CONCERN IS THERE IS A HUGE RISK IN THE FUTURE.

IN IS A BETTER DECISION THAN A PATCHWORK APPROACH.

>> I HAVE ONE MORE QUESTION THEN I'LL LET ME COLLEAGUES ASK SOME.

>> I KNOW YOU HIGHLIGHTED SEVERAL DEPARTMENTS THAT ARE IN FRONTAGE ROAD AND THAT WILL BE IMPACTED.

THE PROBLEMS THAT ARE NOT AT FRONTAGE ROAD WHAT TYPE OF COMMUNICATION WILL YOU HAVE WITH THEM DURING THE PROCESS AND CAN WE MAKE SURE IF THE PROJECT GOES FORWARD A LOT OF THE CITY DEPARTMENTS IS PART OF THE PROCESS.

ONE REASON I ASKED OVER THE WEEKEND I WAS IN CHINATOWN WATCHING CHINESE MEN AND WOMEN PLAY VOLLEYBALL AT THE WONG FACILITY.

THAT IS SCHEDULED TO BE SHUTDOWN.

IT'S A STATE OWNED PROPERTY.
MY POINT IS WE ARE DOING A
HUGE PROJECT LIKE THIS.
IS THERE A OPPORTUNITY FOR
KIDS FROM CHINATOWN ORCHIDS
FROM THE SOUTH END THAT NEED
OPEN SPACE, THEY NEED PARKS.
WE WANT TO CONTINUE THE
VOLLEYBALL PROGRAMS.
WHAT IMPACT WILL THIS TYPE OF
PROJECT HAVE ON THEM?
>> THERE IS A OPPORTUNITY TO
THINK ABOUT HOW THIS BE ECOMES

A GREAT ASSET WITHIN THE CITY OF BOSTON.

I'M BIAS BECAUSE I THINK IT'S A GREAT ASSET ALREADY.

THERE ARE A LOT OF THINGS THAT YOUR CONSTITUENTS WOULD WANT TO SEE IN THEIR NEIGHBORHOOD THAT WE MIGHT BE ABLE TO PROVIDE.

THIS IS AN INTERESTING OPPORTUNITY.

THERE ARE INTERESTING ADJACENCY OPPORTUNITIES.

WE HAVE SOME ELEMENT OF A FOOTPRINT ACROSS.

YOU DO FORM THAT SORT OF CLOSER ADJACENCY WITH PARKS AND ISD.

IF YOU THINK ABOUT BEING CLOSER TO WATER AND SUER. THERE IS A OPPORTUNITY FOR US TO GO THROUGH PHYSICAL

PROXIMITY.
WE HAVE A CLOSER

RELATIONSHIP.
THAT WAS THE SORT OF THINGS WE

WANTED TO WRESTLE WITH OVER THE COURSE OF THE YEAR. WE MUST BECOME BETTER.

>> THANK YOU.

COUNCIL.

GOOD AFTERNOON, EVERYBODY.
THE ONE THING I WILL SAY AS
SOMEONE WHO HAS BEEN IN THAT
BUILDING MANY TIMES AND SPENT
MANY HOURS IN THE BUILDING IT
MIGHT HAVE TO HAVE A COUNCIL
ROAD TRIP.

WE SHOULD GO OVER AND TAKE A LOOK AT THE BUILDING FOR REAL.

UNLESS YOU HAVE BEEN IN THERE YOU DON'T UNDERSTAND THE USELESS AREAS THAT BUILDING CONTAINS AND HOW MUCH BETTER THAT BUILDING COULD BE IF YOU MADE IT SMALLER AND MORE EFFICIENT.

\$27 MILLION JUST AN FEW YEARS AGO.

NOW WE ARE LOOKING AT ANOTHER 21 IT COMPLETELY MAKES NO SENSE TO SINK MONEY IN THE BUILDING SINCE THE BUILDING IS SINKING AND WE'LL LOSE IT ULTIMATELY.

JUST AN FEW THINGS, I THINK THE OPPORTUNITY IS HUGE HERE. I THINK THE REALTY IS A TRUE BASIC CITY SERVICES TEAM. I KNOW THE CHIEF AND I TALKED ABOUT THIS BEFORE WERE EVERYBODY IS UNDER ONE UMBRELLA IS MUCH MORE EFFICIENT.

I THOUGHT ABOUT THE DISTRICT'S YARDS BEING RECONSTRUCTED. IF WE MAKE MONEY OUT OUT OF THE DEAL IF WE HAD A

MAINTENANCE FACILITY WOULD BE CHEAPER THAN MAINTAINING

WHAT'S THERE NOW.

THE YARDS COULD BE REDONE. YOU COULD HAVE PUBLIC WORKS, PARKS DEPARTMENT, CODE ENFORCEMENT, AND TRAFFIC ENFORCEMENT OFFICERRERS AT THE YARDS.

AS A DISTRICT FIVE CITY COUNSELOR IF I CALL FOR A PARKING ISSUE.

IF TRAFFIC ENFORCEMENT OFFICERS HAVE TO LEAVE FRONTAGE ROAD AT 7:00 A.M. GOOD LUCK.

IT WILL TAKE YOU AN HOUR AND HALF.

BY THE TIME THEY GET THERE EVERYBODY ILLEGALLY PARKED IT WILL MOVED.

IF YOU HAD TRAFFIC ENFORCEMENT OFFICERS, BPD REPORTING TO A NICE YARD THAT WAS UPGRADED WITH ELECTRONICS AND TOP 06 THE LINE WE WOULD HAVE A BETTER BASIC CITY SERVICES TEAM.

NO ONE CAN SPEAK ABOUT IT BETTER THAN MIKE CAN. CONTRACTORS ARE COMING FOR SNOW.

WE GIVE THEM NOW MAPS AND HIGHLIGHTERS.

YOU CAN'T SAY GO PAST STOP AND SHOP.

IF THE GUYS AND WOMEN ARE ALWAYS IN THE SAME NEIGHBORHOOD THEY KNOW THE OUT

NEIGHBORHOOD BETTER THAN ANYBODY AND GET BETTER SERVICE.

I WAS ON THE SOUP BOX THERE

BUT IT'S A GREAT OPPORTUNITY.

A FEW OPPORTUNITIES REGARDING THE SITE ITSELF.

AS COUNCIL WU STATED THE

THOUGHT OF SLINKING

SLINK --

SHRINKING THE SITE DOWN.

WHAT WILL HAPPEN TO THE

CLINIC?

>> THAT'S 300 FRONTAGE ROAD THAT'S KNOW THE ADMINISTRATIVE

OFFICE.

THAT'S MOVED OUT.

>> OKAY.

THAT WAS A BUILDING IN THE MIDDLE OF THE FRONTAGE ROAD SITE.

>> OKAY, SECONDLY, AS FAR AS THE CITY TOW LOT HOW WOULD WE WORK THAT OUT.

IF YOU SHRUNK DOWN THE LOT AREA WOULD WOW BUILD A GARAGE THAT WOULD HOUSE MORE CARS IN A SMALLER AREA?

>> THAT'S ONE OF THE THINGS WE COULD TAKE A LOOK AT.

IT IF WE HAD STRUCTURE PARKING WE WOULD HAVE A LOT OF BETTER AREAS.

WE HAVE GOOD FINANCIAL PAY

THIS IS SOMETHING FOR US TO DIVE INTO.

>> OKAY, GREAT.

I'LL KEEP A CLOSE EYE ON THE PROCESS.

AS I STATED, I BELIEVE WE SHOULD HAVE A ROAD TRIP OVER THERE AND LET THE COUNCIL SEE IT'S AWFUL.

IF YOU THINK CITY HALL IS BAD IT HAS NOTHING ON CITY HALL, THAT'S FOR SURE.

>> THANK YOU COUNCIL MCCARTHY.

COUNCIL O'MALLEY.

>> I WANTED TO SPEAK ABOUT CITY HALL BEING BAD.

I ADORE THIS PIECE OF ART.

I WANTED TO THANK YOU.

I WANT TO APOLOGIZE MY

TARDINESS.

I JUST WANTED TO ECHO SENTIMENTS MADE BY ALL THREE OF MY COLLEAGUES.

STARTING WITH COUNCIL

MCCARTHY.

20 YEARS INTERNED.

IT'S NOT A HEALTHY CONDUCIVE PLACE TO WORK.

IT NEEDS A LOT OF HELP.

WE HAVE CONTINUOUSLY PUT MONEY INTO IT.

I CELEBRATE THIS OPPORTUNITY.

I THINK YOU ARE GOING THE

RIGHT WAY.

IT'S VITAL THE COUNCIL

CONTINUE TO PLAY A ROLE.

I APPRECIATE THIS OPPORTUNITY

AND AS WE GO FORWARD WE

CONTINUE TO HAVE A SEAT AT THE

TABLE AND WORK

COLLABORATIVELY.

THIS COULD BE A REMARKABLE

OPPORTUNITY FOR OUR CITY.

FOR BEING INNOVATIVE AND

THOUGHTFUL AS IT RELATES TO

CLIMATE CHANGE AND BUILDINGS.

I'LL BE PUSHING FOR, IF A NEW

BUILDING OR FACILITY IS BUILT

THERE I WOULD LIKE ZERO

CARBON.

THAT'S SOMETHING WE CAN DO AND

I'M CONSIDERING.

THERE IS A LOT OF LAND THERE.

THERE WOULD BE A WAY TO BUILD

SOMETHING KNEW AND

INNOVATIVE.

WE CAN OFFSET THE COSTS WITH

THE SURPLUS LAND.

IT'S A HUGE PEACE PIECE OF

REAL ESTATE.

I DON'T HAVE ANY QUESTIONS BUT THIS REALLY REPRESENTS A GOOD

OPPORTUNITY FOR THE CITY.

FOR NOT ONLY CREATING A MORE

EFFICIENT WORKPLACE TO SEVER

OUR RESIDENCE AND CONSTITUENTS

WITH THE EXCEPTIONAL SERVICE.

AT THE SAME TIME YOU ARE

FINANCIALLY RESPONSIBLE AND

TURNING AN PROFIT FOR THE

TURNING POINT FOR THE CITY.

>> JUST THE IDEA OF MULTIPLE

GOALS AND MOVING PIECES.

ARE YOU SAYING THAT IN ORDER TO MOVE TOWARDS REVITALIZATION AND CONSOLIDATION OR IMPROVEMENT THAT WE NEED FUNDING FROM THE SALE TO BE ABLE TO AFFORD TO DO THAT OR COULD THAT PIECE COME FIRST. IT SOUNDS LIKE THERE IS URGENCY SEPARATE FROM THE DISPOSITION.

>> IT'S NOT A REQUIREMENT BUT IT'S A COMPELLING OPPORTUNITY. SO THE REALITY IS OBVIOUSLY WE NEED TO REINVEST.

WE CAN REDUCE OUR FOOTPRINT. YOU CAN ACTUALLY FUND THAT REINVESTMENT BY THINKING ABOUT HOW THE DEVELOPMENT CAN HELP SUPPORT THAT.

THAT IS WHY THESE TWO THINGS IN SOME WAYS LINKED TOGETHER.

>> DOES THE SCALE OF

REINVESTMENT DEPEND ON WHAT ENDS UP HAPPENING WITH THE DISPOSITION?

FOR EXAMPLE, IF THE AMOUNT OF MONEY THAT COMES IN IF IT GOES TO LUXURY CONDOS THEN THERE'S A DIFFERENT OUTPUT WITH A PUBLIC WORKS VERSUS OPEN SPACE.

>> SO I'LL WAIT FOR JUSTIN TO YELL SOMETHING BUT AT THE END OF THE DAY, TO YOUR POINT, THERE IS A SEPARATE PURSUIT BECAUSE WE THINK THAT'S BEST FOR THE TAXPAYERS.

THAT'S A WAY WE CAN DO THIS WITHOUT CROWDING OUT OTHER THINGS FROM OUR CAPITAL BUDGET WHICH IS ALREADY PRETTY CONSTRAINED AND WHY THINGS ARE MOVING TOGETHER.

THAT SAID, IF THE MOST
COMPELLING OPPORTUNITY THAT
COMES FROM THE PROCESS WHICH
DOES NOT COVER THE COST AND
THERE'S A NEED TO KEEP PROVIDING
BASIC CITY SERVICES I THINK
WE'RE BASICALLY -- WE WILL FIND
A WAY TO DELIVER SERVICES AND
SOMETHING FOR THE NEIGHBORHOOD
AND PARCEL.

>> HELPFUL TO KNOW THERE'S NOT PRESSURE ON OTHER PARTS OF THE

BUDGET BUT YOU DON'T NEED TO ACHIEVE A CERTAIN LEVEL OF FUNDING FOR THE PUBLIC SERVICES SITE.

AND IN TERMS OF LOCATION, DO YOU HAVE ANY COST ESTIMATES FOR THE SIX ALTERNATIVES.

>> WE PUT TOGETHER ESTIMATES BETWEEN \$160 MILLION AND \$175 MILLION.

I THINK THE \$175 MILLION IS FOR THE REBUILD OF THE SIME -- SAME SIZE FOOTPRINT COST SO A COMPARABLE RANGE.

IT WAS TO PROVE FEASIBILITY TO GO FORWARD AND THE DESIGN AND PROFESSIONAL AND PROGRAMMING IS THE PHASE 2-A WHICH WILL GET TO ACTUAL NUMBERS.

>> SO WHAT'S LIKELY TO DRIVE
THAT 2-A PROCESS?
IS IT NEGOTIATING WITH
COMMUNITIES WHO WILL RECEIVE THE
NEW LOCATIONS AND YARDS
POTENTIALLY OR SOMETHING ELSE?
>> THE MECHANICS TO BE LED WITH
THE TEAM AND IN COLLABORATION
WITH US ENGAGING WITH THE
PROGRAMMING AND PROCESS.
THAT IS CERTAINLY A PUBLIC
PROCESS TO ENGAGE ALL OF YOU IN
FIGURING OUT WHERE CAN WE DO A
FEW KEY THINGS AND DELIVER
SERVICES AND BE A GREAT NEARBY.

AS THE ARE THE THINGS WE WANT TO BE THAT ARE CRITICAL FOR THAT SO WE WANT TO DIVE IN THE DETAILS OF THE SYNERGIES AND FIND GOOD NEIGHBORHOOD AND HAVE GOOD NEIGHBORHOOD CONVERSATIONS TO ENSURE WHAT WE ARE BUILDING MAKES SENSE.

-- NEIGHBOR.

I WAS ADD IN THE SIX
ALTERNATIVES EXPLORED, FOUR HAVE
SOME PORTION OF THE FRONTAGE
ROAD SIDE REMAINING AS A PORTION
WHICH WILL PROBABLY HAVE LESS OF
A COMMUNITY PROCESS BECAUSE
RIGHT NOW WE WANT TO BE ABLE TO
ENGAGE LARGELY WITH THE
CONVERSATION AND ALL OF YOUR
CONSTITUENTS.

>> ONE OF THE CONSOLIDATION

ALTERNATIVES AND THE DISTRIBUTION --

>> CORRECT.

>> SO 2-A DOES NOT DEPEND ON THE PARCEL BE SURPLUSED THEN IN SOME WAYS BECAUSE THIS IS A CONVERSATION WITH CITY SERVICES IT HAS TO HAPPEN ANYWAY, THEY'RE ALREADY PROCEEDING IN THINKING ABOUT THE FUNDING AND DESIGN AND CONSULTANTS.

>> IN THE VALUE OF THE TRANSPARENCY OF IT LEGALLY 2-A PROCEDURALLY DOES NOT DEPEND ON THAT.

>> SO THE CULTANTS -CONSULTANTS WOULD BE IN NEXT
FISCAL YEAR'S BUDGET?
>> JUSTIN CAN WEIGH IN HERE BUT
WE CAN SEE IF WE CAN START THAT
IN CALENDAR YEAR 2019 SO FY20 OR
FY19 BUDGET IS SOMETHING WE'D
LIKELY TAKE ON FOR THE CALENDAR
YEAR

>> DO YOU HAVE ANY ESTIMATES FOR HOW MUCH THE CONTRACT WOULD BE AT THIS POINT?

>>

## [INDISCERNIBLE]

>> WE'RE STILL IN THE PROCESS OF SCOPING THE SERVICES OBVIOUSLY. THERE'LL BE A GREAT EFFORT WITH WORKING WITH PUBLIC WORKS AND TRANSPORTATION AND THE OTHER AGENCIES OUT THERE TO DETERMINE EXACTLY WHAT KIND OF OPERATIONAL IMPACTS WE CAN HAVE SO THAT -- THOSE DECISIONS WILL DRIVE SPACE NEEDS AND SO IT MAY EVEN BE A PHASED CONTRACT.

I'M JUST NOT SURE YET.

>> AND THAT WOULD COME FROM THE PUBLIC FACILITIES BUDGET?

>> ONE OF OUR BUDGETS.

[LAUGHTER]

>> OKAY.

BUT BECAUSE WE'VE ALREADY APPROVED THE BUDGET FOR THE FISCAL YEAR, IF IT NEEDS TO BE MOVED AROUND -- ALL RIGHT. AND 2-3 THE ACTUAL DEVELOPMENT PROCESS.

CAN WE TALK A LITTLE BIT ABOUT THE TIMING OF SURPLUS COMING

FIRST VERSUS R.F.P. SOME SURPLUS HEARINGS WE'VE HAD WE'VE BEEN TOLD THE CITY MOVED FORWARD WITH R.P.F.S WITHOUT THE VOTE FOR EXAMPLE THE PLAN AT DUDLEY.

>> YOU CAN WEIGH IN, THE PREFERENCE PROCEDURALLY IS TO SURPLUS BEFORE THE R.F.P. AND IT GIVES A GREATER DEGREE OF CERTAINTY AND WE GET MORE RESPONSE IF THEY KNOW THE CITY AND COUNCIL ARE SERIOUS ABOUT EXPLORING.

A BENEFIT WE WOULD SEE FROM
TAKING SURPLUS ACTION PRIOR TO
THE R.F.P. RATHER THAN POST.

>> THOUGH, AT THAT POINT I WOULD
GUESS THERE ARE HOW MANY OTHER
OPPORTUNITIES THERE ARE GOING TO
BE TO ACCESS AN 18-ACRE SITE.
IT SEEMS LIKE AN ATTRACTIVE
OPPORTUNITY AS LONG AS THE CITY
IS THINKING ABOUT IT.
AND IS THERE ANY THOUGHT -- I
MEAN, I GUESS, GOING BACK TO THE
IDEA THAT WE'RE IN THE PROCESS,
AT CERTAIN POINTS IN THE PROCESS

IT DID FEEL BECAUSE THE
DEVELOPER -- A SPECIFIC
DEVELOPER WAS CHOSEN AND
INVOLVED BEFORE ALL THE
PROCEDURAL PIECE INVOLVED, THAT
ADDED DIFFERENT PRESSURES AND
DIFFERENT OPPORTUNITIES FOR
COMMUNITY FEEDBACK AND
ENGAGEMENT.

MY CONCERN IN DOING THE R.F.P.
THIS WAY BEFORE EVERYTHING IS
PLANNED OUT TO A CERTAIN DEGREE
OF SPECIFICITY IS WE LOSE OUT ON
THE GUARANTEE THAT THERE'LL BE A
CERTAIN AMOUNT OF OPEN SPACE.
A CERTAIN NUMBER OF UNITS OF
AFFORDABLE HOUSE AND LEAVE IT TO
THE DEVELOPER TO SUGGEST THAT AS
BUT THERE'S NO PRO-ACTIVE WAY TO
DETERMINE THE BENEFITS.

>> WE COULD RUN THROUGH WHAT OUR ANTICIPATED TIME LINE IS AND WHERE THE OPPORTUNITIES FOR ENGAGEMENT BOTH FROM THE COUNCIL AND CONSTITUENTS AND MEMBERS OF THE PUBLIC.

THE SURPLUS VOTE IS WHAT WE'RE

ASKING FOR NOW AND THEN WORK ON A DRAFT MEMORANDUM BETWEEN THE CITY AND BOSTON PLANNING DEVELOPMENT AGENCY.

THAT ACTUALLY WOULD NEED TO GO TO OUR BOARD OF DIRECTORS PRIOR TO EXECUTION.

THAT'S OBVIOUSLY AN OPPORTUNITY FOR THE COUNCIL TO FORMALLY WEIGH IN EITHER VERBALLY OR IN WRITING.

WE THEN EXECUTE THE M.O.A.
WE OBVIOUSLY HAVE EXPERIENCE
HAVING DONE THAT THROUGH THE
WINTHROP SQUARE PROCESS SO WE'RE
NOT WORK FROM SCRATCH THERE AND
I THINK PEOPLE WERE SORT OF
PLEASED WITH HOW THAT AGREEMENT
WAS STRUCTURED INITIALLY.
WE WOULD THEN GO TO THE B.P.D.A.
BOARD FOR AUTHORIZATION TO ISSUE
THE R.F.P.

THIS IS PRIOR TO THE PUBLIC FACILITIES

[INDISCERNIBLE]

SO THE GOAL IS TO HAVE THE SELECTION PROCESS TAKE PLACE BEFORE PUBLIC FACILITIES SO WHEN IT GOES FOR A VOTE TO PUBLIC FACILITIES, WE HAVE AN IDEA, TO YOUR POINT, COUNCILOR, WHO THE DEVELOPMENT TEAM AND THE PROJECT PROPOSAL AND THE BENEFITS AND JUST A BETTER UNDERSTANDING ALL AROUND OF WHAT WE'RE HOPING TO SEE ON THE SITE.

AND SO I THINK HAVING THE PROCESS GO IN THAT ORDER, WILL ALLOW FOR MORE CLARITY FORMALLY BEFORE ANY VOTE IS TAKEN.

- >> AND THAT'S THE ORDER.
- >> CORRECT.

>> WITH THE SAME EXACT
OPPORTUNITIES OF FEEDBACK OR NO
FEEDBACK FROM THE COUNCIL.
THEY'LL PROCESS YOUR IMAGINING
FOR R.F.P.S AND CHOOSING ONE
DEVELOPER OR ONE CONCEPT AND
MOVING FORWARD AND WORKSHOPING
THAT BASICALLY THE EXACT SAME ->> CORRECT.

>> OKAY.

ANY FURTHER QUESTIONS FROM MY COLLEAGUES?

COUNCILOR FLYNN.
>> THANK YOU.
THANK YOU, COUNCILOR WU.

AS I HIGHLIGHTED EARLIER THIS IS AT THE HEART OF MY DISTRICT NOT ONLY SOUTH BOSTON, SOUTH END, CHINATOWN AND THE LEATHER DISTRICT IS IN THAT AREA. THEREFORE, BECAUSE IT IMPACTS ALMOST MY ENTIRE DISTRICT I'D LIKE TO BE A KEY PLAYER AS IT RELATES TO WORKING CLOSELY WITH YOU, MY COLLEAGUES, KEEPING MY CONSTITUENTS AND COUNCILORS AWARE OF THE SITE AND I THINK IT'S IMPORTANT AS A KEY ROLE WORKING WITH YOU AS A CITY DISTRICT COUNCILOR.

I WANT YOUR ADVICE AND SUGGESTIONS ON MY COMMENTS.
>> I THINK -- AND HEATHER CAN AMPLIFY THIS, I THINK THERE'S A NUMBER OF OPPORTUNITIES FOR ENGAGEMENT.

OBVIOUSLY THIS HEARING THERE'S AN OPPORTUNITY TO WEIGH IN AND THE M.O.A. ON THE PROCESS OF THE B.P.A. BOARD'S RELEASE, THE PUBLIC PRESENTATIONS AND ANY SUBSEQUENT VOTE OF THE BOARD AND THERE'S OPPORTUNITIES TO WEIGH IN AT EACH OF THOSE MOMENTS AND YOUR OPINIONS ON THIS AND I THINK THERE'S -- ONE SLIGHT DISTINCTION BETWEEN THIS PROCESS AND THE WINTHROP SQUARE PROCESS IS THE NATURE OF THE CITY BASIC SERVICES COMPONENT ON THIS. WE WILL NOT MOVE FORWARD IF WE DON'T HAVE A GREAT BASIC SERVICES PLAN. THERE'S NOT ANOTHER USE OF

WINTHROP SQUARE UNTIL THERE'S A LARGE ROLE THE COUNCIL IS PLAYING ON THE BASIC CITY SERVICES SIDE WHICH IS THE KEY COMPANION PROCESS TO ANY TRANSFORMATION ON THE B.P.D.A. AND R.F.P. PROCESS.

I KNOW YOU'D AGREE, WITH OR WITHOUT THE SQUARE PROCESS WE'D BE ABLE TO INVEST IN A NUMBER OF PARKS ACROSS THE CITY AND THAT IT'S BEEN A GOOD EXAMPLE OF HOW

A PUBLIC ASSET CAN ACTUALLY YIELD GREATER PUBLIC BENEFITS THROUGH A PUBLIC PROCESS THAT WAS LED BY THE B.P.D.A. >> HEATHER, I JUST WANT TO STRESS IN THAT THIS IS IMPORTANT TO ME.

IT'S IMPORTANT TO MY DISTRICT.
I WOULD NEED TO BE UPDATED, BE
BRIEFED AS OFTEN AS POSSIBLE ON
WHAT'S HAPPENING IN MY DISTRICT.
I ALSO HAVE AN OBLIGATION TO
INFORM MY COUNCILORS AND OTHER
CONSTITUENTS AS WELL, BUT I'D
LIKE TO PLAY A KEY ROLE AND
DIALOGUE IN A CLOSER ROLE WITH
YOU AND THAT'S SOMETHING I'D
TAKE SERIOUSLY.

>> WE LOOK FORWARD TO DOING THAT FORMALLY OR INFORMALLY.
WE'LL KEEP THE LINES OF
COMMUNICATION OPEN ANDS YOU
SAID, YOU CAN -- AND AS YOU
SAID, YOU CAN SHARE WITH OTHER
COUNCILORS ALONG THE WAY.
>> AND WHAT OTHER OPPORTUNITIES
WOULD THERE BE FOR CONSTITUENT
TO WEIGH IN ON THIS?
WILL THEIR VO1

IF THEY ARE HEARD, WHAT ARE YOU THINKING ABOUT COMMUNITY MEETINGS OR FEEDBACK FROM RESIDENTS?

HOW WOULD THEY WEIGH IN ON THE PROCESS?

>> I CAN SPEAK TO THAT.
SO ONCE WE RECEIVE THE RESPONSES
TO THE R.F.P. THEY'LL GO ON OUR
WEBSITE FOR THE PUBLIC TO VIEW
SIMILAR TO WINTHROP SQUARE AND
WE HELD A SERIOUS OF OPEN HOUSES
AND ALLOWED FOR INTERESTED
GROUPS TO WEIGH IN AND GIVE
FEEDBACK TO OUR STAFF.
ONCE WE WEIGH THE PROPOSALS AND
MAKE A RECOMMENDATION TO OUR
B.P.D.A. BOARD AS FAR AS A
DESIGNATION, THAT BOARD ACTION
IS OBVIOUSLY AN ACTION THAT'S

WRITING, ETCETERA.
WE ANTICIPATE A THOROUGH AND
OPEN PROCESS LEADING UP TO ANY

TO SORT OF COMMENT ON IN

WELL NOTICED AND PEOPLE ARE ABLE

SELECTION INCLUDING CONVERSATION WITH THE COUNCILORS AND THEN IT WOULD GO THROUGH A LARGE PROJECT REVIEW.

I THINK THE REVIEW HAS WEIGHED IN ON PROJECTS IN YOUR TIME HERE, YOUR FAMILIAR WITH THE PROCESS BUT A LETTER OF INTENT WOULD BE FILED AND IMPACT ADVISORY GROUP WOULD BE FORMED WITH YOU AS FAR AS WHO THE MEMBERS ARE AND WE WOULD ANTICIPATE A SERIOUS OF FILINGS FROM THE DEVELOPMENT TEAM WHICH WOULD HAVE THEIR OWN SERIES OF ANALYSIS IN-HOUSE WITH CITY STAFF AND ALSO THEIR OWN PUBLIC PROCESS AND PUBLIC MEETINGS AND MEETING WITH NEIGHBORHOOD GROUP DISCUSSIONS WITH AN IMPACT ADVISORY GROUP REGARDING IMPACT AND MITIGATION AND THE LIKE. THAT WILL PLAY OUT AS ANY OTHER PROJECT IN AND AROUND THE CITY THAT WOULD NEED A VOTE FROM THE B.P.D.A. BOARD AS WELL. THAT BOARD MEETING THAT AGENDA ITEM WILL MORE LIKELY THAN NOT BE A PUBLIC HEARING GIVEN THE SIZE AND SCOPE OF THIS PROJECT AND THE POTENTIAL ZONING PECKNISM THAT -- MECHANISM THAT MAY BE USED SO PUBLIC CAN SPEAK AND GIVE FORMAL FEEDBACK AND POST-B.P.D.A. BOARD AND THE ZONING ACTION WITH ITS OWN HEARING.

MANY OPPORTUNITIES FORMALLY AND INFORMALLY FOR THE COUNCIL TO WEIGH IN AND MEMBERS OF THE PUBLIC TO WEIGH IN, ENGAGE WITH STAFF AND GIVE FEEDBACK.
AND WE LOOK FORWARD TO THAT PROCESS AND OUR STAFF IS OBVIOUSLY WELL VERSED IN THAT REGARD.

>> I APPRECIATE YOUR COMMENTS.
B.P.D.A. BEING AS TRANSPARENT AS
THEY CAN, COULD I ASK O MAKE A
REQUEST DURING THIS PROCESS THIS
CLOSE TO WEST BROADWAY WITH A
HIGH CONCENTRATION OF SPANISH
SPEAKING, IT'S VERY CLOSE TO
CHINATOWN AND HIGH CONCENTRATION

OF MANDARIN AND CANTONESE SPEAKING -- THE CATHEDRAL AS WELL HIGH CONCENTRATION OF SPANISH SPEAKING AND VILLA VICTORIA COULD WE MAKE SURE THAT WHEN WE'RE DOING COMMUNITY OUTREACH THAT WE HAVE NECESSARY TRANSLATORS AND WE HAVE AND HAVE MEETINGS SPECIFICALLY IN THOSE LOCATIONS SO IT MAKES IT EASIER FOR SOME OF THOSE RESIDENTS TO PARTICIPATE IN THE PROCESS AS WELL AND MANY IN CHINATOWN, ESPECIALLY THE ELDERLY, DON'T USE COMPUTERS OFTEN, SO IF WE CAN ALSO COMMUNICATE WITH THEM DIRECTLY.

- >> ABSOLUTELY.
- >> I CAN HELP IN THAT PROCESS.
- >> ABSOLUTELY.
- >> THE FINAL QUESTION I HAVE,
  MIKE, I KNOW THE PRINCIPLE OF
  SALT TILE SAT FRONTAGE ROAD,
  WHEN THAT IS EVENTUALLY MOVED,
  WHAT IMPACT WILL IT HAVE OR WHAT
  ARE YOU THINKING ABOUT IN TERMS
  OF LOCATING THE SALT TILE TO
  ANOTHER LOCATION THAT MAKES IT
  EASY FOR EVERY NEIGHBORHOOD TO
  ACCESS IT?
- >> CURRENTLY RIGHT NOW IN THAT FOOTPRINT WHEN WE START FILLING IT UP, WHICH GETS TO 17,000 TONS BY FIRST OF -- OCTOBER 1st THAT HITS CHARLESTOWN AND BACK BAY, BAY VILLAGE, PORTIONS OF OUR CITY WIDE THOROUGHFARES WE CALL MAIN ROUTES.
- IT'S A CONCERN WHERE THAT PILE GOES.
- IT'S A CONCERN OF MINE HOW WE CAN STILL PROVIDE THE SAME TREATMENT OF TELEGRAPH HILL AS WE CAN BUNKER HILL, AS WE CAN OTHER LOCATIONS.
- IT'S PROBABLY THE BULKIEST MOVE AS FAR AS THE BASIC CITY SERVICE PIECE.

IT'S SALT.

IT'S NOT GLORIOUS AND CUMBERSOME BUT MANY OPTIONS ARE APPEALING TO ME AS A BASIC CITY SERVICE PROVIDER, SOME MORE THAN OTHERS, BUT MY CARE WILL BE WHERE THE FOUR AND FIVE MONTHS OF THE YEAR SERVICE IS PROVIDED OUT OF AND HOPEFULLY THROUGH THIS PROCESS TO OUR POINTS EARLIER IT WILL BE A BETTER OPERATION WHETHER IT BE A BETTER FACILITY FROM WHICH TO LOAD AND DELIVER FROM.

WE'VE SEEN GREAT EXAMPLES OF SILOED -- WE DON'T NEED FRAME

THAT'S ONE LESS HEAVY MACHINERY WE HAVE TO STAFF AND CAN BE DISPERSED THAT WAY BUT THROUGH THE PROCESS, MY CHIEF CONCERN IS JUST THAT QUESTION AND WE WILL NOT PROVIDE A WEAKER SERVICE WHEN IT COMES TO THE FOUR TO FIVE MONTHS OF THE YEAR.
IT WILL BE A MAIN POINT AND MY SMALL ROLE IN THIS.

>> THANK YOU, MICHAEL.

LOADERS.

I GUESS MY FINAL QUESTION, SORRY I'M ASKING SO MANY QUESTIONS BUT TO THE COMMISSIONER, DO YOU HAVE COMMENTS ON DURING THIS PROCESS WHAT IMPACT WILL TRANSPORTATION PLAY AS WE NAVIGATE TRUCKS COMING INTO FRONTAGE ROAD AND LEAVING FRONTAGE ROAD AND HOW ARE WE GOING TO NOTIFY THE NEIGHBORHOOD OF WHAT CHANGES ARE TAKING PLACE AS IT RELATES TO TRAFFIC?

ARE WE ABLE TO -- IF TRUCKS ARE GOING INTO FRONTAGE ROAD FREQUENTLY AND THROUGHOUT THE NEIGHBORHOODS, ARE WE ABLE TO TAKE A LOOK AT WHAT ROADS THESE TRUCKS WILL TRAVEL IN AND MAYBE DECREASING THE SPEED LIMIT OF TRUCKS WHILE THEY'RE PASSING THROUGH THE NEIGHBORHOOD OR JUST LONG-TERM PLANNING OR THINKING ON YOUR BEHALF ON WHAT YOU EXPECT?

>> WE WOULD CERTAINLY WORK WITH THE COMMUNITY AS WELL AS WITH MASS D.O.T. AND BPDA IN HOW TO MANAGE THE WORK THAT NEEDS TO BE DONE ON THE SITE IN TERMS OF WHATEVER HAPPENS IF THERE IS A CONSTRUCTION PHASE AND MINIMIZE THE DISRUPTION TO THE COMMUNITY AND GENERAL PUBLIC BOTH WITH THE

WEIGHT AND SIZE OF VEHICLES AND IDENTIFY WHAT WOULD BE SAFE FOR THE VEHICLES AND FOLKS WORK ON THE SITE AS WELL AS THE RESIDENT AND THE GENERAL PUBLIC THAT NEED TO NAVIGATE THE ROADWAYS.

- >> THANK YOU, COMMISSIONER.
- >> COUNCILOR McCARTHY.
- >> ON THE BEST PRACTICES SLIDE, IS THERE A CHANCE I CAN GET A LIST OF THE FACILITIES YOU LOOKED AT JUST BECAUSE I LIKE TO GET MY HANDS ON THINGS LIKE THAT.

SECONDLY, WHEN YOU GO AHEAD THROUGH THE FIRST PROCESS, ARE YOU TAKING THEM BOTH AS ONE HUGE LOT, 400 AND THEN 200 AND 300 OR SEPARATING THE YELLOW AND RED LIKE YOU DO NOW?

JUST TO SHOW -- BECAUSE I LOOK EIGHT AND I'M THINK INNING MY OWN MIND, IF YOU BUILT YOUR NEW FACILITY AT 200 AND 300, IF YOU MOVE THE COMMISSIONER'S STUFF OVER AND THEN MOVED IT BACK WHEN IT WAS COMPLETED, YOU WOULDN'T HAVE ANY LAPSE OF SERVICE AND THEN YOU'D BE ABLE TO MOVE 400 FRONTAGE ROAD THROUGH THE PROCESS.

>> THAT ESSENTIALLY IS
CONSOLIDATION OPTION OF THE
SOUTH END OF FRONTAGE ROAD.
>> THE BUILDING IS THE BUILDING
CLEARLY BETTER FOR WHATEVER
DEVELOPMENT YOU'RE LOOKING FOR,
RIGHT, WHETHER IT'S HOTELS OR A
NEIGHBORHOOD OR WHATEVER.
>> RIGHT.

THE NORTHERN END HAS THAT ACCESSIBILITY AND LINK BETWEEN NEIGHBORHOODS AND HAS MORE STRUCTURAL CONCERNS.

THE SOUTHERN END IS EXPERIENCING FLOODING AND SERIOUS OPERATION LIMITATIONS WITH THE SPACE.

>> AND COUNCILOR ASKED THE QUESTION WITH THE SALT AND WE'LL PROBABLY GO TO THE SILOS AT SOME TIME BUT IF WE SUNK MONEY INTO THE DISTRICT YARDS WE MAY BE ABLE TO TAKE THAT PILE DOWN A DECENT PERCENTAGE POINT.

IT WILL BE AN INTERESTING PATH. >> THANK YOU, COUNCILOR McCARTHY.

I HAD PUT OUT A NOTICE ON SOCIAL MEDIA THAT T':)q IS HAPPENING AND GOT SOME QUESTIONS DURING THE HEARING SO I WANT TO TOUCH ON SOME OF THOSE CONSTITUENT QUESTIONS.

IS THERE CHAPTER 91?
>> THE 50,000 SQUARE FOOT ARE
WITHIN THE CHAPTER 91 AREA AND
GOING THROUGH THE CHAPT TER 91
PROCESS.

>> SOUTH BAY HARBOR TRAIL IS THAT PART OF THE CONSIDERATION FOR THE PLANNING?

>> YES.
I THINK THERE'S AN INTERESTING
OPPORTUNITY TO THINK ABOUT -- AS
YOU KNOW, WE'RE DOING A STRETCH
ON THE SOUTH BAY TRAIL WHICH
WOULD BE ADJACENT SO THE PARCEL
AND CROSSING TO WEST 4th STREET
AND BRIDGES AND THE CONNECTION
UP TOWARDS THE GILLETTE SITE.
I THINK WE HAVE AN INTERESTING
OPPORTUNITY HERE TO THINK ABOUT
WHAT THE ALBANY TO FRONTAGE ROAD
TO SOUTH BOSTON CONNECTION LOOKS
LIKE.

IF YOU THOUGHT ABOUT THE PARCEL IN A DIFFERENT WAY AND IT WAS PERMEABLE OPPOSED TO TODAY AND THE PUBLIC WORKS HERE.

- >> AND THEN A QUESTION ON THE LARGER WYNNETTE CIRCLE PLAN AND THE PORTION THAT'S BEEN TALKED ABOUT.
- >> SO AS I MENTIONED EARLIER, THIS WOULD BE ITS OWN INITIATIVE WE HOPE TO LAUNCH NEXT YEAR.
- >> HOW LARGE IS THAT ONE?
- >> I'M NOT SURE THEY HAVE THE SITE BOUNDARY IDENTIFIED.
- I THINK WE KNOW THE GENERAL PARAMETERS BUT AS FAR AS THE GEOGRAPHIC PARAMETERS WE'RE NOT THERE YET.
- >> AND ON THE TIMING OF COUNCIL AND SURPLUS VOTES, SO LEGALLY, THE COUNCIL WOULDN'T NEED TO --I MEAN, THERE'S A PREFERENCE FOR GREATER CERTAINTY TO HAVE THIS

DONE BEFORE THE R.F.P. GOES OUT BUT LEGALLY THE COUNCIL WOULD NOT NEED TO SURPLUS UNTIL THE PUBLIC UTILITIES VOTE, IS THAT CORRECT?

>> RATHER THAN -- THE REASON WE'RE PURSUING THIS APPROACH IS WE THINK THERE'S A NUMBER OF BENEFITS AND A PREFERRED PROCEDURE AND HAS INTERNAL TRANSPARENCY AND GIVES GREATER CERTAINTY TO THE R.F.P. PROCESS AND KNOW WE WANT TO MOVE ON THE BASIC SERVICES SIDE.

IT'S SOMETHING WE WANT TO WRESTLE WITH AND THINK IT ALLOWS US TO TAKE THE STEP MORE CONCRETELY WHICH IS WHY IT'S TEP NUMBER ONE.

>> AND MOVING FORWARD WITHOUT THE SURPLUS VOTE IN PLACE.
>> SO I THINK TO YOUR EARLIER QUESTION THE DUDLEY PARCEL, MY UNDERSTANDING IS THE ONLY PARCEL NOT SURPLUSED WAS THE MUNICIPAL LOT BECAUSE THERE'S DIFFERENT REGULATIONS THAN THE PUBLIC FACILITIES BOARD.

I THINK THE OTHERS ARE NOT GONE OUT AND THE ONE NOT SUR MRUFD

- -- SURPLUSED IS THE LOT AND HAS ITS OWN REGULATIONS WHICH NEED TO OISHG PREVENTING THE SURPLUS FROM TAKING PLACE.
- >> MY GENERAL FEEDBACK IS I
  THINK IT'S IMPORTANT FOR THE
  CITY AND BECAUSE THERE'S SO FEW
  OPPORTUNITIES LEFT NOR -- FOR
  THE CITY LEFT TO BE TALKING
  ABOUT AND THE COUNCILOR IS TO BE
  THE VOICE FOR CONSTITUENTS AND
  SPECIFICALLY OUR ROLE TO OVERSEE
  ANY APPROPRIATION AND THE
  FINANCING AND SPENDING THE CITY
  DOES.

SO THERE'S PIECES HERE THAT DO IMPLICATE THAT VERY CLEARLY WHETHER AS THE CONSULTANTS BEING BROUGHT IN AND HOW MUCH CIVIC BENEFIT ARE WE REQUIRING FROM THIS.

I WOULD PUSH VERY STRONGLY FOR DETAILED PLANNING TO HAPPEN BEFORE THE R.F.P. GOES OUT.

MY BIGGEST PROBLEM WITH THE WINTHROP SOUARE PROCESS IS THE DEVELOPER DROVE THE ENTIRE VISION FOR THE SITE. I GUESS IN THAT PROCESS YOU COULD ARGUE THE VISION GENERALLY WAS ALWAYS IT WOULD BE A DOWNTOWN OFFICE BUILDING AND THERE WAS A QUESTION OF HOW HIGH AND WHERE AND DETAILS. THIS PRESENTS EVEN MORE OF A LIMITLESS OR LESS LIMITED SCOPE OF WHAT COULD BE POSSIBLE HERE. SO RATHER THAN HAVING A DEVELOPER OR A NUMBER OF RESPONDENTS TO AN R.F.P. DRIVE THAT, THE CITY HAS THE CAPACITY OF STAFF AND RESPONSIBILITY TO DO THE PLANNING FIRST AND FIGURE OUT WHAT EXACTLY WHAT CIVIC AMENITIES AND BENEFITS WE WANT TO GUARANTEE COMING OUT OF THAT. WE'RE IN THE MIDST OF A HOUSING CRISIS AND OPIOID CRISIS AND PUBLIC TRANSPORTATION GROWING CHALLENGE THAT ALL THOSE PIECE HAVE -- PIECE HAVE TO BE LINED UP IN THE EYES OF THE PUBLIC BEFORE ENGAGING A SPECIFIC DEVELOPER.

THAT'S MY FEEDBACK.

THERE'S OTHER COUNCILORS HERE SO UNLESS YOU ALL HAVE ANY RESPONSE OR OTHER COMMENTS I THINK WE'RE GOOD IN TERMS OF THE HEARING. ANY OTHER LAST STATEMENTS?

>> WE APPRECIATE YOUR TIME AND ENGAGEMENT.

THERE ARE MANY STEPS AHEAD.
WE AGREE WITH YOU ABOUT THE
IMPORTANCE OF THIS FROM THE
NEIGHBORHOOD SIDE AND LOOK
FORWARD TO WORKING WITH UPON ALL
STEPS AHEAD.

>> THANK YOU ALL VERY MUCH.
THIS WILL COME TO A CLOSE THE
HEARING ON DOCKET 1087 PARCELS
OF VACANT LAND ALONG FRONTAGE
ROAD.

THIS HEARING IS ADJOURNED.